

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 20-F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of event requiring this shell company report _____

For the transition period from _____ to _____

Commission file number 0-20486

COMPANIA CERVECERIAS UNIDAS S.A.
(Exact name of Registrant as specified in its charter)
UNITED BREWERIES COMPANY, INC.
(Translation of Registrant's name into English)

Republic of Chile
(Jurisdiction of incorporation or organization)
Vitacura 2670, Twenty-Third Floor, Santiago, Chile
(Address of principal executive offices)

Felipe Dubernet, (562-24273536), fdubernet@ccu.cl Vitacura 2670, Tw enty-Third Floor, Santiago, Chile
(Name, Telephone, Email and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to section 12(b) of the Act.

Title of each class

American Depositary Shares
Representing Common Stock
Common Stock, without par value

**Name of each exchange
on which registered**

New York Stock Exchange
New York Stock Exchange*

* Not for trading, but only in connection with the registration of American Depositary Shares which are evidenced by American Depositary Receipts

Securities registered or to be registered pursuant to Section 12(g) of the Act.

Not applicable

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

Not applicable

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report.

Common stock, with no par value: 369,502,872

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

YES NO

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

YES NO

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP International Financial Reporting Standards as issued by the International Accounting Standards Board Other

If "Other" has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow.

ITEM 17 ITEM 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES NO

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Introduction

In this annual report on Form 20-F, all references to “we,” “us,” “Company” or “CCU” are to Compañía Cervecerías Unidas S.A., an open stock corporation (*sociedad anónima abierta*) organized under the laws of the Republic of Chile, and its consolidated subsidiaries. Chile is divided into regions, each of which is known by its roman number (e.g. “Region XI”). Our fiscal year ends on December 31st. The expression “last three years” means the years ended December 31, 2011, 2012 and 2013. Unless otherwise specified, all references to “U.S. dollars” “dollars” “USD” or “US\$” are to United States dollars, and references to “Chilean pesos” “pesos” “Ch\$” or “CLP” are to Chilean pesos. We prepare our financial statements in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”). These are the Company’s fifth annual consolidated financial statements prepared in accordance with IFRS as issued by the IASB and IFRS 1 “First Time Adoption of International Financial Reporting Standards.” Until and including our financial statements for the year ended December 31, 2008, we prepared our consolidated financial statements in accordance with Chilean generally accepted accounting principles (“Chilean GAAP”), which differs in certain important respects from IFRS, and were required to reconcile our financial statements to U.S. generally accepted accounting principles (“US GAAP”). Following the Company’s adoption of IFRS, as issued by the IASB, we are no longer required to reconcile our financial statements to US GAAP. See the notes to our consolidated financial statements included in pages F-1 through F-109 of this annual report. We use the metric system of weights and measures in calculating our operating and other data. The United States equivalent units of the most common metric units used by us are as shown below:

| | |
|--|--|
| 1 liter = 0.2642 gallons | 1 gallon = 3.7854 liters |
| 1 liter = 0.008522 US beer barrels | 1 US beer barrel = 117.34 liters |
| 1 liter = 0.1761 soft drink unit cases (8 oz cans) | 1 soft drink unit case (8 oz cans) = 5.6775 liters |
| 1 liter = 0.1174 beer unit cases (12 oz cans). | 1 beer unit case (12 oz cans) = 8.5163 liters |
| 1 hectoliter = 100 liters | 1 liter = 0.01 hectoliters |
| 1 US beer barrel = 31 gallons | 1 gallon = 0.0323 US beer barrels |
| 1 hectare = 2.4710 acres | 1 acre = 0.4047 hectares |
| 1 mile = 1.6093 kilometers | 1 kilometer = 0.6214 miles |

CCU has historically estimated its market shares in Chile and Argentina using different sources of information, depending on the category.

The sources for the respective categories are:

1. Nielsen (Retail Index): carbonated soft drinks, water, nectars, pisco, rum, domestic wine in Chile and cider in Argentina.
2. Internal Estimates: beer Chile, beer Argentina, and as a reference for carbonated soft drinks, water and pisco.
3. Exporters Association: wine exports.

We had previously decided to use internal estimates in some categories in order to account for relevant sales that were not captured by Nielsen as a result of its sampling methodology. As further described below, we believe that Nielsen underestimates our market share in some categories and overestimates it in others. However, we recently concluded that our internal estimates have been gradually losing accuracy over time as a result of industry players providing less information to the market. The lack of information has made it difficult to check our internal estimates with real data from the industry. Accordingly, starting in 2014, we will only report the information from Nielsen for market share.

Forward Looking Statements

This annual report contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, which we refer to as the “Securities Act,” and Section 21E of the Securities and Exchange Act of 1934, which we refer to as the “Exchange Act.” These statements relate to analyses and other information, which are based on forecasts of future results and estimates of amounts not yet determinable. They also relate to our future prospects, development and business strategies.

These forward-looking statements are identified by the use of terms and phrases such as “anticipate;” “believes;” “could;” “expects;” “intends;” “may;” “plans;” “predicts;” “projects;” “will” and similar terms and phrases. We caution you that actual results could differ materially from those expected by us, depending on the outcome of certain factors, including, without limitation:

- our success in implementing our investment and capital expenditure program;
- the nature and extent of future competition in our principal marketing areas;
- the nature and extent of a global financial disruption and its consequences;
- political and economic developments in Chile, Argentina and other countries where we currently conduct business or may conduct business in the future, including other Latin American countries; and
- other factors discussed under “Item 3: Key Information – Risk Factors,” “Item 4: Information on the Company” and “Item 5: Operating and Financial Review and Prospects.”

You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this annual report. We undertake no obligation to publically update any of these forward-looking statements to reflect events or circumstances after the date of this annual report, including, without limitation, changes in our business strategy or planned capital expenditures, or to reflect the occurrence of unanticipated events.

PART I

ITEM 1: Identity of Directors, Senior Management and Advisers

Not applicable.

ITEM 2: Offer Statistics and Expected Timetable

Not applicable.

ITEM 3: Key Information

Selected Financial Data

The following table presents selected consolidated financial data as of and for the years ended December 31, 2013, 2012 and 2011 which has been derived from our consolidated financial statements prepared in accordance with IFRS and included elsewhere in this annual report, and as of and for the years ended December 31, 2010 and 2009 which has been derived from our consolidated financial statements prepared in accordance with IFRS and not included in this annual report. The financial data set forth below should be read in conjunction with the consolidated financial statements and related notes and "Item 5: Operating and Financial Review and Prospects" included elsewhere in this annual report.

| | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|---------------------------------|----------------|----------------|----------------|----------------|
| 1. Income Statement Data: | | | | | |
| | (million of CLP) ⁽¹⁾ | | | | |
| Net sales | 776,544 | 838,258 | 969,551 | 1,075,690 | 1,197,227 |
| Gross margin | 411,446 | 456,714 | 521,689 | 582,603 | 660,530 |
| Operating Result ⁽²⁾ | 137,382 | 163,891 | 192,818 | 181,188 | 188,266 |
| Other gains (losses) | 21,925 | 6,136 | 3,010 | -4,478 | 959 |
| Net financing expenses | -10,367 | -8,286 | -7,324 | -9,362 | -15,830 |
| Results as per adjustment units | 4,190 | -5,076 | -6,728 | -5,058 | -1,802 |
| Foreign currency exchange differences | -1,390 | -1,401 | -1,079 | -1,003 | -4,292 |
| Income taxes | -11,724 | -27,853 | -45,196 | -37,133 | -34,705 |
| Net income for the year: | 141,365 | 119,937 | 134,802 | 123,977 | 132,905 |
| Attributable to: | | | | | |
| Equity holders of the Parent Company | 128,037 | 110,700 | 122,752 | 114,433 | 123,036 |
| Non-controlling interests | 13,328 | 9,237 | 12,051 | 9,544 | 9,869 |
| Basic and Diluted Income per share | 402.00 | 347.56 | 385.40 | 359.28 | 370.81 |
| Basic and Diluted Income per ADS ⁽³⁾ | 804.00 | 695.12 | 770.80 | 718.57 | 741.61 |
| Dividend per share ⁽⁴⁾ | 201.0 | 173.8 | 192.7 | 179.6 | 166.5 |
| Dividend per ADS in US\$ ⁽³⁾⁽⁴⁾ | 0.78 | 0.73 | 0.78 | 0.76 | 0.61 |
| Weighted average shares outstanding (000) | 318,503 | 318,503 | 318,503 | 318,503 | 331,806 |

Year ended December 31,

| IFRS | 2009 | 2010 | 2011 | 2012 | 2013 |
|--|---------------------------------|-----------|-----------|-----------|-----------|
| 2. Balance Sheet Data: | (million of CLP) ⁽¹⁾ | | | | |
| Total assets | 1,103,716 | 1,151,689 | 1,298,365 | 1,328,710 | 1,727,720 |
| Total non-current liabilities | 284,374 | 299,657 | 251,026 | 303,662 | 234,347 |
| Total Financial debt ⁽⁵⁾ | 229,528 | 232,967 | 258,969 | 263,997 | 263,251 |
| Capital stock | 231,020 | 231,020 | 231,020 | 231,020 | 562,693 |
| Subtotal Equity attributable to equity holders of the parent company | 462,230 | 505,655 | 568,976 | 613,220 | 988,676 |
| Total shareholders' equity | 573,207 | 615,074 | 684,786 | 710,518 | 1,084,244 |

3. Other Data

Sales volume (in millions of liters):

| Total volume | 1,628.9 | 1,729.8 | 1,839.7 | 1,990.9 | 2,191.4 |
|--|---------|---------|---------|---------|---------|
| Chile Operating segment | 1,127.1 | 1,195.1 | 1,260.4 | 1,384.4 | 1,556.8 |
| Beer Chile | 507.2 | 514.8 | 538.5 | 543.4 | 553.6 |
| Non-alcoholic beverages ⁽⁶⁾ | 600.0 | 659.1 | 699.1 | 814.7 | 975.9 |
| Spirits | 19.9 | 21.2 | 22.8 | 26.3 | 27.3 |
| Rio de la Plata Operating segment | 391.6 | 414.2 | 458.1 | 478.9 | 507.2 |
| CCU Argentina ⁽⁷⁾ | 391.6 | 414.2 | 458.1 | 457.8 | 445.7 |
| Other ⁽⁸⁾ | - | - | - | 21.1 | 61.5 |
| Wine Operating segment ⁽⁹⁾ | 110.2 | 120.5 | 121.2 | 127.6 | 127.4 |

⁽¹⁾ Expect shares outstanding, per share and per ADS amounts and sales volume.⁽²⁾ Defined, for management purposes, as earnings before other gains (losses), net financial expenses, equity and income of joint ventures, foreign currency exchange differences, results as per adjustment units and income taxes. Please see "Item 5: Operating and Financial Review and Prospects—OPERATING RESULT" for more details regarding Operating Result and a reconciliation of the most directly applicable IFRS measure to Operating Result.⁽³⁾ Per ADS amounts are determined by multiplying per share amounts by 2. As of December 20, 2012, there was an ADR ratio change from 1 ADR to 5 common shares, to a new ratio of 1 ADR to 2 common shares.⁽⁴⁾ Dividends per share are expressed in Chilean pesos as of payment dates, with charge to prior year's net income. Dividends per ADS are expressed in U.S. dollars at the conversion rate in effect on the date on which payment is made.⁽⁵⁾ Includes short-term and long-term financial debt (mainly bank loans, bonds and financial leasing).⁽⁶⁾ Includes sales of soft drinks, nectars, mineral and purified water, isotonic and energy drinks, and ice tea in Chile.⁽⁷⁾ Includes sales of beer, cider and spirits in Argentina.⁽⁸⁾ Includes sales of mineral water and soft drinks in Uruguay.⁽⁹⁾ Includes sales of wine in Chile and Argentina. Excludes bulk wine sales.

Exchange Rates. Prior to 1989, Chilean law permitted the purchase and sale of foreign currency only in those cases explicitly authorized by the Central Bank of Chile. The Central Bank Act, which was enacted in 1989, liberalized the rules that govern the ability to buy and sell foreign currency. Currently, pursuant to the Central Bank Act, the Central Bank of Chile has the authority to mandate that certain purchases and sales of foreign currency specified by law are to be carried out in the formal exchange market. The formal exchange market is formed by banks and other entities authorized by the Central Bank of Chile. All payments and distributions made to our holders of ADSs must be transacted in the formal exchange market.

In order to keep fluctuations in the average exchange rate within certain limits, the Central Bank of Chile has in the past intervened by buying or selling foreign currency on the formal exchange market. In September 1999, the Central Bank of Chile decided to limit its formal commitment to intervene and decided to exercise it only under extraordinary circumstances, which are to be announced in advance. The Central Bank of Chile also committed to provide periodic information about the levels of its international reserves.

On April 10, 2008, the Central Bank of Chile announced a program to buy US\$8 billion in the local exchange market between April and December 2008. On March 24, 2009, the Central Bank of Chile published an agreement allowing the sale of dollars. On January 3, 2011, the Central Bank of Chile announced a program to buy US\$12 billion starting January 5, 2011 with purchases of up to US\$50 million per day.

The observed exchange rate is the average exchange rate at which commercial banks conduct authorized transactions on a given date, as certified by the Central Bank of Chile. The Central Bank of Chile generally carries out its transactions at the spot market rate. Authorized transactions by banks are now generally conducted at the spot market rate.

Purchases and sales of foreign currencies effectuated outside the formal exchange market are carried out in the *Mercado Cambiario Informal* (the informal exchange market). The informal exchange market reflects the supply and demand for foreign currency. There are no limits imposed on the extent to which the rate of exchange in the informal exchange market can fluctuate above or below the observed exchange rate. On March 31, 2014, the U.S. dollar observed exchange rate was CLP550.53 per U.S. dollar, which is explained by the current excess of foreign currency.

The following table sets forth the low, high, average and period-end observed exchange rates for U.S. dollars for each of the indicated periods starting in 2009 as reported by the Central Bank of Chile. The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

| | Daily Observed Exchange Rate ⁽¹⁾ | | | |
|---------------|--|-----------------------------------|---|--|
| | <u>Low ⁽²⁾</u> | <u>High ⁽²⁾</u> | <u>Average ⁽³⁾</u> (CLP per USD) | <u>Period-end⁽⁴⁾</u> |
| 2009 | 491.09 | 643.87 | 559.15 | 507.10 |
| 2010 | 468.01 | 549.17 | 510.22 | 468.01 |
| 2011 | 455.91 | 533.74 | 483.57 | 519.20 |
| 2012 | 469.65 | 519.69 | 486.55 | 478.60 |
| 2013 | 466.50 | 533.95 | 495.11 | 524.61 |
| October 2013 | 493.36 | 508.58 | 500.96 | 507.64 |
| November 2013 | 507.64 | 528.19 | 520.35 | 529.64 |
| December 2013 | 523.76 | 533.95 | 529.20 | 524.61 |
| January 2014 | 527.53 | 553.84 | 538.36 | 553.84 |
| February 2014 | 546.94 | 563.32 | 554.69 | 559.38 |
| March 2014 | 550.53 | 573.24 | 564.45 | 550.53 |

Source: Central Bank of Chile

(1) Historical pesos.

(2) Rates shown are the actual low and high, on a day-by-day basis for each period.

(3) For yearly data, the average of monthly average rates during the period reported, and for monthly data, the average of daily average rates during the period reported.

(4) Published on the first day after month(year) end.

The exchange rate on April 24, 2014, the latest practicable date, was CLP 563.76 per U.S. dollar.

Capitalization and Indebtedness

Not applicable.

Reasons for the Offer and Use of Proceeds

Not applicable.

Risk Factors

RISKS RELATING TO CHILE

We are substantially dependent on economic conditions in Chile, which may adversely impact our results of operations and financial condition.

We are predominantly engaged in business in Chile and 68.0% of our sales revenues in 2013 were generated from our Chilean operations, 23.3% came from operations in Argentina, 0.8% in Uruguay and 7.9% from exports out of Chile. Thus, our results of operations and financial condition are dependent to a large extent on the overall level of economic activity in Chile. The Chilean economy has experienced an average annual growth rate of 5.3% between 2009 and 2013, and 4.1% in 2013. In the past, slower economic growth in Chile has slowed down the rate of consumption of our products and adversely affected our profitability. Chile's economic performance was affected in 2009 by the disruption in the global financial markets and in 2010 by an earthquake, and therefore the growth rate of the 2009-2013 period is not necessarily indicative of future performance.

Furthermore, Chile, as an emerging market economy, is more exposed to unfavorable conditions in the international markets which can possibly have a negative impact on the demand for our products as well as products of third parties with whom we conduct business. On August 5, 2011, Standard & Poor's Ratings Group, Inc., or Standard & Poor's, lowered its long term sovereign credit rating on the United States from AAA to AA+.

The relative liquidity and volatility of Chilean securities markets may increase the price volatility of our ADSs and adversely impact a holder's ability to sell any shares of our common stock withdrawn from our ADR facility.

The Chilean securities markets are substantially smaller, less liquid and more volatile than major securities markets in the United States. For example, the Santiago Stock Exchange, which is Chile's principal stock exchange, had a market capitalization of approximately US\$266.0 billion as of December 31, 2013, while The New York Stock Exchange ("NYSE") had a market capitalization of approximately US\$17.95 trillion and the NASDAQ National Market ("NASDAQ") had a market capitalization of approximately US\$6.09 trillion as of the same date. In addition, the Chilean securities markets can be materially affected by developments in other emerging markets, particularly other countries in Latin America.

The lower liquidity and greater volatility of the Chilean markets relative to markets in the United States could increase the price volatility of the ADSs and may impair a holder's ability to sell in the Chilean market shares of our common stock withdrawn from the ADR facility in the amount and at the price and time the holder wishes to do so. See "Item 9: The Offer and Listing."

Chilean economic policies, currency fluctuations, exchange controls and currency devaluations may adversely affect the price of our ADSs.

The Chilean government's economic policies and any future changes in the value of the Chilean peso relative to the U.S. dollar could adversely affect the dollar value and the return on any investment in our ADSs. The Chilean peso has been subject to large nominal devaluations and appreciations in the past and may be subject to significant fluctuations in the future. For example, in the period from December 31, 2012 to December 31, 2013, the daily average value of the Chilean peso relative to the U.S. dollar increased by 1.7% in nominal terms, whereas the year end value decreased by 9.6% based on the observed exchange rate for U.S. dollars on those dates. See "Item 3: Key Information—Selected Financial Data—Exchange Rates."

Chilean trading in the shares of our common stock underlying our ADSs is conducted in Chilean pesos. Cash distributions to be received by the depository for the shares of our common stock underlying our ADSs will be denominated in Chilean pesos. The depository will translate any Chilean pesos received by it to U.S. dollars at the then-prevailing exchange rate with the purpose of making dividend and other distribution payments on the ADSs. If the value of the Chilean peso declines relative to the U.S. dollar, the value of our ADSs and any distributions to holders of our ADSs received from the depository may be adversely affected. See "Item 8: Financial Information – Dividend Policy and Dividends."

We are subject to different corporate disclosure requirements and accounting standards than U.S. companies.

Although the securities laws of Chile which govern open stock corporations and publicly listed companies such as us have as a principal objective promoting disclosure of all material corporate information to the public, Chilean disclosure requirements differ from those in the United States in certain important respects. In addition, although Chilean law imposes restrictions on insider trading and price manipulation, the Chilean securities market is not as highly regulated and supervised as the U.S. securities market. We have been subject to the periodic reporting requirements of the Exchange Act since our initial public offering of ADSs in September 1992.

RISKS RELATING TO ARGENTINA

We have significant operations in Argentina, and economic conditions there have adversely affected our results of operations in the past and may do so in the future.

In addition to our operations in Chile, we maintain substantial assets in Argentina and derive significant revenue from our operations in Argentina. In 2013, we derived CLP279,343 million, or 23.3%, of our revenues from our Argentine operations, and, as of December 31, 2013, CLP195,931 million, or 11.3%, of our assets were located in Argentina. As local demand for alcoholic and non-alcoholic beverages is usually correlated with economic conditions prevailing in that market, which in turn is dependent on the macroeconomic condition of the country, the financial condition and results of our operations in Argentina are, to a considerable extent, dependent upon political and economic conditions prevailing in Argentina. From 1999 through 2002, Argentina suffered a prolonged recession, which culminated in an economic crisis. Currently we have been observing a slowdown and accordingly cannot assure you that economic conditions in Argentina will improve or that our business will not be materially affected if Argentine economic conditions were to deteriorate. See "Item 5: Operating and Financial Review and Prospects – Trend Information."

The Argentine peso is subject to volatility which could adversely affect our results.

A devaluation of the Argentine peso may adversely affect our operating results. In the first quarter of 2014 Argentina experienced a devaluation of the Argentine peso of 22.9% while devaluation peaked in January by 23.1%. Whereas the economic situation in Argentina has stabilized and the Argentine government has been taking actions to protect foreign currency reserves, we cannot assure you that the Argentine economy will recover or that it will not face a recession, or predict what effect such a recession would have on our operations in Argentina. In 2009, the Company first reported its financial statements under IFRS, using the Argentine peso as the functional currency for our Argentine subsidiaries. Those results are calculated in said currency and then translated into Chilean pesos for consolidation purposes.

Argentina's legal regime and economy are susceptible to changes that could adversely affect our Argentine operations.

The measures taken by the Argentine government to address the country's economic situation severely affected the Argentine financial system's stability and have had a materially negative impact on its reputation and lately, on the Company's business. Recently, Argentina has been increasing restrictions on foreign exchange transactions. If Argentina were to experience a new fiscal and economic crisis, the Argentine government could implement economic and political measures, which could adversely impact our business. The unpredictability, timing and scope of possible measures adopted by the Argentine government, including expropriations, higher taxes and exchange control measures, could adversely affect our operations in Argentina and our future results of operations.

Since January 2006, the Argentine government has adopted different methods to directly and indirectly regulate the prices of various consumer goods, including bottled beer, in an effort to slow inflation. In 2013 formal measures were implemented to freeze prices in Argentina, and the government may continue to do so in the future.

Additionally, measures taken by the Argentine government to control the country's trade balance and to limit the access to foreign currencies have negatively impacted the free import of goods and royalty payments by the Company, and also the repatriation of profits. For example, due to an unforeseeable and abrupt new application of an import regime enforced in 2012 and to the lack of approval by the Secretariat of Interior Commerce of certain imports of Corona and Negra Modelo products, in 2013 the Company was not allowed to reach certain minimum contractual thresholds for the purchase of such products. Formal and de facto measures that are purely based on economic governmental policies may continue affecting our operations in Argentina, as we need to regularly import raw materials and finished products into Argentina.

We cannot assure you that these and other unpredictable measures adopted by the Argentine government will not have an adverse effect on our operations in Argentina.

RISKS RELATING TO OUR BUSINESS

Potential changes to Chilean tax rules may result in an increase in the prices of our products and a corresponding decline in sales volumes.

Michelle Bachelet, the current President of Chile, who started her four-year term on March 11, 2014 has submitted a proposal to the Chilean parliament for their approval to increase the existing "ad valorem" tax on beer, wine and liquor products, which would significantly increase the price of our alcoholic products sold in Chile. If enacted, the proposal would charge an 18% excise tax on alcoholic beverages plus an additional 0.5% for each 1% of alcohol content. For example, the ad valorem excise tax would increase from 15% to 20.5% on regular beer with 5% alcohol content, from 15% to 24% on the typical wine with 12% alcohol content, and from 27% to 35.5% on pisco with 35% alcohol content. Furthermore, the proposal includes an increase in the taxation on non-alcoholic sugar containing beverages, from 13% to 18%. In addition, Ms. Bachelet has also submitted a proposal for approval by the parliament to increase the statutory corporate tax rate from 20% to 25%, being staggered through 2017, as well as make other changes to income tax rates and other existing tax rules.

These proposals are expected to be debated in the Chilean Congress in the coming months, and will require a simple majority for approval. Based on our experience having looked at the four prior alcohol tax proposals during the last 14 years, which had failed to materialize, we expect that the congressional debate process will take about 3-7 months.

Implementation of these or similar reforms in Chile, might adversely affect our businesses and accordingly, we cannot assure you that we will be able to maintain our current levels of sales or cash flows.

Our products are taxed with different duties, particularly with respect to excise taxes on the consumption of alcoholic and non-alcoholic beverages.

The Argentine ad valorem excise tax is 8.7% for beer, and the Chilean ad valorem excise tax is 15% for beer and wine, 27% for spirits, and 13% for non-alcoholic sugar containing beverages. An increase in the rate of these or any other tax could negatively affect our sales and profitability.

Fluctuations in the cost of our raw materials may adversely impact our profitability if we are unable to pass those costs along to our customers.

We purchase malt, rice and hops for beer, sugar for soft drinks, grapes for wine and packaging material from local producers or in the international market. The prices of those materials are subject to volatility caused by market conditions, and have experienced significant fluctuations over time and are determined by the global supply and demand for commodities as well as other factors, such as fluctuations in exchange rates, over which we have no control.

Although we historically have been able to implement price increases in response to increases in raw material costs and thus have not sought to hedge our exposure to increases in raw material prices, we cannot assure you that our ability to recover increases in the cost of raw materials will continue in the future. In particular, where raw material price fluctuations do not keep pace with market conditions in the markets in which we operate, we may have limited capacity to raise prices to offset increases in costs. If we are unable to increase prices in response to increases in raw material costs, any future increases in raw material costs may reduce our margins and profitability if we are not able to offset such cost increases through efficiency improvements or other measures.

We are controlled by one majority shareholder, whose interests may differ from those of holders of our ADSs, and this shareholder may take actions which adversely affect the value of a holder's ADSs or common stock.

As of March 31, 2014, Inversiones y Rentas S.A. ("IRSA") a Chilean closed corporation, directly and indirectly owned 60.0% of our shares of common stock. Accordingly, IRSA has the power to control the election of most members of our board of directors and its interests may differ from those of the holders of our ADSs. IRSA also has significant influence in determining the outcome of any corporate transaction submitted to our shareholders for approval, including mergers, consolidations, the sale of all or substantially all of our assets and going-private transactions. In addition, actions by IRSA with respect to the disposal of the shares of common stock that it owns, or the perception that such actions may occur, may adversely affect the trading prices of our ADSs or common stock.

Competition in the Chilean beer market may erode our market share and lower our profitability.

In 2013, our market share of the Chilean beer market by volume was approximately 77.5%. Our largest competitor in the Chilean beer market by volume is Cervecería Chile S.A. ("Cervecería Chile"), a subsidiary of Anheuser-Busch InBev ("AB Inbev"). We estimate that Cervecería Chile had a market share by volume in Chile of approximately 11.6% in 2013. In the past, Cervecería Chile had engaged in aggressive pricing, through maintaining a consistent price gap, and several promotional activities. If Cervecería Chile were to amplify its aggressive price discounting practices in the future, we cannot assure you, given the current environment that any such discounting or other competitive activities will not have a material adverse impact on our profitability or market share.

In 2013, AB Inbev finalized the acquisition of Grupo Modelo, owner of the Corona brand, which is currently distributed in Chile by Distribuidora Errázuriz S.A. ("DESA"). In the future this brand could be transferred to Cervecería Chile, thus potentially growing in distribution, which implies a potential risk to our market share and profitability. Another source of risk is the strengthening of Cervecería Chile's brand portfolio due to the transfer of the Budweiser brand, currently produced in Argentina and distributed in Chile by CCU. Budweiser may be transferred to Cervecería Chile by the end of 2015 due to the expiration the distribution agreement.

Additionally, if business conditions in the beer market continue to be relatively favorable in Chile, more enterprises may attempt to enter the Chilean beer market, either by producing beer locally or through imports. While we expect per capita beer consumption in Chile to continue to increase, mitigating the effect of competition, the entry into the market of additional competitors could further erode our market share or lead to price discounting.

Our beer brands in Chile may face increased competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks.

Beer consumption in Chile may be influenced by changes in domestic wine, spirits and/or other non-alcoholic beverages' relative prices. Increases in domestic wine prices have tended to lead to increases in beer consumption, while reductions in wine prices have tended to reduce or slow the growth of beer consumption. As a result of our lower market share in the Chilean wine, spirits and soft drinks markets as compared to our market share in the Chilean beer market, we expect that our profitability could be adversely affected if beverage consumers were to shift their consumption from beer to either wine, spirits or soft drinks.

Quilmes dominates the beer market in Argentina and we may not be able to maintain our current market share.

In Argentina, we face competition from Quilmes Industrial S.A. ("Quilmes") and from Cervecería Argentina S.A. Isenbeck ("CASA Isenbeck"), a former subsidiary of Warsteiner Brauerei Hans Cramer GmbH & Co. ("Warsteiner"), which was acquired by SABMiller plc on November 24, 2010. We estimate that in 2013 Quilmes had a market share of 73% and CASA Isenbeck had a market share of 4%. We estimate that our market share of the Argentine beer market was 23% in 2013. As a result of its dominant position in Argentina, Quilmes' large size enables it to benefit from economies of scale in the production and distribution of beer throughout Argentina. Therefore, we cannot assure you that we will be able to grow or maintain our current market share of the Argentine beer market.

Consolidation in the beer industry may impact our market share.

In 2005, SABMiller plc merged with Grupo Empresarial Bavaria, a Colombian brewer with operations in Colombia, Peru, Ecuador and Panama, forming the then second-largest brewer in the world. In 2010 SABMiller Plc acquired CASA Isenbeck, the third-largest brewer in Argentina.

In March 2004, Compañía de Bebidas das Américas ("AmBev") and Interbrew announced an agreement to merge, creating the world's largest brewer under the name InBev. Additionally, in January 2007, AmBev assumed control of Quilmes. Inbev and Anheuser-Busch merged in November 2008, creating AB Inbev, the world's global beer leader. In Chile, Quilmes sells its beer through Cervecería Chile, a subsidiary of ABInbev, which had a market share of approximately 11.6% in 2013, and in Argentina it had a market share of approximately 73% in 2013. In 2013, AB Inbev finalized the acquisition of Grupo Modelo. As a consequence of the above referenced merger, the brand Budweiser, whose production and distribution license contract was granted to Compañía Cervecerías Unidas Argentina S.A. ("CCU Argentina") until 2025, belongs to a competitor. Cervecería CCU Chile Ltda. ("CCU Chile") has a distribution contract until 2015 to distribute Budweiser in Chile. We cannot assure you that the contracts will be renewed.

Consolidation in the beer industry has resulted in larger and more competitive participants, which could change the current market conditions under which we operate.

Restrictions in the gas supply from Argentina have increased our energy costs, and higher oil prices have increased our distribution expenses.

Since 2005, the Argentine government has restricted gas exports to Chile due to domestic supply problems. This has increased the cost of operating our beer production plants in Chile and Argentina, as well as our soft drinks plants in Chile. Gas supplies are currently stable, reducing the risk of further cost increases. However, these restrictions have increased electrical power costs. Because our boilers can be operated with gas or with alternative fuels, such as diesel oil or butane gas, we do not anticipate the need for additional investments. The Chilean government is presently implementing a strategy to diversify the country's energy supply. The construction in Quintero of the first plant to process imported LNG (liquefied natural gas), which started its operation in August 2009, brought relief to the energy issue. However, we cannot assure you that the supply of energy or the cost thereof will not experience further fluctuations as a result of these policies. Electric power costs in Chile have increased significantly in the last year mainly due to hydroelectric plants having lower water reservoir levels, which was exacerbated by the absence of new installed capacity at lower costs. Furthermore, the rise in oil prices have led to increases in our distribution costs. If these trends were to continue, the resulting increases in energy prices may reduce our margins if we are unable to improve efficiencies or increase our prices to offset them.

Changes in the labor market in the countries in which we operate may affect margins in our business.

In 2013, Chile's unemployment rate was relatively low at 5.9%, which had a direct impact on our salary expense given the resulting competition for workers. Additionally, the mining industry's need for a large workforce has put additional pressure on salary expenses as our business is work-force intensive, particularly in the distribution area. Furthermore, certain propositions to increase the minimum wage in Chile are constantly discussed in the Chilean Congress, and the passage of any such propositions may result in further increases in our salary expenses, which may have an effect on our margins and profitability. In Argentina, given labor unions pressures related to country's high level of inflation, we have also faced pressure with respect to our salary expenses.

We depend upon the renewal of certain license agreements to maintain our current operations.

Most of our license agreements include certain conditions that must be met during their term, as well as provisions for their renewal at their expiry date. We cannot assure you that such conditions will be fulfilled, and therefore that the agreements will remain in place until their expiration or that they will be renewed, or that any of these contracts will not undergo early termination. Termination of, or failure to renew our existing license agreements could have an adverse impact on our operations.

Consolidation in the supermarket industry may affect our operations.

The Chilean supermarket industry has gone through a consolidation process, increasing the importance and purchasing power of a few supermarket chains. As a result, we may not be able to negotiate favorable prices, which may adversely affect our sales and profitability. The importance of supermarkets to our business operations is disclosed in the discussion of each of our operating segments.

Additionally, and despite having insurance coverage, this supermarket chain consolidation has the effect of increasing our exposure to counterparty credit risk such that we have more exposure in the event one of these large customers fails to honor its payment obligations to us for any reason.

Dependence on few suppliers for some important raw materials.

In the case of cans, both in Chile and Argentina we purchase from a single supplier, Rexam, which has production plants in each country. However, cans can also be imported from other Rexam plants or from alternative suppliers in the region. In the case of glass bottles, in Chile, we purchase most of our bottles from a single local supplier, Cristalerías Chile, although there are other glass suppliers in Chile from whom we can purchase and we also import from other suppliers. We have long term contracts for malt in Chile and in Argentina. While we have alternatives in procuring our supplies, if we experience disruptions in our supply chain we may not be able to obtain replacement supplies at favorable pricing or advantageous terms, which may adversely affect our results. In the case of one way polyethylene terephthalate resins ("PET"), we purchase from several suppliers located in China, Mexico and the U.S. and in the past we have also bought from Argentina. For hotfill PET, our sole provider is Indorama, which operates in Mexico.

Water supply is essential to the development of our businesses.

Water is an essential component for beer, soft drinks, mineral and purified water. While we have adopted policies for the responsible and sustainable use of water, a failure in our water supply could negatively affect our sales and profitability.

The supply, production and logistics chain is key to the timely supply of our products to consumer centers.

Our supply, production and logistics chain is crucial for the delivery of our products to consumer centers. An interruption or a significant failure in this chain may negatively affect our results, if the failure is not quickly resolved. An interruption in the chain could be caused by various factors, such as strikes, riots or other factors which are beyond our control.

If we are unable to protect our information systems against data corruption, cyber-based attacks or network security breaches, our operations could be disrupted.

We are increasingly dependent on information technology networks and systems, including the Internet, to process, transmit and store electronic information. In particular, we depend on our information technology infrastructure for digital marketing activities and electronic communications among us and our clients, suppliers and also among our subsidiaries. Security breaches of this infrastructure can create system disruptions, shutdowns or unauthorized disclosure of confidential information. If we are unable to prevent such breaches, our operations could be disrupted, or we may suffer financial damage or loss because of lost or misappropriated information.

Possible restrictions on the sale and promotion of alcoholic beverages and other food products in Chile could adversely affect us.

Senators and congressmen from different political parties have submitted to the Chilean congress proposed bills to restrict the consumption, sale and promotion of alcoholic beverages. The principal modifications proposed in these bills are the incorporation of warnings on product labels of the possible dangers of excessive alcohol consumption on human health, similar to those required in the United States, restrictions on television advertising and a prohibition of alcoholic beverages at sports, cultural or related events.

On March 15, 2012 law 20,580 was enacted by the Chilean congress. This law amended the limit for blood alcohol content while driving reducing the limit from less than 0.5 gr/lt. to less than 0.3 gr/lt., which has already had an impact on the level of consumption of alcoholic beverages and consequently our business.

If further proposed bills are passed, or other regulations restricting the sale of non-alcoholic beverages or sweet snacks are enacted, this could affect consumption of our products and, as a consequence, negatively impact our business.

Our production activities depend on our ability to comply with environmental regulations, which may become more stringent in the future and negatively affect our profitability.

The regulation of matters relating to the protection of the environment is not as well developed in Chile and Argentina as in the United States and certain other countries. Accordingly, we anticipate that additional laws and regulations will be enacted over time in these countries with respect to environmental matters. If public authorities issue new and stricter standards, or enforce or interpret existing laws and regulations in a more restrictive manner, we may be forced to make expenditures to comply with such new rules, which could result in higher overall production costs and negatively affect our profitability.

Currency fluctuations, especially of the Chilean peso, may affect our profitability.

Because we purchase some of our supplies at prices set in U.S. dollars, and export wine in U.S. dollars, euros and pounds, we are exposed to foreign exchange risks that may adversely affect our financial condition and results of operations. Therefore, any future changes in the value of the Chilean peso against said currencies would affect the revenues of our wine export business, as well as the cost of several of our raw materials, especially in the beer and soft drink businesses where raw materials are purchased in U.S. dollars. The effect of the exchange rate variation on export revenues would have an inverse effect on the cost of raw materials expressed in Chilean peso terms.

Catastrophic events in the markets in which we operate could have a material adverse effect on our financial condition.

Natural disasters, climate change, terrorism, pandemics, strikes or other catastrophic events could impair our ability to manufacture, distribute or sell our products. Failure to take adequate steps to mitigate the likelihood or potential impact of such events, or to manage such events effectively if they occur, could adversely affect our sales volume, cost of raw materials, earnings and financial results. For example, on February 27, 2010, an 8.8 magnitude earthquake struck central Chile, followed by a subsequent tsunami. The earthquake epicenter was located 200 miles southwest of Santiago and 70 miles north of Concepción, Chile's second largest city. See "Item 5: Operating and Financial Review and Prospects—Overview—Impact of the February 27, 2010 Earthquake and Tsunami and Changes in Consolidation Scope."

On April 1, 2014, an 8.2 magnitude earthquake struck the northern part of Chile, but did not have a significant effect on our operations. A future earthquake, tsunami or other natural disaster, however, could have a significant effect on our business, results of operations and financial condition.

If we are unable to maintain the image and quality of our products our financial results may suffer.

The image and quality of our products is essential for our success and growth. Problems with product quality could tarnish the reputation of our products and may adversely affect our revenues.

If we are unable to finance our operations we may be adversely affected.

A global liquidity crisis or an increase in financial interest rates may eventually limit our ability to obtain the cash needed to fulfill our commitments. Sales could also be affected by a global disruption if consumption decreases sharply, placing stress on our cash position.

RISKS RELATING TO OUR ADSs

The price of our ADSs and the U.S. dollar value of any dividends will be affected by fluctuations in exchange conditions.

Our ADSs trade in U.S. dollars. Fluctuations in the exchange rate between Chilean and Argentine currencies and the U.S. dollar are likely to affect the market price of our ADSs. For example, since our financial statements are reported in Chilean pesos, a decline in the value of the Chilean peso against the dollar would reduce our earnings as reported in U.S. dollars. Any dividend we may pay in the future would be denominated in Chilean pesos. A decline in the value of the Chilean peso against the U.S. dollar would reduce the U.S. dollar equivalent of any such dividend. Additionally, in the event of a dividend or other distribution, if exchange rates fluctuate during any period of time when the ADS depository cannot convert a foreign currency into dollars, a holder of our ADSs may lose some of the value of the distribution. Also, since dividends in Chile are subject to withholding taxes, which we retain until the following year when the exact amount to be paid is determined, if part of the retained amount is refunded to the shareholders, the amount received by holders of our ADSs would be subject to exchange rate fluctuations between the two dates.

A holder of ADSs may be subject to certain risks due to the fact that holders of our ADSs do not hold shares of our common stock directly.

In order to vote at shareholders' meetings, if a holder is not registered on the books of the ADS depository, the holder of our ADSs is required to transfer their ADSs for a certain number of days before a shareholders' meeting into a blocked account established for that purpose by the ADS depository. Any ADSs transferred to this blocked account will not be available for transfer during that time. If a holder of our ADSs is registered on the books of the ADS depository, it must give instructions to the ADS depository not to transfer its ADSs during this period before the shareholders' meeting. A holder of our ADSs must therefore receive voting materials from the ADS depository sufficiently in advance in order to make these transfers or give these instructions. There can be no guarantee that a holder of our ADSs will receive voting materials in time to instruct the ADS depository on how to vote. It is possible that a holder of our ADSs will not have the opportunity to exercise a right to vote at all. Additionally, a holder of our ADSs may not receive copies of all reports from us or the ADS depository. A holder of our ADSs may have to arrange with the ADS depository's offices to inspect any reports issued.

In the past, Chile has imposed controls on foreign investment and repatriation of investments that affected investments in, and earnings from, our ADSs.

Equity investments in Chile by persons who are not Chilean residents have historically been subject to various exchange control regulations that restrict the repatriation of the investments and earnings therefrom. In April 2001, the Central Bank eliminated most of the regulations that affected foreign investors, although foreign investors still have to provide the Central Bank with information related to equity investments and must conduct such operations within the formal exchange market. Additional Chilean restrictions applicable to holders of our ADSs, the disposition of the shares underlying them, the repatriation of the proceeds from such disposition or the payment of dividends may be imposed in the future, and we cannot advise you as to the duration or impact of such restrictions if imposed.

If for any reason, including changes in Chilean law, the depository for our ADSs were unable to convert Chilean pesos to U.S. dollars, investors would receive dividends and other distributions, if any, in Chilean pesos.

The rights of a holder of our ADSs to force us to purchase its underlying shares of our common stock pursuant to Chilean corporate law upon the occurrence of certain events may be limited.

In accordance with Chilean laws and regulations, any shareholder that votes against certain corporate actions or does not attend the meeting at which certain corporate actions are approved and communicates to the corporation its dissent in writing within the time period established by law may exercise a withdrawal right, tender its shares to the company and receive cash compensation for its shares, provided that the shareholder exercises its rights within the prescribed time periods. See "Item 10: Additional Information – Memorandum and Articles of Association – Rights, preferences and restrictions regarding shares." In our case, the actions triggering a right of withdrawal include the approval of:

- our transformation into a different type of legal entity;
- our merger with and/or into another company;
- the transfer of 50% or more of our corporate assets, whether or not liabilities are also transferred, to be determined according to the balance sheet of the previous fiscal year, or the proposal or amendment of any business plan that contemplates the transfer of assets exceeding said percentage; the disposition of 50% or more of the corporate assets of a subsidiary, which represents at least 20% of the assets of the corporation, as well as any disposition of shares which results in the parent company losing its status as controller;
- the granting of real or personal guarantees to secure third-party obligations exceeding 50% of the corporate assets except when the third party is a subsidiary of the company (in which case approval of the board of directors will suffice);
- the creation of preferences for a series of shares or the increase, extension or reduction in the already existing ones. In this case, only dissenting shareholders of the affected series shall have the right to withdraw;
- curing certain formal defects in our charter which otherwise would render it null and void or any modification of our by-laws that grant this right; and
- other cases provided for by statute or in our bylaws, if any.

In addition, shareholders may withdraw if a person becomes the owner of two-thirds or more of the outstanding shares of the corporation as a consequence of a share acquisition and such person does not make a tender offer for the remaining shares within 30 days from the date of such acquisition.

Minority shareholders are also granted the right to withdraw when the controller acquires more than 95% of the shares of an open stock corporation.

Our bylaws do not provide for additional circumstances under which shareholders may withdraw.

Because of the absence of legal precedent as to whether a shareholder that has voted both for and against a proposal, such as the depository of our ADSs, may exercise withdrawal rights with respect to those shares voted against the proposal, there is doubt as to whether a holder of ADSs will be able to exercise withdrawal rights either directly or through the depository for the shares of our common stock represented by its ADSs. Accordingly, for a holder of our ADSs to exercise its appraisal rights, it may be required to surrender its ADRs, withdraw the shares of our common stock represented by its ADSs, and vote the shares against the proposal.

Preemptive rights to purchase additional shares of our common stock may be unavailable to holders of our ADSs in certain circumstances and, as a result, their ownership interest in us may be diluted.

The *Ley sobre Sociedades Anónimas N° 18,046* and the *Reglamento de Sociedades Anónimas*, which we refer to in this document collectively as the “Chilean Corporations Act”, requires us, whenever we issue new shares for cash, to grant preemptive rights to all holders of shares of our common stock, including shares of our common stock represented by ADSs, giving those holders the right to purchase a sufficient number of shares to maintain their existing ownership percentage. We may not be able to offer shares to holders of our ADSs pursuant to preemptive rights granted to our shareholders in connection with any future issuance of shares unless a registration statement under the Securities Act is effective with respect to those rights and shares, or an exemption from the registration requirements of the Securities Act is available.

We intend to evaluate at the time of any future offerings of shares of our common stock the costs and potential liabilities associated with any registration statement as well as the indirect benefits to us of enabling U.S. owners of our ADSs to exercise preemptive rights and any other factors that we consider appropriate at the time, before making a decision as to whether to file such a registration statement. We cannot assure you that any such registration statement would be filed.

To the extent that a holder of our ADSs is unable to exercise their preemptive rights because a registration statement has not been filed, the depositary will attempt to sell the holder’s preemptive rights and distribute the net proceeds of the sale, net of the depositary’s fees and expenses, to the holder, provided that a secondary market for those rights exists and a premium can be recognized over the cost of the sale. A secondary market for the sale of preemptive rights can be expected to develop if the subscription price of the shares of our common stock upon exercise of the rights is below the prevailing market price of the shares of our common stock. Nonetheless, we cannot assure you that a secondary market in preemptive rights will develop in connection with any future issuance of shares of our common stock or that if a market develops, a premium can be recognized on their sale. Amounts received in exchange for the sale or assignment of preemptive rights relating to shares of our common stock will be taxable in Chile and the United States. See “Item 10: Additional Information – Taxation – Chilean Tax Considerations – Capital Gains” and “– United States Federal Income Tax Considerations – Taxation of Capital Gains.” If the rights cannot be sold, they will expire and a holder of our ADSs will not realize any value from the grant of the preemptive rights. In either case, the equity interest of a holder of our ADSs in us will be diluted proportionately.

ITEM 4: Information on the Company

History and Development of the Company

Our current legal and commercial name is Compañía Cervecerías Unidas S.A.. We were incorporated in the Republic of Chile in 1902 as an open stock corporation, following the merger of two existing breweries, one of which traces its origins back to 1850, when Mr. Joaquín Plagemann founded one of the first breweries in Chile in the port of Valparaíso. By 1916, we owned and operated the largest brewing facilities in Chile. Our operations have also included the production and marketing of soft drinks since the beginning of the last century, the bottling and selling of mineral water products since 1960, the production and marketing of wine since 1994, the production and marketing of beer in Argentina since 1995, the production and marketing of pisco since 2003, the production and marketing of sweet snacks products since 2004 and the production and marketing of rum since 2007.

We are subject to a full range of governmental regulation and supervision generally applicable to companies engaged in business in Chile and Argentina. These regulations include labor laws, social security laws, public health, consumer protection and environmental laws, securities laws, and antitrust laws. In addition, regulations exist to ensure healthy and safe conditions in facilities for the production and distribution of beverages and sweet snacks products.

Our principal executive offices are located at Vitacura 2670, Santiago, Chile. Our telephone number in Santiago is (56-2) 2427-3000, our fax number is (56-2) 2427-3333 and our website is www.ccu.cl. Our authorized representative in the United States is Puglisi & Associates, located at 850 Library Avenue, Suite 204, Newark, Delaware 19715, USA, telephone number (302) 738-6680 and fax number (302) 738-7210. The information on our website is not incorporated by reference into this document.

In 1986, IRSA, our current principal shareholder, acquired its controlling interest in us through purchases of common stock at an auction conducted by a receiver who had assumed control of us following the economic crisis in Chile in the early 80's, which resulted in our inability to meet our obligations to our creditors. IRSA, at that time, was a joint venture between Quiñenco S.A. ("Quiñenco") and the Schörghuber Group from Germany through its wholly owned subsidiary Finance Holding International B.V. ("FHI") of the Netherlands.

To our knowledge, none of our common stock is currently owned by governmental entities. Our common stock is listed and traded on the principal Chilean stock exchanges. See "Item 7: Major Shareholders and Related Party Transactions."

In September 1992, we issued 4,520,582 ADSs, each representing five shares of our common stock, in an international American Depositary Receipt ("ADR") offering. The underlying ADSs were listed and traded on the NASDAQ, until March 25, 1999. Since that date, the ADSs have been listed and traded on the NYSE. On December 20, 2012, the ratio of ADSs to shares of common stock was changed from 1 to 5, to a new ratio of 1 to 2.

In 1994, we diversified our operations both in the domestic and international markets. In that year, we purchased a 48.4% interest in the Chilean wine producer Viña San Pedro S.A. ("VSP", today, "VSPT"). Since December 31, 2008, that interest has reached 64.72% as of the date of this annual report. In November 1994, we and Buenos Aires Embotelladora S.A. ("BAESA"), (the PepsiCo bottler in Chile at that time) merged to create Embotelladoras Chilenas Unidas S.A. ("ECUSA"), for the production, bottling, distribution and marketing of soft drinks and mineral water products in Chile. In November 1999, we purchased BAESA's interest in ECUSA and thereafter have controlled 100% of that company.

Through CCU Argentina, we began our expansion into Argentina by acquiring an interest in two Argentine breweries: 62.7% of the outstanding shares of Compañía Industrial Cervecera S.A. ("CICSA"), were acquired during January and February 1995 and 98.8% of the outstanding shares of Cervecería Santa Fe S.A. ("CSF"), were acquired in September 1995. In 1997, CCU Argentina increased its interest in CICSA to 97.2% and in CSF to 99.9% through the purchase of non-controlling interests. In January 1998, we decided to merge these two breweries into one company operating under the name of CICSA. Following the merger, CCU Argentina's interest in CICSA was 99.2%. In April 1998, CCU Argentina completed the purchase of the brands and assets of Cervecería Córdoba S.A. for US\$8 million. After subsequent capital increases, the last one in June 2008, our interest in CCU Argentina reached 95.96%, with Anheuser-Busch Incorporated's ("Anheuser-Busch") interest at 4.04%.

In addition to our acquisitions in Argentina, we signed a license agreement with Anheuser-Busch in 1995 granting us the exclusive right to produce, market, sell and distribute the Budweiser beer brand in Argentina. In 2008 the license agreement was extended until December 31, 2025.

After a capital increase approved by our shareholders in October 1996, we raised approximately US\$196 million between December 1996 and April 1999. Part of this capital expansion was accomplished between December 1996 and January 1997 through our second ADR offering in the international markets.

During 2000, VSPT, through its subsidiary Finca La Celia S.A. ("FLC"), acquired the winery Finca La Celia in Mendoza, Argentina, initiating its international expansion, allowing VSPT to include fine quality Argentine wines into its export product portfolio.

To increase our presence in the premium beer segment, in November 2000 we acquired a 50% stake in Cervecería Austral S.A., located in the city of Punta Arenas, with an annual production capacity of 6.1 million liters. Further, in May 2002, we acquired a 50% stake in Compañía Cervecera Kunstmann S.A., located in the city of Valdivia.

In February 2003, we began the sale of a new product for our beverage portfolio, pisco, under the brand Ruta Norte. Pisco is a grape spirit very popular in Chile that is produced in the northern part of the country and the southern part of Peru. Our pisco, at that time, was only produced in the Elqui Valley in Region IV of Chile and was sold throughout the country by our beer division sales force. In March 2005, we entered into an association with the second-largest pisco producer at that time, Cooperativa Agrícola Control Pisquero de Elqui y Limarí Ltda. ("Control"). This new joint venture was named Compañía Pisquera de Chile S.A. ("CPCh"), to which the companies contributed principally with assets, commercial brands and – in the case of Control – also some financial liabilities. Currently we own 80% of CPCh and Control owns the remaining 20%.

On April 17, 2003, the Schörghuber Group, at the time an indirect owner of 30.8% of our ownership interest, gave Quiñenco, also at the time an indirect owner of 30.8% of our ownership interest, formal notice of its intent to sell 100% of its interest in FHI to Heineken Americas B.V., a subsidiary of Heineken International B.V. As a result of the sale, Quiñenco and Heineken Americas B.V., the latter through FHI, became the only two shareholders of IRSA, the owner of 61.6% of our equity at that time, each with a 50% interest in IRSA. Heineken International B.V. and FHI subsequently formed Heineken Chile Ltda., to hold the latter's 50% interest in IRSA. Therefore, Quiñenco and Heineken Chile Ltda. are the only two current shareholders of IRSA, with a 50% equity each. On December 30, 2003, FHI merged into Heineken Americas B.V., which together with Heineken International B.V. remained as the only shareholders of Heineken Chile Ltda. At present IRSA owns, directly and indirectly, 66.11% of our equity.

In August 2003, VSPT formed Viña Tabalí S.A., a joint venture in equal parts with Sociedad Agrícola y Ganadera Río Negro Ltda., for the production of premium wines. This winery is located in the Limarí Valley, Chile's northernmost winemaking region, which is noted for the production of outstanding wines. In January 2007, Viña Tabalí S.A. bought the assets of Viña Leyda, located in the Leyda Valley, a new winemaking region south of Casablanca Valley and close to the Pacific Ocean. Viña Leyda produces excellent wines that have won awards in different international contests. After this acquisition, Viña Tabalí S.A. changed its name to Viña Valles de Chile S.A.

In January 2004, we entered the sweet snacks business by means of a joint venture between our subsidiary ECUSA and Industria Nacional de Alimentos S.A, a subsidiary of Quiñenco, with a 50% interest each in Calaf S.A. (which has been renamed Foods Compañía de Alimentos S.A., or "Foods"), a corporation that acquired the trademarks, assets and know-how, among other things, of Calaf S.A.I.C. and Francisca Calaf S.A., traditional Chilean candy makers, renowned for more than a century.

In December 2006, we signed a joint venture agreement with Watt's S.A. ("Watt's"), a local fruit related company, under which we participate in equal parts in Promarca S.A. ("Promarca"). This new company owns the brands "Watt's," "Watt's Ice Fruit," "Yogu Yogu" and "Shake a Shake" in Chile. Promarca granted both of its shareholders, for an indefinite period, the exclusive licenses for the production and sale of the different product categories. Therefore, we now participate in new product categories such as 100% fruit juices and fruit, soy and dairy based beverages.

In May 2007, CPCh entered the rum market with our proprietary brand Sierra Morena and later, in 2008, added new rum brand extensions and introduced various pisco based cocktails. Since 2011, our international strategy has focused on exports to Argentina, the United States and Asia, including Russia.

In December 2007, we entered into an agreement with Nestlé Chile S.A. and Nestlé Waters Chile S.A., the latter of which acquired a 20% interest in our subsidiary Aguas CCU-Nestlé Chile S.A. ("Aguas CCU"), the company through which we develop our bottled water business in Chile. As part of this new association, Aguas CCU introduced in 2008 the Nestlé Pure Life brand in Chile. Nestlé had a call option to increase its ownership in Aguas CCU by an additional 29.9%, which expired on June 5, 2009. On June 4, 2009 ECUSA received a notification from Nestlé Waters Chile S.A. exercising its irrevocable option to buy 29.9% of Aguas CCU equity, within the scope of the association contract. The completion of the deal represented a profit before taxes for ECUSA of CLP24,439 million. On September 30, 2009 in extraordinary shareholders' meetings, Aguas CCU and Nestlé Waters Chile S.A. ("Waters Chile") approved the merger of Waters Chile and Aguas CCU. The present shareholders of Aguas CCU are ECUSA (50.10%), Nestlé Chile S.A. (49.401%) and Comercializadora de Productos Nestlé S.A. (0.499%).

In April 2008, we bought the Argentine brewer Inversora Cervecería S.A. ("ICSA") after receiving the approval of the Argentine antitrust authorities. ICSA owns, among other assets, the Bieckert, Palermo and Imperial beer brands, which together represented approximately 5.8% of the Argentine beer market, and a brewery in Luján, Buenos Aires, with a nominal production capacity of 270 million liters per year.

In August 2008, Foods bought 50% of Alimentos Nutrabien S.A., a company specializing in muffins and other high quality home-made products. The Nutrabien brand complements our sweet snacks portfolio which includes the Calaf and Natur brands, the latter acquired in 2007. Moreover, with this acquisition we expanded the sweet snacks business from the traditional candy category to the nutritional cereal bars, cookies and muffins categories.

In November 2008, CCU and its affiliate VSP entered into a Merger Agreement with Compañía Chilena de Fósforos and its subsidiaries Terciados y Elaboración de Maderas S.A. and Viña Tarapacá S.A. ("VT"), in order to merge VT into VSP. Under the terms of the Merger Agreement, and prior to its execution, CCU had to acquire 25% of VT's equity. Once all the legal requirements were fulfilled, the merger by absorption of VT by VSP was completed on December 9, 2008, with an effective date for accounting purposes of October 1, 2008. The affiliate was renamed Viña San Pedro Tarapacá S.A. ("VSPT").

In December 2010, our subsidiary Inversiones Invex CCU Ltda. acquired a 4.04% equity interest in CCU Argentina from Anheuser-Busch Investment S.L. As a result, CCU became the sole equity holder of CCU Argentina. This transaction had no effect on the Budweiser brand production and distribution contract which expires in 2025 (in 2015 for the distribution of the brand in Chile).

In December 2010, CCU and CICSA entered into the cider business by acquiring, directly and indirectly, controlling interests in Sáenz Briones y Cía. S.A.I.C. and Sidra La Victoria S.A., two Argentinian companies engaged in the cider business.

In December 2011, the joint venture Viña Valles de Chile S.A. ("VDC") was split and the Viña Leyda assets remained in VDC. After a shares swap VDC became a 100% directly and indirectly controlled subsidiary of VSPT.

In December 2011, our subsidiary Compañía Pisquera de Chile S.A. ("CPCh") signed a licence agreement for the commercialization and distribution in Chile of the pisco brand Bauzá. In addition, CPCh acquired 49% of the licensor company Compañía Pisquera Bauzá S.A., owner of the brand in Chile.

In September 2012, CCU acquired 100% shares of the Uruguayan companies Marzurel S.A., Miltur S.A., and Carolina S.A. and became the majority shareholder and controller of Andrimar S.A.. These companies own the assets of a business developed in Uruguay engaged in the production and marketing of bottled mineral waters under the Nativa brand, and carbonated softdrinks under the Nix brand.

In December 2012, the subsidiary Aguas CCU-Nestlé Chile S.A. completed an acquisition of 51% of the company Manantial S.A., an "HOD", Home and Office Delivery, business of purified water in bottles with the use of dispensers. The partnership will enable Aguas CCU-Nestlé Chile S.A. to participate in a new business category, of which until today the company has had a very small presence.

Furthermore, in 2013, CCU increased its stake in VSPT to 64.72% by acquiring an additional stake of the outstanding shares as a financial investment opportunity.

On April 3, 2013, Andronico Luksic assumed the role of Chairman of the Board, after his brother, Guillermo Luksic passed away.

On June 18, 2013 the Extraordinary Shareholders' Meeting approved the issuance of 51,000,000 of ordinary shares which were registered in the Securities Registry of the Superintendency of Securities and Insurance under N° 980 dated July 23, 2013. On November 8, 2013 CCU successfully concluded this capital increase, the total number of shares issued pursuant to the capital increase having been subscribed and paid, raising a total amount of CLP 331,718,929,410. This capital increase, representing our third ADR offering in the international markets, was made in order to continue our expansion plan, which includes organic and inorganic growth in Chile and the surrounding region.

On September 2013, CCU developed its "Strategic Plan 2014-2016", which aims to move decisively towards building a regional company, focusing on multi-category beers and soft drinks.

On October 2013, CCU, together with its subsidiary Embotelladoras Chilenas Unidas S.A. ("ECUSA"), executed a series of contracts and agreements with PepsiCo Inc. and affiliates, that will allow them to expand their current relationship in the non-alcoholic beverages segment with specific focus on carbonated soft drinks, as well as extending its long term duration. The performance of ECUSA as PepsiCo Inc.'s bottler has been recognized by the latter on several occasions including the award granted to ECUSA last June in Bangkok as Bottler of the Year for the Latin America Region.

On December 2013, twelve CCU managers retired early and were replaced by executives currently working in CCU, all of which was effective as of January 31, 2014. At the same time, by the end of 2013, CCU entered the Paraguayan market with the production, marketing and distribution of alcoholic and non-alcoholic beverages under various brands, both owned through licenses and imported.

CAPITAL EXPENDITURES

The capital expenditure figures for the last three years shown below reconcile to the Cash Flow statement as shown in the Consolidated Statements of Cash Flows.

Our capital expenditures for the last three years were CLP 77,847 million , CLP 117,645 million and CLP 124,559 million, respectively , totaling CLP 320,050 million, of which CLP 87,940 million was invested in beer operations in Chile, CLP 70,717 million in beer operations in Argentina , CLP 69,269 million in our non-alcoholic operations, CLP 22,287 million in our wine operations, CLP 5,250 million in our spirits operations and CLP 64,587 million in other investments , primarily in warehouses and bottle molds, during the years mentioned above.

In recent years, our capital expenditures were made primarily for the expansion of our production capacities and bottling, improving the distribution chain, additional returnable bottles and boxes, marketing assets (mainly refrigerators), environmental improvements and to upgrade our management information systems, among others.

In 2011 we dedicated 30% of our capital expenditure to the Chile beer division, with a significant amount invested in the improvement of the environment with a waste water treatment plant, in addition to the necessary investments in packaging, machinery and equipment. CCU Argentina made investments in the beer packing division and dedicating resources to replace and increase production capacity. Resources devoted to expand our network of storage facilities amounted to 10% of total capital expenditure in 2011.

During 2012, 24% of our capital expenditure was on soft drink operations. These investments were required to support the increased volume of sales experienced in 2011. Additionally, our Chile beer division required significant investments to increase bottling capacity, new packaging, and marketing assets. We also needed to invest in building new warehouses and stores throughout Chile in order to optimize the distribution of our products.

During 2013 we invested 33% of our capital expenditures in our Chile beer division. These investments were required to support the increased sales volume experienced during 2012 and 2013. 22% of our capital expenditures were directed to our soft drinks due to significant investments to increase bottling capacity, new packaging, and marketing assets. It was also necessary to invest in the construction of new warehouses and stores throughout Chile in order to optimize the distribution of our products to support new technologies.

Our major capital expenditure for the period 2011-2013 are shown in the following table. See "Item 5: Operating and Financial Review and Prospects – Liquidity and Capital Resources – Capital Expenditures Commitments"for the 2014-2017 period.

| <u>Operating segment</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---------------------------------|---------------|----------------|----------------|
| | | (CLP Millions) | |
| Chile | 39,294 | 52,723 | 70,441 |
| <i>As a percentage of Total</i> | <i>50.5%</i> | <i>44.8%</i> | <i>56.6%</i> |
| Machinery and equipment | 9,795 | 9,136 | 31,763 |
| Packaging | 4,265 | 8,345 | 7,088 |
| Marketing assets | 1,879 | 2,460 | 1,932 |
| Software and hardware | 138 | 22 | 40 |
| Others | 7,428 | 3,256 | 392 |
| Beer Chile | 23,505 | 23,220 | 41,215 |
| <i>As a percentage of Total</i> | <i>30.2%</i> | <i>19.7%</i> | <i>33.1%</i> |
| Machinery and equipment | 4,259 | 15,917 | 14,867 |
| Packaging | 5,929 | 6,398 | 5,515 |
| Marketing assets | 3,440 | 4,977 | 6,316 |
| Software and hardware | 0 | 7 | 0 |
| Others | 1,131 | 359 | 152 |
| Non alcoholic beverages | 14,759 | 27,659 | 26,851 |
| <i>As a percentage of Total</i> | <i>19.0%</i> | <i>23.5%</i> | <i>21.6%</i> |
| Machinery and equipment | 415 | 1,215 | 2,001 |
| Packaging | 0 | 5 | 7 |
| Marketing assets | 85 | 136 | 69 |
| Software and hardware | 13 | 10 | 10 |
| Others | 517 | 478 | 289 |
| Spirits | 1,030 | 1,844 | 2,376 |
| <i>As a percentage of Total</i> | <i>1.3%</i> | <i>1.6%</i> | <i>1.9%</i> |
| Rio de la Plata | 13,994 | 26,945 | 29,779 |
| <i>As a percentage of Total</i> | <i>18.0%</i> | <i>22.9%</i> | <i>23.9%</i> |
| Machinery and equipment | 3,247 | 16,224 | 14,517 |
| Packaging | 5,739 | 7,720 | 11,156 |
| Marketing assets | 1,619 | 2,748 | 2,617 |
| Software and hardware | 47 | 67 | 441 |
| Others | 3,341 | 185 | 545 |
| CCU Argentina | 13,994 | 26,945 | 29,276 |
| <i>As a percentage of Total</i> | <i>18.0%</i> | <i>22.9%</i> | <i>23.5%</i> |
| Machinery and equipment | | | 116 |
| Packaging | | | 282 |
| Marketing assets | | | 0 |
| Software and hardware | | | 0 |
| Others | | | 105 |
| Uruguay | - | - | 503 |
| <i>As a percentage of Total</i> | <i>-</i> | <i>-</i> | <i>0.4%</i> |
| Wine | 8,309 | 9,138 | 4,840 |
| <i>As a percentage of Total</i> | <i>10.7%</i> | <i>7.8%</i> | <i>3.9%</i> |
| Machinery and equipment | 3,666 | 6,461 | 1,735 |
| Packaging | 1,088 | 1,127 | 1,360 |
| Marketing assets | 46 | 20 | 15 |
| Software and hardware | 103 | 24 | 63 |
| Others | 3,406 | 1,505 | 1,668 |
| Others | 16,250 | 28,839 | 19,498 |
| <i>As a percentage of Total</i> | <i>20.9%</i> | <i>24.5%</i> | <i>15.7%</i> |
| Total | 77,847 | 117,645 | 124,559 |

Business Overview

Summary

We are a multi-category branded beverage company operating in Chile, Argentina, Uruguay and, since December 2013 Paraguay, with an extensive wine export business to more than 80 countries. Based on our estimates, we are, by market share based on volume, the largest Chilean brewer, the second-largest brewer in Argentina, the second-largest Chilean soft drink producer, the third largest wine producer in the domestic Chilean market, the second-largest Chilean wine exporter, the largest Chilean bottled water and nectars producer, the largest Chilean pisco producer and distributor and the second-largest Chilean juices producer. We also participate in the home and office bottled water delivery, rum distribution and confectionary industries in Chile. In Uruguay, we participate in the bottled mineral water and carbonated soft drinks industries. In Paraguay, we participate in the soft drinks, water and juices industries and beer distribution. We have licensing and/or distribution agreements with Heineken Brouwerijen B.V., Anheuser-Busch International Inc., Cervecería Austral S.A., Cervecería Modelo S.A. de C.V., PepsiCo Inc., Stokely Van Camp Inc., Pepsi Lipton International Limited, Seven-Up International (a division of The Concentrate Manufacturing Company of Ireland), Schweppes Holdings Limited, Promarca S.A., Arthur Guinness Son & Company (Dublin) Limited and Guinness Overseas Limited, Nestlé S.A., Société des Produits Nestlé S.A., Nestec S.A., Pernod Ricard Chile S.A., Compañía Pisquera Bauzá S.A., Bebidas del Paraguay S.A. and Distribuidora del Paraguay S.A.

As we have mentioned in press releases during 2013, CCU determined that starting in 2014 it will report its consolidated results pursuant to the following operating segments, essentially defined with respect to its revenues in the geographic areas of commercial activity: Chile^[1], Río de la Plata^[2] and Wine^[3]. Corporate revenues and expenses are presented separately within the Other segment.

These operating segments mentioned are consistent with the way the Company is managed and how results will be reported by CCU. These segments reflect separate operating results which are regularly reviewed by each segment chief operating decision maker in order to make decisions about the resources to be allocated to the segment and assess its performance.

We will evaluate the performance of the segments based on several indicators, including OR (Operating Result), ORBDA (Operating Result Before Depreciation and Amortization), ORBDA margin (% of ORBDA of total revenues for the segment), volumes and sales revenues. Sales between segments are conducted using terms and conditions at current market rates.

[1] Chile: This segment commercializes Beers, Non Alcoholic Beverages and Spirits in the Chilean market.

[2] Río de la Plata: This segment commercializes Beers, Ciders, Non Alcoholic Beverages and Spirits in the Argentine, Uruguayan and Paraguayan market.

[3] Wine: This segment commercializes wine, mainly in the export market reaching over 80 countries.

In 2013, we had consolidated Net sales of CLP1,197,227 million broken down by operating segment and business as per the following schedule:

| | Net Sales by segment | | | | | |
|--|----------------------|---------------|------------------|---------------|------------------|---------------|
| | (in CLP million) | | | | | |
| | 2011 | Mix | 2012 | Mix | 2013 | Mix |
| Chile Operating segment | 612,462 | 63.2% | 676,529 | 62.9% | 765,196 | 63.9% |
| Beer Chile | 313,017 | 32.3% | 320,844 | 29.8% | 353,044 | 29.5% |
| Non-alcoholic Beverages | 248,509 | 25.6% | 292,133 | 27.2% | 342,233 | 28.6% |
| Spirits | 50,936 | 5.3% | 63,552 | 5.9% | 69,919 | 5.8% |
| Rio de la Plata Operating segment | 220,903 | 22.8% | 253,826 | 23.6% | 282,435 | 23.6% |
| CCU Argentina | 220,903 | 22.8% | 250,996 | 23.3% | 272,499 | 22.8% |
| Uruguay | - | 0.0% | 2,830 | 0.3% | 9,936 | 0.8% |
| Wine Operating segment | 138,348 | 14.3% | 149,557 | 13.9% | 152,255 | 12.7% |
| Other | -2,162 | -0.2% | -4,223 | -0.4% | -2,660 | -0.2% |
| Total | 969,551 | 100.0% | 1,075,690 | 100.0% | 1,197,227 | 100.0% |

Operating Segments Information

Chile Operating Segment

- **Beer Chile.** We estimate that our share of the Chilean beer market by volume was approximately 80% in 2011, 79% in 2012 and 78% in 2013. Our portfolio of beers in Chile includes a full range of super-premium, premium, special and popular-priced brands of alcoholic and non-alcoholic beer, which are primarily marketed under twelve different proprietary brands and four licensed brands. Our flagship brand, Cristal, is Chile's best selling beer, accounting for an estimated 41.7% of our 2013 beer sales by volume in Chile. We are the only brewery in Chile with a nationwide production and distribution network. In addition, we are the exclusive producer and distributor in Chile of Heineken beer and the exclusive distributor in Chile of imported Budweiser beer until December 2015. We also distribute and produce, under license, Austral beer.
- **Non-alcoholic beverages.** We produce and sell in Chile soft drinks, which includes carbonated soft drinks (both cola and non-cola), nectars and juices, sports and energy drinks and Ice tea, and water, which includes mineral and purified bottled water (including via home and office delivery or "HOD"), both categories consisting of our proprietary brands and brands produced under license. According to Nielsen, our Chilean carbonated soft drinks market share by volume was approximately 24.8% in 2011, 25.2% in 2012 and 27.5% in 2013, and our Chilean bottled water market share (including mineral, purified and flavored waters) was 50.6% in 2011, 52.0% in 2012 and 51.6% in 2013.
- **Spirits.** In February 2003, we began the sale of pisco, under the brand Ruta Norte. Pisco is a distilled wine spirit produced in the northern regions of Chile and the southern regions of Peru. In March 2005, we entered into a venture with the second-largest pisco producer in Chile creating a new entity (CPCh) to which both companies principally contributed assets and commercial brands. Currently we own 80% of CPCh. In the last quarter of 2011 the Company entered into a license contract to distribute the Bauzá premium pisco brand, which complements the Company's portfolio of premium brands. In addition, it acquired 49% of the licensor, Compañía Písquera Bauzá S.A. According to Nielsen, CPCh had a 51.7% market share of the Chilean pisco industry in 2013. In May 2007, CPCh entered the rum category with the brand Sierra Morena. We ended 2013 with a rum market share of 21.0% according to Nielsen. In July 2011, CPCh began the distribution of Pernod Ricard products through the traditional channels introducing, among other brands, Havana Club, Ballantine's, Absolute, Chivas Regal, and Beefeater.

Beer Chile

Our historical core business, our Chilean beer operation, was first established in 1850. Since that date, our management believes we have played a leading role in the industry, with a business that in 1902, after the merger of different breweries, gave rise to our formation.

Overview. We estimate that annual beer consumption in Chile was 716 million liters in 2013 or approximately 41 liters per capita. The following chart shows our estimates for total and per capita consumption levels for beer in Chile for the years 2009 - 2013:

| <u>Year</u> | <u>Total Sales Volume</u> ⁽¹⁾ (in millions of liters) | <u>Per Capita</u> ⁽²⁾ (liters) |
|-------------|---|--|
| 2009 | 598 | 35 |
| 2010 | 624 | 37 |
| 2011 | 674 | 39 |
| 2012 | 693 | 40 |
| 2013 | 716 | 41 |

(1) Based on our sales data, competitors' publicly available information, equity research analyst reports, import and export data from customs authorities. Includes microbreweries sales.

(2) Population estimated in accordance with Chile's national census of April 2002.

We estimate that the total beer market increased by approximately 3.3% in terms of volume sold during 2013 as compared to 2012, after growing an average of 4.6% per year between 2009 and 2013. The market decreased in 2009 primarily a result of the effects of the global financial crisis in Chile, which led to increased unemployment and decreased consumption. After the February 27, 2010 earthquake, the unemployment rate decreased from 9.1% to 7.1% thereby increasing consumption and resulting in 4.4% in 2010 total sales volume increase in the beer market. CCU's sales volume grew only by 1.5%, less than the total market growth rate of 4.4%, due to the temporary lack of product supply after serious damage at the Santiago brewery plant caused by the 2010 earthquake. Although we were able to resume production activities within a month after the earthquake, this period of inactivity gave an advantage to other market players.

There are three principal Chilean manufacturers: us, Cervecería Chile and Cervecería Austral, whose principal brands of beer in Chile are Cristal, Becker and Austral, respectively. According to our estimates, during 2013, we and Cervecería Chile accounted for approximately 77.5% and 11.6% of total beer sales in Chile, respectively. In November 2000, we acquired a 50% stake in Cervecería Austral, located in the city of Punta Arenas. This brewery had less than 1% market share during 2013. In October 2001, Cervecería Austral entered into a license agreement with our subsidiary CCU Chile to produce and sell our brand Cristal, as well as any other brand owned by or licensed to CCU Chile in the southern part of Chile. During 2003, Cervecería Austral began the production and sale of our brands Cristal, Escudo and Dorada. In May 2002, we acquired a 50% stake in Compañía Cervecería Kunstmann S.A., located in the city of Valdivia and this brewery had a 1.1% market share in 2013. In November 2006, we acquired additional shares of Kunstmann that allowed us to consolidate this subsidiary into our financial statements since that month. Sales of imported beer represent an estimated 10.1% and microbreweries account for 0.7% of the total beer industry volume in 2013.

Wholesale and retail beer prices are not regulated in Chile. Wholesale prices are subject to negotiation between the producer and the purchaser. Retailers determine retail prices to the final consumer. We believe that the key factors determining retailers' prices include: national and/or local price promotions offered by the manufacturer, the nature of product consumption (on-premise or take-out), the type of packaging (returnable or non-returnable), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

Beer Production and Marketing in Chile. The production, marketing and sales of beer in Chile generated Net sales of CLP313,017 million, CLP320,844 million and CLP353,044 million, or 32.3%, 29.8% and 29.5% of our total Net sales, in the last three years, respectively. Our sales of beer by volume in Chile increased 1.9% in 2013 primarily as a result of an increase in the off-premises retail distribution channel incentivized by non-returnable containers, partially offset by the drop in the on-premise distribution channel given current drinking and driving laws.

The following table shows our proprietary brands, brands produced under license and brands imported under license for the Chilean market:

| <u>Super-Premium beer brands</u> | <u>Premium beer brands</u> | <u>Special beer brands</u> | <u>Popular-priced beer brands</u> |
|--------------------------------------|--------------------------------|--------------------------------|---------------------------------------|
| Royal Guard | Cristal | Lemon Stones | Dorada |
| Royal Light | Cristal Cero 0° | | |
| Royal Black Label | Cristal Light | | |
| Heineken ⁽¹⁾ | Escudo | | |
| Budweiser ^{(1) (2)} | Escudo Negra | | |
| Austral ⁽¹⁾ | Morenita | | |
| Kunstmann | | | |
| D'olbek | | | |
| Soi ⁽²⁾ | | | |

(1) Produced under license
(2) Imported

Cristal is our principal and best selling beer brand in Chile. Cristal Cero 0° was introduced in December 2008 and is an alcohol free beer with regular beer-like taste. Cristal Light was introduced in September 2012 to develop the light beer market in Chile and has lower alcohol content. Also in September 2012 we launched a new 1.2 liter returnable beer package to support and enhance the traditional channel and returnability. Escudo, Chile's second most popular beer is targeted to young-adult consumers. Royal Guard is our single, proprietary, super-premium brand. Royal Light is a light beer extension of the Royal Guard line and contains lower alcohol content. Morenita is a dark beer and Dorada is a discount brand. Lemon Stones is a lemon flavored sweetened beer, with 2.5% alcohol content. Kunstmann is a specialty beer produced in a variety of flavors.

On April 28, 2003, we, through our subsidiaries CCU Chile and CCU Argentina, and Heineken Brouwerijen B.V. signed license and technical assistance agreements which provided us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina commencing June 18, 2003. On October 12, 2011, we and Heineken International B.V. signed the Amended and Restated versions of the Trademark License Agreements, which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina, as of January 1, 2011. These agreements have an initial term of 10 years, and shall automatically be renewed each January 1 for a new period of ten years, unless either party gives notice of its decision not to renew, in which case the agreements will be in force until the last renewal period expires. Heineken beer is the leading brand in the super-premium segment, the beer segment with the highest growth in Chile in recent years.

We had also produced, bottled and distributed Paulaner beer under license from Paulaner Brauerei AG from May 1995, which expired in June 2013.

In October 1996, we and Anheuser-Busch entered into an agreement granting us the exclusive right to distribute Budweiser beer in Chile. During 2004, we and Anheuser-Busch entered into a new distribution agreement, with a 12-year term, ending December 2015. See "Item 3: Key Information – Risk Factors."

In October 2001, we signed a license agreement with Cerveceria Austral S.A. for the production of the Austral brand by our beer division. This agreement has a fourteen-year term, automatically renewable for a seven-year term if certain conditions are fulfilled. This agreement can be extended for an additional seven-year period if both parties express such intention in writing.

In May 2002, we acquired a 50% ownership interest in Compañía Cervecería Kunstmann S.A., a microbrewery located in the southern city of Valdivia, with an annual production capacity of 3 million liters at that time. Since June 2003, our beer division began selling Kunstmann nationwide. In November 2006, we acquired additional shares of Kunstmann that allowed us to consolidate this subsidiary. Dolbek was introduced in February 2010 as part of the Kunstmann brewery portfolio.

Our investment in Cervecería Austral S.A., the production of the Austral brand by our beer division, the investment in Compañía Cervecería Kunstmann S.A., plus the production of Heineken beer since June 2003, are part of our strategy to increase our presence in the super premium segment of the Chilean beer market.

Our beer products sold in Chile are bottled or packaged in returnable and non-returnable bottles, aluminum cans or stainless steel kegs at our production facilities in the Chilean cities of Santiago and Temuco, and in Antofagasta until July 2009. During the last three years we sold our beer products in Chile in the following containers:

| <u>Container</u> | <u>Percentage of Total Beer Products Sold</u> | | |
|--------------------------------|---|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Returnable ⁽¹⁾ | 53% | 49% | 47% |
| Non-returnable ⁽²⁾ | 42% | 47% | 50% |
| Returnable kegs ⁽³⁾ | <u>4%</u> | <u>4%</u> | <u>3%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

(1) Returnable beer containers include glass bottles of various sizes.

(2) Non-returnable beer containers include bottles and aluminum cans, both of assorted sizes.

(3) Returnable kegs are stainless steel containers, which have a capacity of 20, 30 and 50 liters.

Since July 2009 our beer production was centralized in the Santiago and Temuco plants. The Temuco plant commenced production in November 1999, replacing the closed Concepción and Osorno plants. For a more detailed discussion of our capital expenditure program, see “—Capital Expenditures” above.

Raw Materials and other Supplies. The main raw materials used in our production of beer are malt, rice, water and hops. We obtain our supply of malt from local producers and from Argentina. We have long-term contracts with suppliers for malt supply. Rice is sourced from local and international suppliers in spot transactions. We pre-treat rice in order to ensure that it meets our standards of quality. We import hops mainly pursuant to contracts with international suppliers in the United States, which permit us to secure supplies for periods of up to four years.

Water is essential in the production of beer. We obtain all of our water from wells located at our plants and/or from public utilities. The water is treated at facilities located at our plants to remove impurities and to adjust the characteristics of the water before it is used in the production process.

We maintain testing facilities at each of our plants and factories where raw materials are tested. Additionally, samples of beer are analyzed at various stages of production to ensure product quality. Samples of Heineken and Cristal beer are periodically sent to Holland to verify the quality of the product.

We generally purchase all of the glass bottles used in our beer packaging from the main local glass supplier in Chile, Cristalerías Chile S.A., under three-year agreements. During 2013, all of our requirements for aluminum cans were purchased from a global supplier, Rexam Chile S.A., but if price and delivery conditions are favorable, cans can be imported. Our kegs used for draft beer are purchased from various suppliers outside Chile. We obtain the labels for our beer products mainly from local suppliers. Plastic caps are mainly purchased from two suppliers in Chile. Crowns are currently imported from Brazil and Mexico.

Prices of main raw materials used in beer production in Chile are tied to the U.S. dollar, and have fluctuated in Chilean peso terms due to general commodity price fluctuations in international markets as well as to the variation of the Chilean peso against the U.S. dollar.

We believe that all of the contracts or other agreements between us and third-party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. We do not believe we are dependent on any one supplier for a significant portion of our raw materials. During the past ten years, we have not experienced any material shortage or difficulties in obtaining adequate supplies of necessary raw materials, nor do we expect to do so in the future.

Sales, Transportation and Distribution. We distribute all of our beer products in Chile directly to retail, supermarket and wholesale customers. This system enables us to maintain a high frequency of contact with our customers, obtain more timely and accurate marketing-related information, and maintain good working relationships with our retail customers.

In July 2002, Comercial Patagona Limitada began selling all of our beer products in the Chile's Region XI. Comercial Patagona Limitada is a subsidiary of Cervecería Austral S.A. and is responsible for the sales and distribution of our products and those of Cervecería Austral in Chile's extreme south.

In October 2005, we launched Comercial CCU, a subsidiary responsible for a single sales force dedicated to selling our beverage and sweet snack products, in order to capture synergies and focus on sales execution. Originally, this plan was piloted in rural areas and small cities in southern Chile. As of 2008, the territory covered by Comercial CCU S.A. has expanded to include the north of Chile from Arica to Copiapó/Vallenar, and the south, from Curicó to Coyhaique except for the city of Concepción.

After production, bottling and packaging, our beer is either stored at one of the four production facilities or transported to a network of 23 owned or leased warehouses that are located throughout Chile. Beer products are generally shipped from the region of production to the closest warehouse, allowing us to minimize our transportation and delivery costs.

As of December 31, 2013, we had more than 36,311 customers in Chile for our beer products. None of our customers accounted for more than 2% of our total beer sales by volume, with the exception of three large supermarket chains that represented in the aggregate 20.2% of our total beer sales by volume. During 2013, the Chilean supermarket industry continued to consolidate, increasing the importance and purchasing power of a few supermarket chains. We do not maintain any long-term contractual arrangements for the sale of beer with any of our customers in Chile.

In 2013, we had a dedicated sales force of approximately 204 salespeople, responsible for sales of our beer and other products in the territories not covered by Comercial CCU or Comercial Patagona Limitada. This sales force uses a pre-sell system, like the rest of CCU's sales platform, and covers approximately 21,639 clients, including 25 supermarket chains, which represent 908 points of sales.

Our customers make payment for our products either in cash at the time of delivery or in accordance with one of several types of credit arrangement we offer. Payment on credit sales for beer is generally due 29 days from the date of delivery. Credit sales accounted for 35%, 33% and 37% of our beer sales in Chile in the last three years. Losses on credit sales of beer in Chile have not been significant.

Beginning in October 2001, all of the warehouses and transportation companies used to store and deliver all of our products are managed on a consolidated basis by our subsidiary Transportes CCU Ltda.

We distribute our beer products throughout Chile to:

- off-premise retail: small and medium-sized retail outlets, which in turn sell beer to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and
- supermarket chains.

In the last three years, the percentage mix of the above distribution channels for our beer products in Chile was as follows:

| <u>Distribution Channels</u> | <u>Percentage of Total Beer Products Sold</u> | | |
|------------------------------|---|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Off-premise retail | 37% | 37% | 39% |
| On-premise retail | 15% | 14% | 13% |
| Wholesalers | 20% | 19% | 19% |
| Supermarkets | <u>28%</u> | <u>30%</u> | <u>29%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

The following table sets forth our beer sales volume breakdown in Chile by category, during each of the last three years:

| <u>Category</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-----------------|-------------|-------------|-------------|
| Super-premium | 14% | 15% | 16% |
| Premium | 81% | 81% | 80% |
| Special | 1% | 1% | 1% |
| Popular | <u>4%</u> | <u>4%</u> | <u>3%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

The following table sets forth the changes in the average price per liter to our customers for beer for the periods indicated:

| | | <u>Beer Chile (in CLP)</u> | | |
|-------------------------|----------|-----------------------------|-------------|-------------|
| | | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Average price per liter | | 574.29 | 590.46 | 637.74 |
| | % growth | 4.3 | 2.8 | 8.0 |

Seasonality. As a result of the seasonality of the beer industry, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to the holidays as well as the summer vacation season in Chile).

The following table shows our annual sales volume of beer in Chile, excluding exports, by quarter in the last three years:

| <u>Year</u> | <u>Quarter</u> | <u>Sales Volume</u> (millions of liters) | <u>% of Annual</u> <u>Sales Volume</u> |
|-------------|-------------------------|---|---|
| 2011 | 1 st quarter | 152.3 | 28.3 |
| | 2 nd quarter | 101.4 | 18.8 |
| | 3 rd quarter | 109.1 | 20.3 |
| | 4 th quarter | <u>175.7</u> | <u>32.6</u> |
| | Total | <u>538.6</u> | <u>100</u> |
| 2012 | 1 st quarter | 160.9 | 29.6 |
| | 2 nd quarter | 107.3 | 19.7 |
| | 3 rd quarter | 111.5 | 20.5 |
| | 4 th quarter | <u>163.7</u> | <u>30.1</u> |
| | Total | <u>543.4</u> | <u>100</u> |
| 2013 | 1 st quarter | 156.4 | 28.8 |
| | 2 nd quarter | 106.2 | 19.5 |
| | 3 rd quarter | 116.7 | 21.5 |
| | 4 th quarter | <u>174.3</u> | <u>32.1</u> |
| | Total | <u>553.6</u> | <u>100</u> |

Geographical Markets. Our principal beer production facility is located in Santiago. Santiago and the surrounding areas (referred to as the Metropolitan Region) account for approximately 40% of the population of Chile and accounted for approximately 37% of our beer sales by volume in 2013. We also have one additional beer production facility in Temuco and two other facilities, in Valdivia (Kuntsmann) and one in Punta Arenas (Austral), all of which are located in the southern region of Chile. Until July 2009 we also operated a bottling facility in Antofagasta. Currently all of our brands are primarily supplied and distributed from these four production facilities.

Competition. Our principal competitor in the beer business is Cervecería Chile (a subsidiary of Anheuser Busch InBev), which commenced operations in Chile during the second half of 1991, resulting in a loss of market share for us. Nevertheless, after experiencing a market share of 86% in both 1994 and 1995, we were able to recapture our lost market share, reaching 90% market share in 2004. However, in 2005, Cervecería Chile launched a new product which negatively affected our market share, and in 2006, we had a market share of 86% which we maintained until 2008. Our market share dropped to 80% in 2011, 79% in 2012 and in 2013 reached 78%. The drop in market share was a result of two principal factors: first, we experienced inventory issues for the period that followed the February 27, 2010 earthquake, which gave imported beers and our competitors an opportunity to increase their market share, and second, we have faced more aggressive competitive price pressures, and increased competition from imports and microbreweries in the market.

Our estimated share of the Chilean beer market over the last five years is as follows:

| <u>Year</u> | <u>Our Chilean Market Share for Beer (*)</u> |
|-------------|--|
| 2009 | 85% |
| 2010 | 83% |
| 2011 | 80% |
| 2012 | 79% |
| 2013 | 78% |

(*) Includes beer sold directly by Austral and Kunstmann

Our competitor, Cervecería Chile, has one production facility located in Santiago and distributes its products throughout Chile. Cervecería Chile uses third-party distributors in both Region I in the north, and in the city of Castro in Region X to the south. During the last few years, they supplemented their production by importing products from surrounding markets and from the United States.

Despite the high cost of shipping beer to Chile and the competitive advantage inherent to domestic producers as a result of Chile's returnable glass bottle system, imported beer is becoming a more significant component of the Chilean beer market, in particular in the one-way packaging segment, in part because of a stronger Chilean currency and the low cost of freight. We estimate that imports and microbreweries accounted for 10.1% and 0.7%, respectively, of total beer sales by volume during 2013.

Although there are currently no significant legal or regulatory barriers to entering the Chilean beer market, substantial investment would be required to establish or acquire production and distribution facilities and bottles for use in Chile's proprietary returnable bottling system, and to establish a critical mass in sales volumes. Nevertheless, if long-term economic conditions in Chile continue to be favorable, other enterprises may be encouraged to attempt to enter the Chilean beer market. In addition, our beer brands in Chile may face increased competition from other alcoholic beverages, such as wine and spirits, as well as from non-alcoholic beverages, such as soft drinks.

Regarding market share measurement, until 2006, Ambev, similar to CCU, reported their beer sales volumes in Chile. As imports and other industry players were relatively small, that information made it possible for CCU to estimate its market shares in the Chilean beer market. This allowed us to test the differences in the market shares published by Nielsen of the various competitors in the market according to the size and presence in the country, noting Nielsen's underestimation of our market share.

Nielsen has measured beer market share in Chile since 1995, with a sampling methodology that covered 47% of the market at the time, and has increased reaching 67% in 2012. The main reason for this increase is that during this period, the supermarket channel weight increased, where Nielsen covers almost 100% of sales in this category (where the participation of CCU is lower than in other distribution channels), while traditional channels are only partially covered by Nielsen (where CCU's participation in the market is relatively high).

Between 2007 and 2009, with no AmBev data available, we believed market share internal estimation was possible because of data from *Asociación Gremial de Cerveceros de Chile* (ACECHI), or Professional Association of Brewers Chile, who shared with its affiliates data it collected relating to total sales volumes.

As of 2010, ACECHI affiliates stopped receiving sales volumes data, so CCU began estimating its own beer market share by adjusting Nielsen data with an adjustment factor, obtained from an econometric regression based on data up to 2009 (updated on an annual basis), and has been using this methodology since.

However, given the increase in imports and the proliferation of microbrews, CCU has realized that the adjustment factor has gradually lost its accuracy. As a result, CCU has decided to report its market share using Nielsen data from 2014 onwards.

The following table shows Nielsen data compared to CCU's internally estimated market shares.

| Beer Chile market share | 1995 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Nielsen | 81.1% | 85.3% | 84.7% | 83.3% | 83.9% | 83.0% | 81.5% | 78.4% | 76.0% | 73.7% | 72.0% |
| Internal Estimates | 86.1% | 89.3% | 87.4% | 86.1% | 86.2% | 86.2% | 85.3% | 82.8% | 80.2% | 78.8% | 77.5% |
| Difference | 5.0% | 4.0% | 2.7% | 2.9% | 2.3% | 3.2% | 3.8% | 4.4% | 4.2% | 5.1% | 5.5% |

The difference between Nielsen Market share and internal estimates has fluctuated between 2.3 and 5.5 percentage points with Nielsen always underestimating CCU's market share relative to the internal estimate for the reasons described above.

Non-Alcoholic

Overview. We have produced and sold soft drinks in Chile since 1902. In November 1994, we merged our soft drink and mineral water businesses with the one owned by BAESA in Chile (PepsiCo's bottler at that time) creating Embotelladoras Chilenas Unidas S.A. ("ECUSA") for the production, bottling, distribution and marketing of soft drink and mineral water products in Chile. Thereafter, we began producing PepsiCo brands under license (currently Pepsi, Pepsi Light, Seven Up, Seven Up Light, Mirinda, Gatorade and Lipton Ice Tea). On November 29, 1999, we purchased 45% of ECUSA's shares owned by BAESA for approximately CLP54,118 million. Since that date, we own 99.94% of ECUSA's shares. However, we have had control of ECUSA since January 1998 after the shareholders agreement was amended. In January 2001, ECUSA and Schweppes Holdings Ltd. signed an agreement to continue bottling Crush and Canada Dry brands. See our "Non-alcoholic Beverage Production and Marketing in Chile." Prior to November 1994, we independently produced, bottled and distributed carbonated and non-carbonated soft drinks in Chile.

Our line of soft drink products included our own proprietary brands, in addition to brands produced under license from Cadbury Schweppes plc. (currently Crush, Crush Light, Canada Dry Agua Tónica, Canada Dry Agua Tónica Light, Canada Dry Ginger Ale, Canada Dry Ginger Ale Light, Canada Dry Limón Soda and Canada Dry Limón Soda Light) and from PepsiCo (currently Pepsi, Pepsi Light, 7Up, 7Up light, Mirinda, Gatorade, Lipton Ice Tea and Kem Slice).

Under a similar licensing arrangement with Watt's, a local fruit company, we bottled and distributed Watt's nectar products in Chile from 1977 until December 2006. Presently, Promarca, owned by us and Watt's 50-50%, is the owner of the brand and we produce, bottle and distribute nectar products in bottles under Promarca's license. In 2011 we introduced several new product offerings, including Frugo, a soft drink containing fruit juice, Watt's Clear, a nectar with grapes and apple/raspberry flavoring, Pop from Bilz and Pap, Kem Xtreme Girl, the first zero-calory energy soft drink developed for women, Kem by Slice, Lipton Feel Green in two flavors and powder Gatorade. We also produce, bottle and/or distribute sports drinks (Gatorade) and tea (Lipton) under a license with PepsiCo and our own brand energy drinks (Kem Xtreme) as well as energy drinks under a license with PepsiCo (imported SoBe Adrenaline Rush and Adrenaline Red, which is produced at ECUSA in Chile).

We have been in the bottled water business since 1960, and since December 2007 this business is conducted by Aguas CCU which, since June 2009, is 50.1% owned by us and 49.9% owned directly or indirectly by Nestlé Chile S.A. Under our two proprietary brand names, Cachantun and Porvenir, we bottle and nationally distribute mineral water from our own two natural sources located within the central region of Chile. In September 2008 we added the Nestlé Pure Life brand, a purified water of the highest quality standards produced and distributed under a license with Nestlé Chile S.A.. In addition, we distribute the imported brand Perrier.

In December 2012, our subsidiary Aguas CCU Nestlé Chile S.A. acquired 51% of the ownership of the company Manantial S.A., which enable us to participate more actively in the Home and Office Delivery business.

As of 2012, CCU has adopted the application of the International Financial Reporting Standards (IFRS) No. 11 Joint Arrangements. This change in accounting policy implies that investments held in joint agreements such as Promarca S.A., in which we have a 50% ownership interest, are changed from the equity method to accounting for assets, liabilities, revenues and expenses relating to its ownership share in a joint operation. The effects of this accounting change in the consolidation scope have an impact at Operational Result level, but no effect on Net income or Equity.

On October 2013, CCU, together with its subsidiary ECUSA, executed a series of contracts and agreements with PepsiCo Inc. and its affiliates that will allow the parties to expand their current relationship in the non-alcoholic beverages segment with specific focus on the carbonated soft drinks, as well as extending the duration of their long-term relationship. Pursuant to these agreements, which take into account the creation of an affiliate, Bebidas CCU-PepsiCo Spa, the licenses to produce, sell and distribute in Chile Pepsi, 7up and Mirinda (Pepsi brands) and Bilz Pap, Kem and Nobis (CCU brands) were granted to ECUSA until December 2043.

The Chilean Non-Alcoholic Beverage Market. Commercial soft drink production was first established in Chile by us in 1902, and mineral water production began in 1960. In July 1977 CCU signed a contract with Watt's which enabled the Company to start the production and distribution of nectars under the same brand.

The soft drink market in Chile consists of both carbonated and non-carbonated beverages. The principal types of carbonated beverages are colas and non-colas. The principal non-carbonated beverages are fruit nectars and fruit juices.

The table below sets forth our estimates of total and per capita consumption of non-alcoholic beverage in Chile during each of the last five years:

| Year | <u>Non-Alcoholic Beverage Sales</u> | | | | <u>Liters Per Capita</u> ⁽²⁾ | | | |
|--------------------|---|--------------------|-------------------------|--------------|---|----|-------------------------|--------------|
| | <u>Volume</u> ⁽¹⁾ (in millions of liters) | | Mineral <u>Water</u> | <u>Total</u> | <u>Carbonated</u> | | Mineral <u>Water</u> | <u>Total</u> |
| <u>Soft Drinks</u> | <u>Nectars</u> ⁽³⁾ | <u>Soft Drinks</u> | | | <u>Nectars</u> ⁽³⁾ | | | |
| 2009 | 1,953 | 296 | 183 | 2,432 | 115 | 17 | 11 | 143 |
| 2010 | 2,037 | 335 | 193 | 2,565 | 119 | 20 | 11 | 150 |
| 2011 | 2,070 | 379 | 206 | 2,655 | 120 | 22 | 12 | 154 |
| 2012 | 2,184 | 416 | 249 | 2,849 | 125 | 24 | 14 | 164 |
| 2013 | 2,213 | 459 | 278 | 2,949 | 126 | 26 | 16 | 168 |

(1) Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER.

(2) Population estimated in accordance with Chile's national census of April 2002.

(3) Includes liquid juices, nectars, fruit beverages and artificial juices.

The following table sets forth Nielsen estimates as to the percentage of total carbonated soft drinks sales in Chile, represented by each of the two principal categories of carbonated soft drinks during the last three years:

| Type | 2011 | 2012 | 2013 |
|-----------|------|------|------|
| Colas | 57% | 58% | 55% |
| Non-colas | 43% | 42% | 45% |
| Total | 100% | 100% | 100% |

The two principal soft drinks players in Chile are the licensees of The Coca-Cola Company ("TCCC") and us. TCCC operates through Embotelladora Andina S.A. and Coca-Cola Embonor S.A. In October 2012, Embotelladora Andina S.A. merged with Coca-Cola Polar S.A., where Embotelladora Andina S.A. absorbed Coca-Cola Polar S.A. Since August 1998, private labels have had increasing participation in the industry at a relatively steady level representing 2% of the total carbonated soft drink sales in Chile in 2013. Distribution of these brands is concentrated in the supermarket channel where they constituted a 9.1% market share in 2013. Additionally, discount brand producers have entered the market and represented 4% of the soft drinks market in 2013. Due to the strong presence of local producers, the high cost of transportation and the current returnable bottle system that accounts for a large portion of soft drink sales volume, we believe that there is no significant market for imported soft drinks in Chile, which were estimated to represent less than 1% of all soft drinks sales by volume in 2013.

The bottled water market in Chile is comprised of both carbonated and non-carbonated mineral water, and purified water. As with the soft drink market, approximately 94.5% of all mineral water in Chile is processed and marketed by two entities, us and Vital Aguas S.A., a subsidiary of the three licensees companies of TCCC in Chile. Our mineral water products have been produced by ECUSA since November 1994. We had an approximate market share of 13.2% in the bottled purified water market segment in 2013, according to Nielsen, after introducing Nestlé Pure Life at the end of September 2008.

Wholesale and retail prices of both soft drinks and water products are not regulated in Chile. We believe that the key factors determining retailers' prices include any national and/or local price promotions offered by manufacturers, the nature of product consumption (on-premise or take-out), the type of product packaging (returnable or non-returnable), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

Our Non-alcoholic Beverage Production and Marketing in Chile. Our non-alcoholic beverage production and marketing in Chile generated Net sales of CLP248,509 million, CLP292,133 million and CLP342,233 million, or 25.6%, 27.2% and 28.6% of our total Net sales, in the last three years, respectively.

The following table shows the soft drink and water brands produced and/or sold by us through ECUSA during 2013:

| <u>Brand</u> | <u>Product</u> | <u>Category</u> | <u>Affiliation⁽¹⁾</u> |
|------------------------------|----------------|----------------------|----------------------------------|
| Bilz | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Pap | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Bilz Light | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Bilz Zero | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Pap Light | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Pap Zero | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Kem | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Kem Light | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Kem Xtreme | Soft Drink | Functional | CCU Proprietary |
| Kem Xtreme Girl | Soft Drink | Functional | CCU Proprietary |
| Kem Zero | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Nobis | Soft Drink | Non-Cola Proprietary | CCU Proprietary |
| Canada Dry Ginger Ale | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Canada Dry Ginger Ale Light | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Canada Dry Agua Tónica | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Canada Dry Agua Tónica Light | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Canada Dry Limón Soda | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Canada Dry Limón Soda Light | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Crush | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Crush Light | Soft Drink | Non-Cola Licensed | Schw eppes Holdings Ltd. |
| Pepsi | Soft Drink | Cola Licensed | PepsiCo |
| Pepsi Light | Soft Drink | Cola Licensed | PepsiCo |
| Seven-Up | Soft Drink | Non-Cola Licensed | PepsiCo |
| Seven-Up Light | Soft Drink | Non-Cola Licensed | PepsiCo |
| Lipton Ice Tea | Ice Tea | Non-Cola Licensed | PepsiCo |
| Mirinda | Soft Drink | Non-Cola Licensed | PepsiCo |
| Gatorade | Isotonic | Functional | PepsiCo |
| Ocean Spray | Nectars | Licensed | Pepsico |
| Adrenaline Red | Energy | Functional | PepsiCo |
| SOBE WATER | Soft Drink | Functional | Pepsico |
| Fruugo | Soft Drink | Licensed | Promarca |
| Watt's | Nectars | Licensed | Promarca |
| Watt's Light | Nectars | Licensed | Promarca |
| Watt's Clear | Nectars | Licensed | Promarca |
| Cachantun | Mineral Water | Proprietary | Agua s CCU-Nestlé |
| Mas de Cachantun | Mineral Water | Proprietary | Agua s CCU-Nestlé |
| Mas Woman | Mineral Water | Proprietary | Água s CCU-Nestlé |
| Porvenir | Mineral Water | Proprietary | Agua s CCU-Nestlé |
| Perrier | Mineral Water | Licensed | Nestlé Waters M&D |
| Nestlé Pure Life | Purified Water | Licensed | Nestlé S.A. & others |
| Manantial | HOD | Proprietary | Manantial S.A. ⁽²⁾ |

⁽¹⁾ CCU owns directly or indirectly 50% of Promarca and 50.1% of Agua s CCU-Nestlé.

⁽²⁾ Agua s CCU-Nestlé owns 51% of Manantial S.A.

In 1994, ECUSA and Cadbury Schweppes plc ("Cadbury Schweppes"), the latter through its subsidiaries CS Beverages Ltd. and Canada Dry Corporation Ltd., entered into license agreements for all Cadbury Schweppes products. On December 11, 1998, TCCC announced an agreement with Cadbury Schweppes to acquire certain of the latter's international beverage brands, including those licensed to ECUSA, and in August 1999 the agreement was reported to have been consummated. In September 2000, after more than a year's litigation, both in Chile (suits at civil courts and antitrust authorities) and England (arbitration under ICC rules), ECUSA and TCCC reached an agreement superseding ECUSA's previous license contracts with CS Beverages Ltd. and Canada Dry Corporation Ltd. The new agreement, referred to as the "Bottler Contract," was executed between ECUSA and Schweppes Holdings Ltd., concerning the Crush and Canada Dry brands, and was approved by the Chilean antitrust commission, thus putting an end to the proceeding regarding the Cadbury Schweppes brands issue and dismissing all complaints filed in consideration of the agreement. On January 15, 2009, the parties executed an amendment to the Bottler Contract which, among others, extended its duration until December 31, 2018, renewable for consecutive five-year periods provided that certain conditions are fulfilled.

Likewise, in March 2006, a new exclusive bottling agreement was executed between ECUSA and Stokely Van-Camp, Inc., a subsidiary of PepsiCo, Inc., authorizing ECUSA to bottle, sell and distribute Gatorade products in Chile, for an initial term ending on March 31, 2010, automatically renewable for successive two or three-year periods if certain conditions set forth in the contract are met. In 2012, this agreement was renewed until March 31, 2015. In August 2002, we began importing, selling and distributing Gatorade, the world's number one isotonic drink. Since October 2006, we have been producing Gatorade locally.

In November 2007, ECUSA signed an exclusive bottling agreement with Pepsi Lipton International Limited, authorizing ECUSA to produce, sell and distribute ready to drink tea beverages in Chile. This agreement terminates on March 31, 2020.

The license agreement for nectar products with Watt's, which granted us exclusive production rights, was first signed in June 1977 and originally had a 33-year term. In February 1999, a new license agreement was signed allowing us to produce new flavors and bottle Watt's nectars in non-returnable packaging (wide mouth glass and plastic bottles). A new license agreement between us and Watt's S.A. was signed in July 2004. This new contract provided us with a ten-year license renewable automatically for three consecutive periods of three years if the conditions set forth in the contract are fulfilled at the date of renewal. In December 2006, we signed a joint venture agreement with Watt's S.A., under which we participate in equal parts in Promarca S.A.. This new company owns the brands "Watt's", "Watt's Ice Frut", "Yogu Yogu" and "Shake a Shake", among others in Chile. Promarca S.A. granted both of its shareholders, for an indefinite period, the exclusive licenses for the production and sale of the different product categories.

In June 2003, we entered into the purified water business with our proprietary brand Glacier, increasing our water selection and reaching a larger number of the population with a more affordable product. The consumption of this product is currently concentrated in Antofagasta.

In October 2004, we relaunched Nobis, a traditional proprietary soft drink brand, to be used strategically against discount brands.

In February 2005, we launched a new Cachantun product, under the trademark Mas, a sugar free product made of mineral water, calcium and citric flavor, creating a new category of flavored water.

In December 2007, we entered into an agreement with Nestlé Chile S.A. and Nestlé Waters Chile S.A., the latter of which acquired a 20% interest in our subsidiary Aguas CCU, the company that owns the assets through which we develop our bottled water business in Chile. As part of this new association, Aguas CCU produces and sells the Nestlé Pure Life brand in Chile under a license contract of the same date, with an initial term of five years, renewable for successive periods of five years if certain conditions are met. Nestlé had a call option to increase its ownership in Aguas CCU by an additional 29.9%, which expired on June 5, 2009. On June 4, 2009 ECUSA received the notification from Nestlé Waters Chile S.A. exercising its irrevocable option to buy 29.9% of Aguas CCU equity, within the scope of the contract. Since the conclusion of the sale, ECUSA holds 50.1% of the ownership interests of Aguas CCU. CCU owns directly or indirectly 99.94% of ECUSA's equity.

In December 2012, the subsidiary Aguas CCU-Nestlé Chile S.A. acquired a 51% ownership interest in the company Manantial S.A. which carries out the business of home and office delivery of purified water in bottles with the use of dispensers, internationally known as "HOD" (home and office delivery). Additionally, a shareholder's agreement with Manantial S.A. was entered into in connection with the acquisition.

Under each license agreement, we have the exclusive right to produce, sell and distribute the respective licensed products in Chile. Generally, under our license agreements, we are required to maintain certain standards of quality with respect to the production of licensed products, to achieve certain levels of marketing and, in certain cases, to fulfill minimum sales requirements. We believe that we are in compliance with the material requirements of all our license agreements.

On October 2013, CCU together with its subsidiary ECUSA executed a series of contracts and agreements with PepsiCo Inc. and its affiliates that will allow the parties to expand their current relationship in the non-alcoholic beverages segment with specific focus on the carbonated soft drinks, as well as extending the duration of their long-term relationship. Pursuant to these agreements, which take into account the creation of an affiliate, Bebidas CCU- PepsiCo Spa, the licenses to produce, sell and distribute in Chile Pepsi, 7up and Mirinda (Pepsi brands) and Bilz Pap, Kem and Nobis (CCU brands) were granted to ECUSA until December 2043.

During the last three years, we sold our non-alcoholic beverage products in the following packaging formats:

| <u>Container</u> | <u>Carbonated Soft Drinks, Nectars and Juices</u> | | | <u>Mineral and Purified Water</u> | | |
|-------------------------------|---|-------------|-------------|-----------------------------------|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Returnable ⁽¹⁾ | 32% | 31% | 29% | 6% | 5% | 28% |
| Non-returnable ⁽²⁾ | 66% | 67% | 69% | 94% | 95% | 72% |
| "Post-Mix" ⁽³⁾ | <u>2%</u> | <u>2%</u> | <u>2%</u> | = | = | = |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> |

(1) Returnable soft drink containers include both glass and plastic bottles of assorted sizes. Returnable water containers include glass bottles of assorted sizes and returnable 20-liter jugs and HOD.

(2) Non-returnable soft drink containers include glass and plastic bottles, and aluminum cans of assorted sizes. Non-returnable water containers include plastic bottles and certain glass bottles of assorted sizes.

(3) Post-mix cylinders are sold specifically to on-premise locations for fountain machines.

We manufacture most of our returnable and non-returnable plastic bottles and obtain all of our glass bottles and cans from third-party suppliers. See "– Raw Materials and other supplies" and "– Our Other Businesses" below.

The following table shows the sales volume of our non-alcoholic beverages by category during each of the last three years (in millions of liters):

| <u>Category</u> | | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-----------------------------|-------------|--------------|--------------|--------------|
| Colas | Licensed | 85.1 | 96.9 | 112.4 |
| Non-colas | Proprietary | 213.6 | 237.1 | 255.8 |
| | Licensed | 152.2 | 174.4 | 191.2 |
| Nectars | Licensed | 104.3 | 123.2 | 151.6 |
| <u>Soft drinks total</u> | | <u>555.2</u> | <u>631.6</u> | <u>711.0</u> |
| Mineral water | Proprietary | 126.7 | 155.7 | 175.0 |
| | Licensed | - | - | - |
| Purified water | Proprietary | 6.3 | 5.7 | 0.0 |
| | Licensed | 10.9 | 16.3 | 17.4 |
| <u>Total Bottle Water</u> | | <u>143.8</u> | <u>177.7</u> | <u>192.4</u> |
| <u>HOD</u> | | | <u>5.4</u> | <u>72.5</u> |
| Total Soft drinks and Water | | <u>699.1</u> | <u>814.7</u> | <u>975.9</u> |

The following table shows the sales volume of our non-alcoholic beverages by affiliation during each of the last three years (in millions of liters):

| <u>Affiliation</u> | | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--------------------|----------------------------|--------------|--------------|--------------|
| Soft drinks | Proprietary | 213.6 | 237.1 | 255.8 |
| | Schweppes | 129.6 | 147.7 | 157.4 |
| | PepsiCo | 107.7 | 123.6 | 146.2 |
| | Promarca ⁽¹⁾ | 104.3 | 123.2 | 151.6 |
| Water | Proprietary ⁽²⁾ | 133.0 | 166.8 | 247.5 |
| | Nestlé Waters | <u>10.9</u> | <u>16.3</u> | <u>17.4</u> |
| Total | | <u>699.1</u> | <u>814.7</u> | <u>975.9</u> |

⁽¹⁾ CCU owns 50% of the rights to the Watt's brand (nectar), currently held through our affiliate Promarca.

⁽²⁾ CCU owns 50.1% of the rights to all the water brands held through the affiliate Aguas CCU. Includes HOD.

Raw Materials and other supplies. The main raw materials used in the production of non-alcoholic beverages are water, sugar, flavoring concentrates and in the case of carbonated products, carbon dioxide gas. We generally purchase our sugar requirements from Empresas lansa S.A. sourced from both imported and local supply. We purchase flavoring concentrates for our licensed soft drink brands from the respective licensing companies. See “Our Non-alcoholic Beverage Production and Marketing in Chile.” Flavoring concentrates for our proprietary brands are purchased from third-party suppliers in Chile and Germany, who manufacture the concentrates under contract with us. We obtain carbon dioxide gas from international suppliers.

We also use fruit pulp, juices, citric acid, other artificial and natural flavors, and chemical substances from local and international suppliers. We obtain all of our water from wells located at our plants and/or from public utilities. The water is treated at facilities located at our plants to remove impurities and adjust the characteristics of the water before it is added to the production process.

We own two mineral water sources in Chile from which the Cachantun and Povenir brand mineral water products are obtained. These water sources are located in two areas near Santiago: Coinco and Casablanca, respectively. All of our mineral water products are bottled at their respective sources and distributed throughout the country. Purified water is produced with water pumped from our wells located in the plant.

We maintain testing facilities at each of our plants in order to analyze raw materials. Additionally, samples of soft drinks and water are inspected at various stages of production to ensure product quality, and licensed soft drinks are also analyzed directly with PepsiCo and Schweppes either at our plants or at the point of sale. Additionally, samples of Nestlé Pure Life water are periodically sent to France to verify the quality of the product.

We generally purchase the glass bottles used in packaging soft drinks and mineral water from the major supplier in Chile, Cristalerías Chile, under a three-year agreement. Aluminum cans used in packaging of our soft drinks are generally purchased from Rexam, a global supplier with a factory in Chile. We manufacture most of our own plastic returnable and non-returnable bottles from imported PET resins, which we purchase from various suppliers (USA, China, Mexico). We obtain the labels for our soft drinks and water products mainly from local suppliers. Crowns are currently imported from Brazil and Mexico.

Prices of the main raw materials used in soft drink production in Chile are tied to the U.S. dollar and have varied in Chilean pesos because of general commodity price fluctuations in international markets as well as the fluctuation of the exchange rate for the Chilean peso against the U.S. dollar.

We believe that all of the contracts or other agreements between us and third party suppliers with respect to the supply of raw materials for soft drinks and water products contain standard and customary commercial terms and conditions. With the exception of soft drink concentrates purchased from Schweppes Holdings Ltd. and PepsiCo under the license agreements described under “—Our Non-alcoholic Beverage Production and Marketing in Chile” we believe we are not dependent on any one supplier for a significant portion of our raw materials. Historically, we have experienced no significant difficulties in obtaining adequate supplies of necessary raw materials and expect that we will be able to continue to do so in the future.

Sales, Transportation and Distribution in Chile. We have the capacity to reach 99,888 customers with our direct sales force, as well as through Comercial CCU and Comercial Patagona Limitada. ECUSA, our non-alcoholic beverage subsidiary, manages its own sales force that is directly responsible for the exclusive servicing of soft drinks and water clients in all of the cities in the center of Chile and Concepción, which are essentially the territories not covered by Comercial CCU or Comercial Patagona Limitada. The ECUSA sales force of 428 salesmen as of December 2013, directly sells to approximately 65,285 customers. We had no single customer that accounted for more than 2% of our sales by volume, with the exception of four large supermarket chains that represented in the aggregate 27.9% of our sales by volume. During 2013, the Chilean supermarket industry continued to consolidate, increasing the importance and purchasing power of a few supermarket chains. We do not maintain any long-term contractual arrangements for the sale of soft drinks and/or mineral and purified water with any of our customers.

In October 2005, we launched Comercial CCU, the subsidiary in charge of a single sales force dedicated to selling all of our beverage and sweet snacks products, so as to capture synergies and focus on sales execution. As of 2008, the territory covered by Comercial CCU S.A. has expanded to include the north of Chile, from Arica to Copiapó/Vallenar, and the south, from Curicó to Coyhaique except for the city of Concepción. See “—Our Other Businesses—Distribution Network.”

Our Chilean soft drinks and water customers make payments for our products either in cash at the time of delivery or in accordance with one of our credit arrangements. Payment on credit sales is generally due 30 days from the date of delivery. Credit sales accounted for 43%, 42% and 42% of ECUSA’s soft drink and water sales to third parties in Chile in the last three years, respectively. Losses on credit sales of soft drinks and mineral water in Chile have not been significant.

We distribute our soft drinks and mineral water products throughout Chile to:

- off-premise retail: small and medium-sized retail outlets, which in turn sell to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and

- supermarket chains.

In the last three years, the percentage mix of the above distribution channels for our carbonated soft drinks, nectars, and mineral and purified water products in Chile was as follows:

| <u>Distribution Channels</u> | <u>Percentage of Non-Alcoholic Beverage Products Sold</u> | | |
|------------------------------|---|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Off-premise retail | 38% | 39% | 43% |
| On-premise retail | 16% | 16% | 14% |
| Wholesalers | 11% | 10% | 9% |
| Supermarkets | <u>35%</u> | <u>34%</u> | <u>33%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

The following table sets forth the changes in the average price per liter to our customers for non-alcoholic products for the periods indicated:

| | <u>Average price per liter</u> | | |
|--|--|-------------|-------------|
| | <u>Non-Alcoholic Beverage Products</u> | | |
| | (in CLP per liter) | | |
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Average price per liter ⁽¹⁾ | 348.08 | 358.58 | 350.69 |
| % growth | 4.8 | 3.0 | -2.2 |

(1) Includes HOD

Seasonality in Chile. Due to the seasonality of sales for both soft drinks and water products, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to holidays and the summer vacation season in Chile).

The following table shows our annual sales volume of soft drinks and water by quarter for the last three years:

| <u>Year</u> | <u>Quarter</u> | <u>Non-Alcoholic Beverage Sales Volume</u> | |
|-------------|-------------------------|--|---------------------------------|
| | | <u>(millions of liters)</u> | <u>% of Annual Sales Volume</u> |
| 2011 | 1 st quarter | 188.2 | 26.9 |
| | 2 nd quarter | 142.3 | 20.4 |
| | 3 rd quarter | 160.2 | 22.9 |
| | 4 th quarter | <u>208.4</u> | <u>29.8</u> |
| | Total | <u>699.1</u> | <u>100</u> |
| 2012 | 1 st quarter | 223.1 | 27.4 |
| | 2 nd quarter | 167.8 | 20.6 |
| | 3 rd quarter | 178.1 | 21.9 |
| | 4 th quarter | <u>245.7</u> | <u>30.2</u> |
| | Total | <u>814.7</u> | <u>100</u> |
| 2013 | 1 st quarter | 265.6 | 27.2 |
| | 2 nd quarter | 201.1 | 20.6 |
| | 3 rd quarter | 217.0 | 22.2 |
| | 4 th quarter | <u>292.1</u> | <u>29.9</u> |
| | Total | <u>975.9</u> | <u>100</u> |

Competition in Chile. Our principal competitors in the soft drink business are companies which produce, bottle and distribute soft drinks in Chile under licenses from TCCC and its affiliates. The two principal soft drinks players in Chile are the licensees of The Coca-Cola Company ("TCCC") and us. TCCC operates through Embotelladora Andina S.A. and Coca-Cola Embonor S.A. In October 2012, Embotelladora Andina S.A. merged with Coca-Cola Polar S.A., where Embotelladora Andina S.A. absorbed Coca-Cola Polar S.A.

TCCC's products are produced, bottled and distributed in Chile through two separate licensees which market soft drinks under the Coca-Cola, Coca-Cola Light, Coca-Cola Zero, Fanta, Fanta Light, Sprite, Sprite Zero, Quatro Light, Nordic Mist, Tai, Andina nectars and juices, and Kapo juice brand names. According to store audits conducted by Nielsen, Coca-Cola and related brands accounted for approximately 67% of total carbonated soft drink sales volume in 2013 in Chile. However, our internal estimates show that those brands accounted for a higher percentage of the sales of carbonated soft drinks in Chile than the Nielsen estimates. During 1998, a few supermarket chains began selling soft drinks products under private labels. Additionally, discount brand producers along with private labels represent approximately 6% of the soft drink market in 2013 in Chile according to Nielsen. Even though these brands are not a significant portion of the industry, their presence may increase in the future.

After the formation of ECUSA in 1994, our market share decreased as a consequence of increasing marketing activity on the part of our competitors and the entrance of private labels and discount brand producers into the market. However, according to Nielsen, during 2013, our carbonated soft drink market share increased to approximately 27.5% and CCU's estimate for the total non-alcoholic beverage market participation was 32.9%.

Our market share for our carbonated soft drink products over the last five years is presented in the following table based on store audits conducted by Nielsen and our own estimates. These Nielsen results are, for each year, higher than our own estimates.

Our Chilean Carbonated Soft Drink Market Share

| <u>Year</u> | <u>Nielsen</u> | <u>Company Estimates (*)</u> |
|-------------|----------------|------------------------------|
| 2009 | 24% | 20% |
| 2010 | 24% | 21% |
| 2011 | 25% | 21% |
| 2012 | 25% | 23% |
| 2013 | 27% | 24% |

(*) Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER.

Our domestic competitors in the soft drinks business have benefited from both internationally recognized brand labels (especially with regard to the Coca-Cola product line) and a large number of local bottling companies distributing their products throughout Chile. As a result of the formation of ECUSA, we also similarly benefited from the internationally recognized Pepsi brand as well as our competitive strengths, which include a portfolio of nationally well-known brands and a nationwide distribution system. During 2002, we launched Bilz Light, Pap Light, Agua Tónica Light and Gatorade. In April 2003, we introduced to the market Kem Xtreme, a soft drink with a high level of caffeine. In September 2004, we launched Canada Dry Ginger Ale Light, and in October 2004, we re-launched Nobis, a traditional proprietary soft drink brand, to be used strategically against discount brands. In September 2006, we launched Canada Dry Limón Soda Light. In January 2007, we introduced two new products into the market: (i) Slice by Kem, a tropical fruit flavored soft drink, and (ii) SoBe Adrenaline Rush, an energy drink sold under the PepsiCo license. In November 2007, we entered into a new product category, ice tea, with the brand Lipton Ice Tea, produced by us under the PepsiCo license. During 2008 we introduced Watt's Soya from Promarca (50% owned by us), and Nestlé Pure Life, a well-known purified water brand, in order to place ourselves in a leading position in the healthy foods market. In 2009, the Company introduced Mas Woman from Cachantun, a mineral water in a variety of flavors targeted towards young healthy women. In addition, in the same year, the Company began to import the renowned mineral water Perrier. In 2011 we introduced several new product offerings including Pop from Bilz and Pap, Kem Xtreme Girl, the first zero calorie energy soft drink developed specifically for women, Kem by Slice, Lipton Feel Green in two flavors and powder Gatorade.

Given the high percentage of soft drink sales volumes in returnable containers coupled with the high cost of transportation to Chile, the market for imported soft drinks in Chile is not significant and accounted for less than 1% of total sales by volume in 2013. While there are no legal barriers to entry, we believe that the existing returnable bottle system and high transportation costs may continue to deter potential competitors from exporting soft drinks to Chile.

Fruit nectars under the trade name "Watt's" a segment of our soft drink business, face competition from other liquid and powdered juices, which are sold by a number of local companies. After seven years since the re-launch of Watt's nectar, we have continuously been the market leader in the bottled category of nectars, with a market share of 57.7% during 2013, according to Nielsen.

Our principal competitor in the mineral water business is Vital S.A. (a subsidiary of Embotelladora Andina S.A., one of TCCC licensees in Chile). We estimate that our total sales of mineral water accounted for approximately 63%, while those of Vital S.A. products accounted for approximately 33.3% of total mineral water sales by volume in 2013. Small domestic bottlers, private labels and discount brands, as well as imported mineral water products, comprise the remaining 6% sales volume.

The following chart shows estimates of our mineral water market share for the last five years based on store audits conducted by Nielsen and our own estimates. These Nielsen results are, for each year, higher than our own estimates.

Our Chilean Mineral Water Market Share

| <u>Year</u> | <u>Nielsen</u> | <u>Company Estimates (*)</u> |
|-------------|----------------|------------------------------|
| 2009 | 68% | 61% |
| 2010 | 67% | 62% |
| 2011 | 66% | 62% |
| 2012 | 67% | 63% |
| 2013 | 68% | 63% |

(*) Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER.

Does not consider purified water sales.

Since 1998, ANBER (*Asociación Nacional de Bebidas Refrescantes* (National Soft Drink Association)) has shared with its partners the total sales volume. We used this information to get a improve our estimates of CCU's market share in carbonated soft drinks, which is shown by reference to Nielsen data.

The methodology that has been used since for developing our internal estimates consisted of utilization of the sales volume reported by ANBER, plus the volume of "Private Labels" and "Other Labels" according to Nielsen (adjusted for coverage by Nielsen channel), to estimate the total industry and market share of each segment. For the same reasons as for Chile Beer, and for consistency, we have decided to use only Nielsen indicators starting in 2014.

The following table shows Nielsen data compared to CCU's internally estimated market shares for soft drinks.

| Carbonated Soft drinks market share | 1995 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Nielsen | 32% | 25% | 22% | 22% | 23% | 24% | 24.1% | 24.3% | 24.8% | 25.2% | 27.5% |
| Internal estimates | 26% | 22% | 18% | 18% | 19% | 19% | 20.0% | 20.9% | 21.2% | 22.5% | 24.3% |
| Difference | -6% | -3% | -4% | -4% | -4% | -5% | -4.1% | -3.4% | -3.6% | -2.7% | -3.2% |

The difference between the market share in carbonated soft drinks presented by Nielsen and our internal estimate has fluctuated between -2.7 and -6 percentage points, reflecting what we believe to be the overestimation of CCU's market share by Nielsen.

Regarding water market share measurement, as well as in the case of soft drinks, since 1998, ANBER (*Asociación Nacional de Bebidas Refrescantes*, or National Soft Drink Association) has shared with its partners the total sales volume of water. We used this information to get a better estimation of CCU's market share in waters and carbonated soft drinks, which is shown by reference to Nielsen data.

The methodology that has been used since consisted of utilization of the sales volume reported by ANBER, plus the volume of "Private Labels" and "Other Labels" according to Nielsen (adjusted for coverage by Nielsen channel), to estimate the total industry and market share of each segment. Going forward, as we will do with the market share data in the categories described above, we will use only Nielsen indicators starting in 2014.

The following table shows the market shares of Mineral Waters comparing Nielsen with CCU's internal estimates.

| Mineral water market share | 1995 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Nielsen | 68% | 64% | 67% | 72% | 69% | 66% | 68.1% | 67.4% | 66.0% | 67.0% | 68.4% |
| Internal estimates | 62% | 59% | 62% | 67% | 63% | 61% | 61.4% | 61.5% | 61.6% | 62.5% | 62.9% |
| Difference | -4% | -5% | -5% | -5% | -4% | -5% | -6.7% | -5.9% | -4.4% | -4.4% | -5.5% |

The difference between the market share in water presented by Nielsen and our internal estimates has fluctuated between -4 and -6.7 percentage points showing the overestimation of CCU's market share by Nielsen.

Spirits

Overview. In February 2003, we added a new product to our beverage portfolio, pisco, which began selling under the brand Ruta Norte, and was produced by our subsidiary Pisonor S.A. Pisco is a distilled wine spirit, which is very popular in Chile and is produced exclusively in Regions III and IV of Chile and in the southern regions of Peru.

In March 2005, we entered into an association agreement with the second-largest pisco producer in Chile, Control. A new entity, CPCh, was created, into which Pisonor and Control contributed their assets and commercial brands. Currently we own 80% of CPCh and Control owns the remaining 20%.

In May 2007, CPCh entered the rum category, the second most consumed spirit in Chile and the fastest growing spirit category in Chile. The alcohol to produce the rum is imported and we finish the production process locally. We sell rum under our proprietary brand "Sierra Morena".

During 2008, we added several pisco and pisco based cocktail brands as well as new varieties of our rum brand to our portfolio.

In June 2010 CPCh purchased Fehrenberg, a small, but well-recognized spirits brand produced in Chile.

In July 2011 CPCh began the distribution of Pernod Ricard products (Chivas Regal, Ballantine's, Havana Club, Beefeater and Absolut among others) through the traditional channel, which excludes supermarkets with centralized distribution.

In December 2011, CPCh signed a license agreement for the commercialization and distribution of the Bauzá brand of pisco in Chile. This transaction also involved the acquisition by CPCh of 49% of the licensor society Compañía Pisquera Bauzá S.A., owner of the brand Bauzá in Chile.

As of 2012, CCU has adopted the application of the International Financial Reporting Standards (IFRS) No. 11 Joint Arrangements. This change in accounting policy required that investments held in joint agreements with Compañía Pisquera Bauzá S.A. in which CCU has a 49% ownership interest is changed from the equity method to accounting for assets, liabilities, revenues and expenses relating to CCU's ownership share in a joint operation. The effects of this accounting change in the consolidation scope have had an impact at the Operating Result level, but no effect on Net income or Equity.

The Chilean Pisco and Rum Markets. Traditionally, beer, wine and pisco have been the principal alcoholic beverages consumed in Chile. We estimate that annual pisco consumption in Chile was 37.2 million liters, or approximately 2.1 liters per capita in 2013. In addition, we estimate that annual rum consumption in Chile was 15.0 million liters, or approximately 0.9 liter per capita during 2013.

The table below sets forth our estimates of pisco and rum consumption in Chile during each of the last five years:

| <u>Year</u> | <u>Total Pisco Sales Volume</u> <u>(1)</u> (in millions of liters) | <u>Pisco per Capita</u> (2) (liters) | <u>Total Rum Sales</u> <u>Volume</u> (1) (in millions of liters) | <u>Rum per Capita</u> (2) (liters) |
|-------------|--|---|--|---------------------------------------|
| 2009 | 35.7 | 2.1 | 21.4 | 1.3 |
| 2010 | 35.8 | 2.1 | 23.9 | 1.4 |
| 2011 | 36.3 | 2.1 | 23.4 | 1.4 |
| 2012 | 34.9 | 2.0 | 19.6 | 1.1 |
| 2013 | 37.2 | 2.1 | 15.0 | 0.9 |

(1) Based on our sales data and information from Nielsen. Includes FAB in the case of pisco

(2) Population estimated in accordance with Chile's national census of April 2002.

We estimate that total pisco consumption in Chile increased at a four-year compounded annual growth rate of 1.3% between 2009 and 2013. During 2013, the pisco market increased 6.6% from the prior year. We estimate that total rum consumption in Chile decreased at a four-year compounded annual growth rate of 8.5% between 2009 and 2013. During 2013, the total sales by volume of rum decreased 23.3% from the prior year, as a result of changes in consumers' preferences and wider selection of imported liquors due to a stronger Chilean peso.

Wholesale and retail prices of pisco are not regulated in Chile. Wholesale prices are subject to negotiation between the producer and the purchaser. Retailers establish the final consumer price. We believe that the key factors determining retailer prices include national and/or local price promotions offered by the producer, the nature of product consumption (on-premise or take-out), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

Spirits Production and Marketing in Chile. Our production of spirits in Chile generated Net sales of CLP50,936 million, CLP63,552 million and CLP69,919 million representing 5.3%, 5.9% and 5.8% of our total Net sales, in the last three years, respectively. The increase experienced in 2013 was mainly due to the introduction of more premium beverages producing a higher value sales mix.

We produce and market ultra-premium, premium, medium-priced and popular-priced pisco brands in Chile, as well as rum. The following table shows our principal pisco brands:

| <u>Ultra premium pisco brands</u> | <u>Premium pisco brands</u> | <u>Medium-priced pisco brands</u> | <u>Medium-priced RTD brands</u> | <u>Popular-priced pisco brands</u> |
|-----------------------------------|-----------------------------|-----------------------------------|---------------------------------|------------------------------------|
| Control | 3RRR | Campanario | Campanario Sour | La Serena |
| Control C | Mistral | Ruta Norte | Campanario Sour Light | |
| Mistral Nobel | Mistral Creme | Mistral Ice | Campanario Pica | |
| Mistral Gran Nobel | Bauza ⁽¹⁾ | Mistral Ice Mango | Campanario Chirimoya | |
| MOAI | | Mistral Ice Dry | Campanario Cola de Mono | |
| Horcón Quemado | | Bauza Ice ⁽¹⁾ | Campanario Dulce de Leche | |
| | | | Campanario Lúcumá | |
| | | | Campanario Mango | |
| | | | Campanario Melón Calameño | |
| | | | Campanario Melón Tuna | |
| | | | Campanario Piña Colada | |
| | | | Campanario Suspiro Limeño | |
| | | | Campanario Vaina | |
| | | | Ruta Sour | |
| | | | Ruta Sour Light | |
| | | | Ruta Sour Pica | |
| | | | Ruta Mango | |
| | | | Ruta Manzana | |
| | | | Ruta Piña Colada | |
| | | | Macerado | |
| | | | Bauza Sour ⁽¹⁾ | |
| | | | Bauza Mango ⁽¹⁾ | |
| | | | Bauza Pomelo ⁽¹⁾ | |

(1) Distribution License

After the completion of the CPCh transaction with Control, we expanded our proprietary brand portfolio considerably, adding brands such as Campanario in the mainstream and cocktail categories (which accounts for 38% of our pisco sales), as well as Control C, Mistral Nobel and Tres Erres in the ultra-premium segment, Mistral in the premium segment and La Serena in the popular-priced category.

In the rum market, our proprietary brands are Cabo Viejo in the popular-priced segment, Sierra Morena Dorado in the medium-priced segment, Sierra Morena Añejado and 5 Años in the premium segment and Sierra Morena Imperial in the ultra-premium segment.

In 2013, our spirits were produced at four plants which are located in Regions III and IV of Chile. The bottling process was done in the Ovalle plant bottling facility. Horcón Quemado and Fehrenberg are produced and bottled in a third-party plant.

Raw Materials and other supplies. The main raw and packaging materials used in our production of pisco and rum are purchased grapes, purchased wine, purchased alcohol, cane alcohol, grain alcohol, bottles, caps and cardboard boxes. Grapes are purchased under long-term contracts with members of Control, and, if needed, in the spot market. Nevertheless, various alternative sources of alcohol and wine supply can be used when needed. Cane alcohol is imported from Panamá and the Dominican Republic and grain alcohol is obtained from local suppliers. We mainly purchase bottles from Cristalerías Chile and Cristalerías Toro.

The price of grapes, wine and alcohol used in pisco production has been volatile based on supply and demand factors. Grapes can be bought only in Regions III and IV of Chile if they will be used to produce pisco.

We believe that all of the contracts or other agreements between us and third-party suppliers, with respect to the supply of raw materials for pisco and rum products, contain standard and customary commercial terms and conditions. With the exception of our long term contract with Control for the supply of alcohol and grapes, we do not believe we are dependent on any one supplier for a significant portion of our important raw materials. During the past years, we have not experienced any material difficulties in obtaining adequate supplies of necessary raw materials, although we cannot offer any assurances as to the future given that certain raw materials stem from agricultural related activities.

Sales, Transportation and Distribution. We have the capacity to reach 19,547 customers either directly through our dedicated sales force or through Comercial CCU's sales force. As of December 31, 2013, our dedicated sales force of 100 salesmen served 8,338 customers in the territories where Comercial CCU and Comercial Patagona Limitada do not operate. This system enables us to maintain frequent contact with our customers, obtain more timely and accurate marketing-related information and maintain good working relationships with our retail customers. See “—Other Businesses —Distribution Network.”

None of our customers accounted for more than 3% of our total spirits sales by volume, with the exception of three large supermarket chains that represented in the aggregate 25.9% of total spirits sales. We do not maintain any long-term contractual arrangements for the sale of spirits with any of our customers in Chile.

Since 2003, after production, bottling and packaging, our spirits are either stored at one of our production facilities or transported to a network of 23 owned or leased warehouses which are located throughout Chile. These warehouses are part of CCU's sales and distribution system.

Our customers make payment for our products either in cash at the time of delivery or in accordance with one of various credit arrangements. Payment on credit sales for spirits is generally due 60 days from the date of delivery. Credit sales accounted for 49% of our spirits sales in Chile in 2013. Losses on credit sales of spirits in Chile have not been significant.

We distribute our spirits throughout Chile to:

- supermarket chains,
- off-premise retail: small and medium-sized retail outlets, which in turn sell spirits to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption; and
- wholesalers.

In the last three years, the percentage of spirits sales attributable to each of these distribution channels in Chile was as follows:

Percentage of Total Spirits Sold

| <u>Distribution Channels</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|------------------------------|-------------|-------------|-------------|
| Supermarkets | 38% | 37% | 37% |
| Off-premise retail | 28% | 29% | 28% |
| On-premise retail | 8% | 8% | 8% |
| Wholesalers | <u>26%</u> | <u>27%</u> | <u>26%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

The following table sets forth our pisco sales volume breakdown, by category, during each of the last three years:

| <u>Category</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-----------------------|-------------------------|-------------|-------------|
| | (in millions of liters) | | |
| Ultra premium | 0.3 | 0.3 | 0.3 |
| Premium | 7.5 | 9.1 | 9.8 |
| Medium-priced | 2.3 | 3.3 | 3.3 |
| Medium-priced mix (1) | 7.1 | 6.3 | 6.8 |
| Popular-priced | <u>1.1</u> | <u>1.2</u> | <u>1.2</u> |
| Total | <u>18.3</u> | <u>20.3</u> | <u>21.5</u> |

(1) Ice Blend, Sours and Cream cocktails

The following table sets forth the changes in the average price per liter to our customers for spirits for the periods indicated:

Spirits in Chile (in CLP)

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-------------------------|-------------|-------------|-------------|
| Average price per liter | 2,162.10 | 2,411.90 | 2,561.16 |
| % growth | 13.1 | 11.6 | 6.2 |

Geographical Markets. The Metropolitan Region accounts for approximately 40% of the population of Chile and accounted for approximately 41.6% of our spirits sales by volume in 2013.

Competition. According to Nielsen figures, our share of the Chilean pisco market, over the last five years is as follows:

| <u>Year</u> | <u>Our Chilean Market Share for pisco (1)</u> |
|-------------|---|
| 2009 | 45% |
| 2010 | 47% |
| 2011 | 47% |
| 2012 | 52% |
| 2013 | 52% |

(1) Source: Nielsen

Our principal competitor in the pisco business is Cooperativa Agrícola Písquera Elqui Ltda. ("Capel"), which is the second-largest player in terms of market share in the Chilean market. According to Nielsen numbers, we had a 51.7% market share in 2013.

Our competitor Capel has nine production facilities located in Regions III and IV of Chile and distributes its products throughout the country. Capel uses its own sales force, as well as third-party distributors. Sales of Capel's brands of pisco by volume accounted for approximately 50% in 2011, 47% in 2012 and 47% in 2013 according to Nielsen figures.

Pisco is a spirit that is produced only in the northern part of Chile and the southern part of Peru. For this reason, imported pisco is not a significant component of the Chilean pisco market. We estimate that imports accounted for less than 1% of total pisco sales by volume during 2013.

According to Nielsen calculations, our estimated average share of the Chilean rum market was 17.7% in 2011, 20.7% in 2012, and 21% in 2013. Our principal competitors by volume in the rum business are Madero (Capel), Barceló, Mitjans S.A. and certain imported brands.

Regarding market share measurement, until 2008 CPCh only released Nielsen data for market share in pisco and rum, but due to its underestimation (the approximate Nielsen coverage for these categories is 50%) it was decided to also use an adjustment factor.

The methodology used since 2009 for developing our internal estimates consists of applying an adjustment factor to Nielsen data. This was calculated using data from actual sales of pisco and rum, and internal estimates of the industry. The difference between the market share data of Nielsen and CCU's internal estimates has fluctuated between 2.9 and 4.1 percentage points in Pisco and between -1.7 and 0.9 percentage points in Rum.

The following tables show the market shares of Pisco and Rum comparing Nielsen data to CCU's internal estimates in these categories.

| Pisco market share (1) | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|
| Nielsen | 44.5% | 46.6% | 46.5% | 51.6% | 51.7% |
| Internal Estimates | 47.5% | 49.7% | 49.9% | 55.7% | 55.8% |
| Difference | 2.9% | 2.9% | 3.4% | 4.1% | 4.1% |

(1) Pisco includes cocktails and flavored pisco drinks (FABs)

| Rum market share (2) | 2009 | 2010 | 2011 | 2012 | 2013 |
|-----------------------------|-------------|-------------|-------------|-------------|-------------|
| Nielsen | 12.6% | 15.1% | 17.7% | 20.7% | 21.0% |
| Internal Estimates | 13.3% | 14.4% | 16.0% | 20.6% | 21.9% |
| Difference | 0.7% | -0.7% | -1.7% | -0.1% | 0.9% |

(2) Rum includes Pernod Ricard distributed by CCU and rum flavored beverages (FABs)

Going forward, as we will do with the market share data in the categories described in this report, use only Nielsen indicators starting in 2014.

Rio de la Plata Operating Segment

- **CCU Argentina:**

- *Beer Argentina:* We entered the Argentine beer market in 1995 by acquiring two breweries and their brands, CICSA and CSF. Under a joint venture agreement entered into with Anheuser-Busch in 1995, we began importing, selling and distributing Budweiser beer in Argentina in March 1996. We began production and distribution of locally produced Budweiser beer in Argentina in December 1996. Additionally, in 1998, we bought the brands and assets of Cervecería Córdoba S.A.. In April 2008, we bought ICSA and as a result added to our portfolio the brands Palermo, Bieckert and Imperial. In addition, we are the exclusive producer and distributor in Argentina of Heineken beer and the exclusive distributor in Argentina of imported Corona, Kunstmann, Negra Modelo, Birra Moretti and Guinness beer brands. According to our internal estimates, our market share by volume of the Argentine beer market remained consistent at approximately 23% in 2011, 2012 and 2013.
- *Cider and other spirits:* In December 2010, CICSA, our subsidiary in Argentina, acquired control of Sáenz Briones y Cía. S.A.I.C and Sidra La Victoria S.A., entering the cider and spirits businesses in that country. These two operations are the largest in a very fragmented market and own traditional, well-recognized brands. The most important cider and spirits brands are Real, La Victoria, Saenz Briones 1888 and in spirits, El Abuelo. According to Nielsen, our cider market share was 36.1% in 2013.

- **Uruguay:**

In September 2012, CCU acquired 100% of the shares of the Uruguayan companies Marzurel S.A., Milotur S.A., Coralina S.A. and Andrimar S.A.. These companies own the assets of a business developed in Uruguay engaged in the production and marketing of bottled mineral waters under the Nativa brand, and carbonated softdrinks under the Nix brand. This acquisition is in line with the Company's strategic plan, which seeks to expand its activities into new markets.

- **Paraguay:**

In December 2013 CCU S.A. acquired 50.005% of Bebidas del Paraguay S.A. and 49.995% of Distribuidora del Paraguay S.A.

Beer Argentina

Overview. In December 1994, we established CCU Argentina in order to develop a presence in the Argentine beer market. During January and February 1995, we, through CCU Argentina, acquired a 62.7% interest in CICSA, a brewery located in the city of Salta, 1,600 kilometers northwest of Buenos Aires. In September 1995, CCU Argentina expanded its operations by purchasing 98.8% of CSF, a brewery located 450 kilometers northwest of Buenos Aires in the city of Santa Fe.

In December 1995, we entered into a joint venture agreement pursuant to which Anheuser-Busch Incorporated acquired a 4.4% interest in CCU Argentina. The agreement involved two different contracts: an investment and a licensing contract. The licensing contract was extended until 2025 and grants CCU Argentina the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina. In June 2008, after the last capital expansion, Anheuser-Busch Incorporated reduced its interest in CCU Argentina to 4.04% and we increased our participation to 95.96%. In December 2010, our subsidiary Inversiones Invex CCU Ltda. acquired a 4.04% equity stake in CCU Argentina from Anheuser-Busch Investment, S.L.. After the acquisition, CCU, through its subsidiary Inversiones Invex CCU Ltda., became the sole equity holder of CCU Argentina.

In March 2004, AmBev and Interbrew announced an agreement to merge, creating the world's largest brewer, InBev. This merger was closed in August 2004. In January 2007, AmBev assumed control of Quilmes, our competitor. Inbev and Anheuser Busch merged in November 2008, creating the world's global beer leader. See "Item 3: Key Information— Risk Factors."

In January 1998, we merged two of our subsidiaries, CICSA and CSF. Currently both plants operate under the CICSA name. As a result of the merger of CICSA and CSF, CCU Argentina holds a 99.7% interest in CICSA.

In April 1998, CCU Argentina paid approximately US\$8 million to acquire the brands and assets of Cervecería Córdoba. After the resolution of certain labor issues, we began the production of the Córdoba brand at our Santa Fe plant from the middle of 1998.

In April and June 2008, CICSA paid an aggregate amount of US\$88 million to acquire ICSA. Among other assets, ICSA owns the Bieckert, Palermo and Imperial beer brands, and a brewery in Luján, Buenos Aires, which has a nominal production capacity of 270 million liters per year. Pursuant to the acquisition of ICSA in April 2008, it was merged with CICSA in July 2008.

In 2011, we started to export Schneider beer to Paraguay. In 2012 we signed an agreement by virtue of which we have the exclusive right to produce Heineken beer in Argentina and distribute it in Paraguay. Together, both brands represented 0.8% of the total beer sales volume of CCU Argentina in 2013. Exports to Paraguay represented 46.2% of CCU Argentina's total exports in 2013.

In 2012, the Company began the migration process to its new proprietary returnable bottle in place of the generic container currently in the industry. The decision to implement this important project was based primarily on the change introduced by the main market player, who in 2011 started to replace the use of generic packaging by a proprietary container for one liter returnable products. The proprietary container's use results in significant important changes in logistics processes, including the adaptation of the building structure of plants, the acquisition of specific equipment, the adaptation of production lines and agreements with glass bottles and crates suppliers in order to achieve the timely supply of the new bottling process required inputs. The introduction of these proprietary returnable bottles resulted in significant impacts on the industry's value chain, with higher operating costs associated with the operation of recovery and classification of packaging that significantly affect the level of profitability and industry's return on capital employed (ROCE). This transition process requires significant investments between 2012 and 2017 mainly in packaging, equipment and infrastructure. To finance these investments, bank loans were obtained in local currency with long repayment periods, mitigating the risk of exchange rate and interest rate fluctuations thereby minimizing the fluctuation risk.

The Argentine Beer Market. The Argentine beer market is estimated by us to be almost three times the size of Chile's. Traditionally, beer and wine have been the principal alcoholic beverages consumed in the country. We estimate that annual beer consumption in Argentina was 1,779 million liters or approximately 44 liters per capita in 2013.

The table below sets forth our estimates of beer consumption in Argentina during each of the last five years:

| <u>Year</u> | <u>Volume</u> (in millions of liters) | <u>Per Capita (*)</u> (liters) |
|-------------|--|--------------------------------|
| 2009 | 1,719 | 43 |
| 2010 | 1,753 | 43 |
| 2011 | 1,817 | 43 |
| 2012 | 1,816 | 44 |
| 2013 | 1,779 | 44 |

(*) Population estimated according to Argentina National Census 2001

We estimate that total beer consumption in Argentina increased at a four-year compounded annual growth rate of 0.7% between 2009 and 2013. According to our internal estimates, during 2013, the total volume of beer sold in the Argentine beer market decreased 2%.

Since January 2006, the Argentine Government has adopted different methods to directly and indirectly regulate price increases of various consumer goods, including bottled beer, in an effort to slow inflation. Price increases may require government approval for each beverage producer. Wholesale price increases are negotiated between the producer and the purchaser as a result of competitive situations in the industry. Prices to consumers are determined by the negotiated wholesale price, as affected by the producer's product pricing strategy. In order to optimize its profit margins, the producer must carefully manage its product and channel mix and trade discounts.

Production and Marketing in Argentina. Our operation in Argentina generated Net sales of CLP220,903 million, CLP 250,996 million and CLP272,499 million representing 22.8%, 23.3% and 22.8% of our total Net sales in 2011, 2012 and 2013, respectively. The increases during this period were the result of higher prices, partially offset by volume decrease.

We produce and market super-premium, premium, medium-priced and popular-priced beer brands in Argentina. The following table shows our principal brands produced and imported under license in Argentina:

| <u>Super-premium beer brands</u> | <u>Premium beer brands</u> | <u>Medium-priced beer brands</u> | <u>Popular-priced beer brands</u> |
|--------------------------------------|--------------------------------|--------------------------------------|---------------------------------------|
| Guinness ⁽²⁾ | Heineken ⁽¹⁾ | Budweiser ⁽¹⁾ | Córdoba |
| Negra Modelo ⁽²⁾ | Imperial | Salta | Palermo |
| Corona ⁽²⁾ | Amstel ⁽¹⁾ | Santa Fe | Bieckert |
| Birra Moretti ⁽²⁾ | | Schneider | |
| Kunstmann ⁽²⁾ | | | |
| Otro Mundo | | | |

⁽¹⁾ Produced under license

⁽²⁾ Imported

Schneider is our principal proprietary brand in Argentina, accounting for 21% of our Argentine sales volume in 2013. We began local production of Budweiser brand beer in December 1996. Budweiser beer represented 33% of our Argentine sales volume in 2013. Since February 2002, our Budweiser one-liter returnable bottle, the principal format in the market, has been priced at the same level as the leading brand in the market. In June 2003, we began selling locally produced Heineken beer. Our Schneider brand is sold in the regular lager variety; the Salta brand is sold in regular and dark varieties, and the Santa Fe and Córdoba brands are sold only as regular lager. During 1997, we began to import Guinness beer from Ireland. During 2001, we began importing Corona beer from Mexico, and during 2005 and 2007, we also began importing Negra Modelo beer from Mexico and Paulaner beer from Germany. In April 2008, we bought the brands Imperial, Palermo and Bieckert along with the production facility in Luján and in October 2008, we started importing Kunstmann. In 2009, we introduced Otro Mundo and the Italian imported brand, Birra Moretti. During 2013, we exported 7.38 million liters of beer from Argentina to other countries, representing 1.76% of CCU Argentina's beer sales volume.

Our beer products are bottled or packaged in returnable and non-returnable glass bottles, aluminum cans, or stainless steel kegs at our production facilities. During the last three year, we sold our beer products in Argentina in the following packaging formats: _

| <u>Container</u> | <u>Percentage of Total Beer Products Sold</u> | | |
|--------------------------------|---|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Returnable ⁽¹⁾ | 83% | 80% | 79% |
| Non-returnable ⁽²⁾ | 16% | 19% | 20% |
| Returnable Kegs ⁽³⁾ | <u>1%</u> | <u>1%</u> | <u>1%</u> |
| Total | 100% | 100% | 100% |

⁽¹⁾ Returnable beer containers include glass bottles of various sizes

⁽²⁾ Non-Returnable beer containers include glass bottles and aluminum cans, both of assorted sizes

⁽³⁾ Returnable kegs refer to stainless steel containers in assorted sizes

The license agreement between CCU Argentina and Anheuser-Busch, which provides CCU Argentina with the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina, had an initial term of 20 years commencing in December 1995, which in March 2008, was extended to December 2025. Among other things, the license agreement includes provisions for both technical and marketing assistance from Anheuser-Busch. Under the license agreement, CCU Argentina is obligated to purchase certain raw materials from Anheuser-Busch or from suppliers approved by Anheuser-Busch. We began distribution of our locally produced Budweiser in December 1996. See “– Sales, Transportation and Distribution.” In addition, the license agreement is subject to certain specified market share targets and marketing expenditures. In 2010, the license agreement was modified due to regulatory reasons under the context of the merger between Anheuser-Busch and Inbev. As a result, certain contractual restrictions were released, and rights granted to A-B waived, both in favor of CCU Argentina. During the third quarter 2000, we and Anheuser-Busch signed an export agreement to supply Budweiser from Argentina to Paraguay and Chile. At the end of 2011, the agreement to supply Budweiser from Argentina to Paraguay was ended.

On April 28, 2003, CCU Argentina and Heineken Brouwerijen B.V., a subsidiary of Heineken International B.V., signed license and technical assistance agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Argentina commencing June 18, 2003. On October 12, 2011, we and Heineken Brouwerijen B.V. signed the Amended and Restated versions of the Trademark License Agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina, in force as of January 1, 2011. These agreements have an initial term of 10 years, and shall automatically be renewed each year (January 1) for a new period of ten years, unless any party gives notice of its decision not to renew, in which case the agreements will be in force until the last renewal period expires. Heineken beer is the second-largest brand in terms of volume in the premium segment in Argentina.

In October 2006, we signed a long-term contract with ICOSA to brew, bottle and package beer in the former AmBev plant in Luján, near Buenos Aires, that was purchased by ICOSA. In January 2007, we began brewing our local brands in this plant, obtaining enough production capacity to ensure future growth. In April 2008, we acquired ICOSA, including the Luján plant and the brands Imperial, Bieckert and Palermo. ICOSA also had a brewing contract agreement with AmBev and, under such contract ICOSA brewed beer for AmBev during the peak demand season of 2008-2009.

In November 2011, we signed an addendum to the contract with Cerveceria Modelo S.A., including a clause which specifies the automatic renewal of the contract for a period of four years at the end of 2014 provided that CICSA meets certain minimum purchases goal. In that case, the agreement will last until December 31, 2018.

On November 29, 2012, CICSA and Heineken Brouwerijen B.V. executed a trademark license agreement by virtue of which we produce, sell and distribute, through Bebidas del Paraguay S.A., Heineken beer in Paraguay. This agreement has an initial term of 10 years, to be automatically renewed for 5 years.

In 2013 the production of Budweiser beer started in Luján, in addition to Heineken which was already being brewed since 2009. Currently Santa Fe and Luján Plants produce both brands.

In 2013 the production of Amstel beer was launched under the license of Amstel Brouwerijen BV, an affiliate of Heineken International.

In June 2013, CICSA and Milotur, our subsidiary in Uruguay, entered into a trademark license agreement which provide (i) CICSA with the exclusive right to elaborate Heineken beer and export it to Uruguay; and (ii) Milotur with the exclusive right to commercialize the Heineken brand in Uruguay. The contract's term is similar to those in force for Argentina and Chile.

Raw Materials and other Supplies. The main raw materials used in the production of our beer products in Argentina are malt, corn syrup, water and hops. Rice is used in the production of Budweiser beer. During 2013, we continued obtaining malt, corn syrup and rice only from local suppliers. We obtain our supply of malt from a global supplier with local production in Argentina, with which we have a long term supply agreement.

Other raw materials are obtained from local and international suppliers in spot transactions, annual contracts and/or long term agreements, as is the case of hops, a critical raw material for process of production. All purchased raw materials are tested in order to ensure that they meet our standards of quality.

Water is essential in the production of beer. Our operation in Salta obtains all of its water from wells located at the plant, and the Santa Fe operation obtains all of its water from the Paraná river. The Luján operation obtains its water from the Napa Puelche, an underground sheet of water. The water is treated at facilities located at our plants to remove impurities and adjust the characteristics of the water before it is used in the production process.

We maintain testing facilities at each of our plants and factories in which raw materials are analyzed according to our standards. Additionally, samples of beer are analyzed at various stages of production to ensure product quality. Samples of Heineken and Budweiser beer are periodically sent to Holland and to Anheuser-Busch facilities in the United States, respectively, to verify the consistency and quality of the products.

We generally purchase all of our glass bottles from the main national glass supplier in Argentina, Rigolleau/Cattorini, and we started to purchase from Cristalerias Rosario, a local Company subsidiary of Owens Illinois. During 2013, all of our requirements for aluminum cans were purchased from Rexam Argentina S.A. Kegs used for draft beer are purchased from various suppliers in Europe. Plastic storage and carrying crates, as well as the labels (included alufoil) for beer products and crowns, are obtained from local and international suppliers.

Prices of main raw materials used in beer production in Argentina have not remained stable in dollar terms. Also, from time to time, prices of agricultural products vary depending on demand and supply factors.

We believe that all contracts or other agreements between us and third-party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. We have not experienced any significant difficulties in obtaining adequate supplies of necessary raw materials and do not expect to in the future.

Sales, Transportation and Distribution. After production, bottling and packaging, our beer is either stored at the production facilities or transported to a network of six warehouses leased or owned by us. Beer products are generally shipped to warehouses which are located within the region in which the beer products are sold.

We have the capacity to reach 152,125 points of sale in Argentina with our direct and indirect sales force. More than half of our beer in Argentina is sold and distributed through third-party sales and distribution chains in the regions surrounding the cities of Santa Fé, Salta, Córdoba, Rosario and Buenos Aires. In recent years, we reduced the number of our distributors and replaced some of them with larger ones, among which there are currently two bottlers, one in the south and another in the north of Argentina. As of December 31, 2013, we had a direct sales force which sold our beer products to approximately 56,759 customers within the Salta, Santa Fé, Córdoba, Rosario, the Federal Capital and its outlying metropolitan area, in addition to 73 regional and national supermarket chains throughout the country. None of our customers individually accounted for more than 1.7% of our total beer sales by volume, with the exception of two large distributors that represented in the aggregate 19% of our total beer sales by volume.

Our Argentine beer customers either make payments for our products in cash at the time of delivery or through one of our various credit arrangements. Payment on credit sales is currently due 7 days from the date of delivery to wholesalers, and an average of 60 days of delivery to supermarkets. Credit sales accounted for 56%, 76% and 82% of our beer sales in Argentina in the last three years, respectively. Losses on credit sales of beer in Argentina have not been significant.

In Argentina, though most beer is sold to wholesalers, we also sell our products to retailers and supermarket chains. In the last three years, the percentage mix of the above distribution channels for our beer products in Argentina was as follows:

| <u>Distribution Channels</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|------------------------------|-------------|-------------|-------------|
| Wholesalers | 53% | 52% | 54% |
| Retailers | 34% | 32% | 31% |
| Supermarkets | <u>14%</u> | <u>16%</u> | <u>16%</u> |
| Total | 100% | 100% | 100% |

The following table sets forth our beer sales volume in Argentina by category during each of the last three years, including exports to other countries:

| <u>Category</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-----------------|--------------|--------------|--------------|
| Super-premium | 2.3% | 2.6% | 2.1% |
| Premium | 14.1% | 14.7% | 15.6% |
| Medium-priced | 61.6% | 61.8% | 62.0% |
| Popular-priced | <u>21.9%</u> | <u>21.0%</u> | <u>20.3%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

The following table sets forth the changes in the average price per liter to our customers for beer for the periods indicated:

| | | <u>Beer Argentina (in CPL)</u> | | |
|-----------------------------|-----|--------------------------------|-------------|-------------|
| | | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Average net price per liter | 297 | 447.51 | 524.76 | 579.65 |
| % growth | | 22.0 | 17.3 | 10.46 |

Seasonality. As a result of the seasonality of the beer industry, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth quarters (i.e., those months corresponding to the summer and holiday seasons in Argentina). The following table shows the annual sales volume of beer in Argentina, including exports, during each quarter in the last three years:

| <u>Year</u> | <u>Quarter</u> | <u>Sales Volume (*)</u> (millions of liters) | <u>% of Annual sales volume</u> |
|-------------|----------------|---|---------------------------------|
| 2011 | 1st quarter | 126.4 | 29.1% |
| | 2nd quarter | 82.8 | 19.1% |
| | 3rd quarter | 88.0 | 20.2% |
| | 4th quarter | <u>137.4</u> | <u>31.6%</u> |
| | Total | <u>434.6</u> | <u>100.0%</u> |
| 2012 | 1st quarter | 123.7 | 29.0% |
| | 2nd quarter | 74.8 | 17.5% |
| | 3rd quarter | 89.2 | 20.9% |
| | 4th quarter | <u>138.9</u> | <u>32.6%</u> |
| | Total | <u>426.6</u> | <u>100.0%</u> |
| 2013 | 1st quarter | 122.3 | 29.3% |
| | 2nd quarter | 72.6 | 17.4% |
| | 3rd quarter | 87.4 | 20.9% |
| | 4th quarter | <u>135.3</u> | <u>32.4%</u> |
| | Total | <u>417.6</u> | <u>100.0%</u> |

(*) Information does not include exports to Chile

Geographical Markets. Our beer production facilities in Argentina are located in Santa Fe, Salta and Luján.

Beer production facilities in Argentina 2013

| <u>Location</u> | <u>% of Argentina's population</u> | <u>% of sales volume CCU Argentina</u> |
|----------------------|--|--|
| Santa Fe | 8.0% | 10.1% |
| Salta and Jujuy | 4.7% | 7.2% |
| Buenos Aires - Luján | 31.9% | 33.2% |

Competition. Since 2003, after the agreement between Quilmes and AmBev, the Argentine beer market consisted of three principal brewing groups: AmBev-Quilmes, us and SABMiller (owner of CASA Isenbeck). The principal proprietary brands of these companies are Quilmes, Schneider and CASA Isenbeck, respectively. In December 2006, ICOSA, a new competitor, entered the Argentine beer market. ICOSA began its operations at the former AmBev brewery in Luján producing three beer brands: Palermo, Bieckert and Imperial, which had previously belonged to Quilmes. These assets were sold by AmBev-Quilmes in response to requirements of the antitrust authorities in Argentina. In 2008, these assets were bought by CCU Argentina and subsequently merged into CICOSA. In November 2010, SABMiller acquired CASA Isenbeck.

According to the information made public by our competitors and our estimates for CASA Isenbeck, the different brewing groups had the following market shares in 2013: AmBev-Quilmes, 73%; us 23%; and SABMiller (Warsteiner until November 2010) 4%.

The following table shows our market share in the Argentine market over the past five years:

Our Argentine Market Share for Beer

| <u>Year</u> | |
|-------------|-----|
| 2009 | 22% |
| 2010 | 23% |
| 2011 | 23% |
| 2012 | 23% |
| 2013 | 23% |

Quilmes, the beer market leader in Argentina and our principal competitor, also has beer operations in Chile, Paraguay, Uruguay and Bolivia. As of December 31, 2013, Quilmes had five breweries in Argentina with an estimated total annual production capacity of 1.3 billion liters. Quilmes' large size enables it to benefit from economies of scale in the production and distribution of beer throughout Argentina.

We estimate that Quilmes' average market share in 2013 decreased to 73% from 82% in late 1994. At that time, Companhia Cervejaria Brahma, one of the two largest beer producers in Brazil, commenced production at its new brewery in Luján, near Buenos Aires, which at present belongs to CCU Argentina. In addition, Warsteiner (today SABMiller), a large German brewer, commenced production at its new brewery in Zárate, also near Buenos Aires, with an annual production capacity estimated to be approximately 140 million liters. Prior to commencing production in Argentina, Companhia Cervejaria Brahma and Warsteiner competed in the Argentine market with imported beer. In July 1999, the merger of Companhia Cervejaria Brahma and Companhia Antartica Paulista was announced, creating AmBev. This merger was finally approved in March 2000, creating one of the largest beverage producers in the world.

In May 2002, AmBev and Quilmes announced that pursuant to an agreement between both parties, AmBev would transfer all of its beer assets in Argentina, Bolivia, Paraguay and Uruguay to Quilmes in exchange for 26.4 million new B shares of Quilmes. Additionally, according to that announcement, AmBev would purchase from the controlling shareholders of Quilmes 230.92 million class A shares for US\$346.4 million. The agreement further stipulated that AmBev can purchase at the end of a seven-year period the remaining Quilmes shares owned by the current controlling group, the Bemberg family, with AmBev shares. The Bemberg family had the option to sell to AmBev their remaining class A shares during a period beginning with the end of the first year and ending with the seventh year after the agreement was announced. This option was exercised in April 2006. This transaction was approved by the Argentine antitrust authorities on January 13, 2003, subject to the condition that AmBev and Quilmes divest themselves of certain brands and the AmBev plant in Luján, near Buenos Aires, to a company currently not present in the Argentine beer market. On February 14, 2003, through our subsidiary CICOSA, we filed a complaint before the Argentine federal courts in order to be eligible to participate in the acquisition of these assets. In February 2006, the Argentine Supreme Court of Justice ruled against our complaint. In December 2006, the Argentine authorities approved the sale of these assets to ICOSA, a company owned by local investors. On March 3, 2004, AmBev and Interbrew announced an agreement to merge the two companies, creating the world's largest brewer under the name InBev. This merger was closed in August 2004. On November 18, 2008 Anheuser Busch and Inbev merged creating the global beer leader. Consolidation in the beer industry has resulted in larger and more competitive participants, which could change the current market conditions under which we operate. See "Item 3: Key Information—Risk Factors—Risks Relating to Our Business—Consolidation in the beer industry may impact our market share."

In 2012 SABMiller bought Casa Isenbeck (Isenbeck, Warsteiner and La Diosa brands) and launched Miller Genuine Draft and Miller Lite beer in Argentina.

Our beer brands in Argentina also face competition from other alcoholic beverages, such as wine and spirits, as well as from non-alcoholic beverages, such as soft drinks.

Regarding market share measurement, until 2010, the *Cámara Cervecera Argentina* (or, Professional Association of Brewers in Argentina) shared with its affiliates their total sales volume.

From 2011, CCU Argentina began to estimate its own market shares using data from actual sales volumes and internal estimations of the Argentinean brewing industry.

Since that time and with the consequent loss of accuracy, along with the goal of consistency with the information provided to the market, CCU Argentina will also start to use only Nielsen Indicators for market share starting in 2014.

The following table shows the Nielsen data compared to CCU's internal estimates of market shares.

| Beer Argentina market share | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Nielsen | 9.6% | 15.3% | 15.8% | 16.4% | 21.4% | 21.1% | 21.4% | 21.1% | 20.0% | 19.3%* |
| Internal estimates | 12.5% | 15.9% | 15.9% | 16.1% | 20.0% | 22.0% | 22.7% | 22.9% | 23.1% | 23.1% |
| Difference | 2.9% | 0.6% | 0.1% | -0.3% | -1.4% | 0.9% | 1.3% | 1.8% | 3.1% | 3.8% |

*Measurement until November 2013.

The difference between the market share of Nielsen and our internal estimates has fluctuated between -1.4 and 3.8 percentage points.

Excise taxes for the beverage industry in Argentina have been subject to variations in the past. The last modification was in 1999 and has been applicable since January 2000. The following table shows current Argentine excise beverage taxes:

| <u>Product Type</u> | <u>1999 Excise Taxes</u> | <u>Current Excise Taxes</u> |
|--|--------------------------|-----------------------------|
| <u>Non-Alcoholic Beverages</u> | | |
| Flavored soft drinks, mineral water and juices | 0% - 4% | 4.17% - 8.7% |
| <u>Alcoholic Beverages</u> | | |
| Beer | 4% | 8.7% |
| Whisky | 12% | 25% |
| 10-29% alcohol content | 6% | 25% |
| 30% or more alcohol content | 8% | 25% |
| Wine-cider | 6% | 0% |

Future changes in excise taxes in Argentina could adversely affect our sales volume, market share and Operating result margins.

Cider and other spirits in Argentina

Overview. On December 27, 2010, CICSA acquired equity interests in Saénz Briones S.A. and Sidra La Victoria S.A. Through this transaction, CICSA became the controlling shareholder of these companies. These companies own the assets used in the production, packaging and marketing of cider and other spirits businesses in Argentina, which are marketed through several brands, including Sidra Real and Sidra La Victoria.

Performance. Cider volume was 12.1% lower in 2013 than in 2012, and we had an estimated market share of 39.0%. The drop in volume is mainly due to lower industry consumption volumes and product stocks in the market after the previous season. During 2013, we launched Apple Storm Cider a new brand targeted at young people and continued working towards the target of gradually softening the seasonality of cider sales.

Uruguay

In September 2012, CCU acquired 100% of the shares of the Uruguayan companies Marzurel S.A., Milotur S.A., Coralina S.A. and Andrimar S.A. These companies own the assets of a business developed in Uruguay that engages in the production and marketing of bottled mineral waters under the Nativa brand, and carbonated softdrinks under the Nix brand. This acquisition is in line with the Company's strategic plan, which seeks to expand its activities into new markets. In 2013 the sales volume in Uruguay amounted to 614,334 hectoliters and our market shares for water and carbonated soft drinks were 14.5% and 6.2%, respectively. Milotur, our affiliate in Uruguay, also commercializes the Budweiser, Schneider and Heineken beer brands, the latter due to an amendment to the trademark license agreement in force with Heineken Brouwerijen BV.

Regarding market share measurement for Uruguay, starting in 2014 the market share data that will be reported will be provided by external sources.

Paraguay

In December 2013, CCU S.A. acquired 50.005% of Bebidas del Paraguay and 49.995% of Distribuidora del Paraguay, entering the Paraguayan market with the production, marketing and distribution of alcoholic and non-alcoholic beverages under various brands, both owned through licenses and imported.

Regarding market share measurement for Paraguay, starting in 2014 the market share data that will be reported will be provided by external sources.

Wine Operating Segment

Wine. We entered the Chilean wine industry in 1994 through the acquisition of a 48.4% interest in Viña San Pedro S.A. (“VSP”), known today as Viña San Pedro Tarapacá S.A. (VSPT), Chile’s third largest player in the domestic market and second-largest wine exporter. After making subsequent investments and pursuant to the merger of VSP and Viña Tarapacá ex Zavala S.A, resulting in VSPT, our affiliate CCU Inversiones S.A. currently has a 64.72% interest in VSPT. VSPT operates six different wineries in Chile and one in Argentina. The wine group produces and markets a full range of wine products for both the domestic and export markets. According to Nielsen, in 2013, VSPT’s sales by volume amounted to approximately 27.3% of total measured domestic industry sales in Chile by volume and 13.1% of Chile’s total wine export sales by volume, excluding bulk wine, according to the Wines of Chile Association. VSPT’s main vineyards are located in all principal viticulture Chilean valleys, including Maipo, Curicó, Casablanca, Leyda, Colchagua, Elqui, Cachapoal and Maule valleys, and also in Mendoza, Argentina. VSPT’s domestic wine products are distributed throughout Chile and its export products are sold in more than 85 different countries through distribution agents.

Overview. In 1994 we purchased 48.4% of VSPT’s equity for approximately CLP17,470 million. During the first half of 1995, VSPT’s capital was increased by approximately CLP14,599 million, of which we contributed approximately CLP7,953 million. From August through October 1997, VSPT’s capital was increased again by approximately CLP11,872 million, of which we contributed approximately CLP6,617 million, plus approximately CLP191 million in additional shares bought during October 1997 in the local stock market. Furthermore, in October 1998 and during 1999, we purchased additional shares in VSPT through the local stock exchanges for an amount of approximately CLP5,526 million. From March through June 1999, VSPT’s capital was increased by approximately CLP17,464 million, of which we contributed approximately CLP10,797 million. Between November 2000 and March 2001, VSPT’s capital was increased by approximately CLP22,279 million, of which we contributed approximately CLP13,402 million. During October and November 2005, VSPT’s capital was increased by approximately CLP346 million. We did not participate in this capital increase. Between April and June 2007, VSPT’s capital was increased by approximately CLP13,692 million, of which we contributed approximately CLP5,311 million. On December 3, 2008, the extraordinary shareholders’ meetings of VSP and VT approved the merger of both companies. The merged company was named “Viña San Pedro Tarapacá S.A.” (VSPT), which began consolidating its financial statements with ours starting on October 1, 2008, with operations commencing on December 9, 2008. In December 2008, VSPT’s capital was increased, as a consequence of the merger, by issuing 15,987,878,653 shares to be exchanged for the total number of shares issued by Viña Tarapacá at a ratio of 1,480.30828 new VSPT shares per each share of the absorbed company. As of December 2013, our total ownership interest in VSPT was 64.72%.

We believe that having entered into the Chilean wine business provided us with the opportunity to further leverage our nationwide distribution system through the expansion of our beverage portfolio. We also believe that the development of our domestic wine business helps to reduce the seasonality of our sales, as wine sales in Chile tend to be stronger during the winter months when beer and soft drinks consumption decline.

The proceeds from VSPT’s capital increase during 1995 were used to reduce debt, expand capacity and add new hectares of vineyards in the Maipo Valley for producing premium red wines. Part of VSPT’s capital increase during 1997 was used to add new hectares of vineyards in Requinoa, Chépica and Molina during 1997, and in Pénahue during 1998. These purchases of land more than doubled the number of hectares of our vineyards. The winery also increased its total vinification and wine storage capacity in both tanks and barrels from 52.1 million liters at December 31, 1998, to 62.1 million liters at December 31, 2007, as well as its peak bottling and packaging capacity from 35,100 liters per hour in 1998 to 67,500 liters per hour as of December 31, 2007. As a result of the merger with Viña Tarapacá in December 2008, the vinification and storage capacity grew by approximately 50%, to 52 and 92 million liters, respectively. Likewise, the bottling and packing capacity increased to 75,300 liters an hour in Chile. The capital increase in 1999, was used to pay debts related to the winery’s expansion process. The proceeds from VSPT’s capital increase during November 2000 and March 2001 were used to finance the winery’s acquisition of FLC, in Mendoza, Argentina, to plant the hectares of this new winery and improve its production facilities, as well as to refinance debt. The proceeds from VSPT’s 2007 capital increase were used mainly to acquire shares in Viña Altair S.A. and Viña Tabalí S.A. due to respective increases in the capital of both of these entities, to acquire from Château Dassault the remaining interest in Viña Altair S.A. and for working capital.

In December 2001, Viña Santa Helena ("VSH") created its own commercial and productive winemaking operation, distinct from its parent, VSPT, under the Viña Santa Helena label in the Colchagua Valley.

In August 2003, VSPT formed Viña Tabalí S.A., a joint venture in equal parts with Sociedad Agrícola y Ganadera Río Negro Ltda. for the production of premium wines. This winery is located in the Limarí valley, Chile's northernmost winemaking region, which is noted for the production of outstanding wines. In January 2007, Viña Tabalí S.A. acquired Viña Leyda, a boutique winery located in the Leyda Valley that produces well-regarded quality wines. Consequently, Viña Tabalí S.A. changed its name to Viña Valles de Chile S.A.

In October 2004, VSPT acquired the well-known Manquehuito Pop Wine brand, a sparkling fruit-flavored wine with low alcohol content, broadening its range of products.

In September 2007, VSPT bought a 50% interest in Viña Altaír S.A. which belonged to Château Dassault, in line with our strategy of focusing on premium wines. As a consequence, VSPT owns 100% of said company.

At VSPT's Extraordinary Shareholders meeting held on July 7, 2005, the shareholders voted to increase the number of board members from 7 to 9 and approved a capital increase that was to be partially used for stock option programs.

In December 2008, VSP and VT merged and created a new wine group, VSPT. VSPT is formed by the wineries San Pedro, Tarapacá, Santa Helena, Misiones de Rengo, Altaír, Viña Mar, Casa Rivas, FLC, Bodega Tamarí, and Viña Valles de Chile (Viña Leyda and Viña Tabalí). These are all important and renowned cellars in Chile and Argentina, each with its own distinctive brands, and they represent the best wines these regions can deliver. Since the merger, VSPT became the second-largest Chilean wine exporter and the third most important player in the local market.

In September 2011, at the Board Meeting of VSPT, it was agreed to divide Viña Valles de Chile S.A. (VDC), whose owners were VSPT and Agrícola y Ganadero Río Negro Limitada (ARN), by equal parts. VDC had two major vineyards: Viña Tabalí and Viña Leyda. Through this agreement, VSPT remains the 100% owner of Viña Leyda (whose net assets remain within VDC) and ARN remains the 100% owner of Viña Tabalí. This transaction concluded on December 29, 2011, through a stock swap contract, and thereafter VDC became a subsidiary of VSPT that is, directly and indirectly, 100% owned by VSPT.

The Chilean Wine Market. We estimate that wine consumption in Chile amounted to approximately 12 liters per capita in 2013. Given that the Chilean wine industry is fragmented, no single wine producer accounts for the majority of production and/or sales. The leading wineries include, other than VSPT, Viña Concha y Toro S.A. ("Concha y Toro"), Viña Santa Rita S.A. ("Santa Rita") and Bodegas y Viñedos Santa Carolina S.A. ("Santa Carolina"). In addition, there are numerous medium-sized wineries, including Viña Undurraga S.A. ("Undurraga"), Cousiño Macul S.A. ("Cousiño Macul"), Viña Cánepa y Cía. ("Cánepa") and Viña Montes. All wineries, which sell wine products that comply with industry and tax regulations, make up Chile's formal wine market. VSPT is a member of the formal wine market, as are most other principal wineries in Chile. The informal wine market is composed of many small wine producers. The Agricultural and Livestock Service (*Servicio Agrícola Ganadero*, or "SAG") is the entity in charge of wine industry regulation and principally oversees inventory records and product quality. We estimate that the formal market wineries sold approximately 213 million liters of wine during 2013.

The following chart shows our estimates for the formal wine market and per capita consumption levels for wine in Chile for the last five years:

| <u>Year</u> | <u>Total Volume</u> ⁽¹⁾ (in millions of liters) | <u>Per Capita</u> ⁽²⁾ (liters) |
|-------------|---|--|
| 2009 | 228 | 13 |
| 2010 | 227 | 13 |
| 2011 | 224 | 13 |
| 2012 | 205 | 12 |
| 2013 | 213 | 12 |

Sources: Central Bank and the Wineries of Chile Association, competitors' public information and Nielsen.

(1) Includes wine sales from pisco producers in Regions III and IV of Chile.

(2) Population estimated in accordance with Chile's national census of April 2002.

Wines in Chile can be segmented by product type. Chilean wineries produce and sell premium, varietal and popular-priced wines within the domestic market. Premium wines and many of the varietal wines are produced from high-quality grapes, aged and packaged in glass bottles. Popular-priced wines are usually produced using non-varietal grapes and are not aged. These products are generally sold in either cartons or jug packaging.

VSPT's Production and Marketing. VSPT (formerly VSP) was founded in 1865. Its principal vineyards are located in Molina, approximately 200 kilometers south of Santiago. The VSPT estate in Molina is one of the largest single-site vineyards in Chile with an area of 1,071 hectares. As of December 31, 2013, VSPT's vineyards covered an aggregate of 3,490 hectares in Chile, distributed among ten different plantations. The winery also has 229 hectares under long-term leases. In Argentina, we have another 379 hectares located in the province of Mendoza.

VSPT is one of Chile's largest producers and distributors of wine in terms of sales volume and Net sales. Our wine segment sales amounted to CLP138,348 million, CLP149,557 million and CLP152,255 million, or 14.3%, 13.9% and 12.7% of our total Net sales, in the last three years, respectively.

The following chart indicates the breakdown of VSPT's volume in the domestic and export markets, including sales from FLC and Tamarí in Argentina:

| <u>Year</u> | <u>Domestic Volume</u> | <u>Export Volume</u> (in millions of liters) | <u>Total Volume</u> ⁽¹⁾ |
|-------------|------------------------|---|------------------------------------|
| 2009 | 54.2 | 67.8 | 122.0 |
| 2010 | 60.0 | 70.0 | 130.0 |
| 2011 | 60.0 | 67.1 | 127.1 |
| 2012 | 61.2 | 70.6 | 131.8 |
| 2013 | 61.8 | 69.6 | 131.4 |

(1) Includes bulk sales exports in Chile and Argentina

According to Nielsen, VSPT's share by volume of Chile's formal wine market was approximately 25% in 2011, 27% in 2012, and 27% in 2013. According to the Wineries of Chile Association, VSPT's share of Chile's total wine export sales by volume was 13% in the last three years.

VSPT is composed of five different wineries in Chile and one in Argentina. In 2011 VSPT merged Bodega Tamarí into Finca La Celia, both vineyards located in Mendoza, Argentina. In addition, on December 2011 Viña Valles de Chile, a former non-consolidating subsidiary, was split and VSPT remained 100% owner of the resulting new vineyard of the same name whose principal asset is Viña Leyda. Therefore, we began consolidating the results of Viña Valles de Chile in December 2011.

Viña San Pedro Tarapaca, Viña Santa Helena, Viña Misiones de Rengo, Viña Mar, Viña Leyda and Finca La Celia in Argentina, produce and market premium, varietal and popular-priced wines. The principal brands are set forth below:

| <u>Brand</u> | <u>Icon</u> | <u>Premium</u> | <u>Varietal</u> | <u>Popular-Priced</u> |
|-----------------------------|-------------|----------------|-----------------|-----------------------|
| Viña San Pedro Tarapacá | | | | |
| Altaír | X | | | |
| Sideral | X | | | |
| Cabo de Hornos | X | | | |
| Kankana del Elqui | X | | | |
| Tierras Moradas | X | | | |
| Tarapakay | X | | | |
| 1865 | | X | | |
| Gran Reserva Etiqueta Negra | | X | | |
| Tarapacá Gran Reserva | | X | | |
| Castillo de Molina | | X | | |
| Gran Tarapacá | | X | | |
| Tarapacá Terroir | | X | | |
| Tarapacá Reserva | | X | | |
| 35 South Reserva | | X | | |
| 35 South | | | X | |
| Urmeneta | | | X | |
| Gato Negro | | | X | |
| Tarapacá Varietal | | | X | |
| León de Tarapacá | | | X | |
| Gato | | | | X |
| Manquehuito Pop Wine | | | | X |
| Etiqueta Dorada | | | | X |
| Viña Santa Helena | | | | |
| D.O.N (De origen Noble) | X | | | |
| Parras Viejas | X | | | |
| Notas de Guarda | | X | | |
| Vernus | | X | | |
| Selección del Directorio | | X | | |
| Santa Helena Reserva | | | X | |
| Santa Helena Varietal | | | X | |
| Siglo de Oro | | | X | |
| Gran Vino | | | | X |
| Viña Misiones de Rengo | | | | |
| Misiones de Rengo Cuvée | | X | | |
| Misiones de Rengo Reserva | | X | | |
| Misiones de Rengo Varietal | | | X | |
| Viña Mar | | | | |
| Viña Mar Reserva Especial | | X | | |
| Viña Mar Reserva | | X | | |
| Viña Mar Espumante | | X | | |
| Casa Rivas | | X | | |
| Finca la Celia | | | | |
| La Celia Supremo | X | | | |
| Tamarí Zhik | X | | | |
| La Celia | | X | | |
| La Consulta | | X | | |
| Tamarí Reserva | | X | | |
| La Finca | | | X | |
| Viña Leyda | | | | |
| Leyda Lot | X | | | |
| Leyda Reserva | | X | | |
| Leyda Single Vineyard | | X | | |

The following table presents our breakdown of total sales volume in thousands of liters by category of VSPT's Chilean wines during 2013:

| <u>Category</u> | <u>Domestic</u> | <u>Export</u> | <u>Total</u> |
|------------------------|--------------------------|---------------|----------------|
| | (in thousands of liters) | | |
| Premium ⁽¹⁾ | 4,629 | 5,917 | 10,546 |
| Varietal | 6,670 | 49,687 | 56,357 |
| Popular-Priced | 49,737 | 6,629 | 56,365 |
| Bulk | - | <u>3,586</u> | <u>3,586</u> |
| Total | <u>61,036</u> | <u>65,818</u> | <u>126,854</u> |

⁽¹⁾ Includes Icon category.

The following table presents our breakdown of total sales volume in thousands of liters by category of VSPT's Argentine wines during 2013:

| <u>Category</u> | <u>Domestic</u> | <u>Export</u> | <u>Total</u> |
|------------------------|--------------------------|---------------|--------------|
| | (in thousands of liters) | | |
| Premium ⁽¹⁾ | 351 | 885 | 1,236 |
| Varietal | 278 | 2,633 | 2,911 |
| Popular-Priced | - | - | - |
| Bulk | <u>121</u> | <u>313</u> | <u>434</u> |
| Total | <u>751</u> | <u>3,830</u> | <u>4,581</u> |

⁽¹⁾ Includes Icon category.

As of December 31, 2013, VSPT's storage capacity totaled 91.2 million liters and its peak bottling and packaging capacity totaled 77,000 liters per hour.

Domestic Market. Our Chilean domestic wine is packaged in bottles, jugs, cartons, and bag-in-box containers at VSPT's production facilities in Lontué, Molina and Isla de Maipo. The following chart shows our packaging mix for domestic wine sales for the last three years:

| <u>Container</u> | <u>Percentage of Total Domestic Wine Sold in Chile</u> | | |
|------------------|--|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Carton | 63% | 61% | 56% |
| Glass Bottles | 37% | 39% | 44% |
| Bag-in-Box | <u>0%</u> | <u>0%</u> | <u>0%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

Beer is the principal substitute product for wine in Chile. In addition, our wine products may also compete with other alcoholic beverages, such as spirits (mainly pisco), and with non-alcoholic beverages, such as soft drinks and juices.

The average price for our domestic wine customers was CLP1,172.26 and CLP1,194.93 per liter in 2012 and 2013, respectively, experiencing a growth of 1.9%. Our wine price policy is mainly determined as a consequence of four factors: a) market prices, b) change in sales mix, c) inflation rate and d) desired profit margin in relation to costs of raw materials.

Export Market. According to industry sources, exports of Chilean wine increased from approximately 43 million liters in 1990 to 879 million liters in 2013, at a compounded annual growth rate of 14.0%. During 2012 and 2013, Chilean wine exports reached 749 million liters and 879 million liters, respectively. We believe that Chilean wine exports have grown steadily due to their comparatively low prices and positive international image, as well as due to external factors, such as low wine production in the Northern Hemisphere in certain years.

VSPT exported 67 million liters of wine in 2011, 71 million liters in 2012 and 70 million liters of wine in 2013. During 2013, VSPT exported wine to more than 80 countries worldwide. Exports accounted for Net sales of CLP83,961 million, CLP85,937 million and CLP85,730 million, in the last three years, respectively. In 2013, VSPT's primary export markets included The United States, Brazil, Finland, Paraguay, China and Japan.

Most exported wine is sold in glass bottles, except for a certain quantity of unbranded wine that is occasionally sold in bulk, as well as the amount that is sold in bag-in-box containers. The following chart shows our packaging mix for export Chilean wine volume in the last three years:

| <u>Container</u> | <u>Percentage of Total Export Wine Volume from Chile</u> | | |
|-------------------|--|-------------|-------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Glass Bottles (1) | 80% | 83% | 81% |
| Bulk | 8% | 4% | 5% |
| Bag in box | 12% | 12% | 14% |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

(1) Includes jugs.

Raw Materials and other supplies. The main raw materials and packaging materials that VSPT uses in its production process are purchased and harvested grapes, purchased wine, bottles, carton containers, corks and cardboard boxes. VSPT obtained approximately 50% of the grapes used for export wines from its own vineyards during 2013. Of the wine sold in the domestic market, 11% are grapes from our vineyards, 10% of the grapes are purchased and vinified for us and the rest is purchased from third parties, tested to assure compliance with our quality standards and blended at the winery before packaging. In 2013, approximately 82% of the wine used in domestic sales was purchased from ten local producers: Agrícola y Comercial Bodegas las Mercedes Ltda. , Vinicola Patacón SPA, Vitivinícola Melior Ltda., Aguilera y Barrios Ltda., Soc. Agrícola Com. e Ind. Urcelay Hnos. Ltda., Viña Saavedra Ltda., Anatolio Segundo Albormoz Vargas, Comercial e Industrial Red Wine LTDA., Vinedos Gurfinkel Limitada y Urrutia Quintana Rafael. VSPT has various alternative sources of supply, which can be used when they are attractive. VSPT's bottles are mainly purchased from Cristalerías Chile and Saint Gobain; however, when prices have been favorable, VSPT has purchased bottles from other local and international suppliers. Carton containers are purchased either from Tetra Pak de Chile Comercial Ltda. or from SIG Combibloc Inc. and are assembled in VSPT's own automated packing lines.

The prices of the principal raw materials used in the production of wine in Chile have experienced some recent volatility. In addition, from time to time, prices of grapes and wine have varied depending on fluctuations in demand and supply factors.

Domestic Sales, Transportation and Distribution. After production, bottling, and packaging, wine is either stored at the production facilities or transported to one of 23 warehouses. The warehouses are part of our warehouse network and are located throughout Chile. VSPT wines is distributed and sold in Chile through our sales and distribution network, under the same system and payment terms as all our other products. See "—Our Other Businesses—Distribution Network"

We distribute our wine products throughout Chile in the territories not covered by Comercial CCU or Comercial Patagona Limitada, with our own sales force, to:

- off-premise retail: small and medium-sized retail outlets, which in turn sell wine to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and
- supermarket chains.

For the last three years, the percentage mix of the above distribution channels for our wine products in Chile was as follows:

Percentage of Total Wine Products Sold

| <u>Distribution Channels</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|------------------------------|-------------|-------------|-------------|
| Off-premise retail | 29% | 33% | 34% |
| On-premise retail | 6% | 5% | 5% |
| Wholesalers | 28% | 26% | 24% |
| Supermarkets | <u>37%</u> | <u>36%</u> | <u>37%</u> |
| Total | <u>100%</u> | <u>100%</u> | <u>100%</u> |

VSPT's sales force of 162 salesmen as of December 2013, sells our wine products directly to approximately 10,907 customers, none of which accounted for more than 2% of our total wine sales by volume, with the exception of four supermarket chains that represented in the aggregate 27.0% of our total wine sales by volume. We do not maintain any long-term contractual arrangements for the sale of wine with any of our customers.

Export Sales, Transportation and Distribution. VSPT has a presence in more than 80 countries. In order to increase its presence in the international market, VSPT has distribution agreements with key distributors, such as Pernod Ricard in Sweden, Finland, Norway and Estonia, Shaw Ross International in the U.S., a subsidiary of Southern Wine and Spirits, a major wholesale distributor that has been recognized as the best U.S. distributor by Wine Enthusiast Magazine, DGS and Baarsma in Holland and Denner in Switzerland. In Canada we have distribution agreements with Phillippe Dandurand wines, in Korea with Keumyang, as well as agreements with other distributors. In France and Germany, VSPT has distribution agreements with LGCF.

Geographical Markets. The Metropolitan Region, which accounts for approximately 40% of the Chilean population, represented approximately 39% of total domestic sales of VSPT products by volume in 2013.

The following table provides the distribution of VSPT's exports from Chile during 2013 by geographical markets:

| <u>Market</u> | <u>Volume (1)</u> (thousands of liters) | <u>Percentage of Total Exports</u> |
|----------------|--|--|
| Europe | 24,756 | 39.8% |
| Latin America | 16,641 | 26.7% |
| USA and Canada | 9,471 | 15.2% |
| Others | <u>11,364</u> | <u>18.3%</u> |
| Total | <u>62,232</u> | <u>100.0%</u> |

(1) Excludes bulk exports

Competition. The wine industry is highly competitive in both the domestic and the export markets. VSPT's domestic market share was approximately 27% in 2013. In Chile, VSPT competes directly against all other Chilean wineries. We believe that VSPT's primary domestic competitors, Concha y Toro and Santa Rita, derive their relative competitive strengths from their wide portfolio of products, well-recognized brand names and established distribution networks. In 2013, Concha y Toro and Santa Rita had a market share of approximately 28% and 29%, respectively. VSPT also competes with Santa Carolina and numerous medium-sized wineries, including Undurraga and Cousiño Macul, and many small wine producers that make up Chile's informal wine market. In 2013, VSPT's domestic market share in the bottled fine wine market was approximately 28%, whereas its primary domestic competitors, Santa Rita and Concha y Toro, had 23% and 19%, respectively.

Internationally, VSPT competes against Chilean producers as well as with wine producers from other parts of the world. According to information compiled by the Wineries of Chile Association, VSPT is the second-largest exporter of Chilean wines with a market share of approximately 13% in 2013, excluding bulk wine. Our other principal Chilean competitors, namely Concha y Toro, Santa Rita and Santa Carolina had market shares of 34%, 5% and 5%, respectively.

Other

Distribution Network. In Chile, we have an extensive and integrated distribution network for the sale and distribution of beer, soft drinks, mineral water, purified water, functional beverages, nectars, wine, pisco, rum whiskey, vodka and sweet snacks products with capacity to reach approximately 115,666 points of sale. The network includes a total of 23 owned or leased warehouses and a network of independent transportation companies handled by Transportes CCU. Sales are performed by category-specific sales forces and by Comercial CCU S.A. ("Comercial CCU") which has a sales force of approximately 361 people who sell our products to approximately 35,073 customers in the northern area of Chile from Arica to Copiapó/Vallenar and in the mid-south area from Curicó/Talca through Coyhaique, except for Concepción. In the far south of Chile, in Punta Arenas, Comercial Patagona Limitada does the selling for all our products, reaching 819 customers. In the central parts of the country and in the City of Concepción, there are dedicated sales forces that focus on single lines of products. Product distribution is carried out by Transportes CCU throughout the country or by Comercial Patagona Limitada in its territory.

In Argentina we have the capacity to reach 152,125 points of sales. Our sales and distribution network for our beer products consists of seven owned or leased warehouses, a direct sales force and 15 logistics operators reaching approximately 94,598 customers plus 73 supermarket chains. Sales are done by two independent bottlers in the south and north of Argentina.

Plastic Bottles. Through our subsidiary Fábrica de Envases Plásticos S.A., or PLASCO, we own and operate a plastic factory in Renca which supplies most of the pre-forms, returnable and non-returnable bottles and caps, primarily used by us in the packaging of our soft drinks and water products. Additionally, PLASCO has three blowing bottle machines in ECUSA at Santiago facilities and two in Antofagasta.

The manufacturing of both returnable and non-returnable plastic bottles involves a two-step process. The first step consists of an injection molding process, which manufactures pre-forms from PET resin. The second step involves blowing plastic bottles from the molded pre-forms. We purchase resin and complete the two-step process in order to fulfill the majority of our bottling requirements. In some cases, we purchase pre-forms manufactured by third party suppliers and complete only the bottle-blowing step at our own facilities.

The manufacturing of plastic caps for carbonated softdrinks and water also involves a two-step process. The first consists of a compress molding process, which manufactures caps from PP resin. The second step is the decoration of plastic caps with an offset printing process. For juices and Gatorade we produce caps in a one step process with another raw material (HDPE).

Prices of principle raw materials required by our PLASCO subsidiary have been volatile during 2013. The one way PET price was between 1,450 USD/TON and 1,700 USD/TON. In addition, energy costs decrease in average during 2013, from 200 USD/MWH to 130 USD/MWH.

In 2013, all pre-forms, returnable and non-returnable plastic bottle needs of ECUSA were supplied directly by PLASCO with the exception of five-liter bottles and the preform bottles for Nestlé Pure Life products, which are bought by ECUSA in small quantities from third party suppliers.

During 2013, PLASCO sold 252 million bottles. Of all bottles, approximately 89% were blown in PLASCO facilities and manufactured with PLASCO pre-forms. The remaining 11% were produced with purchased pre-forms or purchased bottles.

PLASCO also sold 295 million pre-forms. Of all these, approximately 33% were manufactured by PLASCO and later blown into bottles by Aguas CCU-Nestlé Chile S.A.. The remaining 67% pre-forms were produced and sold by PLASCO and blown in ECUSA with PLASCO and ECUSA Blowing machines.

PLASCO has, to date, not made any bottle sales to third parties. Plastic bottle and pre-form sales by volume increased from 520 million in 2012 to 547 million in 2013 (an increase of 5.2%). During 2013, PLASCO sold 577 million of plastic caps, 419 million of these were for carbonated softdrinks and mineral water, 102 million for juices and 56 million for beer.

PLASCO's Net sales of CLP35,340 million, EBIT of CLP3,104 million and net income of CLP1,924 million in 2013, representing an increase of 1.7 %, 0.6 % and 21.9% over 2012.

Sweet Snacks. In January 2004, we entered the sweet snacks business by means of a joint venture between our subsidiary ECUSA (currently, this investment belongs to our subsidiary CCU Inversiones S.A.) and Empresas Lucchetti S.A. (currently, Industria Nacional de Alimentos S.A.), a subsidiary of Quiñenco, with a 50% interest each in Calaf S.A. (today, Foods), a corporation that acquired the trademarks, assets and know-how, among other things, of Calaf S.A.I.C. and Francisca Calaf S.A., traditional Chilean candy makers, renowned for more than a century. In August 2005, Calaf acquired the assets and know-how of Bortolaso S.A., a cookie factory with more than 50 years of existence in the country, enabling Calaf to increase its presence in the most important segment of the sweet snacks business. In October 2007, Calaf acquired the traditional cereal brand Natur, allowing Calaf to enter and commence growing in the quickly developing healthy foods category. In August 2008, Foods bought 50% of Alimentos Nutrabien S.A. the leading company in home-made sweet snacks products. The three brands –Calaf, Natur and Nutrabien– have niche products aimed at specific market segments. This niche segmentation along with enhancement in formula and raw materials is expected to improve the company's brand equity. We sell Foods' products through CCU's sales platform to 72,090 clients, with the potential to reach more than 110,000 clients, and with a dedicated sales force that serves the supermarket chains.

Government Regulation

Government Regulation in Chile

We are subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business in Chile. These regulations include labor laws, social security laws, public health, consumer protection, environmental laws, securities laws, and antitrust laws. In addition, regulations exist to ensure healthy and safe conditions in facilities for the production, bottling, and distribution of beverages. For a more detailed discussion of environmental laws, see “– Environmental Matters.”

Regulations specifically concerning the production and distribution of “alcoholic beverages” are contained in Chilean Law N°18.455 and its Ordinance, which set the standards for human consumption of such beverages, by minutely describing the different types of alcohol; the minimum requirements that must be met by each class of beverage; raw materials and additives that may be used in their manufacture; their packaging and the information that must be provided by their labels; and the procedure for their importation, among others.

Additional regulations concerning wine origin denominations are contained in Executive Decree N° 464 of the Ministry of Agriculture, dated December 14, 1994, which also laid out the wine-growing regions and set rules regarding grape varieties, vintage year, labeling and selling requirements. Pisco origin denominations, also applicable to us, are regulated in Executive Decree N° 521 dated May 27, 2000 of the Ministry of Agriculture and likewise contains provisions relating to pisco producing regions, raw material standards, manufacturing procedures, packaging and labeling.

The large-scale production of alcoholic beverages does not need any licenses or permits other than those required for the general run of commercial and industrial enterprises engaged in the manufacture of consumer commodities.

On January 19, 2004 Law N°19.925 was published, which amended and restated the Act on Sale and Consumption of Alcoholic Beverages (former Law N°17.105).

All establishments dealing in alcoholic beverages, whether wholesale or retail, require a special municipal license, the cost of which is fixed by the law and varies according to the nature of the outlet or point of sale (i.e. liquor store, tavern, restaurant, hotel, warehouse, etc.). We are in possession of all licenses necessary for our wholesale operations.

Law N°19.925 set new opening and closing hours; limited geographical areas for the sale of alcohol; reduced the maximum number of licenses to be granted by zones and population; increased criminal liability for selling alcohol to persons under eighteen years of age; and tightened the restrictions, imposing prison sentences and higher fines, for violations formerly deemed lighter. One of its most important innovations is to forbid the sale of alcohol to minors at all outlets, and not just for on-premise drinking (the only exception retained is the case of children who are served meals when accompanied by their parents).

The regulatory agency for alcoholic beverages is the SAG.

The production, bottling and marketing of non-alcoholic beverages is subject to applicable sanitary legislation and regulations, particularly the Sanitary Code and the Food Ordinance (the *Reglamento Sanitario de los Alimentos*).

Law N°19.937, which was enacted in February 2004, established a new structure and powers for the Sanitary Authority, and became effective on January 1, 2005 and was fully operative by February 2006. The *Servicios de Salud* (“Health Services”) was replaced by the Ministry of Health’s Regional Offices, which constitute the new Sanitary Authorities, which inspect plants on a regular basis, taking samples for analysis, directing the adoption of new safety procedures and applying fines and other penalties for infringement of regulations.

The production and distribution of mineral water is also subject to special regulation. Mineral water may only be bottled directly from sources, which have been designated for such purpose by a Supreme Decree signed by the President of Chile. The competent Sanitary Authority provides a certification of the data necessary to achieve such a designation. All of our facilities have received the required designation.

Independently of the products manufactured or services provided in each plant or facility, the premises are also regularly inspected by the Sanitary Authorities, regarding sanitary and environmental conditions, labor safety, and related matters.

There are currently no material legal or administrative proceedings pending against us in Chile with respect to any regulatory matter. We believe that we are in compliance in all material respects with all applicable statutory and administrative regulations with respect to our businesses in Chile.

Government Regulation in Argentina

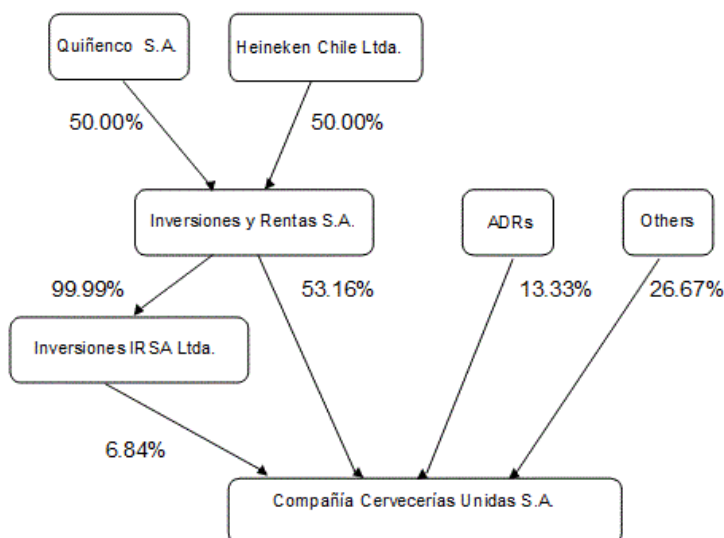
We are subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business in Argentina, including social security laws, public health, consumer protection and environmental laws, securities laws and antitrust laws.

National Law N°18,284 (the Argentine Food Code, or the "Food Code") regulates the manufacturing and packaging of food and beverages. The Food Code provides specific standards with which manufacturing plants must comply and regulates the production of food and beverages mentioned in the Food Code. The Food Code also specifies the different methods in which beer may be bottled as well as the information to be provided on labels. National Law N° 24,788, enacted in March 1997, established the national minimum age requirements for the purchase of alcoholic beverages. Under this law the sale of alcoholic beverages is not permitted to persons under 18 years of age, and the health authorities of each province undertake the enforcement of the Food Code. In the Federal Capital and many provinces of Argentina, local law restricts the sale of alcoholic beverages, particularly between the hours of 11 p.m. and 8 a.m., and establishes harsh penalties for infringement.

There are currently no material legal or administrative proceedings pending against us in Argentina with respect to any regulatory matter. We believe that we are in compliance in all material respects with all applicable statutory and administrative regulations with respect to our business in Argentina.

Organizational Structure

Ownership Structure as of March 31, 2014



We are controlled by IRSA, which owns directly and indirectly 60.0% of the shares of our common stock. IRSA, since 1986, was a joint venture between Quiñenco and the Schörghuber Group through its wholly owned subsidiary FHI of the Netherlands. On April 2003, the Schörghuber Group sold FHI to Heineken Americas B.V., a subsidiary of Heineken International B.V. FHI and Heineken International B.V. formed Heineken Chile Ltda., through which 50% of IRSA shares are held. On December 30, 2003, FHI merged into Heineken Americas B.V. Currently, Quiñenco and Heineken Chile Ltda., a Chilean limited corporation controlled by Heineken Americas B.V., are the only shareholders of IRSA, each with a 50% equity interest.

Quiñenco is the holding company of one of Chile's largest business conglomerates, with investments in various sectors of the Chilean economy. Quiñenco's principal holdings include Banco de Chile (the second-largest bank in Chile), Invexans S.A. (the largest shareholder of French cable producer Nexans), Madeco S.A. (leading manufacturer of flexible packaging and aluminum-based products), ENEX (the second-largest retail fuel distributor), CSAV (the largest shipping company in America and one of the largest worldwide), and SM SAAM (second largest port operator in Latin America and fourth largest tugboat operator worldwide).

Heineken, the Dutch brewer, is one of the largest brewers in the world with 165 breweries in more than 70 countries and 80,933 employees worldwide. Heineken group's beer volume was 178.8 million hectoliters during 2013, and its principal brands are Heineken and Amstel.

The following table provides our significant subsidiaries as of December 2013:

| <u>Subsidiaries</u> | <u>Country</u> | <u>Ownership Interest</u> |
|---------------------|----------------|---------------------------|
| CCU Chile | Chile | 100.00% |
| CCU Argentina | Argentina | 100.00% |
| ECUSA | Chile | 99.94% |
| Aguas CCU-Nestlé | Chile | 50.10% |
| VSPT | Chile | 64.72% |
| CPCh | Chile | 80.00% |

Property, Plant and Equipment

Set forth below is information concerning our production facilities as of December 31, 2013, all of which are owned and operated by us or our subsidiaries:

| | Nominal Installed Monthly Production Capacity (in million liters) | Utilized Capacity During Peak Month ⁽¹⁾ (%) | Average Utilized Capacity During 2013 ⁽²⁾ (%) | Facility Size ⁽³⁾ (square meters) |
|---|--|---|---|---|
| Beer Production Facilities | | | | |
| Santiago | 54.3 | 88.9% | 73.4% | 181,296 |
| Temuco | 15.9 | 100.6% | 49.1% | 88,752 |
| Valdivia (Kunstmann) | <u>1.2</u> | <u>77.8%</u> | <u>61.5%</u> | <u>14,458</u> |
| Chile Total | 71.4 | 91.3% | 67.7% | 284,506 |
| Argentina Production Facilities | | | | |
| Santa Fe | 27.0 | 100.1% | 85.2% | 78,684 |
| Salta | 5.2 | 68.0% | 47.2% | 11,826 |
| Luján | 20.0 | 89.0% | 62.8% | 87,884 |
| Sidras ⁽⁴⁾ | <u>11.4</u> | <u>74.3%</u> | <u>29.7%</u> | <u>53,800</u> |
| Argentina Total | 63.6 | 89.4% | 65.1% | 232,194 |
| Non-Alcoholic beverages ⁽⁵⁾ | | | | |
| Santiago | 112.2 | 60.6% | 54.9% | 134,792 |
| Antofagasta | 14.3 | 26.4% | 21.0% | 36,789 |
| Uruguay | <u>15.4</u> | <u>36.9%</u> | <u>34.9%</u> | <u>34,067</u> |
| Total | 142.0 | 54.6% | 49.3% | 205,648 |
| Purified Water Production | | | | |
| Santiago ⁽⁶⁾ | 27.9 | 36.3% | 29.8% | 8,434 |
| Antofagasta | <u>7.4</u> | <u>2.8%</u> | <u>0.7%</u> | <u>1,989</u> |
| Total | 35.3 | 29.3% | 23.7% | 10,423 |
| Mineral Water Production | | | | |
| Coinco | 41.0 | 46.4% | 36.7% | 16,702 |
| Casablanca | <u>2.0</u> | <u>8.0%</u> | <u>6.4%</u> | <u>3,347</u> |
| Total | 43.0 | 44.6% | 35.3% | 20,050 |

(1) Utilized Capacity During Peak Month is equal to production output as a percentage of Nominal Installed Production Capacity during our peak month for each respective plant. Nominal Installed Monthly Production Capacity is defined as nominal installed production capacity for the current product/packaging mix during 25 days per month and 3 shifts per day. The calculated slack (spare) capacity does not necessarily indicate real slack capacity. The real production capacity is less than the nominal installed production capacity as adjustments are required for real machinery performance, packaging mix, availability of raw materials and bottles, seasonality within the months and other factors. As a result, we believe that the peak monthly capacity utilization rates shown above understate real capacity utilization and that slack capacity is overstated. We estimate that during the peak month in 2013, the real slack capacity amounted to approximately 4.7 million liters in Chilean beer, 3.7 million liters in Argentine beer, 29.0 million liters in soft drinks, 10.8 million liters in purified water and 13.7 million liters in Chilean mineral water.

(2) Average Utilized Capacity during 2013 equals the plant's total production output as a percentage of nominal installed annual production capacity in 2013. Nominal installed annual production capacity is calculated by multiplying the Nominal Installed Monthly Production Capacity by 11 months (on average, a one month period is required each year for maintenance and repairs).

(3) Facility size equals total built area including warehousing logistics activities.

(4) Includes Cider Production (Mendoza, Pilar and Cuidadela Plants).

(5) Includes Nativa+Nix (Uruguay).

(6) Includes Manantial.

| | <u>Nominal Installed Monthly Production Capacity</u> <u>(in million liters)</u> | <u>Utilized Capacity During Peak Month⁽¹⁾</u> <u>(%)</u> | <u>Average Utilized Capacity During 2013⁽²⁾</u> <u>(%)</u> | <u>Facility Size⁽³⁾</u> <u>(square meters)</u> |
|-----------------------------------|--|--|--|--|
| Beer Production Facilities | | | | |
| Punta Arenas | 0.8 | 62.1% | 57.1% | 3,627 |
| Chile Total | 0.8 | 62.1% | 57.1% | 3,627 |

Production in the Punta Arenas facility is under licensing agreements and, accordingly, we do not consolidate this facility.

Because these figures are calculated across various SKUs (stock keeping units - products/packaging combination), the results correspond to averages, and therefore, no investments decisions should be made based solely on these figures.

Our installed vinification and storage capacity is shown in the table below:

| | <u>Installed Vinification Dinamic Capacity⁽¹⁾</u> <u>(million liters)</u> | <u>Storage Capacity in Tanks and Barrels</u> <u>(million liters)</u> | <u>Facility Size</u> <u>(square meters)</u> |
|-----------------------------------|---|---|--|
| Wine Production Facilities | | | |
| Lontué | 0.0 | 13.3 | 19,861 |
| Molina | 33.0 | 38.8 | 52,587 |
| Totihue | 0.7 | 0.8 | 5,374 |
| Santa Helena | 2.5 | 2.4 | 7,134 |
| Tarapacá | 25.0 | 27.5 | 44,279 |
| Viña Mar | 0.0 | 1.0 | 8,086 |
| Casa Rivas | 0.0 | 0.0 | 0 |
| Misiones de Rengo | <u>0.0</u> | <u>0.0</u> | <u>3,950</u> |
| Chile Total | 61.2 | 83.8 | 141,271 |
| | | | |
| Finca La Celia | <u>7.5</u> | <u>7.4</u> | <u>9,675</u> |
| Argentina Total | 7.5 | 7.4 | 9,675 |

(1): Considers in average two times utilization fermentation tank capacity.

As of December 31, 2013, VSPT had a nominal filling capacity of 34,500 liters per hour at its Lontué plant, 27,000 liters per hour at its Molina plant, 11,000 liters per hour at its Tarapacá Plant. At Finca La Celia in Argentina, VSPT had a nominal filling capacity of 4,500 liters per hour.

Our installed spirits production capacity is shown in the table below:

| | <u>Installed Production Capacity⁽¹⁾ (million liters)</u> | <u>Facility Size (square meters)</u> |
|--------------------------------------|---|--|
| <i>Spirits Production Facilities</i> | | |
| Pisco Elqui | 1.1 | 12,084 |
| Sotaquí ⁽²⁾ | 0 | 12,177 |
| Monte Patria | 11.7 | 33,726 |
| Salamanca | 4.2 | 8,882 |
| Ovalle ⁽³⁾ | 0 | 33,974 |
| Total | 17.1 | 100,844 |

(1): 26°GL

(2): Sotaquí Planta, only produced wines.

(3): Ovalle Plant is a bottling.

As December 31, 2013, we had a nominal bottling capacity of 10.639 liters per hour at our Ovalle Plant (33.974 square meters).

For information regarding environmental matters, see “– Environmental Matters.”

Environmental Matters

Chile

Our operations are subject to both national and local regulations in Chile relating to the protection of the environment. Regarding human health, the fundamental law in Chile is the Health Code, which establishes minimum health standards and regulates air and water quality, as well as sanitary landfills. The local Sanitary Authority is the governmental entity in charge of the enforcement of these rules and has the authority to impose fines.

The environmental framework is governed by Law N°19,300, enacted in 1994, as amended, which includes not only environmental protection rules but also rules concerning the preservation of natural resources. Among other matters, it creates the environmental impact assessment system which requires any future project or major amendment of an existing activity that may affect the environment to evaluate its possible environmental impact, in order to fulfill related regulations and to implement mitigation, compensation and restoration measures. Our latest projects have been successfully submitted to this system and the environmental public entity has given the respective authorizations.

Law N°19,300 also creates a mechanism of point sources emission limits and environmental quality standards that are developed and detailed by specific regulations. In this sense, there is a special regulation for wastewater discharges into sewage systems, and another regulation for wastewater discharges into superficial water bodies, in both cases pursuant to a schedule of deadlines. Over the years, CCU implemented specific action plans in each operation, optimizing those emissions and, based on the location and wastewater quality, invested in highly efficient treatment plants. Such plants are also designed to generate boiler-suitable biogas. We are in compliance with this law and related regulations in all material respects, having fulfilled at each relevant stage all requirements prescribed by them.

Through the enactment of Law N°20,417 in 2010 and Law N°20,600 in 2012 (amending Law N°19,300), the Ministry of Environment and the three governmental bodies (Environmental Superintendency, Environmental Assessment Service and specific Environmental Courts) were established, replacing all former activities of the CONAMA, the National Environmental Commission (or Comision Nacional del Medio Ambiente, or "CONAMA"). Those new governmental bodies are now responsible for the development, implementation and enforcement of various regulations regarding environmental management in relation to environmental standards, protection of natural resources, environmental education and pollution control, among other responsibilities.

Due to the high levels of air pollution in the Santiago metropolitan area, the relevant authorities have implemented a decontamination plan, which includes different levels of air quality, and certain measures that can be imposed on industries. In the case of emergency situations, those companies comprising the industries classified as producing the highest levels of particle and gas emissions must suspend their activities. We are in compliance with current regulations applicable to both our beer and soft drink facilities in the Santiago metropolitan area in all material respects.

There are currently no material legal or administrative proceedings pending against us in Chile with respect to any environmental matter. We believe that we are in compliance in all material respects with all applicable environmental regulations.

Argentina

New laws and regulations are being enacted in Argentina as a result of heightened community concerns for environmental issues. Consequently, there are several statutes imposing obligations on companies regarding environmental matters at the municipal, provincial and federal levels in accordance with the General Environmental Protection Framework (Law 25.675), which establishes the Basic Environmental Protection Budgets, establishing the fundamentals to develop all legislation and national environmental policy. In many cases, private entities operating public utilities such as water supply and sewage are in charge of controlling and enforcing those regulations. Many of these regulations have been recently enacted and little precedent exists as to their scope.

Another important environmental statute in Argentina is the Hazardous Waste Act (Law N°24,051) which, although a federal law, has been strictly adhered to by fourteen of the twenty-three provinces. When certain federal tests indicate the need, the provisions of the Hazardous Waste Act are enforced. The application of the provisions of the Hazardous Waste Act depends upon the magnitude of the public health risk and whether those conditions exist in more than one province. Hazardous waste is defined [very broadly] and includes any residue that may cause harm, directly or indirectly, to human beings that may pollute the soil, water, atmosphere or the environment in general. Generally, claims involving hazardous waste give rise to strict liability in the event of damage to third parties. In addition, each province in which we operate facilities has enacted environmental legislation with broad and generic goals, as well as water codes and related agencies to regulate the use of water and the disposal of effluents in the water.

Over the last several years CCU Argentina has implemented a complete program for the treatment of its industrial waste, which involves the separation, collection, transportation and reusing of the generated solid waste, in compliance with the Industrial Waste Act (Law N° 25612), as well as wastewater treatment plants. The waste program is part of our constant effort to improve environmental conditions. The main features of our wastewater treatment plants are their production of biogas which is used as boiler fuel, their minimum space requirements and its low electric power consumption. All of CCU's major operations facilities have been awarded the *Certificado de Aptitud Ambiental* (Environmental Aptitude Certificate) which is the main document endorsing the company's environmental management in each provincial state.

Notwithstanding the foregoing, the regulation of matters related to environmental protection is not as well developed in Argentina as in the United States and certain other countries. Accordingly, we anticipate that additional laws and regulations will be enacted over time with respect to environmental matters.

While we believe that we will continue to be in compliance with all applicable environmental regulations, we cannot assure you that future legislative or regulatory developments will not impose restrictions on us, which could result in material adverse effects on our businesses, results of operations and our financial condition. There are currently no material legal or administrative proceedings pending against us in Argentina with respect to any regulatory matter. We believe that we are in compliance in all material respects with all applicable statutory and administrative regulations with respect to our business in Argentina.

ITEM 4A: Unresolved Staff Comments

Not applicable.

ITEM 5: Operating and Financial Review and Prospects

Overview

We are a multi-category branded beverage company operating in Chile, Argentina, Uruguay and, since December 2013, in Paraguay with an extensive wine export business to more than 80 countries. Based on our estimates, we are, by market share based on volume, the largest Chilean brewer, the second-largest brewer in Argentina, the second-largest Chilean soft drink producer, the third largest wine producer in the domestic Chilean market, the second-largest Chilean wine exporter, the largest Chilean bottled water and nectars producer, the largest Chilean pisco producer and distributor and the second-largest Chilean juices producer. We also participate in the home and office bottled water delivery, rum distribution and confectionary industries in Chile. In Uruguay, we participate in the bottled mineral water and carbonated soft drinks industries. In Paraguay, we participate in the soft drinks, water and juices industries and beer distribution. We have licensing and/or distribution agreements with Heineken Brouwerijen B.V., Anheuser-Busch International Inc., Cervecera Austral S.A., Cerveceria Modelo S.A. de C.V., PepsiCo Inc., Stokely Van Camp Inc., Pepsi Lipton International Limited, Seven-Up International (a division of The Concentrate Manufacturing Company of Ireland), Schweppes Holdings Limited, Promarca S.A., Arthur Guinness Son & Company (Dublin) Limited and Guinness Overseas Limited, Nestlé S.A., Société des Produits Nestlé S.A., Nestec S.A., Pernod Ricard Chile S.A., Compañía Pisquera Bauzá S.A., Bebidas del Paraguay S.A. and Distribuidora del Paraguay S.A.

We face certain key challenges and risks associated with our business. These risks include competition within the marketplace, managing operating costs and the integration and expansion of new products. We currently have approximately 77.5% of the Chilean beer market; however, competitors are investing in this market and launching new products, and therefore, we must concentrate on competitive pricing and marketing strategies to maintain our market share. Operating costs are subject to variations depending on plant efficiency, product mix and production cycles, and also on US\$ commodities prices and the rate of exchange from Chilean pesos to US\$ or Euro. Our principal costs include the cost of raw and packaging materials, distribution and marketing costs. We continue to sell and deliver new products to our customers, including products through new licensing agreements and new products through internal development.

The analysis of our results is based on financial statements prepared in accordance with IFRS as issued by the IASB. The three most recent years are considered in the discussion below.

In 2013, we reached new historical records in sales volumes and Net sales revenues, obtaining consolidated Net sales of CLP1,197,227 million, of which 63.9% was accounted for from the Chile Operating segment, with 29.5% attributable to our beer sales in Chile, 28.6% to our sales of Non-alcoholic beverages in Chile and 5.8% to spirits sales; Rio de la Plata Operating Segment accounted for 23.6%, with 22.8% attributable to sales by CCU Argentina; 12.7% was accounted for by sales of our Wine Operating Segment, and the remainder is accounted for by sales of other products and/or consolidation eliminations. Our Net sales revenues increased 11.3% over the prior year as we increased sales of existing products and had a higher average price per product.

Impact of the February 27, 2010 Earthquake and Tsunami and Changes in Consolidation Scope

On February 27, 2010, an 8.8 magnitude earthquake struck the central and south regions of Chile. The earthquake's impact on CCU's operations related primarily to damage to infrastructure, inventory destruction and business interruptions, which was adequately covered by our insurance policies. The recovery plan and controls put in place by CCU proved to be effective and brought operations back to normality with minimal unavoidable product supply interruption.

As of December 31, 2010, we had received a material portion of our total estimated losses in payouts under such policies in the amount of CLP21,722 million. In 2011 CCU received the final payment for the losses amounting to CLP21,896 million for a total amount of CLP43,618 million collected from insurance companies. This amount, received in compensation for the losses caused by the February 27, 2010 earthquake, had a CLP13,289 million positive exceptional effect on our 2011 financial results, most of which was recorded in the first quarter ended March 31, 2011 (such results were furnished to the SEC pursuant to a Form 6-K on May 9, 2011).

As a result of the February 27, 2010 earthquake, legislation was passed raising the corporate income tax rate in order to pay for reconstruction following the earthquake, which had an adverse effect on our 2011 results. The new legislation increased the corporate tax rate from its previous rate of 17.0% to 20.0% for the income accrued in 2011.

As of 2012, CCU has adopted the application of the International Financial Reporting Standards (IFRS) No. 11 Joint Arrangements. This change in accounting policy implies that investments held in joint agreements with Promarca S.A. and Compañía Písquera Bauzá S.A., in which we have a 50% and 49% ownership interests, respectively, are changed from the equity method to accounting for assets, liabilities, revenues and expenses relating to our ownership share in a joint operation. The effects of this accounting change in the consolidation scope have had an impact at the Operating Result level, but no effect on Net income or Equity.

OPERATING RESULT

The following discussion should be read in conjunction with our consolidated financial statements and the notes thereto included in this annual report. In the following discussion, Chilean peso amounts have been rounded to the nearest million pesos, unless otherwise indicated. Certain amounts (including percentage amounts) which appear herein have been rounded and may not sum exactly to the totals shown.

Operating Result is a non-IFRS financial measure, as it is a subtotal in our Consolidated Statement of Income. A non-IFRS financial measure does not have a standardized meaning prescribed by either IFRS or U.S. GAAP. For management purposes, Operating Result is defined as earnings before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes.

Our management believes that disclosure of Operating Result provides useful information to investors and financial analysts in their review of our operating performance and their comparison of our operating performance to the operating performance of other companies in the beverage industry, but it may not be comparable to similar titled indicators used by other companies. Operating Result is not a substitute for IFRS measures of earnings.

The following table presents the Net sales and Operating Result, and related percentage as a component of Net sales, for each of our segments:

| | Year Ended December 31, | | | | | |
|--|--|---------------|------------------|---------------|------------------|---------------|
| | <u>2011</u> | | <u>2012</u> | | <u>2013</u> | |
| | (in millions of CLP, except percentages) | | | | | |
| Net sales | | | | | | |
| Chile Operating segment | 612,462 | 63.2% | 676,529 | 62.9% | 765,196 | 63.9% |
| Beer Chile ⁽¹⁾ | 313,017 | 32.3% | 320,844 | 29.8% | 353,044 | 29.5% |
| Non-alcoholic Beverages ⁽²⁾ | 248,509 | 25.6% | 292,133 | 27.2% | 342,233 | 28.6% |
| Spirits ⁽⁴⁾ | 50,936 | 5.3% | 63,552 | 5.9% | 69,919 | 5.8% |
| Rio de la Plata Operating segment | 220,903 | 22.8% | 253,826 | 23.6% | 282,435 | 23.6% |
| CCU Argentina ⁽¹⁾ | 220,903 | 22.8% | 250,996 | 23.3% | 272,499 | 22.8% |
| Uruguay | | | 2,830 | 0.3% | 9,936 | 0.8% |
| Wine Operating segment (3) | 138,348 | 14.3% | 149,557 | 13.9% | 152,255 | 12.7% |
| Other ⁽⁵⁾ | -2,162 | -0.2% | -4,223 | -0.4% | -2,660 | -0.2% |
| Total | 969,551 | 100.0% | 1,075,690 | 100.0% | 1,197,227 | 100.0% |
| Operating Result⁽⁶⁾ | | | | | | |
| Chile Operating segment | 144,477 | 74.9% | 138,221 | 76.3% | 147,367 | 78.3% |
| Beer Chile ⁽¹⁾ | 99,412 | 51.6% | 85,102 | 47.0% | 89,262 | 47.4% |
| Non-alcoholic Beverages ⁽²⁾ | 38,376 | 19.9% | 45,346 | 25.0% | 51,682 | 27.5% |
| Spirits ⁽⁴⁾ | 6,690 | 3.5% | 7,772 | 4.3% | 6,423 | 3.4% |
| Rio de la Plata Operating segment | 28,817 | 14.9% | 28,057 | 15.5% | 26,693 | 14.2% |
| CCU Argentina ⁽¹⁾ | 28,817 | 14.9% | 28,182 | 15.6% | 27,909 | 14.8% |
| Uruguay | | | -125 | | -1,216 | |
| Wine Operating segment (3) | 16,890 | 8.8% | 11,053 | 6.1% | 12,913 | 6.9% |
| Other ⁽⁵⁾ | 2,633 | 1.4% | 3,857 | 2.1% | 1,292 | 0.7% |
| Total | 192,818 | 100.0% | 181,188 | 100.0% | 188,266 | 100.0% |

(1) Includes sales of beer, cider, spirits, beer by-products and other products such as malt, spent grain and yeast in Argentina.

(2) Includes sales of carbonated and non-carbonated soft drinks, nectar, mineral and purified water, sports and energy drinks, tea and related merchandise.

(3) Includes sales of wine, by-products and other products such as labels and corks.

(4) Includes sales of pisco, cocktails, rum and by-products.

(5) Includes the operating income of the plastic bottle and caps division, non recurring items and consolidation eliminations.

(6) Defined, for management purposes, as earnings before other gains (losses), net financial expenses, equity and income of joint ventures, foreign currency exchange differences, results as per adjustment units and income taxes.

The following is a reconciliation of our gains (losses) from operational activities, the most directly comparable IFRS measure to Operating Result for the years ended December 31, 2009, 2010, 2011, 2012 and 2013, and by operating segment for the years ended December 31, 2011, 2012 and 2013.

For the Years Ended December 31,

| | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|----------------|----------------|----------------|----------------|----------------|
| (millions of CLP) | | | | | |
| Gain (losses) from operational activities | 134,868 | 163,236 | 195,828 | 176,710 | 189,225 |
| Add (Subtract): | | | | | |
| Results Derivative Contracts | 2,845 | 1,048 | -2,459 | 4,030 | -2,390 |
| Marketable Securities to Fair Value | -322 | -392 | 227 | -92 | 108 |
| Other | -9 | -1 | -778 | 540 | 1,324 |
| Exceptional Items (EI) ⁽¹⁾ | - | -6,791 | -12,905 | - | 2,989 |
| Operating Result before EI | 137,382 | 157,100 | 179,913 | 181,188 | 191,255 |
| Exceptional Items (EI) ⁽¹⁾ | - | 6,791 | 12,905 | - | -2,989 |
| Operating Result⁽²⁾ | 137,382 | 163,891 | 192,818 | 181,188 | 188,266 |

(1) 2010 EI corresponds to the result of the sale of a land in Perú; 2011 EI corresponds to the earthquake insurance compensation in Chile and the restructuring charges of cider business in Argentina; 2013 EI corresponds to a restructuring process of the organization which implied the early retirement of managers replaced internally, promotions and the sole and exceptional payments of incentives to the leaving and remaining personnel.

(2) After Exceptional Items

Chile Operating Segment

For the Years Ended December 31,

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|----------------|----------------|----------------|
| (millions of CLP) | | | |
| Gain (losses) from operational activities | 144,492 | 138,200 | 147,020 |
| Add (Subtract): | | | |
| Results Derivative Contracts | -15 | 27 | -5 |
| Marketable Securities to Fair Value | - | - | - |
| Other | - | -5 | 352 |
| Exceptional Items (EI) | -6,872 | - | 780 |
| Operating Result before EI | 137,605 | 138,221 | 148,147 |
| Exceptional Items (EI) | 6,872 | - | -780 |
| Operating Result⁽¹⁾ | 144,477 | 138,221 | 147,367 |

(1) After Exceptional Items

Rio de la Plata Operating Segment

For the Years Ended December 31,

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|---------------|---------------|---------------|
| (millions of CLP) | | | |
| Gain (losses) from operational activities | 28,817 | 28,057 | 26,693 |
| Add (Subtract): | | | |
| Results Derivative Contracts | - | - | - |
| Marketable Securities to Fair Value | - | - | - |
| Other | - | - | - |
| Exceptional Items (EI) | 384 | - | 543 |
| Operating Result before EI | 29,201 | 28,057 | 27,236 |
| Exceptional Items (EI) | -384 | - | -543 |
| Operating Result⁽¹⁾ | 28,817 | 28,057 | 26,693 |

(1) After Exceptional Items

Wine Operating Segment

For the Years Ended December 31,

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|---------------|---------------|---------------|
| (millions of CLP) | | | |
| Gain (losses) from operational activities | 17,862 | 11,617 | 13,246 |
| Add (Subtract): | | | |
| Results Derivative Contracts | -195 | -501 | -333 |
| Marketable Securities to Fair Value | - | - | - |
| Other | -778 | -63 | - |
| Exceptional Items (EI) | -6,467 | - | 276 |
| Operating Result before EI | 10,422 | 11,053 | 13,189 |
| Exceptional Items (EI) | 6,467 | - | -276 |
| Operating Result⁽¹⁾ | 16,890 | 11,053 | 12,913 |

(1) After Exceptional Items

Other Operating Segment

For the Years Ended December 31,

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|--------------|----------------|--------------|
| (millions of CLP) | | | |
| Gain (losses) from operational activities | 4,656 | - 1,164 | 2,265 |
| Add (Subtract): | | | |
| Results Derivative Contracts | -2,249 | 4,504 | -2,052 |
| Marketable Securities to Fair Value | 227 | -92 | 108 |
| Other | 0 | 608 | 971 |
| Exceptional Items (EI) | 50 | - | 1,390 |
| Operating Result before EI | 2,685 | 3,857 | 2,683 |
| Exceptional Items (EI) | -50 | - | -1,390 |
| Operating Result⁽¹⁾ | 2,634 | 3,857 | 1,293 |

(1) After Exceptional Items

The following table presents our Income statement in millions of pesos and as a percentage of Net sales:

| | Year Ended December 31, | | | | | |
|---|---------------------------------------|--------------|-----------------|--------------|-----------------|--------------|
| | <u>2011</u> | | <u>2012</u> | | <u>2013</u> | |
| | (millions of CLP, except percentages) | | | | | |
| Net sales | 969,551 | 100.0% | 1,075,690 | 100.0% | 1,197,227 | 100.0% |
| Cost of sales | <u>-447,862</u> | <u>46.2%</u> | <u>-493,087</u> | <u>45.8%</u> | <u>-536,697</u> | <u>44.8%</u> |
| Gross margin | 521,689 | 53.8% | 582,603 | 54.2% | 660,530 | 55.2% |
| Other operating income/(expenses) | 20,136 | 2.1% | 3,828 | 0.4% | 4,249 | 0.4% |
| MSD&A | <u>-349,007</u> | <u>36.0%</u> | <u>-405,243</u> | <u>37.7%</u> | <u>-473,524</u> | <u>39.6%</u> |
| Operating Result⁽¹⁾ | 192,818 | 19.9% | 181,188 | 16.8% | 188,266 | 15.7% |
| Net financing expenses | -7,324 | 0.8% | -9,362 | 0.9% | -15,830 | 1.3% |
| Results as per adjustment units | -6,728 | 0.7% | -5,058 | 0.5% | -1,802 | 0.2% |
| Exchange rate differences | -1,079 | 0.1% | -1,003 | 0.1% | -4,292 | 0.4% |
| Equity and income from joint ventures | -698 | 0.1% | -177 | 0.0% | 309 | 0.0% |
| Other gains/(losses) | 3,010 | 0.3% | -4,478 | 0.4% | 959 | 0.1% |
| Income before taxes | 179,998 | 18.6% | 161,110 | 15.0% | 167,609 | 14.0% |
| Income taxes | -45,196 | 4.7% | -37,133 | 3.5% | -34,705 | 2.9% |
| Net income for the year | 134,802 | 13.9% | 123,977 | 11.5% | 132,905 | 11.1% |
| Attributable to: | | | | | | |
| Equity Holders of Parent Company | 122,752 | 12.7% | 114,433 | 10.6% | 123,036 | 10.3% |
| Non controlling interest | 12,051 | 1.2% | 9,544 | 0.9% | 9,869 | 0.8% |

(1) Defined, for management purposes, as earnings before other gains (losses), net financial expenses, equity and income of joint ventures, foreign currency exchange differences, results as per adjustment units and income taxes.

FISCAL YEAR ENDED DECEMBER 31, 2013 COMPARED TO FISCAL YEAR ENDED DECEMBER 31, 2012

The major occurrences of the twelve months ended December 31, 2013 were: (a) significant pressure increasing our expenses, which we were able to partially offset by increasing prices while protecting our market shares with commercial efforts and our innovative strategy, and (b) the strong and consistent growth of sales of our non-alcoholic beverages.

Net sales

Our Net sales were CLP1,197,227 million in 2013 compared to CLP1,075,690 million in 2012, representing an 11.3% increase, primarily due to higher sales volumes coupled with higher per unit prices on average.

The Net sales performance of our main operating segments during 2013 is described below:

Chile: Net sales increased 13.1% to CLP765,196 million as a result of 12.4% higher sales volume coupled with 0.6% higher average prices.

Beer Chile: Net sales of beer in Chile increased 10.0% to CLP353,044 million in 2013, from CLP320,844 million in 2012. Such increase resulted primarily from higher prices (8.0% average increase in unit prices) coupled with a 1.9% increase in sales volume.

Non-alcoholic beverages: Net sales of non-alcoholic beverages increased 17.1% to CLP342,233 million in 2013, from CLP292,133 million in 2012. This increase in sales was due to a 19.8% increase in sales volume partially offset by an average decrease of 2.2% in unit prices. The higher sales volume was a result of increases of 10.0%; 23.1% and 44.7% in carbonated soft drinks, nectars and water volumes, respectively, as a result of increased per capita consumption, and a higher consolidated market share.

Spirits: Net sales of spirits increased 10.0% to CLP69,919 million in 2013, from CLP63,552 million in 2012. This increase in sales was due to a 3.6% increase in sales volume and 6.2% increase in per unit sold price due to a sales mix which included more premium beverages.

Río de la Plata: Net sales increased 11.3% to CLP282,435 million as a result of 5.9% higher sales volume coupled with 5.1% higher average prices.

CCU Argentina: Net sales of CCU Argentina increased 8.6% to CLP272,499 million in 2013, from CLP250,996 million in 2012. This increase was due to 11.5% higher average unit price, measured in Chilean pesos, partially offset by a 2.6% volume decrease. Higher per unit prices were primarily as a result of price increases implemented at the end of 2013, as well as a higher percentage of premium products in our sales mix.

Uruguay: Net sales for the Uruguay operation were CLP9,936 million during 2013, due to 615 thousand hectoliters in sales volumes and a per unit price of CLP16,149 per hectoliter.

Wine: Net sales of wine increased 1.8% to CLP152,255 million in 2013, from CLP149,557 million in 2012. The increase in sales was due to a 1.9% average increase in unit prices partially compensated by a 0.1% decrease in sales volume. The 1.7% accumulated yearly average Chilean peso depreciation against the US dollar positively influenced our exports.

Cost of sales

The cost of sales consists primarily of the cost of raw materials, packaging, labor costs for production, personnel, depreciation of assets related to production, depreciation of returnable packaging, license fees, bottle breakage and costs of operating and maintaining plants and equipment. Our Cost of sales in 2013 was CLP536,697 million compared to CLP493,087 million in 2012, an increase of 8.8%. However, as a percentage of Net sales, Cost of sales decreased to 44.8% in 2013 from 45.8% in 2012.

Our cost of sales for our main Operating Segment during 2013 is described below:

Chile: The cost of sales for our Chilean operation increased 11.3% to CLP343,230 million in 2013, from CLP308,359 million in 2012, primarily due to higher volumes and lower cost per unit in non-alcoholics as a percentage of Net sales. Cost of sales as a percentage of Net sales decreased to 44.9% in 2013 from 45.6% in 2012 despite of the strong Chilean Peso devaluation in the last quarter of the year.

Beer Chile: The cost of sales for our Chilean beer increased 9.8% to CLP143,382 million in 2013, from CLP130,587 million in 2012, primarily due to an increase in direct costs of CLP8,624 million as a consequence of higher one-way packaging costs due to changes in our sales mix, which has a greater cost of sales than our average product. Cost of sales as a percentage of Net sales decreased to 40.6% in 2013 from 40.7% in 2012, because the 8.0% average increase in sales prices was offset by the increase in cost of sales.

Non-alcoholic beverages: The cost of sales for our non-alcoholic beverage increased 12.5% to CLP156,250 million in 2013, from CLP138,906 million in 2012, primarily due to higher direct costs of CLP13,977 million due to higher sales volumes. Cost of sales as a percentage of Net sales decreased from 47.5% in 2012 to 45.7% in 2013, as a consequence of lower raw material cost per unit and decreased energy costs which compensated for the lower sales prices.

Spirits: The cost of sales for our Spirits increased 12.2% to CLP43,598 million in 2013, from CLP38,865 million in 2012 due to higher direct costs of CLP4,383 million and higher production costs of CLP350 million, mainly due to higher sales volumes coupled with higher costs of pisco grapes. Cost of sales as a percentage of Net sales increased from 61.2% in 2012 to 62.4% in 2013 as our price increases did not compensate for the increase in cost of sales.

Rio de la Plata: Cost of sales increased 13.2% to CLP113,265 million in 2013, from CLP100,033 million in 2012 due mainly to the CCU Argentina operation. Cost of sales as a percentage of Net sales increased to 40.1% in 2013 from 39.4% in 2012.

CCU Argentina: The cost of sales for our Argentine operation increased 7.5% to CLP105,082 million in 2013, from CLP97,711 million in 2012, mainly due to higher production costs of CLP7,587 million, such as bottle depreciation, personnel and maintenance costs. Cost of sales as a percentage of Net sales decreased from 38.9% in 2012 to 38.6% in 2013 because our average sales prices increased at a higher rate than our cost of sales.

Uruguay: The cost of sales for the Uruguay operation were CLP 8,183 million, due to CLP5,252 million in direct costs, and CLP2,931 million in production costs in 2013.

Wine: The cost of sales for our Wine segment decreased 2.9% to CLP92,864 million in 2013, from CLP95,635 million in 2012, primarily due to lower direct costs, which account for a CLP4,661 million decrease, related to a lower price for grapes due to a better harvest. Therefore, cost of sales as a percentage of Net sales decreased from 63.9% in 2012 to 61.0% in 2013.

Gross margin

Gross margin increased 13.4% to CLP660,530 million in 2013, from CLP582,603 million in 2012. As a percentage of Net sales, gross profit increased to 55.2% in 2013 from 54.2% in 2012 due to lower average unit costs of raw materials and higher sales prices.

Marketing and selling, distribution and administrative expenses

The Marketing and Selling, Distribution and Administrative expenses ("MSD&A") primarily include advertising and promotional expenses, maintenance, distribution costs such as product transportation costs, services provided by third parties and other administrative expenses. Our MSD&A increased 16.8% to CLP473,524 million in 2013, from CLP405,243 million in 2012. As a percentage of Net sales, our MSD&A increased to 39.6% in 2013 from 37.7% in 2012.

The MSD&A performance of our main operating segments during the twelve months ended December 31, 2013 is described below:

Chile: The MSD&A of our Chilean operation increased 18.8% to CLP275,203 million in 2013, from CLP231,696 million in 2012. The increase in MSD&A was primarily attributable to higher distribution costs of CLP 29,796 million due mainly to higher volumes and higher real salaries caused by low unemployment in Chile. As a percentage of Net sales, MSD&A increased to 36.0% in 2013 from 34.2% in 2012.

Beer Chile: The MSD&A of our Chilean beer increased 14.5% to CLP120,814 million in 2013, from CLP105,513 million in 2012. The increase in MSD&A was primarily attributable to higher distribution costs of CLP10,033 million due to higher volumes and higher real salaries caused by low unemployment conditions in Chile and increased marketing expenses of CLP2,695 million to support a new innovation strategy and several new product launches. As a percentage of Net sales, MSD&A increased to 34.2% in 2013 from 32.9% in 2012.

Non-alcoholic beverages: The MSD&A of our Non-Alcoholic Beverage increased 24.9% to CLP134,488 million in 2013, from CLP107,667 million in 2012. This increase was primarily due to higher distribution costs of CLP18,408 million due to higher volumes and higher real salaries caused by low unemployment conditions in Chile, and to a lesser extent higher marketing expenses of CLP2,888 million to support our current brand portfolio. As a percentage of Net sales, our MSD&A for this business increased to 39.3% in 2013 from 36.9% in 2012.

Spirits: The MSD&A of our spirits increased 7.5% to CLP19,901 million in 2013, from CLP18,516 million in 2012. This increase in MSD&A was primarily due to higher distribution costs of CLP1,355 million. As a percentage of Net sales, our MSD&A for this business decreased to 28.5% in 2013 from 29.1% in 2012.

Río de la Plata: The MSD&A of our Río de la Plata segment increased 13.4% to CLP142,972 million in 2013, from CLP126,049 million in 2012 due mainly to the CCU Argentina business. As a percentage of Net sales, our MSD&A increased to 50.6% in 2013 from 49.7% in 2012.

CCU Argentina: The MSD&A of our Argentine operation increased 11.7% to CLP140,066 million in 2013, from CLP125,400 million in 2012. The increase in MSD&A was primarily due to higher selling expenses of CLP12,633 million and higher distribution costs of CLP8,565 million, all related mainly to inflationary pressures. As a percentage of Net sales, our MSD&A increased to 51.4% in 2013 from 50.0% in 2012.

Uruguay: The MSD&A of our Uruguay operation were CLP2,906 million in 2013, as administrative, distribution and sales expenses were CLP1,071, CLP 912 and CLP923 million respectively.

Wine: The MSD&A of our wine segment increased 6.6% to CLP46,036 million in 2013, from CLP 43,175 million in 2012. This increase in MSD&A was primarily related to higher marketing expenses of CLP1,162 million and higher distribution costs of CLP983 million due to higher real salaries caused by low unemployment in Chile. As a percentage of Net sales, our MSD&A for this segment increased to 30.2% in 2013 from 28.9% in 2012.

Other operating income/(expenses) and exceptional items

Other operating income/(expenses) increased in 2013 resulting in a net income of CLP4,249 million in 2013, as compared to a net income of CLP3,828 million in 2012.

During 2013, CCU recorded the effect of CLP2,989 million as exceptional items associated with a restructuring process of the organization which implied the early retirement of managers replaced internally, promotions and the sole and exceptional payments of incentives to the leaving and remaining personnel.

Operating result

Operating result is defined, for management purposes, as earnings before other gains (losses), net financial expenses, equity and income of joint ventures, foreign currency exchange differences, results as per adjustment units and income taxes.

The Operating result increased 3.9% to CLP188,266 million in 2013, as compared to CLP181,188 million in 2012. As a percentage of Net sales, our operating result decreased from 16.8% in 2012 to 15.7% in 2013.

The Operating result performance of our main operating segments during the twelve months ended December 31, 2013 is described below:

Chile: The operating result increased 6.6% to CLP147,367 million due to 13.1% higher Net sales partially compensated by 11.3% higher cost of sales and 18.8% higher MSD&A expenses. The Operating result margin decreased from 20.4% to 19.3%.

Beer Chile: The operating result increased 4.9% to CLP89,262 million in 2013, from CLP85,102 million in 2012. As a percentage of Net sales, our operating result margin for this business decreased from 26.5% in 2012 to 25.3% in 2013.

Non-alcoholic beverages: The operating result increased 14.0% to CLP51,682 million in 2013, from CLP45,346 million in 2012. As a percentage of Net sales, our operating result margin for this business decreased from 15.5% in 2012 to 15.1% in 2013.

Spirits: The operating result decreased 17.4% to CLP6,423 million in 2013, from CLP7,772 million in 2012. As a percentage of Net sales, our operating result margin for this business decreased from 12.2% in 2012 to 9.2% in 2013.

Río de la Plata: The operating result decreased 4.9% to CLP26,693 million due to a 13.2% increase in cost of sales and 13.4% higher MSD&A expenses partially offset by 11.3% higher Net sales. The Operating result margin decreased from 11.1% to 9.5%.

CCU Argentina: The operating result decreased 1.0% to CLP27,909 million in 2013, from CLP28,182 million in 2012. The results were affected by the devaluation of the Argentinian peso versus the Chilean peso. As a percentage of Net sales, our operating result margin for this business decreased from 11.2% in 2012 to 10.2% in 2013.

Uruguay: The operating result of the Uruguay operation was a loss of CLP1,216 million in 2013.

Wine: The operating result increased 16.8% to CLP12,913 million in 2013, from CLP11,053 million in 2012 due to a 2.9% decrease in cost of sales and a 1.8% increase in Net sales partially offset by a 6.6% increase in MSD&A expenses. As a percentage of Net sales, our operating result margin increased from 7.4% in 2012 to 8.5% in 2013.

Net financing expenses

Net financing expenses increased 69.1% to a loss of CLP 5,830 million in 2013 as compared to a loss of CLP9,362 million in 2012. This change was primarily due to higher debt in Argentina at ARS nominal interest rates, taken to renew the proprietary bottle park, partially offset by higher financial incomes from the current cash and cash equivalent in 2013 compared to 2012.

Equity and income from joint ventures

CCU has 50% participation in both Cervecería Austral S.A. and Foods Compañía de Alimentos CCU S.A. The share of the gain/loss in the referred companies increased 274.3% to a gain of CLP309 million in 2013, from a loss of CLP177 million in 2012.

Result as per adjustment units and exchange rate differences

The adjustment applied to our net liabilities due to Chilean inflation and foreign exchange fluctuations resulted in a net loss of CLP6,094 million in 2013, as compared to a net loss of CLP6,061 million in 2012. This variation is primarily due to higher foreign currency exchange differences partially offset by a better result as per adjustment units due a lower change in the UF value.

Other gains (losses)

Other gains (losses) increased from a net loss of CLP4,478 million in 2012 to a net gain of CLP959 million in 2013. The change resulted from gains related to hedges covering foreign exchange variations on taxes.

Income taxes

Income taxes for the twelve months ended December 31, 2013 amounted to CLP34,705 million, translating into an effective consolidated tax rate of 20.7%. Income taxes in 2012 amounted to CLP37,133 million, translating into an effective consolidated tax rate of 23.1%. Income tax decreased by CLP2,428 million mostly due to a one-time positive effect of CLP2,510 million tax provision reversals related to deposits for returns of bottles and containers.

Net income for the year

Net income for the twelve months ended December 31, 2013 increased 7.2% to CLP132,905 million in 2013 from CLP123,977 million in 2012, primarily as a result of a 3.9% operating result increase and lower income taxes.

Net income attributable to equity holders of parent company

Net income attributable to equity holders of our parent company increased 7.5% from CLP114,433 million in 2012 to CLP123,036 million in 2013 for the reasons explained in the preceding paragraphs.

Non-controlling interests

Non-controlling interests increased from CLP9,544 million in 2012 to CLP9,869 million in 2013. This increase was primarily due to higher results in Aguas CCU Nestlé, partially offset by a higher stake in Viña San Pedro Tarapacá S.A.

FISCAL YEAR ENDED DECEMBER 31, 2012 COMPARED TO FISCAL YEAR ENDED DECEMBER 31, 2011

The major occurrences of the fiscal year ended 2012 were: (a) increased competition affecting our Chilean beer operations, via price discounts in the one-way packaging and premium products market, which positively affected the per capita consumption but had a negative impact on our market share; (b) increase in imported brands, (c) higher real salaries caused by full employment in Chile, (d) the inflationary pressures experienced by our Argentine operations; and (e) changes in the consolidation scope given IFRS No. 11 Joint Arrangements.

Net sales

Our Net sales were CLP1,075,690 million in 2012 compared to CLP969,551 million in 2011, representing a 10.9% increase, primarily due to higher sales volumes and higher per unit prices in all segments. The Net sales performance of each of our business segments during 2012 is described below:

Chile: Net sales increased 10.5% to CLP 676,528.8 million as a result of 9.9% higher sales volume coupled with 0.5% higher average prices.

Beer Chile: Our Net sales of beer in Chile increased 2.5% to CLP320,844 million in 2012, from CLP 313,017 million in 2011. Such increase resulted primarily from a 1.3% average increase in unit prices and a 1.1% increase in sales volume. Higher sales volumes were primarily a result of the acceleration of domestic private consumption per capita to 40 liters, as well as our effective sales execution. Price increases were necessary to restore our margins.

Non-alcoholic beverages: Our Net sales of non-alcoholic beverages increased 17.6% to CLP292,133 million in 2012, from CLP248,509 million in 2011. This increase in sales was due to a 16.5% increase in sales volume and an average increase of 2.0% in unit prices. The higher sales volume was a result of increases of 12.7%, 18.2% and 27.3% in carbonated soft drinks, nectars and water volumes, respectively, as a result of increased per capita consumption, and a higher consolidated market share.

Spirits: Our Net sales of spirits increased 24.8% to CLP63,552 million in 2012, from CLP50,936 million in 2011. This increase in sales was due to a 15.7% increase in sales volume and an 8.6% increase in per unit sold price due to a sales mix that included more premium beverages. As of July 1, 2011 we began distributing the Pernod Ricard brands through traditional channels in Chile.

Rio de la Plata: Net sales increased 13.6% to CLP 250,996 million due to 28.6% higher average prices, partially offset by 1.6% lower sales volumes.

CCU Argentina: Net sales of CCU Argentina increased 13.6% to CLP250,996 million in 2012, from CLP220,903 million in 2011. This increase was due to a 28.6% higher average unit prices, measured in Chilean pesos, partially offset by a 1.6% volume decrease. Higher per unit prices were primarily a result of price increases implemented during 2012, as well as a higher percentage of premium products in our sales mix.

Uruguay: Net sales of the Uruguay operation for the period in 2012 after our acquisition thereof (the four months ended December 31, 2012) were CLP 2,830 million, due to 211 thousands hectoliters in sales volumes, and a per unit price of CLP 13,403 per hectoliter.

Wine: Our Net sales of wine increased 8.1% to CLP149,557 million in 2012, from CLP138,348 million in 2011. The increase in sales was due to a 5.3% increase in sales volume and a 3.3% average increase in unit prices. Despite the appreciation of the Chilean peso in comparison to the currencies of the exports' destination countries, unit prices of Chilean exports, expressed in Chilean pesos, were 0.9% higher on average than in 2011.

Cost of sales

Our Cost of sales in 2012 was CLP493,087 million compared to CLP447,862 million in 2011, a 10.1% increase from 2011. However, as a percentage of Net sales, Cost of sales decreased to 45.8% in 2012 from 46.2% in 2011. Our Cost of sales for our main operating segments during 2012 is described below:

Chile: The cost of sales for our Chilean operation increased 12.0% to CLP 308,358 million in the twelve months ended December 31, 2012, from CLP 275,282 million in the twelve months ended December 31, 2011, primarily due to an increase in direct costs of CLP 25,812. Cost of sales as a percentage of Net sales increased to 45.6% in the twelve months ended December 31, 2012 from 44.9% in the twelve months ended December 31, 2011.

Beer Chile: The Cost of sales for our Chilean beer increased 6.7% to CLP 130,587 million in 2012, from CLP 122,417 million in 2011, primarily due to an increase in raw material costs of CLP 5,733 million of higher one-way packaging costs related to changes in our sales mix, which has a greater than average cost of sales, as well as, higher depreciation costs of CLP 2,862 million. Consequently, Cost of sales as a percentage of Net sales increased to 40.7% in 2012 from 39.1% in 2011 because the 1.3% average increase of sales prices was more than offset by the increase in cost of sales.

Non-alcoholic beverages: The Cost of sales for our non-alcoholic beverage increased 12.3% to CLP 138,906 million in 2012, from CLP 123,713 million in 2011 mainly due to higher sales volumes of 16.5% from 6,990,455 hectoliters to 8,146,929 hectoliters, partially offset by a 3.7% decrease in unit cost of sales from CLP 17,697 per hectoliter to CLP 17,050 per hectoliter. Consequently, cost of sales as a percentage of Net sales decreased from 49.8% in 2011 to 47.5% in 2012 primarily because our sales prices increased 2.0%.

Spirits: The Cost of sales for our spirits increased 33.3% to CLP 38,865 million in 2012, from CLP 29,153 million in 2011, primarily due to higher production costs, which increased by CLP 9,010 million, mainly as a result of higher distribution costs for our new Pernod Ricard products. Consequently, Cost of sales as a percentage of Net sales increased from 57.2% in 2011 to 61.2% in 2012, primarily as a result of the 8.6% average increase in sales prices, which was partially offset by the increase in cost of sales.

Rio de la Plata: Cost of sales increased 9.6% to CLP 100,033 million in the twelve months ended December 31, 2012, from CLP 91,237 million in the twelve months ended December 31, 2011 due mainly to the CCU Argentina operation. Cost of sales as a percentage of Net sales decreased to 39.4% in the twelve months ended December 31, 2012 from 41.3% in the twelve months ended December 31, 2011.

CCU Argentina: The Cost of sales for our Argentine increased 7.1% to CLP 97,711 million in 2012, from CLP 91,237 million in 2011, primarily due to higher production costs, which increased by CLP 4,581 million compared to 2011, mainly as a result of higher personnel cost of CLP 3,493 million as a consequence of higher salaries due to inflationary pressures, as well as higher raw material costs of CLP 1,893 million. However, Cost of sales, as a percentage of Net sales decreased from 41.3% in 2011 to 38.9% in 2012 because our sales prices increased an average of 28.6%, which was higher than the increase in cost of sales.

Uruguay: The cost of sales for the Uruguay operation were CLP 2,321 million, due to CLP 1,535 million in direct costs, and CLP 786 million in production costs, for the period in 2012 after our acquisition thereof (the four months ended December 31, 2012).

Wine: The Cost of sales for our wine segment increased 6.4% to CLP 95,635 million in 2012, from CLP 89,850 million in 2011, mainly due to higher raw material costs of CLP 5,973 million primarily caused by a higher price for grapes. Cost of sales, as a percentage of Net sales, decreased from 64.9% in 2011 to 63.9% in 2012 because the 3.3% average increase in sales prices was more than offset by the increase in cost of sales.

Gross margin

Our Gross margin increased 11.7% to CLP 582,603 million in 2012, from CLP 521,689 million in 2011. This increase was due to an increase in our sales above the increase in Cost of sales. As a percentage of Net sales, Gross margin increased to 54.2% in 2012 from 53.8% in 2011.

Marketing and Selling, Distribution and Administrative Expenses

Our MSD&A increased 16.1% to CLP 405,243 million in 2012, from CLP 349,007 million in 2011. As a percentage of Net sales, our MSD&A increased to 37.7% in 2012 from 36.0% in 2011. The MSD&A performance of each operating segment during 2012 is described below:

Chile: The MSD&A of our Chilean operation increased 15.0% to CLP 231,696 million in the twelve months ended December 31, 2012, from CLP 201,485 million in the twelve months ended December 31, 2011. The increase in MSD&A was primarily attributable to higher distribution costs of CLP 22,093 and marketing expenses of CLP 5,451 million. As a percentage of Net sales, MSD&A increased to 34.2% in the twelve months ended December 31, 2012 from 32.9% in the twelve months ended December 31, 2011.

Beer Chile: The MSD&A of our Chilean beer increased 8.6% to CLP 105,513 million in 2012, from CLP 97,196 million in 2011. The increase in MSD&A was primarily attributable to higher distribution costs of CLP 5,938 million, primarily due to higher real salaries caused by improving employment conditions in Chile, and a CLP 2,612 million increase in marketing expenses to support new product arrivals. As a percentage of Net sales, our MSD&A increased to 32.9% in 2012 from 31.1% in 2011, as higher Net sales did not compensate for the increase in MSD&A.

Non-alcoholic beverages: The MSD&A of our Non-alcoholic beverage increased 21.4% to CLP 107,667 million in 2012, from CLP 88,698 million in 2011. This increase was primarily due to higher distribution costs of CLP 15,015 million due to higher sales volumes and higher wages caused by increased competition for low-skilled labor and to a lesser extent higher marketing expenses of CLP 2,131 million to support our brand portfolio with advertising and publicity. As a percentage of Net sales, our MSD&A for this business increased to 36.9% in 2012 from 35.7% in 2011, as higher Net sales did not compensate for the increase in MSD&A.

Spirits: The MSD&A of our spirits increased 18.8% to CLP 18,516 million in 2012, from CLP 15,592 million in 2011. This increase in MSD&A was primarily due to higher distribution costs of CLP 1,140 million and an increase in other expenses related to higher sales, such as higher marketing costs of CLP 708 million and higher selling costs of CLP 662 million. As a percentage of Net sales, our MSD&A for this business decreased to 29.1% in 2012 from 30.6% in 2011 as higher Net sales compensated for the increase in MSD&A.

Rio de la Plata: The MSD&A of our Rio de la Plata operation increased 24.9% to CLP 125,400 million in the twelve months ended December 31, 2012, from CLP 100,413 million in the twelve months ended December 31, 2011 due mainly to the CCU Argentina operation. As a percentage of Net sales, our MSD&A increased to 50.0% in the twelve months ended December 31, 2012 from 45.5% in the twelve months ended December 31, 2011.

CCU Argentina: The MSD&A of our Argentine increased 24.9% to CLP 125,400 million in 2012, from CLP 100,413 million in 2011. The increase in MSD&A was primarily due to higher distribution costs of CLP 15,268 million, higher marketing expenses of CLP 2,701 million, higher selling commissions of CLP 1,503 million, higher personnel expenses of CLP 1,698 million, higher revenue tax of CLP 2,191 million and higher other third parties services for CLP 1,014 million, all related to inflationary pressures. As a percentage of Net sales, our MSD&A increased to 50.0% in 2012 from 45.5% in 2011 as higher Net sales did not compensate for the increase in MSD&A.

Uruguay: The MSD&A of our Uruguay operation were CLP 649 million for the period in 2012 after our acquisition thereof (the four months ended December 31, 2012), as administrative, distribution and sales expenses were CLP 298, CLP 85, CLP 267 million respectively.

Wine: The MSD&A of our wine segment increased 7.3% to CLP 43,175 million in 2012, from CLP 40,242 million in 2011. This increase in MSD&A was primarily related to higher distribution costs of CLP 840 million and higher marketing expenses of CLP 1,443 million, caused by an increase in support for our brand portfolio with advertising and publicity. As a percentage of Net sales, our MSD&A for this segment decreased slightly to 28.9% in 2012 from 29.1% in 2011 as higher Net sales compensated for the increase in MSD&A.

Other Operating Income/(expenses) and Exceptional items

The Other operating income/(expenses) decreased in 2012 resulting in a net income of CLP3,828 million in 2012, as compared to a net income of CLP7,230 million in 2011. During 2012, we did not have exceptional items, whereas in 2011, we recorded the following exceptional items at the Operating Result level: (a) the settlement of the insurance claims related to the February 27, 2010 earthquake in Chile, which generated a profit of CLP13,289 million in 2011, offsetting the operational losses caused by the natural disaster, and (b) CLP384 million severance paid related to the cider business in Argentina acquired in December 2010, for a net total of CLP12,905 million.

Operating Result

Our Operating Result decreased 6.0% to CLP 181,188 million in 2012, as compared to CLP192,818 million in 2011, including the described exceptional profit arising from insurance claims related to the February 27, 2010 earthquake and the severance to the cider business. As a percentage of Net sales, Operating Result decreased from 19.9% in 2011 to 16.8% in 2012. The Operating Result performance of each of our operating segments during 2012 is described below:

Chile: The operating result for the Chile operation decreased 4.3% to CLP 138,221 million due to 15.0% higher MSD&A expenses and 12.0% higher cost of sales partially offset by a 10.5% increase in Net sales. The Operating result margin decreased from 23.6% to 20.4%.

Beer Chile: Operating Result from Chilean beer decreased 14.4% to CLP 85,102 million in 2012, from CLP 99,412 million in 2011. Our Operating Result margin for this business decreased from 31.8% in 2011 to 26.5%.

Non-alcoholic beverages: Operating Result from non-alcoholic beverage increased 18.2% to CLP 45,346 million in 2012, from CLP 37,140 million in 2011. Our Operating Result margin for this business increased from 15.4% in 2011 to 15.5% in 2012.

Spirits: Operating Result from spirits increased 16.2% to CLP 7,772 million in 2012, from CLP 6,690 million in 2011. Our Operating Result margin for this business decreased from 13.1% in 2011 to 12.2% in 2012.

Río de la Plata: The operating result for the Río de la Plata operation decreased 2.6% to CLP 28,057 million due to 25.5% higher MSD&A expenses and 9.6% higher Cost of Sales partially offset by 14.9% higher Net sales. The Operating result margin decreased from 13.0% to 11.1%.

CCU Argentina: Operating Result decreased 2.2% to CLP28,182 million in 2012, from CLP28,817 million in 2011. The results of this business were affected by the fluctuation of the Chilean peso in comparison the Argentine peso. The Operating Result margin decreased from 13.0% in 2011 to 11.2% in 2012.

Uruguay: The operating result of the Uruguay operation was negative CLP 125 million for the period in 2012 after our acquisition thereof (the four months ended December 31, 2012).

Wine: Operating Result from our wine segment decreased 34.6% to CLP11,053 million in 2012, from CLP16,890 million in 2011. The Operating Result margin for this segment decreased from 12.2% in 2011 to 7.4% in 2012.

Net Financing Expenses

Our net financing expenses increased 27.8% to CLP 9,362 million in 2012 as compared to CLP7,324 million in 2011. This increase was primarily due to a higher level of net financial debt in 2012.

Equity and income from joint ventures

CCU has 50% participation in each of the following companies: Cervecería Austral S.A., Foods and Viña Valles de Chile S.A. (The share of profits of Viñas Valles de Chile S.A. takes into account only the first eleven months of 2011. As of December 2011, Viñas Valles de Chile S.A. consolidates under the "Wines" segment after the split of its two principal components: Tabalí and Leyda; the latter of which remained in VSPT. See "Item4: Information on the Company – Business Overview – Operating Segments Information – Wine Operating Segment – Overview."). The share of the profit in the referred companies decreased 74.6% to CLP177 million in 2012, from CLP698 million in 2011. This decrease was due to the changes in the scope of consolidation with the adoption of IFRS11.

Result as per adjustment units and Exchange rate differences

The adjustment applied to our net liabilities due to Chilean inflation and foreign exchange fluctuations resulted in a net loss of CLP5,058 million in 2012, as compared to a net loss of CLP6,728 million in 2011. These results are due to the greater change in the UF (The Unidad de Fomento is a monetary unit expressed in Chilean pesos, whose value is indexed to Chilean inflation) value for the year as of December 2012 of 3.9% compared to the same period of 2011 of 2.4%, which increased the negative impact on our net UF denominated liabilities.

Other gains (losses)

Our other gains decreased from a net gain of CLP3,010 million in 2011 to a net loss of CLP4,478 million in 2012. The change resulted from losses related to hedges covering foreign exchange variations on taxes.

Income taxes

Our income taxes for 2012 amounted to CLP37,133 million, translating into an effective consolidated tax rate of 23.0%. Income taxes in 2011 amounted to CLP45,196 million translating into an effective consolidated tax rate of 25.1%. Income tax decreased by CLP8,063 mainly due to lower profits, despite the higher corporate income tax rate in Chile (20% in 2011 compared with 17% in 2010), (b) the effect of foreign exchange fluctuations on taxes and Other gains/(losses).

Net income for the year

Our net income for 2012 decreased 8.0% from CLP134,802 million in 2011 to CLP123,977 million in 2012, primarily as a result of a 6.0% Operating Result decrease.

Net income attributable to equity holders of parent company

Our Net income attributable to equity holders of our parent company decreased 6.8% from CLP122,752 million in 2011 to CLP114,433 million in 2012 for the reasons explained in the preceding paragraphs.

Non-controlling interests

Non-controlling interests decreased from CLP12,051 million in 2011 to CLP9,544 million in 2012. This decrease was primarily due to lower results in Viña San Pedro Tarapacá, explained mainly by the lack of the effect of the insurance claim settlement.

Liquidity and Capital Resources

Our principal source of liquidity has been cash generated by our operating activities, which amounted to CLP167,729 million, CLP138,845 million and CLP194,155 million during the last three years, respectively.

Our cash flow from operations and working capital are our primary sources to meet both our short-term and long-term obligations. In the opinion of our management, they are sufficient for those purposes.

The principal component of cash flows generated by operating activities in 2013 were amounts collected from clients net of payments to suppliers of CLP513,398 million compared to CLP464,640 million in 2012 and CLP427,187 million in 2011.

Due to the damage caused by the earthquake of February 27, 2010, during 2011 and 2010 the Company received from its insurance company a total cash compensation of CLP43,618 million. Of this amount, CLP21,896 million was received in 2011, of which CLP 15,507 million was reflected in cash flows from operating activities and the remaining CLP6,389 million was reflected in cash flows from investing activities.

In 2013, our cash flows from financing activities totalled inflows of CLP251,622 million compared to outflows of CLP80,167 million in 2012 and outflows of CLP65,238 million in 2011. The principal components of cash flows used in financing activities consisted of dividends paid of CLP63,681 million (CLP66,117 million in 2012 and CLP62,793 million in 2011), payments for changes in ownership interest in subsidiaries of CLP5,627 million (CLP 12,522 million in 2012) and repayment of bank borrowings of CLP22,343 million (CLP62,425 million and CLP6,025 million in 2011), partially offset by proceeds from short-term borrowings of CLP12,040 million (CLP28,551 million in 2012 and CLP17,963 million in 2011), and the proceeds from long-term borrowings were CLP10,853 million in 2013 (CLP37,607 million in 2012 and CLP6,680 million in 2011). Additionally, we received a net amount of CLP326,663 million from our 2013 capital increase.

In 2013, our cash used in investment activities totalled CLP136,918 million compared to CLP134,340 million in 2012 and CLP76,240 million in 2011. The principal components of cash used in investment activities in 2013 consisted of capital expenditures of CLP122,451 million (CLP115,768 million in 2012 and CLP75,527 million in 2011) and payments made to obtain control of subsidiaries or other businesses of CLP14,566 million (CLP19,522 million in 2012 and CLP3,257 million in 2011), partially offset by the proceeds from sale of assets of CLP1,741 million (CLP3,195 million in 2012 and CLP932 million in 2011).

Other than in relation to Argentina, where the present measures taken by the Argentine Government to control the trade balance and the foreign exchange rate do not allow for the repatriation of dividends from our subsidiaries to Chile, there are no material restrictions, either legal or economic, that would limit our ability to transfer funds (*i.e.*, dividends, loans, or advances) from our subsidiaries to us.

As of December 31, 2013, we had CLP313,647 million (CLP54,996 million in 2012 and CLP124,229 million in 2011) in cash, time deposits and marketable securities, which does not include CLP95,206 million (CLP47,341 million in 2012 and CLP53,837 million in 2011) corresponding to readjustable promissory notes issued by the Central Bank and purchased under resale agreements. Indebtedness, including accrued interest, amounted to CLP250,936 million as of December 31, 2013. Short-term indebtedness included:

- CLP33,193 million of short-term bank borrowings
- CLP74,432 million of bonds payable
- CLP612 million of financial lease obligations

As of December 31, 2013, long-term indebtedness, excluding the current portion, comprised:

- CLP47,778 million of long-term obligations to banks,
- CLP78,600 million of long-term obligations to the public represented by bonds, and
- CLP16,320 million of long-term financial lease obligations.

On April 2, 2009 the Company issued two series of notes for UF 3 million and UF 2 million for a total of CLP104,188 million in order to refinance a previous loan of CLP30,000 million and the US\$100 million syndicated loan that matured in November 2009. The conditions of the bonds are as follows:

| | "I" Series | "H" Series |
|---------------|-------------------|-------------------|
| UF amount | 3 million | 2 million |
| Term | 5 years | 21 years |
| Duration | 4.63 years | 11.5 years |
| Amortization | Bullet | Since year 11 |
| Interest Rate | UF+3.00% | UF+4.25% |

As mentioned above, during the last quarter of 2009 we repaid a syndicated loan of US\$100 million which had been converted into a fixed-rate UF loan through a cross-currency swap. Additionally, during March 2014 we paid all outstanding amounts under the "I" Series bonds.

As of December 31, 2013, some of our outstanding debt instruments required that we maintain certain financial ratios. The most significant covenants required us to maintain a consolidated interest coverage ratio of Adjusted EBITDA (as calculated by CCU in accordance with particular debt instruments in order to measure such instruments' financial covenants) to interest expenses equal to or higher than 3.00 to 1.00; to maintain a consolidated leverage ratio (the ratio of adjusted liabilities to adjusted equity) equal to or lower than 1.50 to 1.00 in CCU, 1.20 to 1.00 in VSPT and 2.00 to 1.00 in CPCh; a minimum consolidated equity of CLP312,516.75 million, of CLP83,337.8 million in VSPT and of UF770 thousand (CLP17,948 million as of Dec 31, 2013) in CPCh; and a maximum indebtedness ratio of less than 3.00 to 1.00 from financial liabilities (bank loans, notes, and leasing obligations) to Adjusted EBITDA. Furthermore, we were required to maintain a ratio of our unpledged assets over our unsecured liabilities of at least 1.2. The definition of, and calculation mechanics for, all covenants were established when we first entered into these debt instruments, and were based on Chilean GAAP, which are no longer in use since the Company adopted IFRS, as issued by the IASB. For that reason, the Company in 2010 adapted, with the consent of its creditors, these requirements to the new accounting standards and principles.

At December 31, 2013, we met all our financial debt covenants and had a consolidated interest coverage ratio of 10.48 to 1, a consolidated leverage ratio of 0.54 to 1. The consolidated adjusted equity attributable to equity holders of the parent company as of December 31, 2013 was CLP1,026,915 million. Our ratio of unpledged assets over unsecured liabilities was 2.85.

None of our indebtedness, or that of our subsidiaries, contains any term that restricts our ability to pay dividends other than the requirement to maintain a minimum consolidated equity.

The following table summarizes debt obligations held by us as of December 31, 2013. The table presents principal payment obligations in millions of Chilean pesos by interest rate structure, financial instrument and currency, with their respective maturity dates and related weighted-average interest rates:

| Interest - Bearing Debts as of December 31, 2013 - Cash | | | | | | | | | |
|--|-------|--------------------------|----------------------------------|---------------|---------------|---------------|--------------|-------------------|----------------|
| (millions of Ch\$, except percentages) | | | | | | | | | |
| Fixed Rate | | Average Int. Rate | Contractual Maturity Date | | | | | | TOTAL |
| | | | 2014 | 2015 | 2016 | 2017 | 2018 | Thereafter | |
| Ch\$ (UF) ⁽¹⁾ | Bonds | 3.7% | 77,505 | 6,222 | 6,222 | 6,222 | 6,222 | 81,316 | 183,708 |
| Ch\$ (UF) ⁽¹⁾ | Banks | 7.0% | 4,478 | 2,818 | 2,818 | 18,573 | 1,423 | 28,495 | 58,605 |
| US\$ | Banks | 1.2% | 5,319 | 73 | 73 | 0 | 0 | 0 | 5,465 |
| EUR | Banks | 0.8% | 4,671 | 0 | 0 | 0 | 0 | 0 | 4,671 |
| Argentine pesos | Banks | 17.5% | 24,655 | 9,132 | 3,407 | 2,623 | 2,233 | 1,799 | 43,849 |
| Uruguayan pesos | Banks | 1.8% | 1,447 | 0 | 0 | 0 | 0 | 0 | 1,447 |
| TOTAL | | | 118,075 | 18,246 | 12,520 | 27,418 | 9,878 | 111,610 | 297,746 |
| Variable rate | | Average Int. Rate | 2014 | 2015 | 2016 | 2017 | 2018 | Thereafter | TOTAL |
| US\$ | Banks | 1.6% | 70 | 2,167 | 10,074 | 0 | 0 | 0 | 12,311 |
| TOTAL | | | 70 | 2,167 | 10,074 | 0 | 0 | 0 | 12,311 |

(1) UF as of Dec 31, 2013

To hedge our market risks, we hold debt obligations in various currencies and enter into derivatives contracts. See "Item 11: Quantitative and Qualitative Disclosure About Market Risk."

Our treasury policy is to invest in highly liquid financial instruments issued by first class financial institutions. Investments are made primarily in Chilean pesos and U.S. dollars. As of December 31, 2013, we had invested CLP378,339 million in Chilean peso related instruments.

The following table summarizes financial instruments, including time deposits and securities purchased under resale agreements (Repos), held by us as of December 31, 2013:

Short-Term Financial Instruments

(in millions of CLP)

| | |
|-----------------------|----------------|
| Time deposits | 282,629 |
| Marketable securities | 504 |
| Repos | 95,206 |
| Total | 378,339 |

Capital Expenditures Commitments

Our plans for capital expenditures through the 2017 period are displayed in the following table:

| <u>Operating segment</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> |
|---------------------------------|----------------|----------------|----------------|----------------|
| | (CLP Millions) | | | |
| Chile | 76,597 | 86,483 | 149,690 | 74,413 |
| <i>As a percentage of Total</i> | 49.9% | 57.4% | 69.3% | 57.2% |
| Machinery and equipment | 30,253 | 41,338 | 24,235 | 49,658 |
| Packaging | 8,737 | 5,580 | 6,002 | 6,436 |
| Marketing assets | 3,873 | 4,093 | 4,352 | 4,492 |
| Software and hardware | 118 | - | - | - |
| Others | 2,184 | 542 | 227 | 226 |
| Beer Chile | 45,164 | 51,553 | 34,817 | 60,811 |
| <i>As a percentage of Total</i> | 29.4% | 34.2% | 16.1% | 46.8% |
| Machinery and equipment | 6,676 | 10,786 | 99,953 | 0 |
| Packaging | 6,281 | 6,466 | 6,780 | 7,110 |
| Marketing assets | 7,963 | 4,468 | 4,468 | 4,468 |
| Software and hardware | 103 | - | - | - |
| Others | 1,168 | 734 | 783 | 728 |
| Non alcoholic beverages | 22,191 | 22,455 | 111,984 | 12,305 |
| <i>As a percentage of Total</i> | 14.5% | 14.9% | 51.8% | 9.5% |
| Machinery and equipment | 7,095 | 2,956 | 1,430 | 634 |
| Packaging | 79 | 199 | - | - |
| Marketing assets | 337 | 552 | - | - |
| Software and hardware | 63 | - | - | - |
| Others | 1,668 | 8,768 | 1,459 | 662 |
| Spirits | 9,242 | 12,474 | 2,890 | 1,296 |
| <i>As a percentage of Total</i> | 6.0% | 8.3% | 1.3% | 1.0% |
| Rio de la Plata | 31,253 | 35,761 | 30,805 | 18,205 |
| <i>As a percentage of Total</i> | 20.4% | 23.8% | 14.3% | 14.0% |
| Machinery and equipment | 8,805 | 14,125 | 9,770 | 2,114 |
| Packaging | 14,197 | 12,991 | 11,945 | 8,703 |
| Marketing assets | 6,129 | 5,719 | 5,969 | 6,287 |
| Software and hardware | 366 | 103 | 66 | 0 |
| Others | 585 | 192 | 123 | 52 |
| CCU Argentina | 30,083 | 33,130 | 27,873 | 17,155 |
| <i>As a percentage of Total</i> | 19.6% | 22.0% | 12.9% | 13.2% |
| Machinery and equipment | 614 | 1,774 | 2,130 | 735 |
| Packaging | 184 | 275 | 259 | 184 |
| Marketing assets | - | 525 | 525 | 0 |
| Software and hardware | 121 | - | - | - |
| Others | 252 | 58 | 18 | 132 |
| Uruguay | 1,170 | 2,631 | 2,932 | 1,050 |
| <i>As a percentage of Total</i> | 0.8% | 1.7% | 1.4% | 0.8% |
| Wine | 7,030 | 8,213 | 7,595 | 7,879 |
| <i>As a percentage of Total</i> | 4.6% | 5.5% | 3.5% | 6.1% |
| Machinery and equipment | 2,505 | 3,465 | 2,555 | 2,631 |
| Packaging | 1,451 | 1,538 | 1,609 | 1,684 |
| Marketing assets | 3 | 5 | 10 | 6 |
| Software and hardware | 150 | 103 | 128 | 131 |
| Others | 2,920 | 3,102 | 3,292 | 3,427 |
| Others | 38,568 | 20,107 | 27,982 | 29,554 |
| <i>As a percentage of Total</i> | 25.1% | 13.4% | 13.0% | 22.7% |
| Total | 153,448 | 150,564 | 216,072 | 130,052 |

During the years 2014 through 2017, we plan to make capital expenditures mainly to adapt, update and increase production capacity, install new packaging lines, enhance environmental protection, optimize our distribution system and warehouse facilities, invest in additional returnable bottles and crates to replace obsolete inventories, adapt to new packaging formats and support industry volume growth. Capital expenditures are also directed to improving management information systems and making additional investments in marketing assets.

We review our capital investment program periodically and changes to the program are made as appropriate. Accordingly, we cannot assure you that we will make any of these proposed capital expenditures at the anticipated level or at all. In addition, we are analyzing the possibility of making acquisitions in the same or related beverage businesses, either in Chile or in other countries of South America's southern cone. Our capital investment program is subject to revision from time to time due to changes in market conditions for our products, general economic conditions in Chile, Argentina and elsewhere, interest, inflation and foreign exchange rates, competitive conditions and other factors.

We expect to fund our capital expenditures through a combination of internally generated funds, long term indebtedness and the 2013 capital increase.

Contractual Obligations

The following table summarizes our known contractual obligations as of December 31, 2013:

Payments due by period
(in millions of CLP)

| <i>Contractual Obligations</i> | <i>Total</i> | <i>Less than 1 year</i> | <i>1-3 years</i> | <i>3-5 years</i> | <i>More than 5 years</i> |
|---------------------------------|----------------|-------------------------|------------------|------------------|--------------------------|
| Long-Term Debt Obligations | 116,401 | 37,663 | 37,368 | 83,133 | 274,565 |
| Capital Lease Obligations (1) | 1,744 | 3,636 | 1,636 | 28,476 | 35,493 |
| Operating Lease Obligations (2) | 199,602 | 77,264 | 45,218 | 22,300 | 54,820 |
| Purchase Obligations (3) | 232,857 | 61,370 | 84,453 | 30,763 | 56,271 |
| Total | 550,604 | 179,933 | 168,675 | 164,673 | 421,148 |

(1) Includes our obligation to lease our new headquarter building (see Note 27 to the financial statements).

(2) Includes real state property, vineyards and warehouse leases, as well as marketing contracts.

(3) Includes raw material purchase contracts.

Off Balance Sheet Arrangements

We do not have any off-balance sheet arrangements involving any transactions, agreements or other contractual arrangements involving an unconsolidated entity under which we have:

- made guarantees;
- a retained or a contingent interest in transferred assets;
- an obligation under derivative instruments classified as equity; or
- any obligation arising out of a material variable interest in an unconsolidated entity that provides financing, liquidity, market risk or credit risk support to us, or that engages in leasing, hedging or research and development arrangements with us.

We record payments made under operating leases as expenses, and none of our operating lease obligations are reflected on our balance sheet. We have no other off-balance sheet arrangements. See Note 35 to our audited consolidated financial statements for a more detailed discussion of contingencies, including guarantees.

Research and Development

Innovation is the driver that allows CCU to meet a constantly evolving demand. Our research and development efforts to continuously satisfy the market by introducing new products and brands, although significant, do not involve material expenditures, as we have a close relationship with the companies that own the brands subject to license contracts. The relationship with the license owners is a constant resource in these matters as well as in the application of production best practices, providing access to the "state of the art" techniques and knowledge in the industry.

In 2003, we entered into two technical agreements with Heineken Brouwerijen B.V. for assistance regarding all technical issues related to the production and bottling of Heineken Lager, one for Chile and the other for Argentina. On October 12, 2011, we and Heineken Brouwerijen B.V. signed the Amended and Restated versions of the Trademark License Agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina, in force as of January 1, 2011. These agreements have an initial term of 10 years, and shall automatically be renewed each year (January 1) for a new period of ten years, unless any party gives notice of its decision not to renew, in which case the agreements will be in force until the last renewal period expires.

In May 2004, we entered into a technical assistance agreement with Heineken Technical Services B.V. (currently Heineken Supply Chain B.V.) for certain operational aspects of our breweries, with an initial term of one year, renewable for subsequent periods of one year each. See "Item 6: Directors, Senior Management and Employees" and "Item 7: Major Shareholders and Related Party Transactions."

The license agreement between CCU Argentina and Anheuser-Busch, signed in 1995, as amended, also provides us with both technical and marketing assistance for the production and marketing of Budweiser beer brand in Argentina. See "Item 4: Information on the Company – Business Overview – Operating Segments Information – Our Beer Argentina Business – Production and Marketing in Argentina."

Critical Accounting Policies and Practices

A summary of our significant accounting policies is included in Note 2 to our audited consolidated financial statements, which are included in this annual report. The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. These estimates and assumptions are based on historical experiences, changes in the business environment and information collected from qualified external sources. However, actual results may differ from estimates under different conditions, sometimes materially. Critical accounting policies and estimates are defined as those that are both most important to the portrayal of our financial condition and results and/or require management's subjective judgments. The most critical accounting policies and estimates are described below.

a) Property, plant, equipment and bottles: The key judgments we must make under the property and equipment policy include the estimation of the useful lives of our various asset types, expected residual values, the election of a method for recording depreciation, management's judgment regarding appropriate capitalization or expensing of costs related to fixed assets, and the evaluation of potential impairments, if any.

Property and equipment are stated at cost and are depreciated using the straight-line method based on the estimated useful lives of the assets. In estimating the useful lives (residual values are considered) we have primarily relied upon actual experience with the same or similar types of equipment and recommendations from the manufacturers. Useful lives are based on the estimated amount of years an asset will be productive and are revised periodically to recognize potential impacts caused by new technologies, changes to maintenance procedures, changes in utilization of the equipment, and changing market prices of new and used equipment of the same or similar types.

Property and equipment assets are evaluated for possible impairment. Factors that would indicate potential impairment may include, but are not limited to, significant decreases in the market value of the long-lived asset(s), a significant change in the long-lived asset's physical condition and operating or cash flow losses associated with the use of the long-lived asset. This process requires our estimate of future cash flows generated by each asset or group of assets. For any instance where this evaluation process indicates impairment, the appropriate asset's carrying values are written down to net realizable value and the amount of the write-down is charged against the results of continuing operations.

Expenditures that substantially improve and/or increase the useful life of facilities and equipment are capitalized. Other maintenance or repair costs are charged income as incurred.

b) Goodwill, impairment of goodwill and intangible assets other than goodwill: Management exercises judgment in assessing goodwill and the useful lives of other intangible assets including commercial trademarks and software programs. Judgments are also exercised for assessing potential impairments for these kinds of assets. Goodwill is recorded as the excess of the purchase price of companies acquired over the fair value of identifiable net assets acquired and is accounted for at its cost value less accumulated impairment losses, if any. Goodwill in the acquisition of joint ventures is assessed for impairment as part of the investment, provided that there are signs indicating that the investment may be impaired. We annually review the recorded value of our goodwill, or sooner if changes in circumstances indicate that the carrying amount may exceed fair value. Recoverability of the carrying value of the asset is determined by comparing net book value, including goodwill, to fair value based on the estimated future net cash flows of the relevant assets. See Notes 2.14 and 2.15 to our financial statements.

c) Deposits for returns of bottles and containers: Deposits for returns of bottles and containers corresponds to the liabilities registered by the guarantees of money received from customers for bottles and containers placed at their disposal and represents the value that will be returned to the customer when it returns the bottles and containers to the Company in good condition along with the original document. This value is determined by the estimation of the bottles and containers in circulation that are expected to be returned to the Company over a period of time based on historic experience, physical counts held by clients and independent studies over the quantities that are in the hands of end consumers, valued at the average weighted guarantees for each type of bottle and container.

The Company does not intend to make a significant repayment of these deposits within the next 12 months. However, such amounts are classified within current liabilities, under the line Other financial liabilities, since the Company does not have the legal ability to defer this payment for a period exceeding 12 months. This liability is not discounted, since it is considered payable on demand with the original document and the return of the respective bottles and containers, and it does not have adjustability or interest clauses of any kind.

d) Severance Indemnities: As of December 31, 2013, the liabilities for mandatory severance indemnities have been determined at their current actuarial value, based on the accrued cost of the benefit, using an annual discount interest rate of 6.85% in Chile and 31.88% in Argentina. The calculation also considers several assumptions such as the estimated years of service that personnel will have at the date of their retirement, mortality rates and future salary increases.

e) Financial instruments: The Company recognizes a financial asset or liability in its balance sheet when it becomes subject to the contractual stipulations of a financial instrument. As of the date of the initial recognition, Management classifies its financial assets at fair value through profit and loss or collectible credits and accounts depending on the purpose for which the financial assets were acquired. For those instruments not classified at fair value through profit and loss, any cost attributable to the transaction is recognized as part of the asset value. The fair value of the instruments that are actively quoted in formal markets is determined by the quoted price as of the financial statement closing date. For those investments without an active market, the fair value is determined using valuation techniques including (i) the use of recent market transactions, (ii) references to the current market value of another financial instrument of similar characteristics, (iii) discounted cash flow, and (iv) other valuation models. These assets are valued at fair value and the income or losses originated by the change in fair value are recognized in the Consolidated Statement of Income. The assets at fair value through profit and loss include financial assets classified as held for trading by the Company. Financial assets are classified as held for trading when acquired with the purpose of selling them within a short term. Derivative instruments are classified as held for trading unless they are classified as hedge instruments.

The estimated losses from bad debts are determined by applying different percentages, taking into account maturity factors, until reaching 100% of the balance in most of the debts older than 180 days, with the exception of those cases, in accordance with current policies, for which losses are estimated due to partial deterioration based on a case by case analysis.

Loans and financial obligations accruing interest are initially recognized at the fair value of the resources obtained, less costs incurred directly attributable to the transaction. After initial recognition, loans and obligations accruing interest are valued at their amortized cost. The difference between the net amount received and the value to be paid is recognized in the Consolidated Statement of Income during the term of the loan, using the effective interest rate method. Interest paid and accrued related to debts and obligations used in a financing operations appear under financial expense. Loans and obligations accruing interest with a maturity within twelve month period are classified as current liabilities, unless the Company has the unconditional right to defer the payment of the obligation for at least a twelve month period after the financial statement closing date.

f) Accounting changes: During the year ended December 31, 2013, there have been no significant changes in the use of accounting principles or relevant changes in any accounting estimates with regard to previous years that have affected our audited consolidated financial statements

Trend Information

The Chilean economy grew 4.1% in 2013, with an inflation rate of 3.0%. The GDP growth for 2014 had been estimated in the range of 3.0% to 4.0%. Unemployment was 5.9% on average in 2013. We cannot assure you that the consumption of our products will vary in the same proportion as the overall economic indicators, since there is no perfect correlation. The conditions in particular sectors of the economy may have different impact in our business. Factors such as competition and changes in relative prices among the various types of beverages can affect the consumption of our products. In particular, our beer brands in Chile may face increased competition from other brewers as well as from alcoholic beverages, such as wine and spirits, and non-alcoholic beverages, such as soft drinks. Increases in domestic wine prices tend to increase beer consumption, while reductions in wine prices have reduced or slowed down the growth of beer consumption.

In April 2014, the details of the Mrs. Bachelet administration's newly unveiled beverage tax proposal were released. If enacted, the proposal would charge an 18% excise tax on alcoholic beverages plus an additional 0.5% for each 1% of alcohol content. For example, the ad valorem excise tax would increase from 15% to 20.5% on regular beer with 5% alcohol content, from 15% to 24% on the typical wine with 12% alcohol content, and from 27% to 35.5% on pisco with 35% alcohol content. Furthermore, the proposal includes an increase in the taxation on non-alcoholic sugar containing beverages, from 13% to 18%. We cannot predict how this potential tax reform would impact the consumption of such products. In the coming months, the proposal will be debated in Congress and its approval would require a simple majority. These proposals are expected to be debated in the Chilean Congress in the coming months, and will require a simple majority for approval. Based on our experience having looked at the four prior alcohol tax proposals during the last 14 years, which had failed to materialize, we expect that the congressional debate process will take about 3-7 months.

Electricity spot prices have increased significantly in the past years due to drought conditions and postponement of investments in new capacity, specifically hydroelectricity and coal generation. All CCU plants have electrical power contracts, either regulated or agreed with distributors or generators, with prices tied to spot prices, coal prices and CPI (US consumer price index). A shortage is not foreseen in the upcoming years as electricity can be generated with fuel, though at a higher cost. Construction of new power generation plants remains uncertain.

Our main plants in Chile are supplied by Metrogas Quintero, a natural gas company, which import gas from renewable sources at international prices. Accordingly, we do not foresee shortages as was the case in the past when the natural gas supply depended on Argentina.

The measures taken by the Argentine government to address the country's economic situation have severely affected the Argentine financial system's stability and have had a materially negative impact on its reputation and, more recently, on the Company's business. Recently, Argentina has been increasing restrictions on foreign exchange transactions. If Argentina were to experience a new fiscal and economic crisis, the Argentine government could implement economic and political measures, which could adversely impact our business. The unpredictability, timing and scope of possible measures adopted by the Argentine government, including expropriations, higher taxes and exchange control measures, could adversely affect our operations in Argentina and our future results of operations.

Revenues from CCU Argentina, in Chilean pesos, are also subject to the volatility of exchange rates of the Chilean peso and Argentine peso in any given period. This volatility may also affect the level of income reported from our foreign operations under IFRS. Restrictions imposed by the Argentine government on the repatriation of profits might delay the flow of cash from Argentina to Chile. There is a rule in Argentina with respect to imports which mandates that a company can import goods only if it can demonstrate a flow of exports to balance the trade deficit. This rule affects our businesses as we regularly import raw materials and finished products.

ITEM 6: Directors, Senior Management and Employees

Directors and Senior Management

The following table sets forth certain information with respect to our executive officers and members of our board of directors, as of March 2014:

| Directors | Position | Position Held Since | At CCU Since |
|---------------------------------|--|---|------------------|
| Andrónico Luksic ⁽¹⁾ | Chairman of the Board and Director | April 2013 (Chairman) November 1986 (Director) | November 1986 |
| John Nicolson | Vice Chairman of the Board and Director | November 2008 (Vice Chairman) October 2008 (Director) | October 2008 |
| Manuel José Noguera | Director | May 1987 | May 1987 |
| Philippe Pasquet | Director | June 2003 | June 2003 |
| Francisco Pérez | Director | July 1998 | February 1991 |
| Jorge Luis Ramos | Director | May 2011 | May 2011 |
| Carlos Molina | Director | April 2012 | April 2012 |
| Vittorio Corbo | Director | April 2012 | April 2012 |
| Pablo Granifo | Director | April 2013 | April 2013 |
| Senior Management | Position | Position Held Since | At Company Since |
| Patricio Jottar | Chief Executive Officer | July 1998 | July 1998 |
| Marcela Achurra | Legal Affairs Manager | February 2005 | September 1995 |
| Pedro Herane ⁽²⁾ | Viña San Pedro General Manager | April 2013 | May 2010 |
| Marisol Bravo | Corporate Affairs and Public Relations Manager | June 1994 | July 1991 |
| Hugo Ovando ⁽³⁾ | CCU Chile General Manager | February 2014 | September 1997 |
| Felipe Arancibia ⁽⁴⁾ | Human Resources Manager | February 2014 | April 2002 |
| Francisco Diharasari | ECUSA General Manager | October 2003 | June 1985 |
| Roelf Duursema | General Comptroller | January 2005 | November 2004 |
| Matías Bebin ⁽⁵⁾ | CPCh General Manager | February 2014 | October 2006 |
| Armin Kunstmann | Chairman of Cia. Cervecera Kunstmann S.A. | May 2002 | November 2006 |
| Diego Bacigalupo ⁽⁶⁾ | Corporate Development Manager | January 2014 | August 2013 |
| Felipe Dubernet ⁽⁷⁾ | Chief Financial Officer | February 2014 | May 2011 |
| Fernando Sanchis | CCU Argentina General Manager | May 1995 | November 1994 |

(1) On March 27, 2013 Mr. Guillermo Luksic passed away. The Board on its meeting held on April 3, 2013 appointed Mr. Andrónico Luksic as our new Chairman of the Board and Mr. Pablo Granifo as our new director to fill the vacancy.

(2) On April 2013, Mr. Pedro Herane replaced Mr. Javier Bitar as the manager of VSPT.

(3) On January 31, 2014, Mr. Hugo Ovando replaced Mr. René Van Der Graaf.

(4) On January 31, 2014, Mr. Felipe Arancibia replaced Mr. Pablo De Vescovi.

(5) On January 31, 2014, Mr. Matías Bebin replaced Mr. Hugo Ovando as CPCh General Manager.

(6) On January 1, 2014, Mr. Diego Bacigalupo replaced Mr. Hugo Ovando.

(7) On January 31, 2014, Mr. Felipe Dubernet replaced Mr. Ricardo Reyes.

Andrónico Luksic (60), has been appointed as our Chairman of the Board in April 2013 and has served as our Director since November 1986. He is currently Chairman of the Board of SM Chile S.A., and Vice Chairman of the Board of Banco de Chile, Quiñenco and LQIF S.A., as well as a member of the board of directors of several other companies and institutions, including Madeco S.A., Sociedad de Fomento Fabril ("SOFOFA"), Santiago Stock Exchange, and others. He serves on the International Business Leaders' Advisory Council for the Mayor of Shanghai, where in 2011 he was appointed Vice Chairman. He is member of the Advisory Board of the Panamá Canal, of the Brookings Institution's International Advisory Council, as well as a member of the Latin America Conservation Council of the Nature Conservancy. By appointment of the President of Chile, he is one of three Chilean representatives to the APEC Business Advisory Council (ABAC). He is also a trustee at Babson College and member of the International Advisory Council at the Blavatnik School of Government at the University of Oxford, among other reputed educational institutions.

John Nicolson (60), has served as our Director since October 2008 and was appointed as Vice Chairman in November 2008. He is the Chairman of Inversiones y Rentas S.A. (IRSA) and member of the Board of Cervecera CCU Chile Ltda. CCU Argentina S.A., CICSA and CPCh. He was President of Heineken Americas and member of Heineken's Executive Committee until 2013, having joined from Scottish&Newcastle following its acquisition by Heineken N.V. He is also a member of Heineken's Executive Committee and a member of Edinburgh University's Advisory Board. He received a degree in Marketing and Economics at the University of Strathclyde, Scotland, and also completed the Executive Program at Carnegie Mellon University, USA and the Directors' Forum at London Business School, United Kingdom.

Pablo Granifo (55), has been appointed as a director in April 2013. He has been the Chairman of Banco de Chile since 2007 and the Chairman of VSPT since 2013. Additionally, he is the Chairman of subsidiaries Banchile General Funds Management S.A., Banchile Factoring S.A., Banchile Financial Advisory S.A., Banchile Securitizadora S.A. and Socofin S.A., Chairman of the Executive Committee of Banchile Insurance Brokers Ltd., and President of Nexus S.A., Redbanc S.A. and Servipag S.A.. Furthermore, he is the Vice president of Transbank Vice S.A., and Director of the Stock Exchange. He holds a Business Administration degree from the Pontificia Universidad Católica de Chile.

Jorge Luis Ramos (61), has served as our Director since May 2011. He is also currently a member of the board of directors of VSPT, ECUSA, Cervecera CCU Chile Ltda., CPCh and Inversiones y Rentas S.A. Mr. Ramos was appointed Deputy President for Heineken Americas in 2010 until 2013. He currently lends assistance to other boards of Heineken joint ventures in Central America. He joined FEMSA in 1996 and became CEO of FEMSA Cerveza in 2006, after serving two years as Co-CEO. Mr. Ramos has a bachelor's degree in Administration and Public Accounting from Tecnológico de Monterrey and an MBA degree from the University of Pennsylvania's Wharton School of Business.

Manuel José Noguera (64), has served as our Director since May 1987. He is currently Chief Legal Counsel of Quiñenco and senior partner at the law firm Noguera, Larraín y Dulanto Ltda. He has been the legal advisor for the Luksic Group for over 35 years. He is member of the board of Inversiones y Rentas S.A. (IRSA). He is also legal advisor to the Board of Madeco S.A. He received his law degree from the Pontificia Universidad Católica de Chile.

Phillipe Pasquet (75), has served as our Director since June 2003. He has been working for Heineken since 1976. He is member of the board of directors of CCU Argentina S.A., CICSA, VSPT, CPCh, Foods and Inversiones y Rentas S.A. (IRSA). He received degrees from the *École Supérieure de Commerce* in Dijon, France, the *Institut International de Commerce* in Paris, and the *Centre Européen d'Education Permanente* in Fontainebleau, France.

Francisco Pérez (56), has served as our Director since July 1998. He is Chief Executive Officer of Quiñenco since 1998. Prior to joining Quiñenco, he was our Chief Executive Officer between 1991 and 1998. He is member of the board of several companies, including Cervecera CCU Chile Ltda, CICSA, CCU Argentina S.A., ECUSA, Foods, CPCh, Inversiones y Rentas S.A. (IRSA), Madeco S.A., Banco de Chile, Banchile Corredores de Seguros S.A., LQ Inversiones Financieras S.A., Foods and Compañía Sudamericana de Vapores S.A. He received a degree in Business Administration from the Pontificia Universidad Católica de Chile and a Master's degree in Business Administration from the University of Chicago.

Carlos Alberto Molina (57), has served as our Director since April 2012. He is also member of the Board of Cervecería CCU Chile Ltda., ECUSA, CCU Argentina S.A. and CICSA. He has over 25 years of management and strategic consulting experience. He joined Heineken through the acquisition of Femsá Cerveza and is currently responsible for Business Development for Heineken Americas. Mr. Molina was previously in charge of Planning and Strategy in Femsá Cerveza. He was also a board member of Kaiser in Brazil. Prior to that, Mr. Molina was a Partner with Booz, Allen & Hamilton, a global business consulting firm. Mr. Molina is a Mexican citizen and has a BBA from the University of Houston, and an MBA from the University of Texas.

Vittorio Corbo (71), has served as our Director since April 2012. He is a Senior Research Associate at the Centro de Estudios Públicos in Santiago, Chile and also Professor of Economics at the Pontificia Universidad Católica de Chile and at the Universidad de Chile. He is currently member of the Board of Banco Santander-España, Banco Santander Chile and Endesa-Chile. He is also Chairman of the Board of SURA Insurance-Chile and economic consultant to several large corporations. Mr. Corbo holds a commercial engineering degree (with distinction) from Universidad de Chile and a Ph.D. in economics from MIT.

The Shareholder's Meeting held on April 10, 2013 renewed the Board members for a term of three years. The current members are Messrs. Andrónico Luksic, John Nicolson, Philippe Pasquet, Francisco Pérez, Jorge Luis Ramos, Carlos Alberto Molina, Manuel José Noguera, Vittorio Corbo and Pablo Granifo.

Patricio Jottar (51), has served as our Chief Executive Officer since 1998. He is also currently a Director of CCU Argentina S.A., CICSA, ECUSA, VSPT, Foods, Cervecería Austral S.A., Cervecería CCU Chile Ltda., Aguas CCU-Nestlé Chile S.A., Promarca S.A. and Compañía Cervecería Kunstmann S.A. (CCK) and is Chairman of the Board of CPCh, Comercial CCU S.A. and Transportes CCU Ltda. Prior to joining us, he was Chief Executive Officer of Santander Chile Holding. He received a degree in Business Administration from the Catholic University of Chile and a Master's degree in Economics and Business Administration from the Instituto de Estudios Superiores de la Empresa, in Barcelona, Spain.

Marcela Achurra (48), is our Legal Affairs Manager and has been with us since 1995. She is also a Director of Aguas CCU-Nestlé Chile S.A. and Compañía Písquera Bauzá S.A. Prior to her current position, she was Legal Counsel of our subsidiary Viña San Pedro S.A. (currently VSPT). She received her law degree from the Pontificia Universidad Católica de Chile.

Pedro Herane (44) is the General Manager of VSPT and assumed the position as of April 2013. Additionally, he is a member of the board of Viña Valles de Chile S.A., Viña Áltair S.A., Viña del Mar de Casablanca S.A., Viñas Orgánicas S.P.T. S.A., Viña Santa Helena S.A. and Transportes CCU Ltda. Prior to his current position, he was in charge of the Domestic Market as Commercial Manager of VSPT. Prior to joining us, he was Senior Group Manager at Procter & Gamble for 10 years in multiple positions in Chile, Latin America and United States. He received a Bachelor's degree in Business from University Adolfo Ibáñez in Chile and a Masters degree in Marketing from the Paris School of Management (ESCP – EAP) in France.

Marisol Bravo (54), is our Corporate Affairs and Public Relations Manager and has been with us since 1991. Prior to her current position, she was Head of Special Projects. Before joining us, she was Assistant Manager of Marketing at Citicorp Mutual Funds. She received a degree in Business Administration from the Universidad de Chile.

Hugo Ovando (44), is the General Manager of CCU Chile and assumed his position as of January 31, 2014. The latest was the General Manager of CPCh since April 30, 2010. On June 1, 2013 he also assumed the position of Corporate Development Manager of CCU S.A. He has been with us since 1997. He is also a director of Aguas CCU-Nestlé Chile S.A., Comercial CCU S.A., Transportes CCU Ltda. and CICSA. Prior to these positions, he was Corporate Projects Manager and Investor Relations Manager and Development Manager. He received a degree in Business Administration from the Pontificia Universidad Católica de Chile and a MBA from Babson College.

Felipe Arancibia (39), is our Chief Human Resources Officer and assumed the position as of January 2014. He has been with us since 2002, holding several positions in Finance and Business Development. The latest position was as of Corporate Finance and Investor Relations Manager. Prior to this position he was Global Finance Manager for Heineken International in Amsterdam and Business Development Manager for Heineken Brazil in Sao Paulo. Before this position he was the Planning and Finance Manager at ECUSA. He received a degree in Business Administration from Universidad de Los Andes in Chile and holds an Executive Scholar Program in Finance and Alumnus from Kellogg School of Management, Northwestern University and is also a part-time Professor of Evaluation of New Businesses and Introduction to Finance at Universidad de Los Andes in Chile.

Francisco Diharasari (53), is the General Manager of ECUSA and has been with us since 1985. Prior to his current position, he was General Manager of Cervecería CCU Chile Ltda, General Manager of ECUSA and General Manager of PLASCO. He is also currently Chairman of the Board of Aguas CCU-Nestlé Chile S.A, PLASCO, Foods and Alimentos Nutrabien S.A., and is also a member of the Board of CICSA, Transportes CCU Ltda. and Promarca S.A. He received a degree in Civil Engineering from the Universidad de Chile.

Roelf Duursema (63), is our General Comptroller and has been with us since 2004. He is currently member of the Board of PLASCO and Transportes CCU Ltda. He has been working with Heineken since 1978, in different countries around the world, in marketing, sales, finance and information technology positions, as well as General Management. Prior to joining us he was the Director for Corporate Information Technology for the Heineken Group. He received a degree in Mechanical Engineering from the Technical University Delft in the Netherlands and a Master's degree in Economics from the Erasmus University in Rotterdam.

Matias Bebin (31), is the General Manager of Compañía Píscuera de Chile S.A. since January 1, 2014 and is a board member of Compañía Píscuera Bauzá S.A.. Prior to this position he was the Planning & Finance Manager for the company. He has been with us since 2006, working in different companies of the group like Embotelladora Chilenas Unidas S.A. and Aguas CCU-Nestlé Chile S.A.. He received a degree in Business Administration from the Pontificia Universidad Católica de Chile and a MBA from Berkeley University.

Armin Kunstmann (61), is the Chairman of the Board of Compañía Cervecería Kunstmann S.A. ("CCK") and of Cervecería Belga de la Patagonia. He has been with us since 2006. He started its original brewery in 1991, which later became CCK. He is currently Director of Levaduras Collico S.A., a yeast company, and of Austral Incuba, a new business development center of Universidad Austral from Valdivia, an important university in Southern Chile. Prior to his current position, he was General Manager of Levaduras Collico S.A. for 12 years. He received a degree in Chemical Civil Engineering and a Master's degree in Chemical Engineering from the University Federico Santa María in Chile.

Diego Bacigalupo (34), is our Corporate Development Manager, holding that position since January 2014. He has been with us since August 2013. He is currently a member of the Board of PLASCO, Aguas CCU Nestlé S.A. and Nutrabien. Prior to his current position, he was Strategic Planning Manager of CCU between August and December 2013. Prior to joining us, he worked at Quiñenco S.A. within its Business Development area. He received an Industrial Engineering degree from the Pontificia Universidad Católica de Chile and an MBA from MIT Sloan School of Management.

Felipe Dubernet (44), is our Chief Financial Officer, holding that position since February 2014, and he has been with us since May 2011. He is currently a member of the Board of PLASCO and CRECCU S.A. Prior to his current position; he was Chief Procurement Officer CCU S.A. between May 2011 and January 2014. Prior to joining us, he worked 15 years at Unilever holding several positions in Supply Chain and Finance in Chile, Brazil and United States. He received a degree in Civil Engineering from the Pontificia Universidad Católica de Chile.

Fernando Sanchis (53), is the General Manager of CCU Argentina and has been with us since 1995. Prior to joining us, he was Chief Financial Officer of Embochile, a former PepsiCo bottler and held the same position at Uruguay's PepsiCo's bottler. He received an accounting degree from the Buenos Aires University of Argentina.

Our senior managers are full time employees, therefore, they do not perform business activities outside us.

The principal business activities of our 2013 directors are summarized in the following table:

| <u>Directors</u> | <u>Business Activities</u> |
|---------------------|--|
| Andrónico Luksic | Chairman of CCU |
| John Nicolson | Vice Chairman of CCU |
| Manuel José Noguera | Legal Counsel of Quiñenco |
| Philippe Pasquet | Director of Companies related to Heineken |
| Francisco Pérez | Quiñenco's CEO |
| Jorge Luis Ramos | Director of Companies |
| Carlos Molina | Business Development for Heineken Americas |
| Vittorio Corbo | Director of Companies |
| Pablo Granifo | Chairman of Banco de Chile and VSPT |

On January 13, 2003, the existing shareholders' agreement was amended in order to allow the Schörghuber Group to sell its interest in IRSA to Heineken Americas B.V., a subsidiary of Heineken International B.V. On April 17, 2003, the Schörghuber Group gave Quiñenco formal notice of the sale of its interest in IRSA to Heineken International B.V. Currently, Heineken Chile Ltda., a Chilean limited corporation controlled by Heineken Americas B.V., owns 50% of IRSA's shares. As of December 31, 2005, IRSA's primary shareholders' agreement gives Quiñenco the right to propose to our board of directors the candidates for Chief Executive Officer, and to Heineken Chile Ltda. our General Comptroller and CCU Chile's General Manager. On the other hand, under the agreement, neither Quiñenco nor Heineken Chile Ltda. can separately, directly or indirectly, buy or sell our shares.

Compensation

For the year ended December 31, 2013, the aggregate amount of compensation paid by us to all our directors was CLP2,025 million.

The board of directors' compensation is determined by the shareholders at the annual general shareholders' meeting. The board's compensation, approved at our shareholders' meeting held on April 10, 2013, consists of an attendance fee per meeting of UF100 per board member and UF200 for the Chairman, along with a profit-sharing amount equal to 3% of distributed dividends for all board members, proportionately. If distributed dividends exceed 50% of our liquid profits, the profit-sharing amount will be calculated over a maximum of 50% of our liquid profits. Additionally, board members who participate in the business committee receive UF17 for each meeting they attend. Law N°18,046 introduced a mandatory remuneration for the board members who are members of the directors committee, consisting of, at a minimum, one third of the remuneration a board member receives in such capacity. The rule was effective in 2010 and the shareholders meeting of April 11, 2012 approved that this remuneration was to be paid with UF34 for each meeting the board member attends and the remaining portion, up to the mandated one third, will be paid once the total amount of the compensation paid to the board member is known. Furthermore, board members who sit on the audit committee receive a monthly compensation of UF25. The described compensation package was also approved for 2013 and 2014 at shareholders' meetings held on April 10, 2013 and on April 9, 2014, respectively.

In 2013, the total compensation paid by us and our subsidiaries to each of our directors for services rendered was as follows:

| <u>Director</u> | <u>Attendance Meetings fee</u> | <u>Dividend Participation⁽¹⁾</u> (in thousands of CLP) | <u>Total</u> |
|--------------------------------|------------------------------------|--|--------------|
| Andrónico Luksic | 41,128 | 190,721 | 231,850 |
| Guillermo Luksic | - | 190,721 | 190,721 |
| John Nicolson | 37,197 | 190,721 | 227,918 |
| Jorge Luis Ramos | 83,758 | 198,284 | 282,042 |
| Manuel José Noguera | 32,134 | 190,721 | 222,856 |
| Carlos Olivos ⁽²⁾ | - | 63,574 | 63,574 |
| Philippe Pasquet | 85,829 | 198,284 | 284,113 |
| Francisco Pérez | 107,164 | 190,721 | 297,885 |
| Alberto Sobredo ⁽²⁾ | - | 63,574 | 63,574 |
| Carlos Molina | 60,809 | 127,147 | 187,957 |
| Vittorio Corbo | 49,170 | 127,167 | 176,338 |
| Pablo Granifo | 41,856 | - | 41,856 |

(1) Includes the remuneration for members of the Audit, Directors and Business Committees.

(2) Reflects compensation paid to Mr. Olivos and Mr. Sobredo in 2013 in respect of their services as directors of CCU during 2012.

For the year ended December 31, 2013, the aggregate amount of compensation paid to our senior managers, to other managers and to the principal executives, was CLP7,792 million. We do not and are not required under Chilean law to disclose to our shareholders or otherwise make public information as to the compensation of our individual senior managers.

We do not maintain any stock option, pension or retirement programs for our directors or senior managers.

Board Practices

We are managed by our board of directors which, in accordance with our bylaws (*Estatutos*), is formed by nine directors who are elected at the regular shareholders' meeting. The entire board of directors is elected for three years. The board of directors may appoint replacements to fill any vacancies that occur during periods between annual shareholders' meetings. If such vacancy occurs, the entire board of directors must be renewed at the next following shareholders' meeting. On April 10, 2013, at the regular shareholders' meeting, the entire board of directors was renewed and the board members elected were Messrs. Andrónico Luksic, John Nicolson, Vittorio Corbo, Manuel José Noguera, Carlos Molina, Philippe Pasquet, Francisco Pérez, Jorge Luis Ramos and Pablo Granifo. None of our directors is party to a service contract with us or any of our subsidiaries that provides for benefits upon termination.

Our senior managers are appointed by the board of directors and hold office at the discretion of the board of directors. There are regularly scheduled meetings of the board of directors once a month; extraordinary meetings are specially summoned by the Chairman at the request of any of the board of directors' members. The board of directors does not have an executive committee. Nevertheless, we have a business committee consisting of certain board members which meets only on those occasions where it is necessary to review issues of special relevance which are later to be considered by the full board.

Directors Committee

The directors committee's discussions, agreements, and organization are regulated, in every applicable matter, by the Chilean Corporations Act provisions relating to board of directors' meetings. The directors committee shall inform the board of directors about the manner in which it will request information and about its resolutions.

In addition to the general liabilities imputable to any director, the directors that compose the directors committee shall, in the exercise of their duties, be jointly and severally liable for any damage caused to the corporation or the shareholders.

The Chilean Securities Market Law and the Chilean Corporations Act were further amended by Law N° 20.382, effective January 1, 2010 (the "2010 amendment").

Under the 2010 amendment, corporations whose market capitalization reaches or exceeds 1.5 million *Unidades de Fomento* (as of March 31, 2014 approximately CLP35,410 million) and at least 12.5% of its outstanding shares with voting rights are in the possession of shareholders that individually control or possess less than 10% of such shares, shall designate a comité de directores or "directors committee" and appoint at least one independent director. The directors committee shall be composed of three members and at least one member shall be independent. If the market capitalization or stock percentage falls below this threshold, the obligation to designate a directors committee no longer applies. However, corporations which do not meet these requirements may voluntarily assume the obligations concerning the directors committee, in which case they shall strictly follow the provisions of the 2010 amendment.

Pursuant to the 2010 amendment, the powers and duties of the directors committee are as follows:

- to examine the independent accountants' reports, the balance sheets, and other financial statements submitted by the corporation's managers or liquidators to the shareholders, and issue an opinion about them prior to their submission for shareholder approval;
- to propose to the board of directors the independent accountants, which the board must then propose to the shareholders, and the risk rating agencies which the board must inform to the shareholders annually. Should the board of directors disagree with the directors committee's proposal, the board shall be entitled to make its own proposal, submitting both to the shareholders for their consideration;
- to examine the documentation concerning related party transactions of the company and its subsidiaries, and to produce a written report on such transactions. A copy of the report shall be delivered to the board, and shall be read at the board meeting in which the transaction is presented for approval or rejection;
- to examine the managers', principal executive officers' and employees remuneration policies and compensation plans;
- to prepare an annual report of the performance of its duties, including the principal recommendations to shareholders;
- to advise the board of directors as to the suitability of retaining the independent accounting firm to provide non-audit services, which are not prohibited by the Chilean Securities Market Law, if the nature of such services could impair the accountants independence from the company; and
- all other matters contemplated in our bylaws or entrusted to the directors committee by a shareholders' meeting or the board of directors.

Regarding related party transactions mentioned in the third bullet point above, the 2010 amendment introduced a new Chapter XVI to the Chilean Corporation Act for open stock corporations and its subsidiaries, while dispositions of articles 44, 89 and 93, as amended, remain applicable only to closed corporations, which are not subsidiaries of an open stock corporation. See "Item 7: Major Shareholders and Related Party Transactions."

Pursuant to the 2010 amendment, no person shall be considered independent who, at any time during the previous eighteen months:

1. Maintained any relationship, interest or economic, professional, credit or commercial dependence, of a nature and relevant volume, with the company, other companies of the financial conglomerate to which the company belongs, its comptroller, or principal executive officer of any one of them, or was a director, manager, administrator, principal executive officer or advisor of such companies;

2. Was a close relative (i.e., parents, father/mother in law, sisters, brothers, sisters/brothers in law), to any one of the persons referred to in clause 1 above;
3. Was a director, manager, administrator or principal executive officer of non-profit organizations that received contributions or large donations from any individual referred to in clause 1 above;
4. Was a partner or shareholder that possessed or controlled, directly or indirectly, 10% or more of the company's capital; a director; manager; administrator or principal executive officer of entities who had provided consulting or legal services, for relevant amounts, or of external audit, to the persons referred to in clause 1 above; or
5. Was a partner or shareholder who possessed or controlled, directly or indirectly, 10% or more of the company's capital; a director; manager; administrator or principal executive officer of principal competitors, suppliers or clients of the company.

Should there be more than three directors entitled to participate in the directors committee, the board of directors shall elect the members of the directors committee by unanimous vote. Should the board of directors fail to reach an agreement, preference to be appointed to the committee shall be given to directors elected with the highest percentage of votes cast by shareholders that individually control or possess less than 10% of the company's shares. If there is only one independent director, such director shall appoint the other members of the committee among non-independent directors. Such directors shall be entitled to exercise full powers as members of the committee. The chairman of the board of directors shall not be entitled to be appointed as a member of the committee nor any of its subcommittees, unless he is an independent director.

To be elected as independent director, the candidates must be proposed by shareholders that represent 1% or more of the shares of the company, within 10 days prior to the date of the shareholders' meeting called to that end.

The candidate who obtains the highest number of votes shall be elected as independent director.

At the shareholders meeting held on April 10, 2013, a new board of directors was appointed for a three year term. Mr. Vittorio Corbo was elected as independent director in accordance with article 50 bis of the Chilean Corporation Act.

In the Board Meeting held on April 10, 2013, the independent director Mr. Vittorio Corbo, in accordance with the above-referenced law, appointed Messrs. Philippe Pasquet and Francisco Pérez as members of our directors committee, which is composed of the three directors above mentioned.

The members of the directors committee receive remuneration the amount of which is established annually by the shareholders, taking in consideration the duties that the directors' committee members shall perform, which shall not be less than a third of the remuneration of a regular director. The remuneration of our directors committee members, as approved at the shareholders' meeting of the company held on April 10, 2013, is 34 *Unidades de Fomento* (as of March 31, 2014, approximately CLP803 thousand) per attendance at a directors committee meeting plus the amount required to complete the remaining third of the remuneration of a regular director. The same remuneration package was approved for 2014, at the shareholders' meeting of the company held on April 9, 2014.

The shareholders shall determine the budget of the directors committee and those of its advisors, which, pursuant to the 2010 amendment, shall not be less than the aggregate amount of the annual remuneration of the committee members. The directors committee shall be allowed to request the recruitment of professionals to fulfill its duties within the limits imposed by the budget. The activities of the directors committee, the annual report of the performance of its duties and its expenses, including its advisors' expenses, shall be included in the annual report and conveyed to the shareholders. The budget of our directors committee and its advisors, approved at the shareholders' meeting of the company held on April 9, 2014, shall be equal to the aggregate amount of the annual remuneration of the committee members.

Audit committee. In accordance with provisions of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), the Sarbanes-Oxley Act of 2002 (the "Sarbanes-Oxley Act") and the corporate governance rules of the New York Stock Exchange (the "NYSE Rules") applicable to us as a foreign private issuer with securities listed on a U.S. national exchange, we have an audit committee.

At the Board of Directors meeting of April 10, 2013, following the election of a new board at the shareholders' meeting, the board of directors appointed the following directors to our audit committee: Vittorio Corbo and Philippe Pasquet. Mr. Pasquet and Mr. Corbo meet the independence criteria under the Exchange Act and under the NYSE Rules. The board of directors also resolved that directors Mr. Jorge Luis Ramos and Mr. Francisco Pérez shall participate in our audit committee's meetings as observers.

The duties of the audit committee are:

- To be responsible for the hiring, remuneration and supervision of the work of public accounting firms hired to prepare or issue audit reports or review or certify such reports. The external auditors shall report directly to the audit committee regarding such matters.
- Resolve disputes that arise between our administration and the external auditors with regard to financial reports.
- Grant approval prior to the contracting of non-audit services provided by the external auditors.
- Establish a procedure for receiving and responding to complaints received with regard to accounting, accounting controls or other auditing matters whereby employees may anonymously and confidentially report their concerns related to these matters.
- Establish an annual budget for expenses and hiring of external consultants.

The audit committee meets regularly and also holds meetings with our managers, our comptroller, and our internal and external auditors in order to discuss a variety of topics related to its duties.

Employees

The following table shows the breakdown of our employees by operating segments as of December 31 for each of the years listed below:

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-------------------------|--------------|--------------|--------------|
| Chile | 1,770 | 1,965 | 2,083 |
| Beer Chile | 644 | 679 | 772 |
| Non-alcoholic beverages | 909 | 1,043 | 1,056 |
| Spirits | 217 | 243 | 255 |
| Rio de la Plata | 1,021 | 1,362 | 1,442 |
| CCU Argentina | 1,021 | 1,248 | 1,272 |
| CCU Uruguay | - | 114 | 170 |
| Wine | 1,185 | 1,120 | 1,180 |
| Others ⁽¹⁾ | <u>1,782</u> | <u>2,033</u> | <u>2,184</u> |
| Total | <u>5,758</u> | <u>6,480</u> | <u>6,889</u> |

(1) Includes our corporate, PLASCO, TCCU and Comercial CCU divisions.

All employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. In the last three years, we made severance payments in the amounts of CLP3,706 million, CLP2,880 million and CLP3,244, respectively

In Chile, permanent employees are entitled to the basic payment, as required by law, of one month's salary for each year, or six-month portion thereof, worked. This condition is subject to a limitation of a total payment of no more than 11 months' pay for employees hired after August 14, 1981. Severance payments to employees hired before August 14, 1981 are not subject to this limitation. Our employees who are subject to collective bargaining agreements have a contractual benefit to receive a payment in case of resignation, consisting of a payment of one monthly base salary for each full year worked, not subject to a limitation on the total amount payable but subject to a limitation on the total number of employees who can claim the severance benefit during any one year. In 2013, we laid off 502 employees.

Chile, Wine and Other

As of December 31 of the last three years, we had a total of 4,737, 5,118 and 5,447 permanent employees in Chile, respectively. As of December 2013, 3,160 were represented by 48 labor unions. The average tenure of our permanent employees was approximately eight years.

Unionized employees represent approximately 58% of our total permanent workforce. Our management believes it generally has a good relationship with the labor unions representing our employees.

During 2013, 1,279 employees renewed their collective contracts, most of them for a period of two years.

We do not maintain any pension fund or retirement program for our employees. Workers in Chile are subject to a national pension fund law which establishes a system of independent pension plans, administered by *Administradoras de Fondos de Pensiones* ("AFPs"). We have no liability for the performance of the pension plans or any pension payments to be made to our employees.

In addition to our permanent work force, as of December 31, 2013, we had 423 temporary employees, who were hired for specific time periods to satisfy short-term needs.

Rio de la Plata

Collective bargaining in Argentina is done on an industry-wide basis, rather than, as in Chile, on a company-by-company basis. In Argentina, as in Chile, all employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. According to the Argentine Labor Law, employees who joined us before October 1998 are entitled to the basic payment as required by law of one month's salary for each year or fraction thereof worked. This monthly amount cannot exceed three times the average monthly salary established under the applicable collective bargaining agreement and cannot be less than the equivalent of two monthly salaries of the employee.

In Argentina unionized employees represent approximately 66% of our total permanent workforce, moreover in Uruguay this number represent 76% of our total permanent workforce.

In addition, our permanent work force, as of December 31, 2013, we had 520 temporary employees, who were hired for specific time periods to satisfy short-term needs.

Share Ownership

Except as disclosed in "Item 7: Major Shareholders and Related Party Transactions – Major Shareholders," as of March 31, 2014, our senior management and our board members in the aggregate owned less than one percent of the our shares.

We do not maintain stock option or other programs involving our employees in the capital of the Company.

ITEM 7: Major Shareholders and Related Party Transactions

Major Shareholders

Our only outstanding voting securities are our shares of our common stock. The following table sets forth information concerning the ownership of our common stock as of March 31, 2014, for each shareholder known to us to own more than 4% of the outstanding shares of our common stock and for all of our directors and executive officers as a group:

| <u>Shareholder</u> | <u>Number of shares owned</u> | <u>% Ownership</u> |
|--|-------------------------------|--------------------|
| Inversiones y Rentas S.A. | 196,421,725 | 53.158% |
| Inversiones IRSA Ltda. ⁽¹⁾ | 25,279,991 | 6.842% |
| Our directors and executive officers as a group ⁽²⁾ | 17,238 | 0.005% |

(1) Inversiones y Rentas S.A. owns 99.9999% of Inversiones IRSA Ltda.'s equity.

(2) Does not include the 221,701,716 shares of our common stock owned, directly and indirectly, by Inversiones y Rentas S.A., which is 50% beneficially owned by the Luksic family, as discussed below. Andrónico Luksic, our director, is a member of the Luksic family.

As of March 31, 2014, JPMorgan Chase Bank N.A. ("JPMorgan"), the Depository for our ADR facility, was the record owner of 49,257,235 shares of our common stock (13.3% of the outstanding common stock) deposited in our ADR facility.

As of March 31, 2014, we had 4,471 shareholders of record. To the best of our knowledge 17 shareholders are not Chilean, excluding ADR holders, and of those 17 non-Chilean shareholders, four are U.S. corporations with a total of 550,806 (0.2%) shares of common stock. Non-Chileans can also hold shares in custody of private banks. However, as that information is not publicly available, we have included five custodians as part of the 18 non-Chilean shareholders although we have no citizenship information relating thereto. All shareholders have equal voting rights.

IRSA is a Chilean privately held corporation formed for the sole purpose of owning a controlling interest in us. IRSA is owned 50% by Quifenco, which is a holding company of the Luksic Group, and 50% by Heineken Chile Ltda., a subsidiary of Heineken International. IRSA directly owns 196,421,725 shares of our common stock and indirectly, through Inversiones IRSA Ltda., 25,279,991 additional shares of our common stock. Inversiones IRSA Ltda. is a wholly-owned subsidiary of IRSA.

Related Party Transactions

The Chilean Corporations Act was amended by Law N°20.382, effective January 1, 2010, relating to, among others, related party transactions. The 2010 amendment introduced a new Chapter XVI for open stock corporations and their subsidiaries, while articles 44, 89 and 93 remain applicable only to closed corporations which are not subsidiaries of an open stock corporation.

Pursuant to Chapter XVI of the Chilean Corporations Act referred to above, a related party transaction shall be any and all negotiation, agreement or operation between the open stock corporation and any one of the following:

- One or more related persons pursuant to the Chilean Securities Market Law;

- A director, manager, administrator, principal executive officer or liquidator of the company, personally or acting on behalf of a person other than the company, or their respective spouses or close relatives (e.g. parents, father/mother in law, sisters, brothers, sisters/brothers in law);
- Company or concern in which the persons referred to in the above clause are the owners, directly or indirectly through any other individual or corporation, of 10% or more of its capital; or of which any of the persons referred to in the above clause are a director, manager, administrator, principal executive officer thereof;
- Those contemplated by the bylaws of the company or upon sufficient grounds determined by the directors committee, as the case may be, which can include subsidiaries in which the company owns, directly or indirectly, at least 95% of the equity or capital stock;
- Those in which the office of director, manager, administrator, principal executive officer or liquidator has been held by a director, manager administrator, principal executive officer or liquidator of the company within the prior 18 months.

Pursuant to the 2010 amendment, the following persons are currently considered under the Chilean Securities Market Law to be related persons:

- any entities within the financial conglomerate to which the company belongs;
- corporate entities that have, with respect to us, the character of parent company, affiliated companies or subsidiary. Parent companies are those that control directly or indirectly more than 50% of the subsidiary's voting stock (or participation, in the case of business organizations other than stock companies), or that may otherwise elect or appoint, or cause the election or appointment, of the majority of the directors or officers. A limited partnership (sociedades en comandita) may likewise be a subsidiary of a corporation, whenever the latter has the power to direct or guide the administration of the general partner (gestor) thereof. For these purposes, affiliated companies are those where one of them, without actually controlling the other, owns directly or indirectly 10% or more of the latter's voting stock (or equity, in the case of business organizations other than stock companies), or that may otherwise elect or appoint, or cause the election or appointment of, at least one board member or manager;
- persons who are directors, managers, administrators, principal executive officers or liquidators of us, and their spouses or their close relatives (i.e., parents, father/mother in law, sisters, brothers, sisters/brothers in law); as well as any other entity controlled by, directly or indirectly, any one of the above; and
- any person who, whether acting alone or in agreement with others, may appoint at least one member of our management or controls 10% or more of our voting capital.

The Superintendency of Securities and Insurance (*Superintendencia de Valores y Seguros*, or "SVS") may presume that any individual or corporate entity is related to a company if, because of relationships of equity, administration, kinship, responsibility or subordination, the person:

- whether acting alone or in agreement with others, has sufficient voting power to influence the company's management;
- creates conflicts of interest in doing business with the company;
- in the case of a corporate entity, is influenced in its management by the company; or
- holds employment or a position which affords the person access to non-public information about the company and its business, which renders the person capable of influencing the value of the company's securities.

However, a person shall not be considered to be related to a company by the mere fact of owning up to 5% of the company, or if the person is only an employee of the company without managerial responsibilities.

Additionally, pursuant to article 147 of Chapter XVI of the Chilean Corporations Act, an open stock corporation shall only be entitled to enter into a related party transaction when it is in the interest of the company, the price, terms and conditions are similar to those prevailing in the market at the time of its approval and the transaction complies with the requirements and procedures stated below:

1. The directors, managers, administrators, principal executive officers or liquidators that have an interest or that take part in negotiations conducive to the execution of an arrangement with a related party of the open-stock corporation, shall report it immediately to the board of directors or whomever the board designates. Those who breach this obligation will be jointly liable for damages caused to the company and its shareholders.
2. Prior to the company's consent to a related party transaction, it must be approved by the absolute majority of the members of the board of directors, with exclusion of the interested directors or liquidators, who nevertheless shall make public his/her/their opinion with respect to the transaction if it is so requested by the board of directors, which opinion shall be set forth in the minutes of the meeting. Likewise, the grounds of the decision and the reasons for excluding such directors from its adoption must also be recorded in the minutes.
3. The resolutions of the board of directors approving a related party transaction shall be reported at the next following shareholders' meeting, including a reference to the directors who approved such transaction. A reference to the transaction is to be included in the notice of the respective shareholders' meeting.
4. In the event that an absolute majority of the members of the board of directors should abstain from voting, the related party transaction shall only be executed if it is approved by the unanimous vote of the members of the board of directors not involved in such transaction, or if it is approved in a shareholders' extraordinary meeting by two thirds of the voting shares of the company.
5. If a shareholders' extraordinary meeting is called to approve the transaction, the board of directors shall appoint at least one independent advisor who shall report to the shareholders the terms of the transaction, its effects and the potential impact for the company. In the report, the independent advisor shall include all the matters or issues the directors' committee may have expressly requested to be evaluated. The directors' committee of the company or, in the absence of such committee, directors not involved in the transaction, shall be entitled to appoint an additional independent advisor, in the event they disagree with the appointment made by the board.

The reports of the independent advisors shall be made available to the shareholders by the board on the business day immediately following their receipt by the company, at the company's business offices and on its internet site, for a period of at least 15 business days from the date the last report was received from the independent advisor, and such arrangement shall be communicated to the shareholders by means of a "Relevant Fact" (Communication sent to the SVS and the stock markets in Chile).

The directors shall decide whether the transaction is in the best interest of the corporation, within five business days from the date the last report was received from the independent advisors.

6. When the directors of the company must decide on a related party transaction, they must expressly state the relationship with the transaction counterparty or the interest involved. They shall also express their opinion on whether the transaction is in the best interest of the corporation, their objection or objections that the directors' committee may have expressed, as well as the conclusions of the reports of the advisors. The opinions of the directors shall be made available to the shareholders the day after they were received by the company, at the business offices of the company as well as on its internet site, and such arrangement shall be reported by the company as a "Relevant Fact."
7. Notwithstanding the applicable sanctions, any infringement of the above provisions will not affect the validity of the transaction, but it will grant the company or the shareholders the right to sue the related party involved in the transaction for reimbursement to the company of a sum equivalent to the benefits that the operation reported to the counterpart involved in the transaction, as well as indemnity for damages incurred. In this case, the defendant bears the burden of proof that the transaction complies with the requirements and procedures referred to above.

Notwithstanding the above, the following related party transactions may be executed, pursuant to letters a), b) and c) of Article 147 of the Chilean Corporations Act, without complying with the requirements and procedures stated above, prior to authorization by the board:

1. Transactions that do not involve a "material amount." For this purpose, any transaction that is both greater than 2,000 Unidades de Fomento (as of March,31 2014, approximately CLP47,214,000) and in excess 1% of the corporation's equity, or involving an amount in excess of 20,000 Unidades de Fomento (as of March 31, 2014, approximately CLP472,139,000) shall be deemed to involve a material amount. All transactions executed within a 12 month period that are similar or complementary to each other, with identical parties, including related parties, or objects, shall be deemed to be a single transaction.
2. Transactions that pursuant to the company's policy of usual practice as determined by its board of directors, are in the ordinary course of business of the company. Any agreement or resolution establishing or amending such policies shall be communicated as a "Relevant Fact" and made available to shareholders at the company's business offices and on its internet site, and the transaction shall be reported as a "Relevant Fact," if applicable.
3. Transactions between legal entities in which the company possesses, directly or indirectly, at least 95% of the equity of the counterpart.

The usual practice policy adopted by the board of directors in the meeting held on January 13, 2010, as amended on July 6, 2011, remains available to shareholders at the company's offices in Avda. Vitacura 2670, 26 floor, Santiago, Chile, and on the web site www.ccu.cl.

In the ordinary course of business, we engage in a variety of transactions with some of our affiliates and related parties. Financial information concerning these transactions is set forth in Note 16 to our consolidated financial statements.

Our corporate support units and strategic service units provide shared services to all the organization through service level agreements. Shared services are provided in a centralized manner to capture the synergies between the different units. Service level agreements are annual contracts specifying the services to be provided as well as the variables used to measure the levels of service and their prices. Service levels are evaluated directly by users three times a year.

Additionally, our logistic subsidiaries Transportes CCU Ltda. and Comercial CCU S.A. provide logistic, warehousing and sales services on a consolidated basis to all of our strategic business units. These services are regulated by annual contracts specifying the services to be provided as well as the variables used to measure the levels of service and their prices. Service levels are evaluated directly by users three times a year.

We engage in a variety of transactions with affiliates of the Luksic Group and Heineken, the beneficial owners of IRSA, as well as with other shareholders of ours. Currently, Quiñenco and Heineken Chile Ltda., a Chilean limited corporation controlled by Heineken Americas B.V., are the only shareholders of IRSA, each with a 50% equity interest See "Item 4: Information on the Company – Organizational Structure."

On November 30, 2005, we and Heineken Brouwerijen B.V. amended the license and technical assistance agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina commencing June 18, 2003. These agreements have an initial term of 10 years beginning in June 2003, renewable for subsequent periods of five years. See "Item 4: Information on the Company – Business Overview – Our Beer Chile business– Beer Production and Marketing in Chile" and "Item 4: Information on the Company – Business Overview – Our Beer Argentina business– Production and Marketing in Argentina."

On October 12, 2011, we and Heineken Brouwerijen B.V. signed the Amended and Restated versions of the Trademark License Agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina, in force as of January 1, 2011. These agreements have an initial term of 10 years, and automatically renew each year (January 1) for a new period of ten years, unless any party gives notice of its decision not to renew, in which case the agreements will be in force until the last renewal period expires.

Also subject to the above license agreements, on April 24, 2006, through our subsidiary CCU Chile, we signed a brewing agreement with Heineken Brouwerijen B.V., which provides us with the right to produce and package Heineken lager at our local brewery and for its sale and distribution in Peru, Colombia and Ecuador by Heineken's appointed Distributor. This agreement commenced on April 24, 2006 for one year renewable annually.

Additionally, a Technical Assistance Agreement was executed with Heineken Technical Services B.V.(currently Heineken Supply Chain B.V.) on May 4, 2005, whereby the latter was appointed, on a non-exclusive basis, as our technical advisor in respect of operational aspects of our breweries, including also special services regarding project engineering for extensions of the breweries' capacity and construction of new plants, assistance in development of new products, production methods and distribution systems as well as advise on purchasing systems, among others. This agreement has an initial term of one year as from May 4, 2005, renewable for subsequent periods of one year each, unless either party gives not less than three months' prior written notice to the other of its intention to terminate this agreement. This agreement has been renewed automatically each year.

Finally, in July 2014 we amended and restated the Framework Agreement entered with Banco de Chile, a Quiñenco subsidiary, which was in force as of May 1, 2003, for the rendering of banking services to us and certain of our subsidiaries and affiliates, including, among others, payment to suppliers and shareholders, cashier service, transportation of valuables and payment of salaries.

Since the establishment of our directors committee in 2001, as required by the Chilean Corporation Act, all related party contracts have been reviewed by it, and then approved by our board of directors, which approval also was a standard practice prior to the creation of the directors committee. The above does not include related party transactions executed according to the practice policy adopted on July 6, 2011 by the board of directors in respect of transactions mentioned in letters a), b) and c) of Article 147 of the Chilean Corporations Act. Our principal related party contracts include rental of properties, the rendering of services and product sales.

Our principal transactions with related parties for the twelve-month period ended December 31, 2013, are detailed below:

| <u>Company</u> | <u>Relationship</u> | <u>Transaction</u> | <u>Amount (in millions of CLP)</u> |
|---|---------------------------|---|------------------------------------|
| Heineken Brouw erijen B.V. | Parent company related | Products sale/ license/ technical assistance/ billed services | 7,519 |
| Heineken Italia Spa. | Parent company related | Purchase of products/ advertising contribution | 40 |
| Amstel Brouw erijen B.V. | Parent company related | License/technical assistance | 70 |
| Nestlé Waters Argentina S.A. | Subsidiary shareholder | Technical assistance | 1 |
| Nestlé Waters S.A. | Subsidiary shareholder | Royalty | 156 |
| Cervecería Kunstmann Ltda. | Subsidiary shareholder | Product sales/billed services | 440 |
| Comercial Patagona Ltda. | Joint venture subsidiary | Marketing services/products sale | 2,207 |
| Cooperativa Agrícola Control Pisquero Ltda. | Subsidiary shareholder | Loan/grape acquisition | 8,345 |
| Cervecería Austral S.A. | Joint venture | Products purchase and sale/ royalty paid and royalty charged/ billed services | 3,590 |
| Banco de Chile | Parent company related | Product sales/ financial products and services/ derivatives/ investments | 121,555 |
| Foods Compañía de Alimentos CCU S.A. | Joint venture | Services/ product sales/ consignment sales/ interests/ remittance paid and recieved | 66,414 |
| Alusa S.A. | Subsidiary related | Purchase of products | 1,428 |
| Canal 13 S.P.A. | Parent company related | Advertising | 4,398 |
| Banchile Corredores de Bolsa S.A. | Parent company related | Financial investments | 206,240 |
| Soc. Agrícola y Ganadera Río Negro Ltda | Related to the controller | Purchase of products | 163 |
| Viña Tabalí S.A. | Related to the controller | Expense recovery/ invoices | 47 |
| Comarca S.A. | Associate related | Access fee | 1,313 |

See Note 16 to our consolidated financial statements for detailed information.

Interests of Experts and Counsel

Not applicable.

ITEM 8: Financial Information

Consolidated Statements and Other Financial Information

See "Item 18: Financial Statements" and "Item 19: Exhibits" for the Company's Financial Statements and notes, audited by PricewaterhouseCoopers.

Wine Exports

We, through our subsidiary VSPT, exported wine to more than 80 countries in 2013. VSPT is the second-largest wine exporter in Chile. See "Item 4: Information on the Company – Business Overview – Operating Segments Information – Our Wine Operating Segment."

The following table presents our total wine exports by volume, in millions of Chilean pesos as of December of the last three years as percentage of total sales for the last three years:

| | <u>2010</u> | <u>2011</u> | <u>2012</u> |
|-------------------------------|-------------|-------------|-------------|
| Exports (thousands of liters) | 67,071 | 70,577 | 69,649 |
| % of total consolidated sales | 3.65% | 3.54% | 3.18% |
| Exports (CLP million) | 83,961 | 91,536 | 91,579 |
| % of total consolidated sales | 8.66% | 8.51% | 7.65% |

Legal Proceedings

Nothing to report.

Dividend Policy and Dividends

Our dividend policy is reviewed and established from time to time by our board of directors and reported during our regular shareholders' meeting, which is generally held in April of each year. Each year our board of directors must submit its proposal for a final dividend for the preceding year for shareholder approval at the annual shareholders' meeting. As required by the Chilean Corporations Act, unless otherwise decided by unanimous vote of the issued shares of our common stock, we must distribute a cash dividend in an amount equal to at least 30% of our net income for that year, after deducting any accumulated losses from previous years. Our board of directors has the authority to pay interim dividends during any one fiscal year, to be charged to the earnings for that year.

Our board of directors announced at our annual shareholders' meeting held on April 10, 2013, its dividend policy for future periods, authorizing the distribution of cash dividends in an amount at least equal to 50% of our Income of the Year Attributable to Equity Holders of the Parent Company under IFRS for the previous year. Our dividend policy is subject to change in the future due to changes in Chilean law, capital requirements, economic results and/or other factors. During our annual shareholders' meeting held on April 10, 2013, a dividend of CLP116,64160 per share of common stock was approved, in addition to the interim dividend of CLP63 per share of common stock distributed in January 18, 2013. Together, these dividend payments amounted to CLP57.216 million, representing 50.0% of the "Income of the Year Attributable to Equity Holders of the Parent Company" for 2012. The board of directors, in its meeting held on December 3, 2013, approved the distribution, with a charge to 2013's profits, of an interim dividend of CLP63 per share of common stock (CLP126 per ADR using the new ratio as of December 20, 2012 of 1 ADR to 2 common shares), totaling CLP 23,278,680,936, which was paid on January 10, 2014. Additionally, the board of directors, in its meeting held on March 4, 2014, resolved to propose to the next regular shareholders meeting, the distribution, with a charge to 2013's profits, of a final dividend of CLP103,48857 per share of common stock (CLP206.97714 per ADR). The proposal, representing a total payment of CLP38.239.323.834, was approved at our last annual shareholders' meeting held on April 9, 2014 and the final dividend was paid beginning April 17, 2014 to the shareholders of record as of April 11, 2014.

Dividends are paid to shareholders of record as of midnight of the fifth business day, including Saturdays, preceding the date set for payment of the dividend. The holders of ADRs on the applicable record dates are entitled to dividends declared for each corresponding period.

The following table sets forth the amounts of interim and final dividends and the aggregate amounts of such dividends per share of common stock and per ADS in respect of each of the years indicated:

| <u>Year ended December</u> <u>31,</u> | <u>Interim</u> | <u>CLP Per share</u> ⁽¹⁾ | | <u>Interim</u> | <u>US\$ Per ADS</u> ⁽²⁾ | |
|--|----------------|-------------------------------------|--------------|----------------|------------------------------------|--------------|
| | | <u>Final</u> ⁽³⁾ | <u>Total</u> | | <u>Final</u> ⁽³⁾ | <u>Total</u> |
| 2009 | 60 | 141.00 | 201.00 | 0.24 | 0.54 | 0.78 |
| 2010 | 58 | 115.78 | 173.78 | 0.23 | 0.50 | 0.73 |
| 2011 | 61 | 131.70 | 192.70 | 0.24 | 0.54 | 0.78 |
| 2012 | 63 | 116.64 | 179.64 | 0.27 | 0.49 | 0.76 |
| 2013 | 63 | 103.49 | 166.49 | 0.24 | 0.37 | 0.61 |

(1) Interim and final dividend amounts are expressed in historical pesos.

(2) U.S. dollars per ADR dividend information serves reference purposes only as we pay all dividends in Chilean pesos. On December 20, 2012, there was an ADR ratio change from 1 ADR to 2 common shares. The amounts shown above have been adjusted to reflect this change. The Chilean peso amounts as shown here have been converted into U.S. dollars at the respective observed exchange rate in effect at each payment date. Note: The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

(3) The final dividend with respect to each year is declared and paid within the first five months of the subsequent year.

Pursuant to current Chilean foreign exchange regulations, a shareholder who is not a resident of Chile does not need to be authorized as a foreign investor in order to receive dividends, sale proceeds or other amounts with respect to its shares remitted outside Chile, but the investor must inform the Central Bank about any such transactions and must remit foreign currency through the Formal Exchange Market. See "Item 10. Additional Information – Exchange Controls" for additional information on how ADR holders may remit currency outside Chile. Dividends received in respect of shares of Common Stock by holders, including holders of ADRs who are not Chilean residents, are subject to Chilean withholding taxes. See "Item 10: Additional Information – Taxation."

Significant Changes

These are the Company's fifth annual consolidated financial statements prepared in accordance with IFRS, as issued by the IASB. Until and including our financial statements for the year ended December 31, 2008, we prepared our consolidated financial statements in accordance with Chilean GAAP, which differs in certain important aspects from accounting principles contained in IFRS.

ITEM 9: The Offer and Listing

Offer and Listing Details

For the periods indicated, the table below sets forth the reported high and low closing sales prices for the Common Stock on the Santiago Stock Exchange as well as the high and low sales prices of the ADSs as reported by the NYSE:

| | <u>Santiago Stock Exchange</u> <u>(per share of common stock)</u> | | <u>NYSE⁽¹⁾</u> <u>(per ADS)</u> | |
|-------------------------|--|----------------------------|---|-----------------------------|
| | <u>High</u> <u>(CLP)</u> | <u>Low</u> <u>(CLP)</u> | <u>High</u> <u>(US\$)</u> | <u>Low</u> <u>(US\$)</u> |
| Years | | | | |
| 2009 | 4,102 | 3,167 | 15.84 | 10.38 |
| 2010 | 5,920 | 3,823 | 24.57 | 14.22 |
| 2011 | 6,800 | 4,720 | 25.48 | 19.20 |
| 2012 | 7,900 | 6,015 | 32.77 | 24.10 |
| 2013 | 8,210 | 5,900 | 34.95 | 22.89 |
| 2014 (through Mar. 31) | 6,400 | 5,670 | 24.22 | 20.46 |
| 2011 | | | | |
| 1 st quarter | 5,759 | 4,900 | 24.40 | 20.56 |
| 2 nd quarter | 5,800 | 5,350 | 24.68 | 22.34 |
| 3 rd quarter | 5,600 | 4,720 | 24.18 | 19.22 |
| 4 th quarter | 6,800 | 5,014 | 25.48 | 19.20 |
| 2012 | | | | |
| 1 st quarter | 7,699 | 6,015 | 31.66 | 24.10 |
| 2 nd quarter | 7,900 | 6,120 | 32.77 | 24.11 |
| 3 rd quarter | 6,814 | 6,041 | 28.75 | 24.83 |
| 4 th quarter | 7,650 | 6,555 | 32.00 | 27.09 |
| 2013 | | | | |
| 1 st quarter | 7,997 | 7,375 | 34.07 | 31.06 |
| 2 nd quarter | 8,210 | 6,400 | 34.95 | 24.95 |
| 3 rd quarter | 7,850 | 6,500 | 30.25 | 26.00 |
| 4 th quarter | 6,985 | 5,900 | 27.95 | 22.89 |
| Last six months | | | | |
| October 2013 | 6,985 | 6,700 | 27.95 | 26.55 |
| November 2013 | 6,935 | 6,146 | 27.12 | 23.56 |
| December 2013 | 6,505 | 5,900 | 24.52 | 22.89 |
| January 2014 | 6,400 | 5,699 | 24.22 | 20.52 |
| February 2014 | 6,325 | 5,670 | 22.62 | 20.46 |
| March 2014 | 6,400 | 6,115 | 23.42 | 21.40 |

(1) On December 20, 2012, there was an ADR ratio change from 1 ADR to 5 common shares, to a new ratio of 1 ADR to 2 common shares. Prices shown above take into account this change.

Significant trading suspensions of the Company's stock have not occurred in the last three years.

Plan of distribution

Not applicable.

Markets

Our common stock is currently traded on the Santiago Stock Exchange, the Chile Electronic Stock Exchange and the Valparaíso Stock Exchange under the symbol "CCU." The Santiago Stock Exchange accounted for approximately 90.7%, 83.9% and 90.1% of the trading volume of our common stock in Chile in the last three years, respectively. The remaining 9.3%, 16.1% and 9.9% respectively, was traded mainly on the Chile Electronic Stock Exchange. Shares of our common stock were traded in the United States on the NASDAQ stock exchange between September 24, 1992 and March 25, 1999 and on the NYSE since March 26, 1999, in the form of ADSs, under the symbol "CCU", with such ADSs being evidenced by ADRs, which until December 20, 2012, had each represented five shares of our common stock. Starting on December 20, 2012, the ratio was changed so that each ADS represented two shares of our common stock. The ADSs are issued under the terms of a deposit agreement dated September 1, 1992, as amended on December 3, 2012, among us, JPMorgan, as depositary, and the holders from time to time of the ADSs.

The trading volume of our ADSs in the NYSE in the last three years is as follows:

| <u>Year</u> | <u>Quarter</u> | <u>Traded Volume⁽¹⁾</u> (thousands of ADS) |
|-------------|-------------------------|--|
| 2011 | 1 st quarter | 6,754 |
| | 2 nd quarter | 6,187 |
| | 3 rd quarter | 7,024 |
| | 4 th quarter | <u>6,045</u> |
| | Total | <u>26,010</u> |
| 2012 | 1 st quarter | 6,023 |
| | 2 nd quarter | 8,901 |
| | 3 rd quarter | 6,459 |
| | 4 th quarter | <u>6,119</u> |
| | Total | <u>27,502</u> |
| 2013 | 1 st quarter | 6,030 |
| | 2 nd quarter | 9,663 |
| | 3 rd quarter | 12,430 |
| | 4 th quarter | <u>11,706</u> |
| | Total | <u>39,829</u> |

(1) On December 20, 2012, there was an ADR ratio change from 1 ADR to 5 common shares, to a new ratio of 1 ADR to 2 common shares. Volumes shown above take into account this change.

Selling Shareholders

Not applicable.

Dilution

Not applicable.

Expenses of the Issue

Not applicable.

ITEM 10: Additional Information

Share Capital

Not applicable.

Memorandum and Articles of Association

Provided below is a summary of certain material information found in our bylaws and provisions of Chilean law. This summary is not exhaustive. For more information relating to the items discussed in this summary, the reader is encouraged to read our updated bylaws, available in our website at www.ccu.cl. The information on our website is not incorporated by reference into this document.

Registration and corporate purposes. We are a public corporation (sociedad anónima abierta) organized by means of a public deed dated January 8, 1902, executed before the notary public of Valparaíso, Mr. Pedro Flores, and our existence was approved by Supreme Decree N° 889 of the Treasury Department, dated March 19, 1902, both of which were recorded on the reverse of folio 49, N° 45 of Valparaíso's Registry of Commerce for 1902, and published in Chile's Official Gazette on March 24, 1902. We were recorded on March 8, 1982, at Chile's Securities Registry of the SVS under N° 0007.

The last amendment to our articles of association, which incorporates the resolutions of the extraordinary shareholders' meeting held on June 18, 2013, that approved to increase the capital of the company, by the issuance of 51,000,000 shares, were set forth in a public deed dated June 18, 2013, executed before the notary public of Santiago, Eduardo Diez Morello, an extract of which was recorded on the folio 48,216 N° 32,190 of the Santiago Registry of Commerce for 2013, published in the Official Gazette on June 25, 2013.

Under Article 4 of our bylaws, the corporation's principal purpose is to produce, manufacture and market alcoholic and non-alcoholic beverages, to manufacture containers and packaging, and to provide transportation services, among other businesses.

Directors. Under the Chilean law regarding corporations (the "Chilean Corporations Act"), a corporation may not enter into a contract or agreement in which a director has a direct or indirect interest without prior approval by the board of directors, and then only if it inures to the benefit of the company, has terms and conditions similar to those prevailing in the market at the time of its approval, and complies with the requirements and procedures stated in Chapter XVI of the Chilean Corporation Act regarding Related Party Transactions. See "Item 7: Major Shareholders and Related Party Transactions."

The amount of any director's remuneration is established each year by the annual shareholders' meeting. Directors are forbidden, unless previously and duly authorized thereto by the board of directors, to borrow or otherwise make use of corporate money or assets for their own benefit or that of their spouses, certain relatives or related persons. These rules can only be modified by law.

It is not necessary to hold shares to be elected director, and there is no age limit established for the retirement of directors.

Rights, preferences and restrictions regarding shares. At least 30% of our net profits for each fiscal year is required to be distributed as dividends in cash to our shareholders, unless our shareholders unanimously decide otherwise. Any remaining profits may be used to establish a reserve fund (that may be capitalized at any time, amending the corporate bylaws by the vote of a majority of the voting stock issued), or to pay future dividends.

Compulsory minimum dividends, i.e., at least thirty percent of our net profits for each fiscal year, become due thirty days after the date on which the annual shareholders' meeting has approved the distribution of profits in the fiscal year. Any additional dividends approved by our shareholders become due on the date set by our shareholders or our board of directors.

Accrued dividends that corporations fail to pay or make available to their shareholders within certain periods are to be adjusted from the date on which those dividends became due and that of actual payment. Overdue dividends will accrue yearly interest at established rates over the same period.

Dividends and other cash benefits unclaimed by shareholders after five years from the date on which they became due will become the property of the Chilean Fire Department.

We have only one class of shares and there are therefore no preferences or limitations on the voting rights of shareholders. Each of our shareholders is entitled to one vote per share. In annual shareholders' meetings, resolutions are made by a simple majority of those present, provided legal quorums are met. A special or extraordinary meeting generally requires an absolute majority, in other words, 50% plus one of the shares entitled to vote; however, the Chilean Corporations Act provides that in order to carry certain motions, a two thirds majority of the outstanding voting stock is necessary.

Our directors are elected every three years and their terms are not staggered. Our shareholders may accumulate their votes in favor of just one person or distribute their votes to more than one person. In addition, by unanimous agreement of our shareholders present and entitled to vote, the vote may be omitted and the election made by acclamation.

In the event of liquidation, the Chilean Corporations Act provides that corporations may carry out distributions to shareholders on account of a reimbursement of capital only after the payment of corporate indebtedness.

There are no redemption or sinking fund provisions applicable to us, nor are there any liabilities to our shareholders relating to future capital calls by us.

Under Chilean law, certain provisions affect any existing or prospective holder of securities as a result of the shareholder owning a substantial number of shares. The Chilean Securities Market Law, as modified by the 2010 amendment, establishes that (a) any person who, directly or indirectly, owns 10% or more of the subscribed capital of an open stock corporation (the "majority shareholders") or that, as a consequence of an acquisition of shares, attains such percentage, and (b) all directors, liquidators, principal executive officers, administrators and managers of such corporations, regardless of the number of shares they possess, either directly or indirectly, must report any purchase or sale of shares to the SVS and to each of the stock exchanges in Chile where such corporation has securities listed, the day immediately following the execution of the transaction, through the technological means authorized by the SVS. This obligation shall also apply to the acquisition or sale of contracts or securities, the price or result of which is dependant on or is conditioned on, in whole or in a relevant part, the fluctuation or evolution of the price of such shares. In addition, majority shareholders must inform the SVS and the stock exchanges with respect to whether the purchase is aimed at acquiring control of the corporation or just as a financial investment.

The Chilean Securities Market Law also provides that when one or more persons intend to take over a corporation subject to oversight by the SVS, they must give prior public notice. This notice must include the price to be offered per share and the conditions of the proposed transaction, including the expected manner of acquiring the shares.

Finally, Chapter XXV of the Chilean Securities Market Law was enacted on December 20, 2000, to ensure that controlling shareholders share with minority shareholders the benefits of a change of control, by requiring that certain share acquisitions be made pursuant to a tender offer.

Article 199 bis of the Chilean Securities Market Law was introduced by the 2010 amendment, extending the obligation to make a tender offer for the remaining outstanding shares to any person, or group of persons with a joint performance agreement, that, as a consequence of the acquisition of shares, becomes the owner of two-thirds or more of the issued shares with voting rights of a corporation. Such tender offer must be effected within 30 days from the date of such acquisition.

The Chilean Corporations Act provides shareholders with preemptive rights. The Act requires that options to purchase stock representing capital increases in corporations and debentures duly convertible into stock of the issuing corporation, or any other securities extending future rights over such stock, must be offered preferably, at least once, to existing shareholders, in proportion to the number of shares owned by them. A corporation must distribute any bonus stock in the same manner.

The Chilean Corporations Act also provides shareholders with the right to withdraw from a corporation in certain situations. Unless there is an ongoing bankruptcy proceeding, if a shareholders' meeting approves any of the following matters, as modified by the 2010 amendment, dissenting shareholders will be automatically entitled to withdraw from the corporation upon payment by the corporation of the market value of their shares:

- our transformation into a different type of legal entity,
- our merger with and/or into another company,
- the disposition of 50% or more of the corporate assets, whether or not liabilities are also transferred, to be determined according to the balance sheet of the previous fiscal year, or the proposal or amendment of any business plan that contemplates the transfer of assets exceeding said percentage; the disposition of 50% or more of the corporate assets of a subsidiary, which represents at least 20% of the assets of the corporation, as well as any disposition of shares which results in the parent company losing its status as controller
- the granting of real or personal guarantees to secure third-party obligations exceeding 50% of the corporate assets, except when the third party is a subsidiary of the company (in which case approval of the board of directors will suffice)
- the creation of preferences for a series of shares or the increase, extension or reduction in the already existing ones. In this case, only dissenting shareholders of the affected series shall have the right to withdraw,
- curing certain formal defects in the corporate charter which otherwise would render it null and void or any modification of its bylaws that should grant this right, and
- other cases provided for by statute or in our bylaws, if any.

In addition, shareholders may withdraw if a person becomes the owner of two-thirds or more of the outstanding shares of the corporation as a consequence of a share acquisition and such person does not make a tender offer for the remaining shares within 30 days from the date of such acquisition.

Minority shareholders are also granted the right to withdraw when the controlling shareholder acquires more than 95% of the shares of an open stock corporation.

Our bylaws do not provide for additional circumstances under which shareholders may withdraw.

Action necessary to change the rights of holders of stock. Rights of stockholders are established by law and pursuant to the bylaws of a corporation. For certain modifications of shareholders' rights, the law requires a special majority, such as the creation, increase, extension, reduction or suppression of preferred stock, which may be adopted only with the consent of at least two-thirds of the affected series. Consequently any other impairment of rights not specifically regulated needs only an absolute majority (more than 50%) of the stock entitled to vote. However, the waiver of the shareholders' right to receive no less than 30% of the net profits accrued in any fiscal year (the "minimum dividend") requires the unanimous vote of all stockholders. The above notwithstanding, no decision of the shareholders' meeting can deprive a shareholder of any part of the stock that he/she owns.

Our bylaws do not contemplate additional conditions in connection with matters described in this subsection.

Shareholders' meetings. Our annual shareholders' meetings are to be held during the first four months of each year. During the meetings, determinations are made relating to particular matters, which matters may or may not be specifically indicated in the summons for such meeting.

The quorum for a shareholders' meeting is established by the presence, in person or by proxy, of shareholders representing at least an absolute majority of our issued voting stock; if a quorum is not present at the first meeting, the meeting can be reconvened and upon the meeting being reconvened, shareholders present at the reconvened meeting are deemed to constitute a quorum regardless of the percentage of the voting stock represented. In that case, decisions will be made by the absolute majority of stock with voting rights present or otherwise represented. The following matters are specifically reserved for annual meetings:

- review of our state of affairs and of the reports of external auditors, and the approval or rejection of the annual report, balance sheet, financial statements and records submitted by our officers or liquidators;
- distribution of profits of the respective fiscal year, including the distribution of dividends;
- election or revocation of regular and alternate board members, liquidators and external auditors; and
- determination of the remuneration of the board members, directors committee remuneration and budget, designation of the newspaper where summons for meetings shall be published and, in general, any other matter to be dealt with by the annual meeting being of corporate interest and not specifically reserved to extraordinary shareholders' meetings.

Extraordinary shareholders' meetings may be held at any time, when required by corporate necessity. During extraordinary meetings, determinations are made relating to any matter which the law or the Company's bylaws reserve for consideration by such extraordinary meetings, which matters shall be expressly set forth in the relevant summon. Whenever in an extraordinary shareholders' meeting determinations relating to matters specifically reserved to annual meetings must be made, the operation and decisions of such extraordinary meeting will follow the requirements applicable to annual meetings. The following matters, as modified by 2010 amendment, are specifically reserved for extraordinary meetings:

- dissolution of the corporation;
- transformation, merger or spin-off of the corporation and amendments to its bylaws;
- issuance of bonds or debentures convertible into stock;
- the disposition of 50% or more of the corporate assets, whether or not liabilities are also transferred, to be determined according to the balance sheet of the previous fiscal year, or the proposal or amendment of any business plan that contemplates the transfer of assets exceeding said percentage, the disposition of 50% or more of the corporate assets of a subsidiary, which represents at least 20% of the assets of the corporation, as well as any disposition of shares which results in the parent company losing its status of controlling shareholder; and
- guarantees of third parties' obligations, except when these third parties are subsidiary companies (in which case approval of the board of directors will suffice).

In addition to the above, annual and extraordinary shareholders' meetings must be called by the board of directors in the following circumstances:

- when requested by shareholders representing at least 10% of issued stock with voting rights; and
- when required by the SVS, notwithstanding its right to call such meeting directly.

Only holders of stock recorded in the Register of Shareholders of open stock corporations at midnight of the fifth business day, including Saturdays, before the date of the pertinent meeting may participate with the right to be heard and vote in shareholders' meetings. Directors and officers other than shareholders may participate in shareholders' meetings with the right to be heard.

Shareholders may be represented at meetings by other individuals, regardless of whether or not those persons are shareholders themselves. A proxy must be conferred in writing, and for the total number of shares held by the shareholder and entitled to vote in accordance with the previous paragraph.

Limitations on the right to own securities. The right to own any kind of property is guaranteed by the Chilean Constitution, and the Chilean Corporations Act does not contain any general limitation regarding the right to own securities. There are, however, certain limitations on the right of foreigners to own securities of Chilean corporations, but only for certain special types of companies. We are not affected by these limitations, and our bylaws do not contain limitations or restrictions in this regard.

Article 14 of the Chilean Corporations Act forbids public corporations from including in their bylaws any provisions restricting the free transferability of stock. However, shareholders may enter into a private agreement on this matter, but, in order for these agreements to be effective against the company and third parties, they must be recorded by the corporation and thus made available to any interested third parties. See “Item 6: Directors, Senior Management and Employees – Directors and Senior Management.”

Takeover defenses. Our bylaws do not contain any provisions that would have the effect of delaying, deferring or preventing a change in control of us and that would operate only with respect to a merger, acquisition or corporate restructuring involving us (or any of our subsidiaries).

Ownership threshold. Our bylaws do not contain any ownership threshold above which shareholder ownership must be disclosed. For a description of the ownership thresholds mandated by Chilean law, see “– Rights, preferences and restrictions regarding shares” above.

Our bylaws do not impose any conditions that are more stringent than those required by law for effecting changes in our capital.

Material Contracts

Not applicable.

Exchange Controls

General Legislation and Regulations. The Central Bank of Chile is responsible for, among other things, monetary policies and exchange controls in Chile. See “Item 3. Key Information – Selected Financial Data – Exchange Rates.” Foreign investments can be registered with the Foreign Investment Committee under Decree Law No. 600 – which registration guarantees the investor access to the Formal Exchange Market – or with the Central Bank of Chile under Chapter XIV of the Central Bank Foreign Exchange Regulations – which regulation regulates foreign exchange transactions, including access to the Formal Exchange Market.

Effective April 19, 2001, the Central Bank of Chile abrogated the then existing Chapter XXVI of the Central Bank Foreign Exchange Regulations (“Chapter XXVI”), which addressed issuance of ADSs by a Chilean company, and issued an entirely new set of Foreign Exchange Regulations (the “April 19th Regulations”), virtually eliminating all the restrictions and limitations that had been in force up to that date. The April 19th Regulations were based upon the general principle that foreign exchange transactions can be made freely in Chile by any person, notwithstanding the power conferred by law to the Central Bank of Chile of imposing certain restrictions and limitations to such transactions.

With the issuance of the April 19th Regulations, the approval by the Central Bank of Chile required for access to the Formal Exchange Market was replaced with the requirement of reporting of the relevant transactions to the Central Bank of Chile. However, some foreign exchange transactions, notably foreign loans, capital investment or deposits, continued to be subject to the requirement of being effected through the Formal Exchange Market. The April 19th Regulations reduced the time needed to effect foreign exchange transactions by foreign investors in Chile.

According to the April 19th Regulations, foreign exchange transactions done before April 19, 2001, remained subject to the regulations in effect at the time of the transactions (i.e. Chapter XXVI), unless the interested parties elected the applicability of the April 19th Regulations, thereby expressly waiving the applicability of the regulations in force at the time of the execution of the respective transaction.

On January 23, 2002, the Central Bank of Chile issued an entirely new set of Foreign Exchange Regulations, effective as from March 1st, 2002, replacing the April 19th Regulations (the “New Rules”). The New Rules preserve the general principle established in the April 19th Regulations of freedom in foreign exchange transactions, simplified procedures to reduce the time needed to materialize foreign exchange transactions by foreign investors in Chile, and introduced several new provisions.

Pursuant to the New Rules, Chilean entities are allowed, under Chapter XIV, which governs credits, deposits, investments and capital contribution from abroad, to: (i) dispose of such foreign currency allocated abroad, executing any of the transactions contemplated in Chapter XIV, without the need of delivering it into Chile, subject to the obligation of reporting said transaction to the Central Bank of Chile; and (ii) capitalize any liability expressed in foreign currency and acquired abroad.

According to the New Rules, foreign exchange transactions made pursuant to Chapter XIV, executed before April 19, 2001, were to continue to be subject to the regulations in effect at the time of the transactions, unless the interested parties elect the applicability of the New Rules, expressly waiving the applicability of the provisions which would otherwise govern them.

In connection with our initial public offering of ADSs, we entered into a foreign investment contract (the “Foreign Investment Contract”) with the Chilean Central Bank and the Depositary, pursuant to Article 47 of the Central Bank Act and former Chapter XXVI. Absent the Foreign Investment Contract, under Chilean exchange controls in force until April 19, 2001, investors would not have been granted access to the Formal Exchange Market for the purpose of converting Chilean pesos to U.S. dollars and repatriating from Chile amounts received in respect of, among other things, deposited Shares or Shares withdrawn from deposit on surrender of ADRs (including amounts received as cash dividends and proceeds from the sale in Chile of the underlying Shares and any rights with respect thereto).

Notwithstanding the April 19th Regulations and the New Rules, Chapter XXVI remained in force with respect to our ADR facility. On March 3, 2014, we, the Central Bank of Chile and the Depositary executed an agreement that terminated the Foreign Investment Contract. Consequently, the special exchange regime established under Chapter XXVI is no longer applicable. The Deposit Agreement, therefore, and the Company’s ADR program became subject to the exchange regulations of general applicability of Chapter XIV or such new regulations that may be issued in the future.

The ADS facility is currently governed by Chapter XIV on “Regulations applicable to Credits, Deposits, Investments and Capital Contributions from Abroad”. According to Chapter XIV, the establishment of an ADS facility is regarded as an ordinary foreign investment, subject to the above mentioned limitations, and it is not necessary to seek the Central Bank’s prior approval in order to establish an ADS facility. The establishment of an ADS facility only requires that the Central Bank be informed of the transaction, and that the transactions thereunder be conducted through the Formal Exchange Market.

Investment in Our Shares and ADSs

Investments made in shares of our common stock are subject to the following requirements:

- any foreign investor acquiring shares of our common stock who brought funds into Chile for that purpose must bring those funds through an entity participating in the Formal Exchange Market;
- any foreign investor acquiring shares of our common stock to be deposited and converted into ADSs who brought funds into Chile for that purpose must bring those funds through an entity participating in the Formal Exchange Market;
- in both cases, the entity of the Formal Exchange Market through which the funds are brought into Chile must report such investment to the Central Bank;

- all remittances of funds from Chile to the foreign investor upon the sale of the acquired shares of our common stock or from dividends or other distributions made in connection therewith must be made through the Formal Exchange Market;
- all remittances of funds from Chile to the foreign investor upon the sale of shares underlying ADSs (after conversion is implemented through the Depository) or from dividends or other distributions made in connection therewith must be made through the Formal Exchange Market; and
- all remittances of funds made to the foreign investor must be reported to the Central Bank by the intervening entity of the Formal Exchange Market.

When funds are brought into Chile for a purpose other than to acquire shares, deposit them and convert into ADSs and subsequently such funds are used to acquire shares to be deposited and converted into ADSs, such investment must be reported to the Central Bank by the foreign investor (or its custodian in Chile) within ten days following the end of each month.

When funds to acquire shares of our common stock or to acquire shares, deposit them and convert into ADSs are received by us abroad (i.e., outside of Chile), such investment must be reported to the Central Bank directly by the foreign investor within ten days following the end of the month in which the investment was made.

When funds to acquire shares of our common stock or to acquire shares, deposit them and convert into ADSs are received by us in Chile, such investment must be reported to the Central Bank directly by an entity participating in the Formal Exchange Market on the day the investment is made.

All payments in foreign currency in connection with our shares of common stock or ADSs made from Chile through the Formal Exchange Market must be reported to the Central Bank by the entity participating in the transaction. In the event there are payments made with foreign currency originating outside of Chile, the foreign investor must provide the relevant information to the Central Bank directly within the first ten calendar days of the month following the date on which the payment was made.

There can be no assurance that additional Chilean restrictions applicable to the holders of shares of our common stock or ADSs, the disposition of shares of our common stock underlying ADSs or the conversion or repatriation of the proceeds from such disposition will not be imposed in the future, nor can we assess the duration or impact of such restrictions if imposed.

This summary does not purport to be complete and is qualified by reference to Chapter XIV of the Central Bank Foreign Exchange Regulations, a copy of which is available in Spanish and English versions at the Central Bank's website at www.bcentral.cl.

Taxation

Chilean Tax Considerations

The following discussion is based on certain Chilean income tax laws presently in force, including Rulings N°324 of January 29, 1990, and N°3708 of October 1, 1999 of the Chilean Internal Revenue Service and other applicable regulations and rulings. The discussion summarizes the principal Chilean income tax consequences of an investment in the ADSs or shares of common stock by an individual who is not domiciled in or a resident of Chile or a legal entity that is not organized under the laws of Chile and does not have a permanent establishment located in Chile which we refer to as a foreign holder. For purposes of Chilean law, an individual holder is a resident of Chile if he or she has resided in Chile for more than six consecutive months in one calendar year or for a total of more than six months, whether consecutive or not, in two consecutive tax years. An individual holder is domiciled in Chile if he or she resides in Chile with the purpose of staying in Chile (such purpose to be evidenced by circumstances such as the acceptance of employment within Chile or the relocation of his or her family to Chile). This discussion is not intended as tax advice to any particular investor, which can be rendered only in light of that investor's particular tax situation. Neither is it intended to be a comprehensive description of all the tax considerations that may be relevant to a decision to purchase, own or dispose of shares or ADSs and does address all of the tax consequences that may be relevant to specific holders in light of their particular circumstances. Holders of shares and ADSs are advised to consult their own tax advisors concerning the Chilean or other tax consequences relating to the ownership of shares or ADSs.

Under Chilean law, provisions contained in statutes such as tax rates applicable to foreign holders, the computation of taxable income for Chilean purposes and the manner in which Chilean taxes are imposed and collected may be amended only by another statute. In addition, the Chilean tax authorities issue rulings and regulations of either general or specific application interpreting the provisions of Chilean tax law. Chilean taxes may not be assessed retroactively against taxpayers who act in good faith relying on such rulings and regulations, but Chilean tax authorities may change said rulings and regulations prospectively. There is no general income tax treaty in force between Chile and the United States.

Cash dividends and Other Distributions. Cash dividends paid by us with respect to the ADSs or shares of common stock held by a foreign holder will be subject to a 35.0% Chilean withholding tax, which is withheld and paid over by us, which we refer to as the Chilean withholding tax. A credit against the Chilean withholding tax is available based on the level of corporate income tax, or first category tax, actually paid by us on the taxable income to which the dividend is imputed; however, this credit does not reduce the Chilean withholding tax on a one-for-one basis because it also increases the base on which the Chilean withholding tax is imposed. In addition, distribution of book income in excess of retained taxable income is subject to the Chilean withholding tax, but such distribution is not eligible for the credit. Under Chilean income tax law, for purposes of determining the level of the first category tax that has been paid by us, dividends generally are assumed to have been paid out of our oldest retained taxable profits. Presently, the first category tax rate is 20.0%. Whether the first category tax is imposed or not, the effective overall combined rate of Chilean taxes imposed with respect to our distributed profits would be 35.0%. Nevertheless, in the case that the retained taxable profits or exempted profits as of December 31 of the year preceding a dividend are not sufficient to attribute to such dividend, we will make a withholding of 35.0% of the amount that exceeds those retained taxable or exempted profits. In case such withholding is determined to be excessive before the end of the year, there will be rights to file for the reimbursement of the excess withholding.

The foregoing tax consequences apply to cash dividends paid by us. Dividend distributions made in property (other than shares of common stock) will be subject to the same Chilean tax rules as cash dividends.

Capital Gains. Gain realized on the sale, exchange or other disposition by a foreign holder of ADSs (or ADRs evidencing ADSs) will not be subject to Chilean taxation, provided that such disposition occurs outside Chile or that it is performed under the rules of Title XXIV of the Chilean Securities Market Law, as amended by Law N° 19,601, dated January 18, 1999. The deposit and withdrawal of shares of common stock in exchange for ADRs will not be subject to any Chilean taxes.

Gain recognized on a sale or exchange of shares of common stock (as distinguished from sales or exchanges of ADSs representing such shares of common stock) by a foreign holder will be subject to both the first category tax and the Chilean withholding tax (the former being creditable against the latter) if (1) the foreign holder has held such shares of common stock for less than one year since exchanging ADSs for the shares of common stock, (2) the foreign holder acquired and disposed of the shares of common stock in the ordinary course of its business or as a regular trader of stock or (3) the sale is made to a company in which the foreign holder holds an interest (10.0% or more of the shares in the case of open stock corporations). In all other cases, gain on the disposition of shares of common stock will be subject only to the first category tax levied as a sole tax. However, if it is impossible to determine the taxable capital gain, a 5.0% withholding will be imposed on the total amount to be remitted abroad without any deductions as a provisional payment of the total tax due.

The tax basis of shares of common stock received in exchange for ADSs will be the acquisition value of such shares. The valuation procedure set forth in the deposit agreement, which has been approved by the Chilean Internal Revenue Service pursuant Ruling N° 324 of 1990, values shares of common stock that are being exchanged at the highest price at which they trade on the Santiago Stock Exchange on the date of the exchange, generally will determine the acquisition value for this purpose. Consequently, the conversion of ADSs into shares of common stock and sale of such shares of common stock for the value established under the deposit agreement will not generate a capital gain subject to taxation in Chile.

In the case where the sale of the shares is made on a day that is different than the date in which the exchange is recorded, capital gains subject to taxation in Chile may be generated. However, following Ruling N° 3708 of the Chilean Internal Revenue Service, we will include in the deposit agreement a provision whereby the capital gain that may be generated if the exchange date is different than the date in which the shares received in exchange for ADSs are sold, will not be subject to taxation. Such provision states that in the event that the exchanged shares are sold by the ADS holders in a Chilean stock exchange on the same day in which the exchange is recorded in the shareholders' registry of the issuer or within two business days prior to the date on which the sale is recorded in the shareholders' registry, the acquisition price of such exchanged shares shall be the price registered in the invoice issued by the stock broker that participated in the sale transaction.

The distribution and exercise of preemptive rights relating to the shares of common stock will not be subject to Chilean taxation. Amounts received for the assignment of preemptive rights relating to the shares will be subject to both the first category tax and the Chilean withholding tax (the former being creditable against the latter to the extent described above).

The Chilean Internal Revenue Service has not enacted any rule nor issued any ruling about the applicability of the norms explained below (referred to as Laws N° 19,738 and N° 19,768) to the foreign holders of ADRs.

To the extent that our shares are actively traded on a Chilean stock exchange, foreign institutional investors who acquire our shares may benefit from a tax exemption included in an amendment to the Chilean Income Tax Law, Law N° 19,738 published on June 19, 2001. The amendment established an exemption for the payment of income tax by foreign institutional investors, such as mutual funds, pension funds and others, that obtain capital gains in the sales through a Chilean stock exchange, a tender offer or any other system authorized by the Superintendency of Securities and Insurance, of shares of publicly traded corporations that are significantly traded in stock exchanges.

A foreign institutional investor is an entity that is either:

- a. a fund that makes public offers of its shares in a country which public debt has been rated investment grade by an international risk classification agency qualified by the Superintendency of Securities and Insurance;
- b. a fund that is registered with a regulatory entity of a country which public debt has been rated investment grade by an international risk classification agency qualified by the Superintendency of Securities and Insurance, provided that the investments in Chile, including securities issued abroad that represent Chilean securities, held by the fund represent less than 30.0% of its share value;
- c. a fund that holds investments in Chile that represent less than 30.0% of its share value, provided that it proves that no more than 10.0% of its share value is directly or indirectly owned by Chilean residents;
- d. a pension fund that is exclusively formed by individuals that receive their pension on account of capital accumulated in the fund;
- e. a fund regulated by Law N° 18,657, or the Foreign Capital Investment Funds Law, in which case all holders of its shares must reside abroad or be qualified as local institutional investors; or
- f. any other institutional foreign investor that complies with the characteristics defined by a regulation with the prior report of the Superintendency of Securities and Insurance and the Chilean Internal Revenue Service.

In order to be entitled to the exemption, foreign institutional investors, during the time in which they operate in Chile must:

- a. be organized abroad and not be domiciled in Chile;
- b. not participate, directly or indirectly, in the control of the issuers of the securities in which they invest and not hold, directly or indirectly, 10.0% or more of such companies' capital or profits;
- c. execute an agreement in writing with a Chilean bank or securities broker in which the intermediary is responsible for the execution of purchase and sale orders and for the verification, at the time of the respective remittance, that such remittances relate to capital gains that are exempt from income tax in Chile or, if they are subject to income tax, that the applicable withholdings have been made; and
- d. register in a special registry with the Chilean Internal Revenue Service.

Pursuant to the enacted amendment to the Chilean Income Tax Law published on November 7, 2001 (Law N° 19,768) as amended by Law N° 19,801 published on April 25, 2002, the sale and disposition of shares of Chilean public corporations which are actively traded on a Chilean stock exchange is not levied by any Chilean tax on capital gains if the sale or disposition was made:

- a. on a local stock exchange or any other stock exchange authorized by the Superintendency of Securities and Insurance or in a tender offer process according to Title XXV of the Chilean Securities Market Law, so long as the shares (a) were purchased on a public stock exchange or in a tender offer process pursuant to Title XXV of the Chilean Securities Market Law, (b) are newly issued shares issued in a capital increase of the corporation, or (c) were the result of the exchange of convertible bonds (in which case the option price is considered to be the price of the shares). In this case, gains exempted from Chilean taxes shall be calculated using the criteria set forth in the Chilean Income Tax Law; or
- b. within 90 days after the shares would have ceased to be significantly traded on stock exchange. In such case, the gains exempted from Chilean taxes on capital gains will be up to the average price per share of the last 90 days. Any gains above the average price will be subject to the first category tax.

Other Chilean Taxes. No Chilean inheritance, gift or succession taxes apply to the transfer or disposition of the ADSs by a foreign holder but such taxes generally will apply to the transfer at death or by a gift of shares of common stock by a foreign holder. No Chilean stamp, issue, registration or similar taxes or duties apply to foreign holders of ADSs or shares of common stock.

Withholding Tax Certificates. Upon request, we will provide to foreign holders appropriate documentation evidencing the payment of the Chilean withholding tax. We will also inform when the withholding was excessive in order to allow the filing for the reimbursement of taxes.

United States Federal Income Tax Considerations

The following discussion summarizes the principal U.S. federal income tax considerations relating to the acquisition, ownership and disposition of Common Stock or ADSs by a U.S. holder (as defined below) holding such Common Stock or ADSs as capital assets for U.S. federal income tax purposes (generally, property held for investment). This summary is based upon the Internal Revenue Code of 1986, as amended (the "Code"), Treasury regulations, administrative pronouncements of the U.S. Internal Revenue Service (the "IRS") and judicial decisions, all as in effect on the date hereof, and all of which are subject to change (possibly with retroactive effect) and to differing interpretations. This summary does not describe any implications under state, local or non-U.S. tax law, or any aspect of U.S. federal tax law (such as the estate tax, gift tax or the Medicare tax on net investment income) other than U.S. federal income taxation.

This summary does not purport to address all the material U.S. federal income tax consequences that may be relevant to the holders of the Common Stock or ADSs, and does not take into account the specific circumstances of any particular investors, some of which (such as tax-exempt entities, banks or other financial institutions, insurance companies, dealers in securities or currencies, traders in securities that elect to use a mark-to-market method of accounting for their securities holdings, regulated investment companies, real estate investment trusts, investors liable for the alternative minimum tax, partnerships and other pass-through entities, U.S. expatriates, investors that own or are treated as owning 10% or more of our voting stock, investors that hold the Common Stock or ADSs as part of a straddle, hedge, conversion or constructive sale transaction or other integrated transaction and persons whose functional currency is not the U.S. dollar) may be subject to special tax rules.

As used below, a "U.S. holder" is a beneficial owner of Common Stock or ADSs that is, for U.S. federal income tax purposes:

- an individual citizen or resident of the United States;
- a corporation (or an entity taxable as a corporation) created or organized in or under the laws of the United States, any state thereof, or the District of Columbia;
- an estate, the income of which is subject to U.S. federal income tax regardless of its source; or
- a trust if (A) a court within the United States is able to exercise primary supervision over the administration of the trust and one or more United States persons have the authority to control all substantial decisions of the trust or (B) the trust has a valid election in effect under applicable U.S. Treasury regulations to be treated as a United States person.

If a partnership or other entity taxable as a partnership holds Common Stock or ADSs, the tax treatment of a partner will generally depend on the status of the partner and the activities of the partnership. Partners of partnerships holding Common Stock or ADSs should consult their tax advisors.

In general, for U.S. federal income tax purposes, holders of American Depositary Receipts evidencing ADSs will be treated as the beneficial owners of the Common Stock represented by those ADSs.

Taxation of Distributions

In general, distributions with respect to the Common Stock or ADSs will, to the extent made from our current or accumulated earnings and profits, as determined under U.S. federal income tax principles, constitute dividends for U.S. federal income tax purposes. If a distribution exceeds the amount of our current and accumulated earnings and profits, as so determined under U.S. federal income tax principles, the excess will be treated first as a non-taxable return of capital to the extent of the U.S. holder's tax basis in the Common Stock or ADSs, and thereafter as capital gain. We do not intend to maintain calculations of our earnings and profits under U.S. federal income tax principles and, unless and until such calculations are made, U.S. holders should assume all distributions are made out of earnings and profits and constitute dividend income. As used below, the term "dividend" means a distribution that constitutes a dividend for U.S. federal income tax purposes.

The gross amount of any dividends (including amounts withheld in respect of Chilean taxes) paid with respect to the Common Stock or ADSs generally will be subject to U.S. federal income taxation as ordinary income and will not be eligible for the dividends received deduction allowed to corporations. Dividends paid in Chilean currency will be included in the gross income of a U.S. holder in a U.S. dollar amount calculated by reference to the exchange rate in effect on the date the dividends are actually or constructively received by the U.S. holder, or in the case of dividends received in respect of ADSs, on the date the dividends are actually or constructively received by the depository or its agent, whether or not converted into U.S. dollars. A U.S. holder will have a tax basis in any distributed Chilean currency equal to its U.S. dollar amount on the date of receipt by the U.S. holder or disposition, as the case may be, and any gain or loss recognized upon a subsequent disposition of such Chilean currency generally will be foreign currency gain or loss that is treated as U.S. source ordinary income or loss. If dividends paid in Chilean currency are converted into U.S. dollars on the day they are received by the U.S. holder, the depository or its agent, as the case may be, U.S. holders generally should not be required to recognize foreign currency gain or loss in respect of the dividend income. U.S. holders should consult their own tax advisors regarding the treatment of any foreign currency gain or loss if any Chilean currency received by the U.S. holder or the depository or its agent is not converted into U.S. dollars on the date of receipt.

Under current law, the U.S. dollar amount of dividends by an individual with respect to the ADSs will be subject to taxation at a maximum rate of 15% if the dividends represent "qualified dividend income." Dividends paid on the ADSs will be treated as qualified dividend income if (i) the ADSs are readily tradable on an established securities market in the United States, (ii) the U.S. holder meets the holding period requirement for the ADSs (generally more than 60 days during the 121-day period that begins 60 days before the ex-dividend date, and (iii) we were not in the year prior to the year in which the dividend was paid, and are not in the year in which the dividend is paid, a passive foreign investment company ("PFIC"). The ADSs are listed on the New York Stock Exchange, and should qualify as readily tradable on an established securities market in the United States so long as they are so listed. However, no assurances can be given that the ADSs will be or remain readily tradable. Based on our audited financial statements as well as relevant market and shareholder data, we believe that we were not treated as a PFIC for U.S. federal income tax purposes with respect to our 2013 taxable year. In addition, based on our audited financial statements and current expectations regarding the value and nature of our assets, the sources and nature of our income, and relevant market and shareholder data, we do not anticipate becoming a PFIC for our 2014 taxable year. Because these determinations are based on the nature of our income and assets from time to time, and involve the application of complex tax rules, no assurances can be provided that we will not be considered a PFIC for the current (or any past or future) tax year.

Based on existing guidance, it is not entirely clear whether dividends received with respect to the Common Stock (to the extent not represented by ADSs) will be treated as qualified dividend income, because the Common Stock are not themselves listed on a U.S. exchange. In addition, the U.S. Treasury Department has announced its intention to promulgate rules pursuant to which holders of ADSs or preferred stock and intermediaries through whom such securities are held will be permitted to rely on certifications from issuers to establish that dividends are treated as qualified dividends. Because such procedures have not yet been issued, we are not certain that we will be able to comply with them. U.S. Holders of ADSs and Common Stock should consult their own tax advisors regarding the availability of the reduced dividend tax rate in the light of their own particular circumstances.

Dividends paid by us generally will constitute foreign source "passive category" income and will be subject to various other limitations for U.S. foreign tax credit purposes. Subject to generally applicable limitations under U.S. federal income tax law, Chilean income tax imposed or withheld on such dividends, if any, will be treated as a foreign income tax eligible for credit against a U.S. holder's U.S. federal income tax liability (or at a U.S. holder's election if it does not elect to claim a foreign tax credit for any foreign income taxes paid during the taxable year, all foreign income taxes paid may instead be deducted in computing such U.S. holder's taxable income). In general, special rules will apply to the calculation of foreign tax credits in respect of dividend income that is subject to preferential rates of U.S. federal income tax.

U.S. holders should be aware that the IRS has expressed concern that parties to whom ADSs are released may be taking actions that are inconsistent with the claiming of foreign tax credits by U.S. holders of ADSs. Accordingly, the discussion above regarding the creditability of Chilean income tax on dividends could be affected by future actions that may be taken by the IRS. The rules with respect to the U.S. foreign tax credit are complex, and U.S. holders of Common Stock or ADSs are urged to consult their own tax advisors regarding the availability of the foreign tax credit under their particular circumstances.

Taxation of Capital Gains

Deposits and withdrawals of Common Stock by U.S. holders in exchange for ADSs will not result in the realization of gain or loss for U.S. federal income tax purposes.

In general, gain or loss, if any, realized by a U.S. holder upon a sale, exchange or other taxable disposition of Common Stock or ADSs will be subject to U.S. federal income taxation as capital gain or loss in an amount equal to the difference between the amount realized on the sale, exchange or other taxable disposition and such U.S. holder's adjusted tax basis in the Common Stock or ADSs. Such capital gain or loss will be long-term capital gain or loss if at the time of sale, exchange or other taxable disposition the Common Stock or ADSs have been held for more than one year. Under current U.S. federal income tax law, net long-term capital gain of certain U.S. holders (including individuals) is eligible for taxation at preferential rates. The deductibility of capital losses is subject to certain limitations under the Code.

Gain, if any, realized by a U.S. holder on the sale, exchange or other taxable disposition of Common Stock or ADSs generally will be treated as U.S. source gain for U.S. foreign tax credit purposes. Consequently, if a Chilean income tax is imposed on the sale or disposition of Common Stock, a U.S. holder that does not receive sufficient foreign source income from other sources may not be able to derive effective U.S. foreign tax credit benefits in respect of such Chilean income tax. Alternatively, a U.S. holder may take a deduction for all foreign income taxes paid during the taxable year if it does not elect to claim a foreign tax credit for any foreign taxes paid or accrued during the taxable year. U.S. holders should consult their own tax advisors regarding the application of the foreign tax credit rules to their investment in, and disposition of, Common Stock or ADSs.

Passive Foreign Investment Company Rules

Based upon our current and projected income, assets and activities, we do not expect the Common Stock or ADSs to be considered shares of a PFIC for our current fiscal year or for future fiscal years. However, because the determination of whether the Common Stock or ADSs constitute shares of a PFIC will be based upon the composition of our income, assets and the nature of our business, as well as the income, assets and business of entities in which we hold at least a 25% interest, from time to time, and because there are uncertainties in the application of the relevant rules, there can be no assurance that the Common Stock or ADSs will not be considered shares of a PFIC for any fiscal year. If the Common Stock or ADSs were shares of a PFIC for any fiscal year, U.S. holders (including certain indirect U.S. holders) may be subject to adverse tax consequences, including the possible imposition of an interest charge on gains or "excess distributions" allocable to prior years in the U.S. holder's holding period during which we were determined to be a PFIC. If we are deemed to be a PFIC for a taxable year, dividends on our Common Stock or ADSs would not be "qualified dividend income" eligible for preferential rates of U.S. federal income taxation.

Under recently issued temporary regulations effective for taxable years ending on or after December 30, 2013, a U.S. Holder who owns Common Stock or ADSs during any taxable year that we are a PFIC in excess of certain de minimus amounts and fails to qualify for certain other exemptions would be required to file IRS Form 8621. In addition, under certain circumstances, the temporary regulations also require a "United States person" (as such term is defined under the Code) that owns an interest in a PFIC as an indirect shareholder through one or more United States persons to file Form 8621 for any taxable year during which such indirect shareholder is treated as receiving an excess distribution in connection with the ownership or disposition of such interest, or reports income pursuant to mark-to-market election. U.S. holders should consult their own tax advisors regarding the application of the PFIC rules to the Common Stock or ADSs.

U.S. Information Reporting and Backup Withholding

A U.S. holder of Common Stock or ADSs may, under certain circumstances, be subject to information reporting and backup withholding with respect to certain payments to such U.S. holder, such as dividends paid by our company or the proceeds of a sale, exchange or other taxable disposition of Common Stock or ADSs, unless such U.S. holder (i) is an exempt recipient and demonstrates this fact when so required, or (ii) in the case of backup withholding, provides a correct taxpayer identification number, certifies that it is a U.S. person and that it is not subject to backup withholding, and otherwise complies with applicable requirements of the backup withholding rules. Backup withholding is not an additional tax. Any amount withheld under these rules will be creditable against a U.S. holder's U.S. federal income tax liability, provided the requisite information is timely furnished to the IRS.

“Specified Foreign Financial Asset” Reporting

Owners of “specified foreign financial assets” with an aggregate value in excess of U.S.\$50,000 (and in some circumstances, a higher threshold), may be required to file an information report with respect to such assets with their U.S. federal income tax returns. “Specified foreign financial assets” generally include any financial accounts maintained by foreign financial institutions as well as any of the following, but only if they are not held in accounts maintained by financial institutions: (i) stocks and securities issued by non-U.S. persons, (ii) financial instruments and contracts held for investment that have non-U.S. issuers or counterparties and (iii) interests in foreign entities.

Prospective purchasers should consult their own tax advisors regarding the application of the U.S. federal income tax laws to their particular situations as well as any additional tax consequences resulting from purchasing, holding or disposing of Common Stock or ADSs, including the applicability and effect of the tax laws of any state, local or foreign jurisdiction, including estate, gift, and inheritance laws.

Dividends and Paying Agents

Not applicable.

Statement by Experts

Not applicable.

Documents on Display

We are subject to the informational requirements of the Exchange Act. In accordance with these requirements, we file annual reports and submit other information to the United States Securities and Exchange Commission (the “SEC”). These materials, including this Form 20-F and the exhibits thereto, may be inspected and copied at the SEC’s Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the SEC’s Public Reference Room by calling the SEC in the United States at 1-800-SEC-0330. The SEC also maintains a website at <http://www.sec.gov> that contains reports, proxy statements and other information regarding registrants that file electronically with the SEC. Form 20-F reports and the other information submitted by us to the SEC may be accessed through this website. Additionally, the documents concerning us, which are referred to in this annual report, may be inspected at our principal offices at Vitacura 2670, Twenty Third Floor, Santiago, Chile.

Subsidiary Information

Not applicable.

ITEM 11: Quantitative and Qualitative Disclosures About Market Risk

The following discussion about our risk management activities includes “forward-looking statements” that involve risk and uncertainties. Actual results could differ materially from those projected in the forward-looking statements.

We face primary market risk exposures in three categories: interest rate fluctuations, exchange rate fluctuations and commodity price fluctuations. We periodically review our exposure to the three principal sources of risk described above and determine at our senior management level how to minimize the impact on our operations of commodity price, foreign exchange and interest rate changes. As part of this review process, we periodically evaluate opportunities to enter into hedging mechanisms to mitigate such risks.

The market risk sensitive instruments referred to below are entered into only for purposes of hedging our risks and are not used for trading purposes.

Qualitative Information About Market Risk

Interest Rate Sensitivity

As of December 31, 2013, we had a total CLP11,840 million in debt indexed to LIBOR (CLP14,156 million as of December 31, 2012). Consequently, as of December 31, 2013, our financing structure consisted (without taking into account the cross currency swaps effects) of 5% (6% in 2012) of debt with variable interest rates, and 95% (94% in 2012) of debt with fixed interest rates.

To manage the interest rate risk, we have an interest rate administration policy that intends to reduce the volatility of our financial expenses, and to maintain an ideal percentage of our debt in fixed rate instruments. The financial position is mainly set by the use of short-term and long-term debt, as well as derivative instruments such as cross-currency interest rate swaps.

As of December 31, 2013, after considering the effect of interest rates and currency swaps, 100% (99% in 2012) of our long-term debt had fixed interest rates.

The terms and conditions of the Company’s obligations as of December 31, 2013, including exchange rates, interest rates, maturities and effective interest rates are detailed in Note 27 to our audited financial statements included elsewhere in this annual report.

Commodity and Raw Material Price Sensitivity

The principal commodity price sensitivity faced by us relate to fluctuations in: 1) prices and supply of barley and malt, which we use for the production of beer, 2) prices of concentrates, sugar and plastic resin, which we use for the production and packaging of soft drinks, and 3) prices of bulk wine and grapes, which we use for the manufacturing of wine and spirits.

Barley and malt. In Chile, we obtain our supply of barley and malt from local producers and in the international market. Long term supply agreements are entered into with local producers, where the barley price is set annually according to the market price, which is used to determine the malt price as per the agreements’ algorithms. The purchases and commitments expose the Company to risk regarding the fluctuation of commodity prices.

During 2013, we purchased 32,203 tons of malt (32,300 tons in 2012) and 54,162 tons of barley (48,396 tons in 2012). CCU Argentina acquires malt only from local producers. This raw material accounts for approximately 30% of the direct costs of beer. See “Item 4: Information on the Company – Business Overview – Operating Segments Information – Our Beer Chile business – Raw Materials and other supplies” and “Item 4: Information on the Company – Business Overview – Operating Segments Information– Our Beer Argentina business– Raw Materials.” We do not hedge these transactions. Rather, we negotiate yearly contracts with malt suppliers.

Concentrates, sugar and plastic resin. The principal raw material used in the production of non-alcoholic beverages are concentrates, which are mainly acquired from licensees, sugar and plastic resin for the manufacturing of plastic bottles and containers. We generally purchase our sugar requirements from Empresas lansa S.A., the sole producer of sugar in Chile, as well as from imports. Plastic resin is also imported. The Company is exposed to price fluctuation risks with regards to these raw materials, which jointly represent 56% of the direct cost of the non-alcoholic beverages. See "Item 4: Information on the Company – Business Overview – Operating Segment Information – Our Non-Alcoholic business – Our Non-alcoholic Beverage production and Marketing in Chile – Raw Materials and Other Supplies." We do not hedge these transactions.

Grapes and wine. The principal raw materials used by our wine subsidiary VSPT in the production of wine are its own harvested grape as well as purchased grapes and wine. VSPT obtains approximately 31% of the grapes used for export wines from its own vineyards, thereby reducing grape price volatility and ensuring quality consistency. Approximately 90% of the wine or grape supply for the production of the wine sold in the domestic market is purchased from third parties. During 2013, VSPT purchased 55% of the necessary grapes and wine on the basis of yearly contracts at fixed prices from third parties. Spot transactions for wine are executed from time to time depending on additional wine needs. During the last three years VSPT bought grapes and wine in Chile in the amount, CLP38,705 million, CLP35,473 million and CLP29,843 million, respectively. See "Item 4: Information on the Company – Business Overview – Operating Segments Information – Wine Operating Segment – Raw Materials and other supplies."

Exchange Rate Sensitivity

We are exposed to exchange rate risks resulting from: a) our net exposure of foreign currency assets and liabilities, b) exports sales, c) the purchase of raw material, products and capital investments effected in foreign currencies, or indexed to such currencies, and d) the net investment of subsidiaries in Argentina. Our greatest exchange rate risk exposure is the variation of the Chilean peso as compared to the US dollar, euro, sterling pound and Argentine peso.

As of December 31, 2013, we maintained in Chile foreign currency obligations amounting to CLP46,598 (CLP37,348 million in 2012), mostly denominated in U.S. dollars. Foreign currency obligations accruing variable interest rates (CLP11,840 million in 2013 and CLP14,156 million in 2012) represented 5% (6% in 2012) of the total of such obligations. The remaining 95% (94% in 2012) is denominated in inflation-indexed Chilean pesos. In addition, we maintain foreign currency assets of CLP41,416 million (CLP35,306 million in 2012) that mainly correspond to exports accounts receivable.

Regarding the Argentine subsidiaries operations, the liability net exposure in U.S. dollars and other currencies amounted to CLP9,412 million as of December 31, 2013 (CLP4,794 million in 2012).

Regarding the Uruguayan subsidiaries operations, the liability net exposure in U.S. dollars and other currencies amounted to CLP467 million as of December 31, 2013.

To protect the value of the foreign currency assets and liabilities net position of our Chilean operations, we enter into derivative agreements (currency forwards) to hedge against any variation in the Chilean peso as compared to other currencies.

As of December 31, 2013, our assets (liabilities) net exposure in foreign currencies, after the use of derivative instruments, amounted to CLP1,069 million (CLP2,933 million in 2012).

In 2013, of our total sales, 8% (9% in 2012) correspond to export sales made in foreign currencies, mainly U.S. dollars, euro, sterling pound, and of the total costs, 57% (57% in 2012) correspond to raw material and product purchases in foreign currencies, or indexed to such currencies. We do not actively hedge the variations in the expected cash flows from such transactions.

On the other hand, we are exposed to exchange rate movements related to the conversion from Argentine and Uruguayan pesos to Chilean pesos in the income, assets and liabilities of our subsidiaries in Argentina. We do not actively hedge the risks related to this conversion at our subsidiaries, the effects of which are recorded in Equity. As of December 31, 2013, the net investment in our Argentine, Uruguayan and Paraguayan subsidiaries amounted to CLP84,363 million (CLP92,746 million in 2012), CLP8,815 million and CLP11,255 million, respectively.

Quantitative Information About Market Risk

Interest Rate Sensitivity

Most of our debt is at a fixed interest rate, so it is not exposed to fluctuations in interest rates. As of December 31, 2013, our interest-bearing debt amounted to CLP263,251 million (see note 27 to the consolidated financial statements), 95% of which was fixed debt and 5% of which was variable-rate debt.

The following table summarizes debt obligations with interest rates by maturity date, the related weighted-average interest rates and fair values:

| Interest - Bearing Debts as of December 31, 2013 (millions of Ch\$, except percentages) | | | | | | | | | |
|---|------------------------------|----------------------------------|-------------|-------------|-------------|-------------|-------------------|--------------|-------------------|
| | | Contractual Maturity Date | | | | | | | |
| | | 2014 | 2015 | 2016 | 2017 | 2018 | Thereafter | Total | Fair Value |
| Interest bearing liabilities | | | | | | | | | |
| Fixed rate | | | | | | | | | |
| Ch\$ | Bonds and Banks | 81,983 | 9,040 | 9,040 | 24,795 | 7,645 | 109,811 | 242,313 | 188,597 |
| | Interest rate | 3.3% | 5.0% | 5.0% | 6.2% | 4.6% | 4.9% | | |
| US\$ | Average interest rate | 5,319 | 73 | 73 | | | | 5,465 | 5,465 |
| | | 1.2% | 1.8% | 1.8% | | | | 1.2% | |
| EUR | Average interest rate | 4,671 | | | | | | 4,671 | 4,671 |
| | | 0.8% | | | | | | 0.8% | |
| Argentine pesos | Average interest rate | 24,655 | 9,132 | 3,407 | 2,623 | 2,233 | 1,799 | 43,849 | 43,849 |
| | | 17.5% | 15.0% | 15.0% | 15.0% | 15.0% | 15.0% | 17.5% | |
| Uruguayan pesos | Average interest rate | 1,447 | | | | | | 1,447 | 1,447 |
| | | 1.8% | | | | | | 1.8% | |
| Variable rate | | | | | | | | | |
| US\$ | Average interest rate | 70 | 2,167 | 10,074 | | | | 12,311 | 132 |
| | | Libor + 1,26% | | | | | | | |
| Non interest bearing liabilities | | | | | | | | | |
| Derivate Contract | | | | | | | | | |
| Cross Currency Swap: | | | | | | | | | |
| | Receive US\$ at Libor + 1.36 | 178 | 195 | 7,365 | | | | 7,737 | 7,737 |
| | Pay US\$ at 3.6% | 190 | 187 | 5,115 | | | | | |
| | Pay EUR at 2.75% | 140 | 89 | 2,204 | | | | 2,433 | 2,433 |
| | Forwards | 661 | | | | | | 661 | 661 |

Commodity Price Sensitivity

The major commodity price sensitivity faced by us relate to fluctuations in malt prices.

The following table summarizes information about our malt, barley, sugar and bulk wine inventories and futures contracts that are sensitive to changes in commodity prices, mainly malt prices. For inventories, the table presents the carrying amount and fair value of the inventories and contracts as of December 31, 2013. For these contracts the table presents the notional amount in tons, the weighted average contract price, and the total dollar contract amount by expected maturity date.

Commodity Price Sensitivity as of December 31, 2013

| | Carrying Amount | | | | | | Fair Value |
|---|-------------------|--------|--------|-------|-----------------|-------|------------|
| On Balance Sheet Position | | | | | | | |
| Malt inventory (millions of CLP) | 9.875 | | | | | | 10.374 |
| Bulk wine inventory - raw material | 33.677 | | | | | | 32.631 |
| | Expected Maturity | | | | | | Fair Value |
| | 2014 | 2015 | 2016 | 2017 | 2018 Thereafter | | |
| Purchase Contracts | | | | | | | |
| Malt: | | | | | | | |
| Fixed Purchase Volume (tons) | 33.126 | 36.058 | 10.780 | | | | |
| Weighted Average Price (US\$ per ton)(*) | 572 | 572 | 572 | | | | |
| Contract Amount (thousands of US\$) | 18.959 | 20.637 | 6.170 | | | | 48.078 |
| Sugar: | | | | | | | |
| Fixed Purchase Volume (tons) | 75.614 | | | | | | |
| Weighted Average Price (US\$ per ton)(*) | 600 | | | | | | |
| Contract Amount (thousands of US\$) | 45.368 | | | | | | 43.841 |
| Grapes: | | | | | | | |
| Fixed Purchase Volume (tons) | 20.169 | 15.902 | 5.765 | 1.637 | 1.537 | 2.274 | |
| Weighted Average Price (CLP per liter)(*) | 197 | 192 | 246 | 447 | 456 | 457 | |
| Contract Amount (thousands of CLP) | 3.973 | 3.049 | 1.416 | 0.732 | 0.700 | 1.039 | 11.689 |
| Wine: | | | | | | | |
| Fixed Purchase Volume (tons) | 8.498 | | | | | | |
| Weighted Average Price (CLP per liter)(*) | 286 | | | | | | |
| Contract Amount (thousands of CLP) | 2.432 | | | | | | 2.430 |

(*) Weighted average price estimation is calculated based on expected market prices. Prices to be paid by us are adjusted based on current market conditions.

As of December 31, 2013 we had malt purchase contracts for US\$76.5 million, compared with US\$94.6 million as of December 31, 2012.

Exchange Rate Sensitivity

The major exchange rate risk faced by us is the variation of the Chilean peso against the U.S. dollar.

A portion of our subsidiaries operating revenue and assets and liabilities are in currencies that differ from our functional currency. However, since some of their operating revenues and expenses are in the same currency, this can create a partial natural hedge. In the case of our subsidiary VSPT, occasionally there exist short-term timing differences related to invoicing and cash collection which can generate currency exposure. We have entered into short-term US dollar currency forward contracts to mitigate this risk.

The following table summarizes our debt obligations, cash and cash equivalents, accounts receivable and derivative contracts in foreign currencies as of December 31, 2013 in millions of Chilean pesos, according to their maturity date, weighted-average interest rates and fair values:

Exchange Rate Sensitivity as of December 31, 2013
(millions of Ch\$, except percentages and exchange rate)

| | | Contractual Maturity Date | | | | | Thereafter | Total | Fair Value |
|----------------------------------|------------------|---------------------------|-------|--------|-------|-------|------------|---------------|---------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | | | |
| Debt Obligations | | | | | | | | | |
| Variable rate (US\$) | | | | | | | | | |
| Short and medium term | | 70 | 2,167 | 10,074 | - | - | - | 12,311 | 132 |
| | Average int.rate | Libor + 1,26% | | | | | | | |
| Fixed rate (US\$) | | | | | | | | | |
| Short term | | 5,319 | | | | | | 5,319 | 5,319 |
| | Interest rate | 1.2% | | | | | | | |
| Fixed rate (Argentina \$) | | | | | | | | | |
| Short term | | 24,655 | 9,132 | 3,407 | 2,623 | 2,233 | 1,799 | 43,849 | 43,849 |
| | Interest rate | 17.5% | | | | | | | |
| Cash and Cash Equivalents | | | | | | | | | |
| US\$ | | 1,579 | | | | | | 1,579 | 1,579 |
| Others | | 4,369 | | | | | | 4,369 | 4,369 |
| TOTAL | | <u>5,948</u> | | | | | | <u>5,948</u> | <u>5,948</u> |
| Accounts Receivables | | | | | | | | | |
| US\$ | | 23,341 | | | | | | 23,341 | 23,341 |
| EUR | | 7,263 | | | | | | 7,263 | 7,263 |
| Others | | 43,462 | | | | | | 43,462 | 43,462 |
| TOTAL | | <u>74,066</u> | | | | | | <u>74,066</u> | <u>74,066</u> |

| Notional amount | Contractual Maturity Date | | | | | Thereafter | Total | Fair Value |
|---|---------------------------|---------|------------|------|------|------------|-------|------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | | | |
| Derivate Contracts (in thousand of US\$) | | | | | | | | |
| Receive US\$ | US\$339 | US\$371 | US\$14,038 | | | | | |
| Pay US\$ | US\$362 | US\$356 | US\$9,749 | | | | | |
| Pay EUR | US\$266 | US\$170 | US\$4,201 | | | | | |

ITEM 12: Description of Securities Other than Equity Securities

12.D.3. Depositary Fees and Charges

JPMorgan Chase Bank, N.A. (JP Morgan) is the depositary of CCU shares in accordance with the amended and restated Deposit Agreement, dated July 31, 2013, entered into by and among CCU, JP Morgan, as depositary, and all owners from time to time of ADSs issued by CCU ("Deposit Agreement").

Pursuant to the Deposit Agreement, holders of our ADSs may have to pay to JP Morgan, either directly or indirectly, fees or charges up to the amounts set forth in the table below.

| Service | Fee |
|----------------------|----------------------------------|
| Issuance of ADSs | US\$5 per each 100 ADSs issued |
| Cancellation of ADSs | US\$5 per each 100 ADSs canceled |
| Cash distributions | US\$0.05 or less per ADS |

During each year, the Depositary will collect fees of US\$0.05 or less per ADS per calendar year for administering the ADSs.

ADS holders will also be responsible to pay certain fees and expenses incurred by the depositary bank and certain taxes and governmental charges such as: stock transfer or other taxes and other governmental charges; cable, telex and facsimile transmission and delivery charges incurred upon the transfer of securities; transfer or registration fees for the registration of transfers charged by the registrar and transfer agent; and expenses incurred for converting foreign currency into U.S. dollars.

12.D.4. Depositary Payments

In 2013, the following reimbursements were made by JPMorgan, pursuant to the corresponding tax retention, in connection with our ADR program:

| Expenses | US\$ in thousands amount (*) |
|------------------------------------|------------------------------|
| Documents Edgard and filing | 7.9 |
| 20F legal review | 177.3 |
| FASB fee | 0.9 |
| PCAOB fee | 7.5 |
| NYSE annual Fee | 60.0 |
| Teleconferencing | 1.0 |
| 20F auditing fees | 10.9 |
| Conferences and Non-deal road show | 53.7 |
| Total | 319.3 |

(*) includes 30% tax retention

PART II

ITEM 13: Defaults, Dividend Arrearages and Delinquencies

Not applicable.

ITEM 14: Material Modifications to the Rights of Security Holders and Use of Proceeds

Not applicable.

ITEM 15: Controls and Procedures

(a) Controls and Procedures. The Company's management, with the participation of the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures as of December 31, 2013. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective as of December 31, 2013.

Disclosure controls and procedures means controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods required and that such information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosures.

(b) Management's Annual Report on Internal Control over Financial Reporting. Our management, including our CEO and CFO, are responsible for establishing and maintaining adequate internal control over financial reporting and has assessed the effectiveness of our internal control over financial reporting as of December 31, 2013 based on the criteria established in "Internal Control – Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") (1992) and, based on such criteria, our management has concluded that, as of December 31, 2013 our internal control over financial reporting is effective.

Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Our internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness of internal control to future periods are subject to the risk that controls may become inadequate because of changes in conditions, and that the degree of compliance with the policies or procedures may deteriorate.

The effectiveness of our internal control over financial reporting as of December 31, 2013 has been audited by PricewaterhouseCoopers, an independent registered public accounting firm, as stated in their report which appears herein.

(c) Attestation Report of the Registered Public Accounting Firm. See page F-2 of our audited consolidated financial statements.

(d) Changes in Internal Control over Financial Reporting. There has been no change in our internal control over financial reporting during 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

(e) Whistle-blowing procedure. We have a whistle-blowing procedure which allows any employee of CCU, of its associates or any person, to communicate to a designated person questionable practices or activities that constitute a breach of accounting procedures, internal controls, audit matters and the Code of Business Conduct.

ITEM 16A: Audit Committee Financial Expert

In the board of directors meeting of April 10, 2013, after the election of a new board at the Shareholders' meeting, the Board of Directors appointed the following members to our Audit Committee: Messrs. Vittorio Corbo and Philippe Pasquet. Mr. Pasquet and Mr. Corbo meet the independence criteria contained in the Exchange Act and the NYSE Rules.

We do not have an audit committee financial expert serving on our Audit Committee, as such term is defined under Item 407 of Regulation S-K. We do not have an audit committee financial expert because we are not required to appoint one under Chilean law.

ITEM 16B: Code of Ethics

We have adopted a Code of Business Conduct that applies to all of our executive officers and employees. Our Code of Business Conduct is available on our website at www.ccu.cl or www.ccuinvestor.com. Our code of ethics was updated in January 4, 2014 and no waivers, either explicit or implicit, of provisions of the code of ethics have been granted to the Chief Executive Officer, Chief Financial Officer or Chief Accounting Officer. The information on our website is not incorporated by reference into this document.

In December 2013, we adopted a Code of Conduct of the Board of Directors that applies to all of the members of our board of directors. This code of conduct is available on our website at www.ccu.cl or www.ccuinvestor.com. The code of conduct sets forth certain basic principles intended to guide the actions of our directors, as well as certain procedures, policies and corporate governance best practices. The code of conduct covers matters of confidentiality, access to independent experts, orientation of newly elected directors and review of information regarding candidates for election to the board of directors. The code of conduct also establishes rules and procedures regarding conflicts of interest. The information on our website is not incorporated by reference into this document.

ITEM 16C: Principal Accountant Fees and Services

The following table sets forth the fees billed to us by our independent auditors, PricewaterhouseCoopers, during the fiscal years ended December 31, 2012 and 2013:

| | <u>2012</u> | <u>2013</u> |
|--------------------|-------------------|-------------------|
| | (millions of CLP) | (millions of CLP) |
| Audit Fees | 315 | 430 |
| Audit-Related Fees | 9 | 6 |
| Tax Fees | 0 | 0 |
| All Other Fees | <u>23</u> | <u>158</u> |
| Total Fees | 347 | 593 |

“Audit fees” in the above table are the aggregate fees billed by PricewaterhouseCoopers in connection with the review and audit of our semi-annual and annual consolidated financial statements, as well as the review of other filings. “Audit-related fees” are the aggregate fees billed by PricewaterhouseCoopers for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements or that are traditionally performed by the external auditor, and include consultations relating to the review of the new system of consolidation of the financial statements. “Tax fees” are fees billed by PricewaterhouseCoopers associated with the issuance of certificates for tax and legal compliance purposes. “All Other Fees” are expenses mostly services related to CCU capital increase and Due Diligence, among others in 2013.

Audit Committee Pre-Approval Policies and Procedures

Since July 2005, our audit committee pre-approves all audit and non-audit services provided by our independent auditor pursuant to Sarbanes-Oxley Act of 2002.

ITEM 16D: Exemptions from the Listing Standards for Audit Committees

Not applicable.

ITEM 16E: Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Not applicable.

ITEM 16F: Change in Registrant’s Certifying Accountants

Not applicable.

ITEM 16G: Corporate Governance

General summary of significant differences with regard to corporate government standards

The following paragraphs provide a brief, general summary of significant differences between corporate government practices followed by us pursuant to our home-country rules and those applicable to U.S. domestic issuers under NYSE listing standards.

Composition of the board of directors: independence. The NYSE listing standards provide that listed companies must have a majority of independent directors and that certain board committees must consist solely of independent directors. Under NYSE rule 303A.02, a director qualifies as independent only if the board affirmatively determines that such director has no material relationship with the company, either directly or indirectly. In addition, the NYSE listing standards enumerate a number of relationships that preclude independence.

Under the amendment to the Chilean Corporations Act, in effect as of January 1, 2010, an open-stock corporation must have at least one independent director (out of a minimum of seven directors) when its market capitalization reaches or exceeds 1.5 million Unidades de Fomento (as of March 31, 2014 approximately CLP35,410 million) and at least 12.5% of its outstanding shares with voting rights are in the possession of shareholders that individually control or possess less than 10% of such shares. In addition, the Chilean Corporation Act enumerates a number of relationships that preclude independence. Chilean law also establishes a number of principles of general applicability designed to avoid conflicts of interests and to establish standards for related party transactions. Specifically, directors elected by a group or class of shareholders have the same duties to the company and to the other shareholders as the rest of the directors, and all transactions with the company in which a director has an interest must be in the interest of and for the benefit of the company, relative in price, terms and conditions to those prevailing in the market at the time of its approval and comply with the requirements and procedures set forth in Chapter XVI of the Chilean Corporation Act. See “Item 7: Major Shareholders and Related Party Transactions.”

Furthermore, such transactions must be reviewed by the directors committee (as defined below); they require prior approval by the board of directors and must be disclosed at the next meeting of shareholders, unless such transactions fall within one of the exemptions contemplated by the Chilean Corporations Act and, if applicable, included in the usual practice policy approved by the board of directors. See "Item 7: Major Shareholders and Related Party Transactions." Pursuant to NYSE rule 303A.00, we may follow Chilean practices and are not required to have a majority of independent directors.

Committees. The NYSE listing standards require that listed companies have a Nominating/Corporate Governance Committee, a Compensation Committee and an Audit Committee. Each of these committees must consist solely of independent directors and must have a written charter that addresses certain matters specified by the listing standards.

Under Chilean law, the only board committee that is required is the directors committee (*comité de directores*), composed of three members, such committee having a direct responsibility to (a) review the company's financial statements and the independent auditors' report and issue an opinion on such financial statements and report prior to their submission for shareholders' approval, (b) make recommendations to the board of directors with respect to the appointment of independent auditors and risk rating agencies, (c) review related party transactions, and issue a report on such transactions, (d) review the managers, principal executive officers' and employees' compensation policies and plans and (e) to prepare an annual report of the performance of its duties, including the principal recommendations to shareholders; (f) advise the board of directors as to the suitability of retaining non-audit services from its external auditors, if the nature of such services could impair their independence; and (g) perform other duties as defined by the company's bylaws, by the general shareholders' meeting or by the board. Requirements to be deemed an independent director are set forth in "Item 6: Directors, Senior Management and Employees – Board Practices – Directors Committee."

Pursuant to NYSE Rule 303A.06, we must have an audit committee that satisfies the requirements of Rule 10A-3 under the Exchange Act by July 31, 2005. In the meeting held on February 3, 2010, our board of directors agreed to increase from three to four the number of members of the audit committee, and to appoint Mr. Philippe Pasquet as the fourth member. At the board of directors meeting of April 10, 2013, following the election of a new board at the shareholders' meeting, the board of directors appointed the following directors to our audit committee: Vittorio Corbo and Philippe Pasquet. Mr. Pasquet and Mr. Corbo meet the independence criteria under the Exchange Act and under the NYSE Rules. The Board of Directors also resolved that directors Mr. Jorge Luis Ramos and Mr. Francisco Pérez shall participate in our audit committee's meetings as observers.

Shareholder approval of equity-compensation plans. Under NYSE listing standards, shareholders must be given the opportunity to vote on all equity-compensation plans and material revisions thereto, with limited exemptions. An "equity-compensation plan" is a plan or other arrangement that provides for the delivery of equity securities of the listed company to any employee, director or other service provider as compensation for services.

Under Chilean law, if previously approved by shareholders at an extraordinary shareholders' meeting, up to ten percent of a capital increase in a publicly traded company may be set aside to fund equity-compensation plans for the company's employees and/or for the employees of the company's subsidiaries. Pursuant to NYSE rule 303A.00, as a foreign private issuer, we may follow Chilean practices and are not required to comply with the NYSE listing standards with respect to shareholder approval of equity-compensation plans.

Corporate Governance Guidelines. The NYSE listing standards provide that listed companies must adopt and disclose corporate governance guidelines with regard to (a) director qualifications standards; (b) director responsibilities; (c) director access to management and independent advisors; (d) director compensation; (e) director orientation and continuing education; (f) management succession; and (g) annual performance evaluations of the board.

Chilean law does not require that such corporate governance guidelines be adopted. Director responsibilities and access to management and independent advisors are directly provided for by applicable law. Director compensation is determined by the annual meeting of shareholders pursuant to applicable law. As a foreign private issuer, we may follow Chilean practices and are not required to adopt and disclose corporate governance guidelines.

Code of Business Conduct. The NYSE listing standards require that listed companies adopt and disclose a code of business conduct and ethics for directors, officers and employees, and promptly disclose any waivers of the code for directors or executive officers.

We have adopted a code of business conduct that applies generally to all of our executive officers and employees. A copy of the code of business conduct, as amended, is available on our website at www.ccu.cl or www.ccuinvestor.com. The information on our website is not incorporated by reference into this document.

We have also adopted a code of conduct that applies to all members of our board of directors. A copy of this code is available on our website at www.ccu.cl or www.ccuinvestor.com. The information on our website is not incorporated by reference into this document.

Manual of Information of Interest to the Market. In 2008, the SVS promulgated new rules which require public companies to adopt a manual regarding disclosure of information of interest to the market, board members and executives shares transactions and blackout periods for such transactions. This manual applies to our directors, the directors of our subsidiaries, our executive officers, some of our employees which may be in possession of confidential, reserved or privileged information of interest, and to our advisors. The manual took effect on June 1, 2008. A copy of the manual regarding disclosure of information of interest to the market, as amended on March 18, 2010, is available in our website at www.ccu.cl or www.ccuinvestor.com. The information on our website is not incorporated by reference into this document.

Executive Sessions. To empower non-management directors to serve as a more effective check on management, NYSE listing standards provide that non-management directors of each company must meet at regularly scheduled executive sessions without management.

Under Chilean law, the office of director is not legally compatible with that of a company officer in publicly traded companies. The board of directors exercises its functions as a collective body and may partially delegate its powers to executive officers, attorneys, a director or a board commission of the company, and for specific purposes to other persons. As a foreign private issuer, we may follow Chilean practices and are not required to comply with the NYSE listing standard for executive sessions.

Certification Requirements. Under NYSE listing standards, Section 303A.12(a) provides that each listed company CEO must certify to the NYSE each year that he or she is not aware of any violation by the company of NYSE corporate governance listing standards, and Section 303A.12(b) provides that each listed company CEO must promptly notify the NYSE in writing after any executive officer of the listed company becomes aware of any material non-compliance with any applicable provisions of Section 303A.

As a foreign private issuer, we must comply with Section 303A.12(b) of the NYSE listing standards, but we are not required to comply with 303A.12(a).

ITEM 16H: Mine Safety Disclosure

Not applicable.

PART III

ITEM 17: Financial Statements

The Company has responded to Item 18 in lieu of responding to this item.

ITEM 18: Financial Statements

See Annex for the Financial Statements

ITEM 19: Exhibits

Index to Exhibits

- 1.1 Unofficial English translation of the By-laws of the Company (incorporated by reference to Exhibit 3.1 of the Company's registration statement on Form F-3 (File No. 333-190641) filed on August 8, 2013).
- 8.1 Compañía Cervecerías Unidas S.A. significant subsidiaries (incorporated by reference to Exhibit 8.1 of Compañía Cervecerías Unidas S.A. Annual Report on Form 20-F for the year ended December 31, 2003, filed on June 24, 2004).
- [12.1 Certification of Chief Executive Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- [12.2 Certification of Chief Financial Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- [13.1 Certification of Chief Executive Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- [13.2 Certification of Chief Financial Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- [15.1 Consent of PricewaterhouseCoopers.](#)

SIGNATURES

The Registrant certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

Compañía Cervecerías Unidas S.A.

By: /s/ Patricio Jottar

Name: Patricio Jottar

Title: Chief Executive Officer

Date: April 29, 2014

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CCU - Management's Report on Internal Controls over Financial Reporting

Our management, including our Chief Executive Officer and Chief Financial Officer, are responsible for establishing and maintaining adequate internal controls over financial reporting and has assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2013 based on the criteria established in "Internal Control – Integrated Framework (1992)" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") and, based on such criteria, our management has concluded that, as of December 31, 2013, our internal control over financial reporting is effective.

Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Our internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness of internal control to future periods are subject to the risk that controls may become inadequate because of changes in conditions, and that the degree of compliance with the policies or procedures may deteriorate.

The effectiveness of our internal control over financial reporting as of December 31, 2013 has been audited by PricewaterhouseCoopers, an independent registered public accounting firm, as stated in their report which appears herein.

There has been no change in our internal control over financial reporting during 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

By: /s/ Patricio Jottar
Chief Executive Officer

/s/ Felipe Dubemet
Chief Financial Officer

Dated: February 13, 2014

Distribution:
Investor Relation Manager
PricewaterhouseCoopers
Chief Financial Officer
Legal Affairs Manager



COMPAÑÍA CERVECERÍAS UNIDAS S.A. AND SUBSIDIARIES

CONSOLIDATED FINANCIAL STATEMENTS

(Figures expressed in thousands of Chilean pesos)

as of and for the year ended December 31, 2013



REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Compañía Cervecerías Unidas S.A.

In our opinion, the accompanying consolidated balance sheets and the related consolidated statement of income, comprehensive income, shareholder's equity and cash flows present fairly, in all material respects, the financial position of Compañía Cervecerías Unidas S.A. and its subsidiaries at December 31, 2013 and 2012 and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2013 in conformity with International Financial Reporting Standards as issued by the International Accounting Standards Board. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control - Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting. Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our integrated audit. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Ricardo Antonio Cooper
Santiago - Chile
February 13, 2014

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CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| ASSETS | Notes | As of December 31, 2013 | As of December 31, 2012 |
|---|-------|-------------------------|----------------------------|
| | | ThCh\$ | ThCh\$ |
| Current assets | | | |
| Cash and cash equivalent | 14 | 408,853,267 | 102,337,275 |
| Other financial assets | 6 | 4,468,846 | 1,380,474 |
| Other non-financial assets | 18 | 21,495,398 | 16,376,293 |
| Accounts receivable-trade and other receivables | 15 | 211,504,047 | 204,570,870 |
| Accounts receivable from related companies | 16 | 9,610,305 | 9,611,990 |
| Inventories | 17 | 153,085,845 | 141,910,972 |
| Taxes receivables | 26 | 9,139,406 | 19,287,830 |
| Total current assets different from assets of disposal group held for sale | | 818,157,114 | 495,475,704 |
| Assets of disposal group held for sale | 24 | 339,901 | 412,332 |
| Total assets of disposal group held for sale | | 339,901 | 412,332 |
| Total current assets | | 818,497,015 | 495,888,036 |
| Non-current assets | | | |
| Other financial assets | 6 | 38,899 | 65,541 |
| Other non-financial assets | 18 | 15,281,111 | 23,239,482 |
| Accounts receivable from related companies | 16 | 350,173 | 414,115 |
| Investment accounted by equity method | 19 | 17,563,028 | 17,326,391 |
| Intangible assets other than goodwill | 20 | 64,033,931 | 60,932,038 |
| Goodwill | 21 | 81,872,847 | 70,055,369 |
| Property, plant and equipment (net) | 22 | 680,994,421 | 612,328,661 |
| Biological assets | 25 | 17,662,008 | 18,105,213 |
| Investment property | 23 | 6,901,461 | 6,560,046 |
| Deferred tax assets | 26 | 24,525,361 | 23,794,919 |
| Total non-current assets | | 909,223,240 | 832,821,775 |
| Total Assets | | 1,727,720,255 | 1,328,709,811 |

The accompanying notes 1 to 37 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| LIABILITIES AND EQUITY | Notes | As of December 31, 2013 | As of December 31, 2012 |
|---|-------|-------------------------|----------------------------|
| LIABILITIES | | ThCh\$ | ThCh\$ |
| Current liabilities | | | |
| Other financial liabilities | 27 | 120,488,188 | 54,874,267 |
| Accounts payable-trade and other payables | 28 | 183,508,115 | 165,392,448 |
| Accounts payable- to related companies | 16 | 7,286,064 | 8,013,545 |
| Other short-term provisions | 29 | 833,358 | 401,849 |
| Tax liabilities | 26 | 10,916,865 | 7,096,722 |
| Employee benefits provisions | 31 | 20,217,733 | 15,901,531 |
| Other non-financial liabilities | 30 | 65,878,578 | 62,849,254 |
| Total current liabilities | | 409,128,901 | 314,529,616 |
| Non-current liabilities | | | |
| Other financial liabilities | 27 | 142,763,030 | 209,122,735 |
| Others accounts payable | 28 | 841,870 | 724,930 |
| Accounts payable to related companies | 16 | 377,020 | 2,391,810 |
| Other long-term provisions | 29 | 2,135,122 | 1,493,280 |
| Deferred tax liabilities | 26 | 73,033,414 | 76,758,012 |
| Employee benefits provisions | 31 | 15,196,620 | 13,171,142 |
| Total non-current liabilities | | 234,347,076 | 303,661,909 |
| Total liabilities | | 643,475,977 | 618,191,525 |
| EQUITY | | | |
| Equity attributable to equity holders of the parent | | | |
| Paid-in capital | | 562,693,346 | 231,019,592 |
| Other reserves | | (65,881,809) | (48,146,228) |
| Retained earnings | | 491,864,319 | 430,346,315 |
| Subtotal equity attributable to equity holders of the parent | | 988,675,856 | 613,219,679 |
| Non-controlling interests | 32 | 95,568,422 | 97,298,607 |
| Total Shareholders' Equity | | 1,084,244,278 | 710,518,286 |
| Total Liabilities and Shareholders' Equity | | 1,727,720,255 | 1,328,709,811 |



CONSOLIDATED STATEMENT OF INCOME

| CONSOLIDATED STATEMENT OF INCOME | | Notes | For the years ended December 31. | | |
|---|----|--------------------|----------------------------------|--------------------|----------------|
| | | | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Net sales | 9 | 1,197,226,510 | 1,075,689,894 | 969,550,671 | |
| Cost of sales | 10 | (536,696,634) | (493,087,247) | (447,861,535) | |
| Gross margin | | 660,529,876 | 582,602,647 | 521,689,136 | |
| Other income by function | 12 | 5,508,863 | 5,584,572 | 21,312,287 | |
| Distribution costs | 10 | (221,701,175) | (186,588,731) | (150,071,122) | |
| Administrative expenses | 10 | (93,289,698) | (85,387,566) | (77,097,849) | |
| Other expenses by function | 10 | (162,782,032) | (135,022,711) | (123,014,899) | |
| Other gains (losses) | 13 | 958,802 | (4,478,021) | 3,010,058 | |
| Income from operational activities | | 189,224,636 | 176,710,190 | 195,827,611 | |
| Financial Income | 11 | 8,254,170 | 7,692,672 | 7,086,555 | |
| Financial costs | 11 | (24,084,226) | (17,054,879) | (14,410,911) | |
| Equity and income from joint ventures | 19 | 308,762 | (177,107) | (698,253) | |
| Foreign currency exchange differences | 11 | (4,292,119) | (1,002,839) | (1,078,604) | |
| Result as per adjustment units | 11 | (1,801,765) | (5,057,807) | (6,728,451) | |
| Income before taxes | | 167,609,458 | 161,110,230 | 179,997,947 | |
| Income taxes | 26 | (34,704,907) | (37,133,330) | (45,195,746) | |
| Net income of year | | 132,904,551 | 123,976,900 | 134,802,201 | |
| Net income attributable to: | | | | | |
| Equity holders of the parent | | 123,036,008 | 114,432,733 | 122,751,594 | |
| Non-controlling interests | 32 | 9,868,543 | 9,544,167 | 12,050,607 | |
| Net income of year | | 132,904,551 | 123,976,900 | 134,802,201 | |
| Net income per share (Chilean pesos) from: | | | | | |
| Continuing operations | | 370.81 | 359.28 | 385.40 | |
| Diluted earnings per share (Chilean pesos) from: | | | | | |
| Continuing operations | | 370.81 | 359.28 | 385.40 | |



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

| CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME | Notes | For the years ended December 31. | | |
|---|-------|----------------------------------|---------------------|------------------|
| | | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Net income of year | | 132,904,551 | 123,976,900 | 134,802,201 |
| Other income and expenses charged or credited against equity | | | | |
| Cash flow hedges (2) | 33 | 256,592 | (826,120) | (239,524) |
| Exchange differences of foreign subsidiaries (2) | 33 | (17,054,187) | (21,230,019) | 2,372,063 |
| Gains (losses) from defined plans (2) | 33 | (469,987) | - | - |
| Income tax related with cash flow hedge (2) | 33 | (51,304) | 189,525 | 42,580 |
| Income tax relating to defined benefit plans (2) | 33 | 105,151 | - | - |
| Total other comprehensive income and expense | | (17,213,735) | (21,866,614) | 2,175,119 |
| Comprehensive income and expense | | 115,690,816 | 102,110,286 | 136,977,320 |
| Comprehensive income originated by: | | | | |
| Equity holders of the parent (1) | | 107,443,199 | 94,212,054 | 124,757,085 |
| Non-controlling interests | | 8,247,617 | 7,898,232 | 12,220,235 |
| Comprehensive income and expense | | 115,690,816 | 102,110,286 | 136,977,320 |

(1) Corresponds to the income (loss) for the year where no income or expenses have been recorded directly againsts shareholder's equity.

(2) These concepts will be reclassified to the Consolidated Statement of Income when its settled.



STATEMENT OF CHANGES IN EQUITY

| STATEMENT OF CHANGES IN EQUITY | Paid in capital | | Currency translation difference | Other reserves | | | Retained earnings | Equity attributable to equity holders of the parent | Non-controlling interests | Total Shareholders' Equity |
|--|--------------------|---------------------|---------------------------------|--------------------|--|--------------------|-------------------|---|---------------------------|----------------------------|
| | Common Stock | Shares premium | | Hedge reserves (5) | Actuarial gains and losses on defined benefit plans reserves (5) | Other reserves | | | | |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Balanced as of January 1, 2011 | 215,540,419 | 15,479,173 | (27,171,910) | 612,146 | - | (10,559,464) | 311,754,155 | 505,654,519 | 109,419,068 | 615,073,587 |
| Changes | | | | | | | | | | |
| Interim dividends (1) | - | - | - | - | - | - | (19,428,675) | (19,428,675) | - | (19,428,675) |
| Interim dividends according to policy (2) | - | - | - | - | - | - | (41,947,122) | (41,947,122) | - | (41,947,122) |
| Other increase (decrease) in Equity | - | - | - | - | - | (59,870) | - | (59,870) | (10,211,694) | (10,271,564) |
| Effects business combination | - | - | - | - | - | - | - | - | 4,382,116 | 4,382,116 |
| Comprehensive income and expense | - | - | 2,133,205 | (127,714) | - | - | 122,751,594 | 124,757,085 | 12,220,235 | 136,977,320 |
| Total changes in equity | - | - | 2,133,205 | (127,714) | - | (59,870) | 61,375,797 | 63,321,418 | 6,390,657 | 69,712,075 |
| AS OF DECEMBER 31, 2011 | 215,540,419 | 15,479,173 | (25,038,705) | 484,432 | - | (10,619,334) | 373,129,952 | 568,975,937 | 115,809,725 | 684,785,662 |
| Balanced as of January 1, 2012 | 215,540,419 | 15,479,173 | (25,038,705) | 484,432 | - | (10,619,334) | 373,129,952 | 568,975,937 | 115,809,725 | 684,785,662 |
| Changes | | | | | | | | | | |
| Interim dividends (1) | - | - | - | - | - | - | (20,065,681) | (20,065,681) | - | (20,065,681) |
| Interim dividends according to policy (2) | - | - | - | - | - | - | (37,150,689) | (37,150,689) | - | (37,150,689) |
| Other increase (decrease) in Equity | - | - | - | - | - | - | - | - | (6,702,880) | (6,702,880) |
| Comprehensive income and expense | - | - | (19,637,257) | (583,422) | - | - | 114,432,733 | 94,212,054 | 7,898,232 | 102,110,286 |
| Increase (decrease) through changes in ownership interests in subsidiaries that do not result in loss of control (3) | - | - | - | - | - | 7,248,058 | - | 7,248,058 | (19,706,470) | (12,458,412) |
| Total changes in equity | - | - | (19,637,257) | (583,422) | - | 7,248,058 | 57,216,363 | 44,243,742 | (18,511,118) | 25,732,624 |
| AS OF DECEMBER 31, 2012 | 215,540,419 | 15,479,173 | (44,675,962) | (98,990) | - | (3,371,276) | 430,346,315 | 613,219,679 | 97,298,607 | 710,518,286 |
| Balanced as of January 1, 2013 | 215,540,419 | 15,479,173 | (44,675,962) | (98,990) | - | (3,371,276) | 430,346,315 | 613,219,679 | 97,298,607 | 710,518,286 |
| Changes | | | | | | | | | | |
| Interim dividends (1) | - | - | - | - | - | - | (23,278,681) | (23,278,681) | - | (23,278,681) |
| Interim dividends according to policy (2) | - | - | - | - | - | - | (38,239,323) | (38,239,323) | - | (38,239,323) |
| Other increase (decrease) in Equity | - | - | - | - | - | - | - | - | (4,961,354) | (4,961,354) |
| Effects business combination | - | - | - | - | - | - | - | - | 3,138,195 | 3,138,195 |
| Comprehensive income and expense | - | - | (15,408,235) | 164,099 | (348,673) | - | 123,036,008 | 107,443,199 | 8,247,617 | 115,690,816 |
| Other increase (decrease) in Equity | 15,479,173 | (15,479,173) | - | - | - | - | - | - | - | - |
| Increase (decrease) through changes in ownership interests in subsidiaries that do not result in loss of control (3) | - | - | - | - | - | 2,867,444 | - | 2,867,444 | (8,154,643) | (5,287,199) |
| Issuance Equity (4) | 331,673,754 | - | - | - | - | (5,010,216) | - | 326,663,538 | - | 326,663,538 |
| Total changes in equity | 347,152,927 | (15,479,173) | (15,408,235) | 164,099 | (348,673) | (2,142,772) | 61,518,004 | 375,456,177 | (1,730,185) | 373,725,992 |
| AS OF DECEMBER 31, 2013 | 562,693,346 | - | (60,084,197) | 65,109 | (348,673) | (5,514,048) | 491,864,319 | 988,675,856 | 95,568,422 | 1,084,244,278 |

(1) Related to declared dividends at December 31 of each year and paid during January of the following year, as agreed by the Board of Directors.

(2) Corresponds to the differences between CCU's policy to distribute a minimum dividend of at least 50% of the income (Note 33) and the interim dividends declared at December 31 of each year.

(3) In 2013, the Company acquired additional interests in Viña San Pedro Tarapaca S.A. with a carrying value to ThCh\$ 8,153,946 (ThCh\$ 19,774,854 in 2012) for ThCh\$ 5,627,425 (ThCh\$ 12,521,899 in 2012) resulting in an increase to Other reserves of ThCh\$ 2,526,520 (ThCh\$ 7,252,955 in 2012) (Note 1 (1)). Additionally, as a part of the balance of 2013 recorded ThCh\$ 341,169 related to an increase in additional interest in Saenz Briones & Cia S.A.I.C.

(4) See Note 33, paid in capital.



CONSOLIDATED STATEMENT OF CASH FLOW

| CONSOLIDATED STATEMENT OF CASH FLOW | Notes | For the years ended as of December 31, | | |
|--|-------|--|-------------------|-------------------|
| | | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Net cash flows from (used in) operational activities | | | | |
| Collection classes: | | | | |
| Proceeds from goods sold and services rendered | | 1,464,286,085 | 1,269,625,648 | 1,099,010,317 |
| Other proceeds from operating activities | | 19,057,966 | 16,627,977 | 20,524,955 |
| Types of payments: | | | | |
| Payments of operating activities | | (950,888,252) | (804,986,368) | (671,823,189) |
| Payments of salaries | | (145,277,349) | (126,605,495) | (104,241,713) |
| Other payments for operating activities | | (154,495,134) | (174,403,470) | (147,127,916) |
| Dividends received | | 95,463 | 37,834 | 31,028 |
| Interest paid | | (21,112,371) | (15,257,385) | (12,022,016) |
| Interest received | | 8,244,764 | 8,318,557 | 6,748,317 |
| Income tax reimbursed (paid) | | (26,390,153) | (32,838,120) | (32,307,744) |
| Other cash movements | | 634,480 | (1,674,431) | 8,936,842 |
| Net cash flows from (used in) operational activities | | 194,155,499 | 138,844,747 | 167,728,881 |
| Cash flows from (used in) investing activities | | | | |
| Cash flows used for control of subsidiaries or other businesses | 14 | (14,566,278) | (19,521,964) | (3,257,272) |
| Other Cash Payments To Acquire Interests In JointVentures | 14 | - | - | (2,456,489) |
| Proceeds from sale of property, plant and equipment | | 1,740,687 | 3,194,691 | 931,714 |
| Acquisition of property, plant and equipment | | (122,451,045) | (115,767,787) | (75,527,251) |
| Purchases of intangibles assets | | (2,107,984) | (1,986,089) | (2,319,676) |
| Other cash movements | | 466,710 | (259,227) | 6,389,344 |
| Net cash flows from (used in) investing activities | | (136,917,910) | (134,340,376) | (76,239,630) |
| Cash flows from (used in) financing activities | | | | |
| Payments for changes in ownership interests in subsidiaries | 14 | (5,627,425) | (12,521,899) | - |
| Proceeds from long-term loans | | 10,852,892 | 37,606,666 | 6,680,256 |
| Proceeds from short-term loans | | 12,040,310 | 28,550,700 | 17,963,056 |
| Total amount from loans | | 22,893,202 | 66,157,366 | 24,643,312 |
| Loan from related entities | | - | - | 2,722,942 |
| Loan payments | | (22,343,703) | (62,424,910) | (6,024,782) |
| Proceeds from issuing shares | | 326,663,538 | - | - |
| Payments of finance lease liabilities | | (1,641,370) | (1,572,959) | (1,520,235) |
| Payments of loan from related entities | | (1,479,201) | (142,569) | (7,169,295) |
| Dividends paid | | (63,680,979) | (66,117,348) | (62,793,418) |
| Other cash movements | | (3,162,277) | (3,544,966) | (15,096,775) |
| Net cash flows from (used in) financing activities | | 251,621,785 | (80,167,285) | (65,238,251) |
| Net increase (decrease in cash equivalents, before the effect of changes in exchange rate) | | 308,859,374 | (75,662,914) | 26,251,000 |
| Effects of changes in exchange rates on cash and cash equivalents | | (2,343,382) | (65,569) | 157,506 |
| Cash and cash equivalents, initial balance | | 102,337,275 | 178,065,758 | 151,657,252 |
| Cash and cash equivalents, final balance | 14 | 408,853,267 | 102,337,275 | 178,065,758 |



Note 1 General Information

Compañía Cervecerías Unidas S.A. (CCU, or the Company or the Parent Company) was incorporated in Chile as an open stock company, and it is registered in the Securities Record of the Superintendencia de Valores y Seguros de Chile (Local Superintendence of Equity Securities, SVS) under N° 0007, consequently, the Company is subject to Regulation by the SVS. The Company's shares are quoted in Chile on the Santiago Stock Exchange, Electronic Stock Exchange and Valparaíso Stock Exchange. The Company is also registered with the United States of America Securities and Exchange Commission (SEC) and it quotes its American Depositary Shares (ADS) on the New York Stock Exchange (NYSE). There was an amendment to the Deposit Agreement dated December 3, 2012, between the Company, JP Morgan Chase Bank, NA and all holders of ADRs. According to this Amendment, there was an ADS ratio change from 1 ADS to 5 common shares to a new ratio of 1 ADS to 2 common shares. There was no change to CCU's underlying ordinary shares. This action was effective on December 20, 2012, date against which shareholders' ownership was measured for the action was December 14, 2012. Existing ADRs continued to be valid with the amended number of shares and were not exchanged for new ADRs.

CCU is a diversified beverage company, with operations mainly in Chile, Argentina and Uruguay. CCU is the largest Chilean brewery, the second brewery in Argentina, the second largest producer of soft drinks in Chile, the second-largest wine producer in Chile, the largest bottler of mineral water and nectar in Chile and one of the largest pisco producer in Chile. It also participates in the business of Home and Office Delivery ("HOD"), in a business of home delivery of purified water in bottles through the use of dispensers, and in the rum and candy industries Chile. It participates in the industry of the ciders, spirits and wines in Argentina and also participates in the industry of mineral water and soft drinks in Uruguay.

In Chile and abroad, CCU and its subsidiaries are the owners of a wide range of brands, under which market our products. In the domestic market, its portfolio of brands in the beer category consists among others of Cristal, Cristal Light, Cristal Cer0 ° 0, Escudo, Kunstmann, Austral, Dolbeck, Royal Guard, Royal Light, Morenita, Dorada and Lemon Stones. It holds exclusive license to produce and market Heineken. In Chile, the Company is the exclusive distributor of Budweiser beer.

In Argentina, CCU produces beers in its plants located in the cities of Salta, Santa Fe, and Luján. Its main brands are Schneider, Santa Fé, Salta, Córdoba, Imperial, Bieckert and Palermo, and are the holders of exclusive license for the production and marketing of Budweiser, Heineken and Armstel. CCU also imports Birra Moretti, Corona, Guinness, Negra Modelo and Kunstmann. Additionally, exports beer to different countries in the region mainly under the Schneider, Heineken and Budweiser brands. Besides, participates in the cider business, controlling of Saenz Briones and Sidra La Victoria. In these categories, its portfolio brands are Real, La Victoria, Saenz Briones 1888 and Apple Storm ciders, among others. Also participates in the spirits business, which is marketed under the brand El Abuelo.

In Uruguay, the Company participates in the mineral waters and soft drinks business with Native and Nix brand, respectively. In addition, it sells beers imported under Heineken brand.

In Paraguay, the Company participates in the non-alcoholic beverages and beer business since December 2013. Its portfolio of non-alcoholic brands consists of Pulp, Maxi, Watt's, Puro Sol, La Fuente, Villavicencio, Evian, Ser and Levite. These brands include own, licensed and imported. In the beer business, the Company imports Heineken, Carlsberg, Coors Light, Paulaner and Schneider, brands.

Within the non-alcoholic segment in Chile, CCU has the Bilz, Bilz Light, Pap, Pap Light, Kem, Kem Xtreme, Kem Xtreme Girl, Nobis, Cachantun, Cachantun Light, Cachantun Más and Porvenir brands. Regarding the HOD category, CCU has the Manantial brand. The Company, directly or through its subsidiaries, has license agreements with Pepsi, Crush, Canada Dry Limón Soda, Ginger Ale and Agua Tónica, Gatorade, Sobe Adrenaline Rush, Lipton Ice Tea, Nestlé Pure Life, Perrier and Watt's.

In the spirits segment in Chile, in the category of pisco, CCU owns the brand Mistral, Ruta, Control, La Serena, Campanario and their respective extensions; Tres Erres and Horcón Quemado. In addition, the Company has exclusive license to produce and market in Chile the Pisco Bauzá brand. In rum category Company owns the brands Sierra Morena and their extensions and Cabo Viejo. The Company has the Fehrenberg brand and is exclusive distributor in Chile of Pernod Ricard's products.



In the wines segment, through its subsidiary Viña San Pedro Tarapacá S.A. ("VSPT"), produces wines and sparkling, which are sold in the domestic and overseas markets exporting to more than 80 countries. Its main brands are Cabo de Hornos, Tierras Moradas, "1865", Castillo de Molina, Kankana del Elqui, 35 Sur, Gato, Gato Negro, Las Encinas, Urmeneta, Manquehuito, Altaír, Sideral, Supremo, La Celia, La Consulta, Leyda, the portfolio of Viña Santa Helena S.A. which includes "Cuatro Estaciones" formed by Vernus, Notas de Guarda and D.O.N. (De Origen Noble), which add to Selección del Directorio, Santa Helena Reserva, Parras Viejas, Siglo de Oro and Gran Vino. The brands' s portfolio acquired via merger of Viña Tarapacá ex Zavala S.A., includes: Gran Tarapacá, Tarapacá Reserva, León de Tarapacá, Tarapacá Plus, Tara Pakay, Etiqueta Negra, Gran Reserva, Zavala, Misiones de Rengo, Viña Mar, Casa Rivas and Tamarí, among others.

In the business of sweet snacks in Chile, different products are produced under the brands Calaf, including the Duetto brand and others under which some cookies are made. In addition, the Company has other specific brands for each product line. The joint venture in Foods Compañía de Alimentos CCU S.A. ("Foods") also owns the Natur brand and participates in the Nutrabien brand.

The detail of the described licenses appears below:

| Licenses | Main brands under license | Validity Date |
|--|---------------------------|--------------------|
| Watt's rigid packaging, except carton | | Indefinite |
| Pisco Bauzá | | Indefinite |
| Budweiser for Argentina and Uruguay | | December 2025 |
| Heineken for Chile and Argentina (1) | | 10 years renewable |
| Heineken for Paraguay (2) | | November 2022 |
| Pepsi, Seven Up and Té Lipton | | December 2043 |
| Crush, Canada Dry (Ginger Ale, Agua Tónica and Limón Soda) | | December 2018 |
| Budweiser for Chile | | December 2015 |
| Austral | | July 2014 |
| Gatorade (3) | | March 2015 |
| Negra Modelo and Corona for Argentina | | December 2014 |
| Nestlé Pure Life (4) | | December 2017 |

(1) License for 10 years, renewable every year, for a period of 10 years automatically, under identical conditions (Rolling Contract), unless notice of non-renewal.

(2) License 10 years, renewable automatically, under identical conditions, for a period of 5 years, unless notice of non-renewal.

(3) Renewable License for 2 or 3 year period, subject to compliance with contractual conditions.

(4) Renewable License for periods of five years, subject to compliance with contractual conditions.

The Company's address and main office is located in Santiago, Chile, at Avenida Vitacura N° 2670, Las Condes district and its tax identification number (Rut) is 90,413,000-1.

As of December 31, 2013 the Company had a total of 6,889 employees according to the following detail:

| | Number of employees | |
|-------------------------------|---------------------|--------------|
| | Parent company | Consolidated |
| Main Executives | 84 | 282 |
| Professionals and technicians | 296 | 1,816 |
| Workers | 55 | 4,791 |
| Total | 435 | 6,889 |

Compañía Cervecerías Unidas S.A. is under the control of Inversiones y Rentas S.A. (IRSA), which is the direct and indirect owner of 60.0% of the Company shares. IRSA is currently a joint venture between Quiñenco S.A. and Heineken Chile Limitada, a company controlled by Heineken Americas B.V, each with a 50% equity participation.



The consolidated financial statements include the following direct and indirect significant subsidiaries where the percentage of participation represents the economic interests at the consolidated level:

| Subsidiary | Tax ID | Country of origin | Functional currency | Share percentage direct and indirect | | | |
|--|--------------|---------------------|---------------------|--------------------------------------|----------|----------|-------------------------|
| | | | | As of December 31, 2013 | | | As of December 31, 2012 |
| | | | | Direct | Indirect | Total | Total |
| Cervercera CCU Chile Ltda. | 96,989,120-4 | Chile | Chilean Pesos | 99.7500 | 0.2499 | 99.9999 | 99.9999 |
| Embotelladora Chilenas Unidas S.A. (4) | 99,501,760-1 | Chile | Chilean Pesos | 96.8291 | 3.1124 | 99.9415 | 99.9415 |
| Cía. Cervecerías Unidas Argentina S.A. | 0-E | Argentina | Argentine Pesos | - | 99.9907 | 99.9907 | 99.9907 |
| Viña San Pedro de Tarapacá S.A. | 91,041,000-8 | Chile | Chilean Pesos | - | 64.6975 | 64.6975 | 60.4321 |
| Compañía Pisquera de Chile S.A. | 99,586,280-8 | Chile | Chilean Pesos | 46.0000 | 34.0000 | 80.0000 | 80.0000 |
| Transportes CCU Limitada | 79,862,750-3 | Chile | Chilean Pesos | 98.0000 | 2.0000 | 100.0000 | 100.0000 |
| CCU Investments Limited | 0-E | Islas Cayman | Chilean Pesos | 99.9999 | 0.0001 | 100.0000 | 100.0000 |
| Inversiones INVEX DOS CCU Limitada | 76,126,311-0 | Chile | Chilean Pesos | 99.0000 | 0.9997 | 99.9997 | 99.9997 |
| CRECCU S.A. | 76,041,227-9 | Chile | Chilean Pesos | 99.9602 | 0.0398 | 100.0000 | 100.0000 |
| Fábrica de Envases Plásticos S.A. | 86,150,200-7 | Chile | Chilean Pesos | 90.9100 | 9.0866 | 99.9966 | 99.9966 |
| Southern Breweries Establishment | 0-E | Vaduz-Leichtenstein | Chilean Pesos | 50.0000 | 49.9950 | 99.9950 | 99.9950 |
| Comercial CCU S.A. | 99,554,560-8 | Chile | Chilean Pesos | 50.0000 | 49.9862 | 99.9862 | 99.9862 |
| CCU Inversiones S.A. (1) | 76,593,550-4 | Chile | Chilean Pesos | 98.8396 | 1.1328 | 99.9724 | 99.9724 |
| Millahue S.A. | 91,022,000-4 | Chile | Chilean Pesos | 99.9621 | - | 99.9621 | 99.9621 |
| Aguas CCU-Nestlé Chile S.A. (2) | 76,003,431-2 | Chile | Chilean Pesos | - | 50.0707 | 50.0707 | 50.0707 |
| Compañía Cervecera Kunstmann S.A. (3) | 96,981,310-6 | Chile | Chilean Pesos | 50.0007 | - | 50.0007 | 50.0007 |
| CCU Inversiones II Limitada | 76,349,531-0 | Chile | Chilean Pesos | 80.0000 | 20.0000 | 100.0000 | 100.0000 |
| Inversiones INVEX TRES Limitada | 76,248,389-0 | Chile | Chilean Pesos | 99.0000 | 1.0000 | 100.0000 | 100.0000 |

In addition to the table presented above, below are the percentages of participation with voting rights, in each of the subsidiaries as of December 31, 2013 and December 31, 2012, respectively. Each shareholder has one vote per share which he owns or represents. The percentage of participation with voting rights represents the sum of the direct participation and indirect participation via subsidiary.



Share percentage with voting rights

| Subsidiary | Tax ID | Country of origin | Functional currency | As of December 31, | As of December 31, |
|--|--------------|---------------------|---------------------|--------------------|--------------------|
| | | | | 2013 | 2012 |
| | | | | % | % |
| Cervecera CCU Chile Ltda. | 96,989,120-4 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| Embotelladora Chilenas Unidas S.A. (4) | 99,501,760-1 | Chile | Chilean Pesos | 99.9426 | 99.9426 |
| Cía. Cervecerías Unidas Argentina S.A. | 0-E | Argentina | Argentine Pesos | 100.0000 | 100.0000 |
| Víña San Pedro Tarapacá S.A. | 91,041,000-8 | Chile | Chilean Pesos | 64.7153 | 60.4488 |
| Compañía Pisquera de Chile S.A. | 99,586,280-8 | Chile | Chilean Pesos | 80.0000 | 80.0000 |
| Transportes CCU Limitada | 79,862,750-3 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| CCU Investments Limited | 0-E | Islas Cayman | Chilean Pesos | 100.0000 | 100.0000 |
| Inversiones INVEX DOS CCU Limitada | 76,126,311-0 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| CRECCU S.A. | 76,041,227-9 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| Fábrica de Envases Plásticos S.A. | 86,150,200-7 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| Southern Breweries Establishment | 0-E | Vaduz-Leichtenstein | Chilean Pesos | 100.0000 | 100.0000 |
| Comercial CCU S.A. | 99,554,560-8 | Chile | Chilean Pesos | 100.0000 | 100.0000 |
| CCU Inversiones S.A. (1) | 76,593,550-4 | Chile | Chilean Pesos | 99.9729 | 99.9729 |
| Millahue S.A. | 91,022,000-4 | Chile | Chilean Pesos | 99.9621 | 99.9621 |
| Aguas CCU-Nestlé Chile S.A. (2) | 76,003,431-2 | Chile | Chilean Pesos | 50.1000 | 50.1000 |
| Compañía Cervecera Kunstmann S.A. (3) | 96,981,310-6 | Chile | Chilean Pesos | 50.0007 | 50.0007 |
| CCU Inversiones II Limitada | 76,349,531-0 | Chile | Chilean Pesos | 99.9945 | 99.9945 |
| Inversiones INVEX TRES Limitada | 76,248,389-0 | Chile | Chilean Pesos | 99.9997 | 99.9997 |

As explained in **Note 8**, the Company acquired 100% of shares of Marzurel S.A., Milotur S.A. and Coralina S.A., which are Uruguayan companies and develop the mineral waters and soft drinks business in that country and in December 2013, the Company acquired 50.005% and 49.995% of shares of Paraguayan companies Bebidas del Paraguay S.A. and Distribuidora del Paraguay S.A., respectively.

The main movements in the ownership of the subsidiaries included in these consolidated financial statements are the following:

(1) CCU Inversiones S.A.

On September and November, 2012, the Company, through its subsidiary CCU Inversiones S.A., acquired an additional 10.4430% interest in Víña San Pedro Tarapacá S.A. for ThCh\$ 12,521,899 increasing its ownership interest to 60.4488%. Subsequently, during 2013, acquired an additional 4.2664% interest for ThCh\$ 5,627,426 increasing its ownership interest to 64.7153%. As the Company has control of this subsidiary, the difference of ThCh\$ 7,254,957 and ThCh\$ 2,527,217 generated between purchase price and the equity method value was recorded under the item Other reserves in Equity in 2012 and 2013, respectively.

(2) Aguas CCU-Nestlé S.A.

As explained in **Note 8**, on December 24, 2012, the Company, through the subsidiary Aguas CCU-Nestlé S.A., acquired 51% of shares of Manantial S.A. for ThCh\$ 9,416,524. Manantial S.A. is a Chilean company that specializes in purified water in bottles for home and office, use through dispensers referred to internationally as HOD (Home and Office Delivery). Subsequently, on June 7, 2013, the Company paid the outstanding balance of ThCh\$ 1,781,909.

(3) Compañía Cervecera Kunstmann S.A.

On September 27, 2012, the Company, through the subsidiary Cervecera Kunstmann S.A., acquired 49% of rights of Los Huemules S.R.L. for ThCh\$ 271,843. Los Huemules S.R.L. is an Argentinian company that specializes in gastronomic services.



(4) Embotelladora Chilenas Unidas S.A. – Bebidas CCU-Pepsico SpA

On October 23, 2013, formed a new company called CCU-PepsiCo Beverages SpA, which is define as an arrangement operation, where the subsidiary Embotelladoras Chilenas Unidas S.A. has the 50% of participation. The capital of this entity amounts to ThCh\$ 1,000. The purpose of this company is the manufacture, production, processing, transformation, transport, import, export, purchase, sale and in general comercialization of all type of concentrates. Its operations will start from January 1, 2014.

Below we briefly describe the companies that qualify as joint operations:

(a) Promarca S.A.

Promarca S.A. is a closed stock company with its main activity being the acquisition, development and administration of trademarks and their corresponding licenses to their operators.

At December 31, 2013, Promarca S.A. recorded a profit of ThCh\$ 4,540,335 (ThCh\$ 3,976,943 in 2012 and ThCh\$ 3,535,127 in 2011), which in accordance with the Company's policies is 100% distributable.

(b) Compañía Písquera Bauzá S.A.

On December 2, 2011, the subsidiary Compañía Písquera de Chile S.A. (CPCh) signed a license agreement for the commercialization and distribution of the pisco brand Bauzá in Chile. In addition, this transaction included the acquisition by CPCh of 49% of Compañía Písquera Bauzá S.A. (CPB), owner of the brand Bauzá in Chile. The family Bauzá owns 51% of that company and all of its productive assets, thereby continuing the link to the production of pisco Bauzá maintaining its quality, origin and premium character. The total cost of this transaction as of December 31, 2011, was ThCh\$ 4,721,741 and the total disbursement was ThCh\$ 2,456,489. On December 2, 2013 the Company proceeded to pay outstanding balance of ThCh\$ 1,529,715.

At December 31, 2013, CPB recorded a profit of ThCh\$ 133,635 (ThCh\$ 85,140 in 2012), which in accordance with the Company's policies is 100% distributable.

The companies mentioned above (letter a) and b)) meet the conditions stipulated in IFRS 11 to be considered "joint operations", as the primary assets in both entities are trademarks, the contractual arrangements establishes that the parties to the joint arrangement share all interests in the assets relating to the arrangement in a specified proportion and their income is 100% royalty charged to the joint operators from the sale of products using these trademarks.



Note 2 Summary of significant accounting policies

Significant accounting policies adopted for the preparation of these consolidated financial statements are described below:

2.1 Basis of preparation

The accompanying consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS), issued by the International Accounting Standard Board (IASB), which have been applied uniformly to the periods presented.

The consolidated financial statements cover the following periods: Statement of Financial Position as of December 31, 2013 and December 31, 2012, Statement of changes in Equity, Statement of Income, Statement of Comprehensive Income and Statement of Cash Flow for the years ended December 31, 2013, 2012 and 2011.

The amounts shown in the attached financial statements are expressed in thousands of Chilean pesos, which is the Company's functional currency. All amounts have been rounded to thousand pesos, except when otherwise indicated.

The consolidated financial statements have been prepared on the historical basis, as modified by the revaluation of financial assets and financial liabilities (including derivative instruments) at fair value through profit and loss.

The preparation of the consolidated financial statements in accordance with IFRS requires the use of certain critical accounting estimates. It also requires that management uses its professional judgment in the process of applying the Company's accounting policies. See [Note 3](#) for disclosure of significant accounting estimates and judgments.

At the date of issuance of these consolidated financial statements the following Amendments, Improvements and Interpretations to existing IFRS standards have been published during the financial year 2013 and the Company has adopted and implemented as appropriate. These were made mandatory from the following dates:

| | New Standard Improvements and Amendments | Mandatory for years beginning in: |
|--|--|-----------------------------------|
| Amendment IFRS 7 | Disclosures - Offsetting Financial Assets and Financial Liabilities | January 1, 2013 |
| IFRS 13 | Fair Value Measurement | January 1, 2013 |
| Amendment IAS 19 | Employee Benefits | January 1, 2013 |
| Improvement IAS 1, IAS 16, IAS 32 and IAS 34 | Clarification of the requirements for comparative information, Classification of servicing equipment, Tax effect of distribution to holders of equity instruments and Interim financial reporting and segment information for total assets and liabilities, respectively | January 1, 2013 |

The adoption of these standards had no significant impact on the consolidated financial statements.



At the date of issuance of these consolidated financial statements the following IFRS Amendments, Improvements and Interpretations to the existing standards have been published, which are not yet effective and the Company has not adopted earlier application:

| New Standard Improvements and Amendments | | Mandatory for years beginning in: |
|--|--|-----------------------------------|
| Amendment IAS 32 | Offsetting Financial Assets and Financial Liabilities | January 1, 2014 |
| Amendment NIIF 10, 12 AND IAS 27 | Investment Entities | January 1, 2014 |
| Amendment IAS 36 | Impairment of assets on recoverable amount disclosures | January 1, 2014 |
| IFRIC 21 | Levies | January 1, 2014 |
| Amendment IAS 39 | Novation of derivatives | January 1, 2014 |
| Amendment IAS 19 | Defined Benefit Plans: Employee Contributions | January 1, 2014 |
| Improvement IFRS 2 | Share-based Payment | July 1, 2014 |
| Improvement IFRS 3 | Business Combination - Accounting for contingent consideration in a business combination | July 1, 2014 |
| Improvement IFRS 8 | Operating Segments - Aggregation of operating segments and Reconciliation of the total of the reportable segments' assets to the entity's assets | July 1, 2014 |
| Improvement IFRS 13 | Fair Value Measurement - Short-term receivables and payables | July 1, 2014 |
| Improvement IAS 16 | Property, Plant and Equipment - Revaluation method | July 1, 2014 |
| Improvement IAS 24 | Related Party Disclosures | July 1, 2014 |
| Improvement IAS 38 | Intangible Assets - Revaluation method | July 1, 2014 |
| Improvement IFRS 3 | Business Combinations - Scope exceptions for joint ventures | July 1, 2014 |
| Improvement IFRS 13 | Fair Value Measurement - Scope of paragraph 52 | July 1, 2014 |
| Improvement IAS 40 | Investment Property - Clarifying the interrelationship between IFRS 3 and IAS 40 | July 1, 2014 |
| IFRS 9 | Financial Instruments: Classification and Measurement | Undetermined |

The Company estimates that the adoption of the Standards, Amendments and Interpretations as described above will not have a material impact on the consolidated financial statements upon initial application.

From beginning 2012, the Company had early adopted the following standards:

| New Standard Improvements and Amendments | | Mandatory for years beginning in: |
|--|--|-----------------------------------|
| IFRS 10 | Consolidated Financial Statements | January 1, 2013 |
| IFRS 11 | Joint Arrangements | January 1, 2013 |
| IFRS 12 | Disclosure of Interests in Other Entities: Transition Guidance | January 1, 2013 |
| Amendment IAS 27 | Separate Financial Statements | January 1, 2013 |
| Improvement IAS 28 | Investments in Associates and Joint Ventures | January 1, 2013 |
| Amendment IFRS 10, 11 and 12 | Transition guidance | January 1, 2013 |

2.2 Basis of consolidation

Subsidiaries

Subsidiaries are the entities over which the Company is empowered to direct financial and operational policies, which is generally the result of ownership of over half the voting rights. Subsidiaries are consolidated as from the date on which control was obtained by the Company, and they are excluded from consolidation as of the date the Company loses such control.



The acquisition method is used for the accounting of acquisition of subsidiaries. The acquisition cost is the fair value of the assets delivered, of the equity instruments issued and of the liabilities incurred or assumed as of the exchange date. The identifiable assets acquired, as well as the identifiable liabilities and contingencies assumed in a business combination are initially valued at their fair value on the acquisition date, independently from the scope of minority interests. Goodwill is initially measured as the excess of the aggregate of the consideration transferred and the fair value of non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized as income.

Joint operations

As explained in **Note 1**, in those joint arrangements that qualify as joint operations, the Company recognises the assets, liabilities, gains (losses) from operational activities respect of its interest in the joint operations in accordance with IFRS 11.

Intercompany transaction

Intercompany transactions, balances and unrealized gains from transactions between the Group's entities are eliminated during consolidation. Unrealized losses are also eliminated, unless the transaction provides evidence of an impairment of the asset transferred. Whenever necessary, the subsidiaries' accounting policies are amended to ensure uniformity with the policies adopted by the Company.

Non-controlling Interest

The non-controlling interest is presented in the Equity section of the Statement of Financial Position. The net income attributable to equity holder of the parent and the non-controlling interest are each disclosed separately in the Consolidated Statement of Income after net income.

Investments accounted for by the equity method

Joint ventures

The Company maintains investments in joint arrangements that qualify as joint ventures, which correspond to a contractual agreement by which two or more parties carry out an economic activity that is subject to joint control, and normally involves the establishment of a separate entity in which each party has a share based on a shareholders' agreement.

The Company accounts for its participation in joint arrangement that qualify as joint ventures using the equity method. The financial statements of the joint ventures are prepared for the same year, under accounting policies consistent with those of the Company. Adjustments are made to conform any difference in accounting policies that may exist to the Company's accounting policies.

Whenever the Company contributes or sells assets to the companies under joint control, any part of the income or loss originated by the transaction is recognized based on how the asset is realized. Whenever the Company purchases assets of such companies, it does not recognize its share in the income or loss of the joint venture as regards to such transaction until the asset is sold or realized by the joint venture.

2.3 Financial information as per reportable segments

The Company has defined three reportable segments within which identified six operating segments, which are formed by the assets and resources intended to supply products that are subject to risks and benefits different from those of other operating segments, and that normally correspond to subsidiaries that develop such business activities. Operating Result of these segments is the total of the following IFRS performance measures: Earnings before Other Gains (Losses), Net Financial Expense, Equity and Income of Joint Venture, Foreign Currency Exchange Differences, Results as per Adjustment Units and Income Taxes). ORBDA (Operating Result Before Depreciation and Amortization) by segments is regularly reviewed by the Board of Directors of the respective subsidiaries and by the Company's Board of Directors, in order to make decisions on the resources to be allotted to the segments and to appraise their performance (*See Note 7*).

The segments performance is measured according to several indicators, of which Operating Result, ORBDA, ORBDA margin (ORBDA's % as compared to Net sales of segment), the sales volumes and Net sales are the most important. Sales between segments are carried out at arm's length and net sales as per geographical location are based on the producing and selling entity's location.



2.4 Foreign currency and unidad de fomento (Adjustment unit)

Presentation and functional currency

The Company uses the Chilean peso (\$) or CLP) as its functional currency and for the presentation of its financial statements. The functional currency has been determined considering the economic environment in which the Company carries out its operations and the currency in which the main cash flows are generated. The functional currency of the Argentine, Uruguayan and Paraguayan subsidiaries is the Argentine peso, Uruguayan peso and Paraguayan guarani, respectively.

Transactions and balances

Transactions in foreign currencies and adjustment units ("Unidad de Fomento" or "UF") are initially recorded at the exchange rate of the corresponding currency or adjustment unit as of the date on which the transaction occurs. The Unidad de Fomento (UF) is a Chilean inflation-indexed peso-denominated monetary unit. The UF rate is set daily in advance based on changes in the previous month's inflation rate. At the close of each Consolidated Statement of Financial Position, the monetary assets and liabilities denominated in foreign currencies and adjustment units are translated into Chilean pesos at the exchange rate of the corresponding currency or adjustment unit. The exchange difference arising, both from the liquidation of foreign currency transactions, as well as from the valuation of foreign currency monetary assets and liabilities, is included in statement of income, in Foreign currency exchange differences, while the difference arising from the changes in adjustment units are recorded in the statement of income as result per adjustment units.

For consolidation purposes, the assets and liabilities of the subsidiaries whose functional currency is different from the Chilean peso are translated into Chilean pesos by using the exchange rates valid as of the date of the consolidated financial statements, and the exchange differences originated by the translation of the assets and liabilities are recorded in Equity Reserve, under the Currency Translation Reserves item. The income and expense are translated at the monthly average exchange rate for the corresponding terms as differences since there have not been significant fluctuations in the exchange rates during each month.

The exchange rates of the primary foreign currencies and adjustment units used in the preparation of the consolidated financial statements as of December 2013, 2012 and 2011 are as follows:

| Chilan Pesos as pero unit of foreign currency or adjustable unit | | As of December 31, | As of December 31, | As of December 31, |
|--|-----|--------------------|--------------------|--------------------|
| | | 2013 | 2012 | 2011 |
| | | Ch\$ | Ch\$ | Ch\$ |
| Foreign currencies | | | | |
| UD Dollar | USD | 524.61 | 479.96 | 519.20 |
| Euro | EUR | 724.30 | 634.45 | 672.97 |
| Argentine Peso | ARG | 80.45 | 97.59 | 120.63 |
| Uruguayan Peso | UYU | 24.49 | 25.12 | 25.99 |
| Canadian Dollar | CAD | 492.68 | 482.27 | 511.12 |
| Sterling Pound | GBP | 866.41 | 775.76 | 805.21 |
| Swiss Franc | CHF | 591.24 | 525.52 | 553.64 |
| Australina Dollar | AUD | 467.86 | 498.04 | 531.80 |
| Danish Krone | DKK | 97.11 | 85.05 | 90.53 |
| Japanese Yen | JPY | 4.99 | 5.58 | 6.74 |
| Brazilian Real | BRL | 222.71 | 234.98 | 278.23 |
| Paraguayan guarani | PYG | 0.11 | 0.11 | 0.12 |
| Adjustment Units | | | | |
| Unidad de fomento | UF | 23,309.56 | 22,840.75 | 22,294.03 |

* The Unidad de Fomento (UF) is a Chilean inflation-indexed, peso-denominated monetary unit. The UF rate is set daily in advance based on changes in the previous month's inflation rate.



2.5 Cash and cash equivalents

Cash and cash equivalents includes cash available, bank balances, time deposits at financial entities, investments in mutual funds and financial instruments acquired under re-sale agreements, as well as short-term investments with a high liquidity, normally with an original maturity of up to three months.

2.6 Financial instruments

Financial assets

The Company recognizes a financial asset in its Consolidated Statement of Financial Position according to the following:

As of the date of the initial recognition, Management classifies its financial assets (i) at fair value through profit and loss and (ii) collectible credits and accounts, depending on the purpose for which the financial assets were acquired. For those instruments not classified at fair value through income, any cost attributable to the transaction is recognized as part of the asset value.

The fair value of the instruments that are actively quoted in formal markets is determined by the quoted price as of the financial statement closing date. For those investments without an active market, the fair value is determined using valuation technique including (i) the use of recent market transactions, (ii) references to the current market value of another financial instrument of similar characteristics, (iii) discounted cash flow, and (iv) other valuation models.

After the initial recognition the Company values the financial assets as described below:

Financial assets at fair value through profit and loss

These assets are valued at fair value and the income or losses originated by the fair value variation are recognized in the Consolidated Statement of Income.

The assets at fair value through profit and loss include financial assets classified as held for trading by the Company. Financial assets are classified as held for trading when acquired with the purpose of selling them within a short term. Derivative instruments are classified as held for trading unless they are classified as hedge instruments.

Accounts receivable

Trade receivable credits or accounts are recognized according to their invoice value.

Estimated losses from bad debts are determined by applying differentiated percentages, taking into account maturity factors, until reaching 100% of the balance in most of the debts older than 180 days, with the exception of those cases that in accordance with current policies, losses are estimated due to partial deterioration based on a case by case analysis.

Current trade receivable credits and accounts are initially recognized at their nominal value and are not discounted because they do not differ significantly from their fair value. The Company has determined that the calculation of the amortized cost is not materially different from the invoiced amount because the transactions do not have significant associated costs.

Financial liabilities

The Company recognizes a financial liability in its Consolidated Statement of Financial Position according to the following:

Debts and financial liabilities that accrue interests

Loans and financial obligations accruing interest are initially recognized at the fair value of the resources obtained, less costs incurred directly attributable to the transaction. After initial recognition, loans and obligations accruing interest are valued at their amortized cost. The difference between the net amount received and the value to be paid is recognized in the Consolidated Statement of Income during the term of the loan, using the effective interest rate method.

Interest paid and accrued related to debts and obligations used in a financing operations appear under financial expense.



Loans and obligations accruing interest with a maturity within twelve month period are classified as current liabilities, unless the Company has the unconditional right to defer the payment of the obligation for at least a twelve month period after the financial statement closing date.

Trade accounts payable and other payables

Accounts payable and other accounts payable are initially recognized at their nominal value because they do not differ significantly from fair value. The Company has determined that no significant differences exist between the carrying value and amortized cost using the effective interest method.

Derivative Instruments

All derivative financial instruments are initially recognized as of the date of the agreement and subsequently revalued at their fair value as of the date of the financial statements. Gains and losses resulting from fair value measurement are recorded in the Statement of Income as gains or losses due to fair value of financial instruments, unless the derivative instrument qualifies is designated, and is effective as a hedging instrument.

In order to classify a derivative as a hedging instrument for accounting purposes, the Company documents (i) as of the transaction date or at designation time, the relationship or correlation between the hedging instrument and the hedged item, as well as the risk management purposes and strategies, (ii) the assessment, both at designation date as well as on a continuing basis, whether the instrument used is effective to offset changes in fair value or in the cash flows of the hedged item. A hedge is considered effective when changes in the fair value or in the cash flows of the underlying directly attributable to the risk hedged are offset with the changes in fair value, or in the cash flows of the hedging instrument with effectiveness between 80% to 125%.

Derivative instruments classified as hedges are accounted for as cash flow hedges.

The total fair value of hedging derivatives are classified as assets or financial liabilities in Other non-current if the maturity of the hedged item is more than 12 months and as other assets or current liabilities if the remaining maturity of the hedged item is less than 12 months. The effect on results of these instruments can be viewed in Other gains (losses) of the Consolidated Statements of Income. The effective portion of the change in the fair value of derivative instruments that are designated and qualified as cash flow hedges are initially recognized in Cash Flow Hedge Reserve in a separate component of Equity. The income or loss related to the ineffective portion is immediately recognized in the Statement of Income. The amounts accumulated in Equity are reclassified in Income during the same period in which the corresponding hedged item is reflected in the Statement of Income. When a cash flow hedge ceases to comply with the hedge accounting criteria, any accumulated income or loss existing in Equity remains in Equity and is recognized when the expected transaction is finally recognized in the Statement of Income. When it is estimated that an expected transaction will not occur, the accumulated gain or loss recorded in Equity is immediately recognized in the Statement of Income.

Deposits for returns of bottles and containers

Deposits for returns of bottles and containers corresponds to the liabilities registered by the guarantees of money received from customers for bottles and containers placed at their disposal and represents the value that will be returned to the customer when it returns the bottles to the Company in good condition along with the original document. This value is determined by the estimation of the bottles and containers in circulation that are expected to be returned to the Company in the course of time based on the historic experience, physical counts held by clients and independent studies over the quantities that are in the hands of end consumers, valued at the average weighted guarantees for each type of bottles and containers.

The Company does not intend to make significant repayment of these deposits within the next 12 months. However, from December 2012, such amounts are classified within current liabilities, under the line Other financial liabilities, since the Company does not have the legal ability to defer this payment for a period exceeding 12 months. This liability is not discounted, since it is considered a payable on sight, with the original document and the return of the respective bottles and containers and it does not have adjustability or interest clauses of any kind in its origin.



2.7 Financial asset impairment

At each financial statement date the Company assesses if a financial asset or financial group of assets is impaired.

The Company assesses impairment of accounts receivable collectively by grouping the financial assets according to similar risk characteristics, which indicate the debtor's capacity to comply with their obligations under the agreed upon conditions. When there is objective evidence that a loss due to impairment has been incurred in the accounts receivable, the loss amount is recognized in the Consolidated Statement of Income, as Administrative expenses.

In the event that during subsequent periods the impairment loss amount decreases and such decrease may be objectively related to an event occurring after impairment recognition, the impairment loss previously recognized is reversed.

Any subsequent impairment reversal is recognized in Income provided that the book value of the asset does not exceed its value as of the date the impairment was recognized.

2.8 Inventories

Inventories are stated at the lower of cost acquisition or production cost and net realizable value. The production cost of finished products and of products under processing includes raw material, direct labor, indirect manufacturing expenses based on a normal operational capacity and other costs incurred to place the products at the locations and in the conditions necessary for sale, net of discounts attributable to inventories.

The net realizable value is the estimated sale price in the normal course of business, less marketing and distribution expenses. When market conditions cause the production cost to be higher than its net realizable value, an allowance for assets deterioration is registered for the difference in value. This allowance for inventory deterioration also includes amounts related to obsolete items due to low turnover, technical obsolescence and products withdrawn from the market.

The inventories and cost of products sold, is determined using the Weighted Average Cost (WAC). The Company estimates that most of the inventories have a high turnover.

The materials and raw materials purchased from third parties are valued at their acquisition cost; once used, they are incorporated in finished products using the WAC methodology.

Costs associated with agricultural activities (winery) are deferred up to the harvest date, at which time they become part of inventory cost for subsequent processes.

2.9 Other non-financial assets

Other non-financial assets mainly include disbursements related to commercial advertising preparation that is in process but has not yet been shown, advances to property, plant and equipment to suppliers and current and non-current advertising agreements.

2.10 Property, plant and equipment

Property, plant and equipment are recorded at their historic cost, less accumulated depreciation and impairment losses. The cost includes both the disbursements directly attributable to the asset acquisition or construction, as well as the financing interest directly related to certain qualified assets, which are capitalized during the construction or acquisition period, as long as these assets qualify for these purposes considering the period necessary to complete and prepare the assets to be operative. Disbursements after the purchase or acquisition are only capitalized when it is likely that the future economic benefits associated to the investment flow towards the Company, and costs may be reasonably measured. Subsequent disbursements related to repairs and maintenance are recorded as expense when incurred.

Property, plant and equipment depreciation, including the assets under financial lease, is calculated on a straight line basis over the estimated useful life of the fixed assets, taking into account their estimated residual value. When an asset is formed by significant components with different useful lives, each part is separately depreciated. Property, plant and equipment useful lives and residual values estimates are reviewed and adjusted at each financial statement closing date, if necessary.



Property, plant and equipment estimated useful lives are as follows:

| Type of Assets | Number of years |
|--|-----------------|
| Land | Indefinite |
| Buildings and Constructions | 20 to 60 |
| Machinery and equipment | 10 to 25 |
| Furniture and accessories | 5 to 10 |
| Other equipment (coolers and mayolicas) | 5 to 8 |
| Glass containers, and plastic containers | 3 to 12 |

Gain and losses resulting from the sale of properties, plants and equipment are calculated comparing their book values against the related sales proceeds and are included in the Consolidated Statement of Income.

When the book value of an item of Property, plant and equipment exceeds its recoverable amount, it is immediately reduced to its recoverable amount (See Note 2.16).

2.11 Leases

Lease agreements are classified as financial leases when the agreement transfers to the Company substantially all the risks and rewards inherent to the asset ownership, according to International Accounting Standard No. 17 "Leases". For those agreements that qualify as financial leases, at the initial date an asset and a liability are recognized at a value equivalent to the lower of the fair value of the asset and the present value of future lease payments. Subsequently, lease payments are allocated between the financial expense and the obligation reduction, so that a constant interest rate on the obligation balance is obtained.

Lease agreements that do not qualify as financial leases are classified as operating leases. Lease payments of operating leases are charged to income on a straight line basis over the life of the lease.

2.12 Investment property

Investment property consists of land held by the Company with the purpose of generating appreciation and are not used in the normal course of business, and are recorded at historic cost less impairment loss, if any. Investment property depreciation is calculated on a straight line basis over the estimated useful life of such property, taking into account the estimated residual value of such property.

2.13 Biological assets

Biological assets held by Viña San Pedro Tarapacá S.A. (VSPT or the Company) and its subsidiaries consist of vines under formation and under production. The harvested grapes are used for the later production of wines.

Vines under production are valued at the historic cost, less depreciation and any impairment loss. Agricultural production (grapes) resulting from the vines under production is valued at its cost value when harvested.

Depreciation of under production vines is recorded on a straight-line basis based on the 25-years estimated production useful life, which is periodically assessed. Vines under formation are not depreciated until they start production.

Costs incurred in acquiring and planting new vines are capitalized.

The Company uses the amortized historical cost to value its biological assets, on the basis that management considers that it represents a reasonable approximation of fair value.



2.14 Intangible assets other than goodwill

Commercial Trademarks

The Company's commercial trademarks correspond to intangible assets with an indefinite useful life that are presented at their historic cost, less any impairment loss. The Company believes that through marketing investments trademarks maintain their value, consequently they are considered as having an indefinite useful life and they are not amortizable. Such assets are subject to impairment tests on a yearly basis, or when factors exist indicating a likely loss of value (*Note 2.16*).

Software Program

Software Program licenses acquired are capitalized at the value of the costs incurred for their acquisition and preparation for the use of the specific programs. Such costs are amortized over their estimated useful lives (4 to 7 years). The maintenance costs of the software programs are recognized as expense in the year during which they are incurred.

Research and development

Research and development expenses are recognized in the period incurred.

Water Rights

Water Rights acquired by the Company correspond to the existing exploitation rights of water from natural sources, and they are recorded at their attributed cost as of the transition date to IFRS. Given that such rights are perpetual they are not amortizable, nevertheless they are annually subject to impairment assessment, or when factors exist that indicate a likely loss of value (*See Note 2.16*).

2.15 Goodwill

Goodwill represents the excess of cost of a business combination over the Company's share in the fair value of identifiable assets, liabilities and contingent liabilities as of the acquisition date, and is accounted for at its cost value less accumulated impairment losses. Goodwill related to joint venture acquisitions is included in the investment accounting value.

For the purposes of impairment tests, goodwill is assigned Cash Generating Units (CGU) that are expected to benefit from the synergies of a business combination. Each unit or group of units (CGU - *See Note 21*) represents the lowest level inside the Company at which goodwill is monitored for internal administration purposes, which is not larger than a business segment. The cash generating units to which the goodwill is assigned are tested for impairment annually or with a higher frequency, when there are signs indicating that a cash generating unit could experience impairment or some of the significant market conditions have changed.

Goodwill in the acquisition of joint ventures is assessed for impairment as part of the investment, provided that there are signs indicating that the investment may be impaired.

An impairment loss is recognized for the amount that the book value of the cash generating unit exceeds its recoverable value, the recoverable value being the higher of the fair value of the cash generating unit, less costs to sell and its value in use.

An impairment loss is first assigned in goodwill to reduce its book value, and then to other assets in the cash generating unit. A recognized impairment loss is not reversed in the following years.

2.16 Impairment of non-financial assets other than goodwill

The Company annually assesses the existence of impairment indicators on non-financial assets. When indicators exist, the Company estimates the recoverable amount of the impaired asset. In case it is not possible to estimate the recoverable amount of the impaired asset at an individual level, the Company estimates the recoverable amount of the cash generating unit to which the asset belongs.

For indefinite useful life intangible assets, which are not amortized, the Company performs all required to ensure that the carrying amount does not exceed recoverable value.



The recoverable amount is defined as the higher of the fair value, less cost to sell and the value in use. The value in use is determined by estimating future cash flows associated with the asset or with the cash generating unit, discounted from its current value by using interest rates before taxes, which reflect the time value of money and the specific risks of the asset. In the event the asset book value exceeds its recoverable amount, the Company records an impairment loss in the Statement of Income.

For other non-financial assets different than goodwill and intangibles with indefinite useful life, the Company assesses the existence of impairment indicators when some event or change in business circumstances indicate that the book value of the asset may not be recoverable and impairment is recognised when the book value is higher than its recoverable value.

The Company annually assesses if impairment indicators of non-financial assets for which impairment losses were recorded during prior years have disappeared or decreased. In the event of such situation, the recoverable amount of the specific asset is recalculated and its book value increased, if necessary. Such increase is recognized in the Statement of Income as reversal of impairment losses. The increase in the value of the previously impaired asset is recognized only when it is originated by changes in the assumptions used to calculate the recoverable amount. The asset amount increase resulting from the reversal of the impairment loss is limited to the amount that would have been recorded had impairment not occurred.

2.17 Assets of a disposal group held for sale

Property, plant and equipment expected to be recovered primarily through sale rather than through continuing use, for which active sale negotiations have begun and it is estimated that they will be sold within twelve months following the closing date are classified as assets of a disposal group held for sale.

These assets are measured at the lower of their book value and the estimated fair value, less costs to sell. From the moment in which the assets are classified as assets of a disposal group held for sale they are no longer depreciated.

2.18 Income taxes

Income taxes are composed by the legal obligations and the deferred taxes recognized according to International Accounting Standard N° 12 – Income Taxes. Income tax is recognized in the Statement of Income, except when it is related to entries directly recorded in Equity, in which case the tax effect is also recognized in Equity.

Income Tax Obligation

Income tax obligations are recognized in the financial statements on the basis of the best estimates of the taxable profits as of the financial statement closing date, and the income tax rate valid as of that date in the countries where the Company operates, which are Chile, Argentina and Uruguay.

Deferred Tax

Deferred taxes are those the Company expects to pay or to recover in the future, due to temporary differences between the book value of assets and liabilities (carrying amount for financial reporting purposes) and the corresponding tax basis of such assets and liabilities used to determine the profits subject to taxes. Deferred tax assets and liabilities are generally recognized for all temporary differences, and they are calculated at the rates that will be valid on the date the liabilities are paid or the assets realized.

Deferred tax is recognized for temporary differences arising from investments in subsidiaries and associates, except in those cases where the Company is able to control the date on which temporary differences will be reversed, and it is likely that they will not be reverted in the foreseeable future. Deferred tax assets, including those originated by tax losses are recognized provided it is likely that in the future there are taxable profits against which deductible temporary differences may be charged.

Deferred tax assets and liabilities are offset when there is a legal right to offset tax assets against tax liabilities, and the deferred tax is related to the same taxable entity and the same taxing authority.



2.19 Employees benefits

Employees Vacation

The Company accrues the expense associated with staff vacation when the employee earns the benefit.

Employees Bonuses

The Company recognizes a liability and an expense for bonuses when it's contractually obligated, it is estimated that, depending on the income requirement at a given date, bonuses will be paid out at the end of the year.

Severance Indemnity

The Company recognizes a liability for the payment of irrevocable severance indemnities, originated from the collective and individual agreements entered into with employees. Such obligation is determined based on the actuarial value of the accrued cost of the benefit, a method which considers several factors in the calculation, such as estimates of future continuance, mortality rates, future salary increases and discount rates. The determined value is shown at its present value by using the accrued benefits for years of service method. The discount rates are determined by reference to market interest rates curves. The current losses and gains are directly recorded in Income.

As of December 31, 2012, the actuarial gains and losses originated by the valuation of the liabilities subject to such plans, was recorded directly in the Consolidated Statement of Income. Additionally, at the same date, the financial cost related to severance indemnity was recorded under Cost of sales or Administrative expenses. Beginning January 1, 2013 due to the amendment of IAS 19 (applied prospectively), the actuarial gains and losses are recognised directly in Other Comprehensive Income, under Equity and, according to the accounting policies of the Company, financial costs related to the severance indemnity are directly recorded under Financial cost in the Consolidated Statement of Income.

2.20 Provisions

Provisions are recognized when: (i) the Company has a current obligation, legal or implicit, as a result of past events, (ii) it is probable that monetary resources will be required to settle the obligation and (iii) the amounts can be reasonably established. The amounts recognized as provisions as of financial statements closing date, are Management's best estimates, and consider the necessary disbursements to liquidate the obligation.

The concepts by which the Company establishes provisions against Income correspond to civil, labour and taxation proceedings that could affect the Company (See Note 29).

2.21 Revenue recognition

Revenues are recognized when it is likely that economic benefits flow to the Company and can be measured reliably. Income is measured at the fair value of the economic benefits received or to be received, and they are presented net of valued added taxes, specific taxes, returns, discounts and rebates.

Sales of goods are recognized after the Company has transferred to buyer all the risks and benefits inherent in the ownership of such goods, and it does not hold the right to dispose of them; in general, this means that sales are recorded at the transfer of risks and benefits to clients, pursuant to the terms agreed in the commercial agreements.

Sale of products in the domestic market

The Company obtains its revenues, both in Chile and Argentina, mainly from the sales of beers, soft drinks, mineral waters, purified water, juices, wines, cider and spirits, products that are distributed through retail establishments, wholesale distributors and supermarket chains. None of which act as commercial agents of the Company. Such revenues in the domestic markets, net of the value added tax, specific taxes, returns, discounts and rebates to clients, are recognized when products are delivered, together with the transfer of all risks and benefits related to them.

Exports

In general, the Company's delivery conditions for sale are the basis for revenue recognition related to exports.



The structure of revenue recognition is based on the grouping of Incoterms, mainly in the following groups:

- "FOB (Free on Board) shipping point", by which buyer organizes and pays for transportation, consequently the sales occur and revenue is recognized upon the delivery of merchandise to the transporter hired by buyer.
- "CIF (Cost, Insurance & Freight) and similar", by which the Company organizes and pays for external transportation and some other expenses, although CCU ceases being responsible for the merchandise after delivering it to the maritime or air company in accordance with the relevant terms. The sales occur and revenue is recognized upon the delivery of the merchandise at the port of destination.

In the event of discrepancies between the commercial agreements and delivery conditions those established in the agreements shall prevail.

2.22 Commercial agreements with distributors and supermarket chains

The Company enters into commercial agreements with its clients, distributors and supermarkets through which they establish: (i) volume discounts and other client variables, (ii) promotional discounts that correspond to an additional rebate on the price of the products sold by reason of commercial initiatives development (temporary promotions), (iii) services payment and rendering of counter-services (advertising and promotion agreements, use of preferential spaces and others) and (iv) shared advertising, which corresponds to the Company's participation in advertising campaigns, promotion magazines and opening of new sales locations.

Volume discounts and promotional discounts are recognized as a reduction in the sales price of the products sold. Shared advertising contributions are recognized when the advertising activities agreed upon with the distributor have been carried out, and they are recorded as marketing expenses incurred, under Other expenses by function.

The commitments with distributors or importers in the exports area are recognized on the basis of existing trade agreements.

2.23 Cost of sales of products

The costs of sales include the production cost of the products sold and other costs incurred to place inventories in the locations and under the conditions necessary for the sale. Such costs mainly include raw material costs, packing costs, production staff labour costs, production-related assets depreciation, returnable bottles depreciation, license payments, operational costs and plant and equipment maintenance costs.

2.24 Other expenses by function

Other expenses by function include, mainly advertising and promotion expenses, depreciation of assets sold, selling expenses, marketing costs (sets, signs, neon signs at client's facilities) and marketing and sales staff remuneration and compensations.

2.25 Distribution expenses

Distribution costs include all the necessary costs to deliver products to clients.

2.26 Administration expenses

Administration expenses include the support units staff remuneration and compensation, depreciation of offices, equipment, facilities and furniture used for these functions, non-current assets amortization and other general and administration expenses.



2.27 Environment liabilities

Environmental liabilities are recorded based on the current interpretation of environmental laws and regulations, or when an obligation is likely to occur and the amount of such liability can be calculated reliably.

Disbursements related to environmental protection are charged to the Consolidated Statements of Income as incurred, except, investments in infrastructure designed to comply with environmental requirements, are recorded following the accounting policies for property, plant and equipment.

Note 3 Estimates and application of professional judgment

Financial statement preparation requires estimates and assumptions from Management affecting the amounts included in the consolidated financial statements and their related notes. The estimates made and the assumptions used by the Company are based on the historical experience, changes in the industry and the information supplied by external qualified sources. Nevertheless, final results could differ from the estimates under certain conditions.

Significant estimates and accounting policies are defined as those that are important to correctly reflect the Company's financial position and income, and/or those that require a high level of judgment by Management.

The primary estimates and professional judgments relate to the following concepts:

- The valuation of goodwill acquired to determine the existence of losses due to potential impairment (*Note 2.15 and Note 21*).
- The valuation of commercial trademarks to determine the existence of potential losses due to potential impairment (*Note 2.14 and Note 20*).
- The assumptions used in the current calculation of liabilities and obligations to employees (*Note 2.19 and Note 31*).
- Useful life of property, plant and equipment (*Note 2.10 and Note 22*), biological assets (*Note 2.13 and Note 25*) and intangibles (*Note 2.14 and Note 20*).
- The assumptions used for the calculation of fair value financial instruments (*Note 2.6 and Note 6*).
- The occurrence likelihood and the estimates amount in an uncertain or contingent manner (*Note 2.20, Note 29*).

Such estimates are based on the best available information of the events analysed to date in these consolidated financial statements. However, it is possible that events that may occur in the future that result in adjustments to such estimates, which would be recorded prospectively.

Note 4 Accounting changes

As of December 31, 2013, there have been no significant changes in the use of accounting principles or relevant changes in any accounting estimates with regard to previous years that have affected these consolidated financial statements.

Note 5 Risk Administration

Risk administration

In those companies without a significant non-controlling interest, the Company's Administration and Finance Officer provides a centralized service for the group's companies to obtain financing and administration of exchange rate, interest rate, liquidity, inflation, raw material and loan risks. Such activity operates according to a policies and procedures framework, which is regularly reviewed to comply with the purpose of administering the risk originated by the business needs.

In those companies with a significant non-controlling interest (VSPT, CPCh, Aguas CCU-Nestlé and Cervecera Kunstmann) each Administration and Finance Officer exercises such responsibility. When necessary, the Board of Directors has the final responsibility for establishing and reviewing the risk administration structure, as well as for the review of significant changes made to the risk administration policies.



According to the financial risk policies, the Company uses derivative instruments only for the purpose of covering exposures to the interest rate and exchange rate risks originated by the Company's operations and its financing sources. The Company does not acquire derivative facilities with speculative or investment purposes nevertheless, some derivatives are not treated as hedges for accounting purposes because they do not qualify as such. Transactions with derivative instruments are exclusively carried out by staff under the Finance Management and Internal Audit Management regularly reviews the control environment of this function. The relationship with Credit Rating Agencies and the monitoring of financial restrictions (covenants) are also administered by Finance Management.

The Company's main risk exposure is related to the exchange rates, interest rates, inflation and raw material prices (commodities), taxes, client's accounts receivable and liquidity. For the purpose of managing the risk originated by such exposures, several financial instruments are used.

For each of the following, where applicable, sensitivity analysis developed are for illustrative purposes, since in practice the sensitized variables rarely change without affecting each other and without affecting other factors that were considered as constants.

Exchange rate risk

The Company is exposed to exchange rate risks originated by: a) its net exposure to foreign currency assets and liabilities, b) exports sales, c) the purchase of raw material, products and capital investments effected in foreign currencies, or indexed in such currencies, and d) the net investment of subsidiaries in Argentina and Uruguay. The Company's greatest exchange rate exposure is the variation of the Chilean peso as compared to the US Dollar, Euro, Sterling Pound, Argentine Peso and Uruguayan Peso.

As of December 31, 2013, the Company maintained foreign currency obligations amounting to ThCh\$ 46,597,983 (ThCh\$ 37,348,464 in 2012), mostly denominated in US Dollars. Foreign currency obligations accruing variable interest (ThCh\$ 21,618,277 in 2013 and ThCh\$ 14,156,408 in 2012) represent 9% (6% in 2012) of the total of Other financial liabilities. The remaining 91% (94% in 2012) is denominated in inflation-indexed Chilean pesos (see inflation risk section). In addition, the Company maintains foreign currency assets for ThCh\$ 41,416,467 (ThCh\$ 35,305,805 in 2012) that mainly correspond to exports accounts receivable.

Regarding the Argentine subsidiaries operations, the net exposure liability in US Dollars and other currencies amounts to ThCh\$ 9,412,041 (ThCh\$ 4,793,940 in 2012).

Regarding the Uruguayan subsidiaries operations, the net exposure liability in US Dollars and other currencies amounts to ThCh\$ 466,519.

To protect the value of the net foreign currency assets and liabilities position of its Chilean operations, the Company enters into derivative agreements (currency forwards) to ease any variation in the Chilean peso as compared to other currencies.

As of December 31, 2013, the Company's mitigate net asset exposure in foreign currencies in Chile, after the use of derivative instruments, is an asset amounting to ThCh\$ 1,068,823 (ThCh\$ 2,932,576 in 2012).

Of the Company's total sales, both in Chile, Argentina and Uruguay, 8% (9% in 2012) corresponds to export sales made in foreign currencies, mainly US Dollars, Euro and Sterling Pound and of the total costs 57% (57% in 2012) corresponds to raw materials and products purchased in foreign currencies, or indexed to such currencies. The Company does not hedge the eventual variations in the expected cash flows from such transactions.

The Company is also exposed to movements in exchange rates relating to the conversion from Argentine pesos and Uruguayan pesos to Chilean Pesos with respect to assets, liabilities, income and expenses of its subsidiaries in Argentina and Uruguay. The Company does not cover the risks associated with the conversion of its subsidiaries, which effects are recorded in Equity.

As of December 31, 2013, the net investment in Argentine subsidiaries amounted to ThCh\$ 84,362,639 (ThCh\$ 92,745,976 in 2012), Uruguay amounted to ThCh\$ 8,815,230 and in Paraguay amounted to ThCh\$ 11,254,656.



Exchange rate sensitivity analysis

The exchange rate differences effect recognized in the Consolidated Statement of Income for the period ended as of December 31, 2013, related to the foreign currency denominated assets and liabilities, was a loss of ThCh\$ 4,292,119 (ThCh\$ 1,002,839 in 2012 and ThCh\$ 1,078,604 in 2011). Considering the exposure as of December 31, 2013, and assuming a 10% increase (or decrease) in the exchange rate, and maintaining constant all other variables, such as interest rates, it is estimated that the effect over the Company's income would be income (loss) after taxes of ThCh\$ 85,506 (income (loss) of ThCh\$ 234,606 in 2012 and ThCh\$ 143,146 in 2011).

Considering that approximately 8% of the Company's sales relates to export sales carried out in Chile, in currencies different from the Chilean Peso, and that in Chile approximately 52% (52% in 2012 and 56% in 2011) of the costs are indexed to the US Dollar, and assuming that the Chilean Peso will be appreciated or (depreciated) by 10% as compared to the set of foreign currencies, when maintaining constant the rest of the variables the hypothetical effect on the Company's income would be income (loss) after taxes of ThCh\$ 9,970,631 (income (loss) from ThCh\$ 8,965,359 in 2012 and ThCh\$ 8,807,019 in 2011).

The Company can also be affected by the variation of the exchange rate of Argentina and Uruguay, since the result is converted to Chilean Pesos at the average rate of each month. The result of the operations in Argentina and Uruguay during the year 2013 were ThCh\$ 27,908,982 (ThCh\$ 28,181,889 in 2012) and a loss of ThCh\$ 1,216,031, respectively. Therefore, a depreciation (or appreciation) of 10% in the exchange rate of the Argentine and Uruguayan Peso, would be a loss (income) before tax of ThCh\$ 2,790,898 (ThCh\$ 2,818,189 in 2012) and ThCh\$ 121,603, respectively.

The net investment maintained in subsidiaries that operate in Argentina amounts to ThCh\$ 84,362,639 as of December 31, 2013 (ThCh\$ 92,745,976 in 2012). Assuming a 10% increase or decrease in the Argentine peso exchange rate as compared to the Chilean Peso, and maintaining constant all the rest of the variables, the increase (decrease) would hypothetically result in income (loss) of ThCh\$ 8,436,264 (ThCh\$ 9,274,598 in 2012 and ThCh\$ 9,874,219 in 2011) recorded as a credit (charge) against Equity.

The net investment maintained in subsidiaries that operate in Uruguay amounts to ThCh\$ 8,815,230 as of December 31, 2013. Assuming a 10% increase or decrease in the Uruguayan peso exchange rate as compared to the Chilean Peso, and maintaining constant all the rest of the variables, the increase (decrease) would hypothetically result in income (loss) of ThCh\$ 881,523 recorded as a credit (charge) against Equity.

The net investment maintained in subsidiaries that operate in Paraguay amounts to ThCh\$ 11,254,656 as of December 31, 2013. Assuming a 10% increase or decrease in the Uruguayan peso exchange rate as compared to the Chilean Peso, and maintaining constant all the rest of the variables, the increase (decrease) would hypothetically result in income (loss) of ThCh\$ 1,125,466 recorded as a credit (charge) against Equity.

The company does not cover the risks associated with the currency conversion of the financial statements of its subsidiaries that have other functional currency, whose effects are reported in Equity.

Interest rates risk

The interest rate risk mainly originated from the Company's financing sources. The main exposure is related to LIBOR variable interest rate indexed obligations.

As of December 31, 2013, the Company had a total ThCh\$ 11,840,117 in debt indexed to LIBOR (ThCh\$ 14,156,408 in 2012). Consequently, as of December 31, 2013, the company's financing structure is made up (without considering the effects of cross currency swaps effect) of approximately 5% (6% in 2012) in debt with variable interest rates, and 95% (94% in 2012) in debt with fixed interest rates.

To administer the interest rate risk, the Company has a policy that intends to reduce the volatility of its financial expense, and to maintain an ideal percentage of its debt in fixed rate instruments. The financial position is mainly set by the use of short-term and long-term debt, as well as derivative instruments such as cross currency interest rate swaps.

As of December 31, 2013, after considering the effect of interest rates and currency swaps, approximately 100% (99% in 2012) of the Company's long-term debt has fixed interest rates.



The terms and conditions of the Company's obligations as of December 31, 2013, including exchange rates, interest rates, maturities and effective interest rates, are detailed in **Note 27**.

Interest rates sensitivity analysis

The total financial expense recognized in the Consolidated Statement of Income for the twelve month ended as of December 31, 2013, related to short-term and long-term debts amounted to ThCh\$ 24,084,226 (ThCh\$ 17,054,879 in 2012 and ThCh\$ 14,410,911 in 2011). As of December 31, 2013 we were 100% covered against interest rate fluctuations. As of December 31, 2012, whereas only 2% of total debt (net of derivatives) is subject to variable interest rate, and if assuming an increase or decrease in interest rates in Chilean Pesos and U.S. Dollars of approximately 100 basis points, and keeping all other variables constant, such as the exchange rate, the increase (decrease) would hypothetically result in a loss (gain) of ThCh\$ 18,543 (ThCh\$ 18,543 in 2012 and at December 31, 2011 we were 100% covered against interest rate fluctuations) in the Consolidated Statement of Income.

Inflation risk

The Company maintains a series of Unidad de Fomento* (UF) indexed agreements with third parties, as well as UF indexed financial debt, which means that the Company is exposed to the UF fluctuations, generating increases in the value of the agreements and inflation adjustable liabilities, in the event it experiences growth. This risk is mitigated by the Company's policy of keeping the unitary net sales in UF constant, as long as the market conditions allows it.

* The Unidad de Fomento (UF) is a Chilean inflation-indexed, peso-denominated monetary unit. The UF rate is set daily based on changes in the previous month's inflation rate.

Inflation sensitivity analysis

The income for total adjustment unit recognized in the Consolidated Statement of Comprehensive Income for the twelve month ended as of December 31, 2013, related to UF indexed short-term and long-term debt, and resulted in a loss of ThCh\$ 1,801,765 (ThCh\$ 5,057,807 in 2012 and ThCh\$ 6,728,451 in 2011). Assuming a reasonably possible increase (decrease) of the Unidad de Fomento by approximately 3% and maintaining constant all the rest of the variables, such as interest rates, the aforementioned increase (decrease) would hypothetically result in a loss (income) of ThCh\$ 2,999,467 (ThCh\$ 5,079,454 in 2012 and ThCh\$ 6,133,010 in 2011) in the Consolidated Statement of Income.

Raw material price risk

The main exposure to the raw material price variation is related to barley and malt used in the production of beer, concentrates, sugar and plastic containers used in the production of soft drinks and bulk wine and grapes for the manufacturing of wine and spirits.

Barley, malt and cans

In Chile, the Company obtains its barley and malt supply both from local producers and the international market. Long-term supply agreements are entered into with local producers where the barley price is set annually according to market prices, which are used to determine the malt price according to the agreements. The purchases commitments made expose the Company to a raw material price fluctuation risk. During 2013, the Company purchased 54,162 tons (48,396 tons in 2012) of barley and 32,203 tons (32,300 tons in 2012) of malt. CCU Argentina acquires mainly malt from local producers. Such raw materials represent approximately 30% (31% in 2012) of the direct cost of beer.

Of the cost of beer in Chile, the cost of cans represents 38% of the direct cost of raw materials (41% in 2012). Meanwhile in Argentina the cans represent 24% of the direct cost of raw materials (24% in 2012).

Concentrates, Sugar and plastic containers

The main raw materials used in the production of non-alcoholic beverages are concentrates, which are mainly acquired from licensees, sugar and plastic resin for the manufacturing of plastic bottles and containers. The Company is exposed to price fluctuation risks of these raw materials, which jointly represent 56% (56% in 2012) of the direct cost of non-alcoholic beverages.



Grapes and wine

The main raw material used by the subsidiary VSPT for wine production are harvested grapes from own production and grapes and wines acquired from third parties through long term and spot contracts. Approximately 31% (28% in 2012) of the export wine supply comes from its own vineyards. Whereas the previous percentage of own production and that this goes to the production for export market and fine wines for domestic market, the own production supplies 50% (46% in 2012) of exports, including the fine wines of the domestic market.

The remaining 69% (72% in 2012) the supply is purchased from third parties through long-term and spot contracts. During 2013, the subsidiary VSPT acquired 55% (59% in 2012) of the necessary grapes and wine from third parties through spot contracts, these mainly for the massive domestic market wine business. In addition, it also performs long-term transactions that represent 15% of total supply.

As of December 31, 2013, we must consider that wine represents 58% (58% in 2012) of the total direct cost of VSPT.

Raw material price sensitivity Analysis

The total direct cost in the Consolidated Statement of Income for 2012 amounts to ThCh\$ 382,645,778 (ThCh\$ 361,570,855 in 2012 and ThCh\$ 372,626,307 in 2011). Assuming a reasonably possible increase (decrease) in the direct cost of each operating segment of 8% and maintaining constant all the rest of the variables, such as exchange rates, the aforesaid increase (decrease) would hypothetically result into a loss (income) of ThCh\$ 8,016,584 (ThCh\$ 7,288,550 in 2012 and ThCh\$ 6,783,393 in 2011) for Beer Chile, ThCh\$ 5,001,286 (ThCh\$ 5,018,556 in 2012 and ThCh\$ 4,867,084 in 2011) for Beer Argentina, ThCh\$ 9,442,707 (ThCh\$ 8,584,592 in 2012 and ThCh\$ 7,655,225 in 2011) for non-alcoholic beverages, ThCh\$ 6,180,951 (ThCh\$ 6,553,854 in 2012 and ThCh\$ 6,076,016 in 2011) for Wines and ThCh\$ 2,904,362 (ThCh\$ 2,546,142 in 2012 and ThCh\$ 1,825,378 in 2011) for Spirits.

Credit risk

The credit risk to which the Company is exposed originates from: a) the commercial accounts receivable maintained with retail clients, wholesale distributors and supermarket chains of domestic markets; b) accounts receivable from exports; and c) financial facilities maintained with Banks and financial institutions, such as demand deposits, mutual funds investments, facilities acquired under resale commitments and derivatives.

Domestic market

The credit risk related to commercial collectible accounts of domestic markets is administered by the Loan and Collection Administration Officer, and it is monitored by the Loan Committee of each business unit. The Company has a wide client base that is subject to the policies, procedures and controls established by the Company. The loan limits are established for all clients on the basis of an internal qualification and payment performance. Outstanding commercial accounts receivable are regularly monitored. In addition, the Company acquires loan insurances covering 90% of the individually significant accounts receivable balances, a coverage that as of December 31, 2013, amounts to 90% (85% in 2012) of the total accounts receivable.

Overdue but not impaired commercial accounts receivable corresponds to clients that show delays of less than 21 days (21.5 days in 2012).

As of December 31, 2013, the Company had approximately 854 clients (803 clients in 2012) indebted in over Ch\$ 10 million each that together represent approximately 86.1% (85.5% in 2012) of the total commercial accounts receivable. There were 184 clients (182 clients in 2012) with balances over Ch\$ 50 million each, representing approximately 76% (75% in 2012) of the total accounts receivable. The 95% (93% in 2012) of such accounts receivable are covered by the loan insurance.

The Company believes that no additional credit risk provisions are needed to the individual and collective provisions determined at December 31, 2013, as a large percentage of these are covered by insurance.



Exports market

The loan risk related to accounts receivable for exports is administered by VSPT Head of Loan and Collection, and it is monitored by VSPT Administration and Finance Officer. The Company has a large client base, in over eighty countries, which are subject to the policies, procedures and controls established by the Company. In addition, the Company acquires loan insurance covering 87% (98% in 2012) of the total accounts receivable. Pending payment of commercial accounts receivable is regularly monitored. Apart from the loan insurance, having diversified sales in different countries decreases the loan risk.

As of December 31, 2013, there were 31 clients (75 clients in 2012) indebted for over ThCh\$ 65,000 each, which represent 87% (87% in 2012) of the total accounts receivable of the export market.

Overdue but not impaired commercial accounts receivable corresponds to clients that show delays of less than 47 days (42 days in 2012).

The Company estimates that no loan risk provisions are necessary in addition to the individual and collective provisions determined as of December 31, 2013. See analysis of accounts receivables maturities and losses due to impairment of accounts receivables ([Note 15](#)).

The Company has policies limiting the counterparty loan risk exposure with respect to financial institutions, and such exposures are frequently monitored. Consequently, the Company does not have significant risk concentration with any specific financial institutions as of December 31, 2013.

Tax risk

Our businesses are taxed with different duties, particularly with excise taxes on the consumption of alcoholic and non-alcoholic beverages.

The Argentine excise tax is 8.7% for beer, and the Chilean excise tax is 15% for beer and wine, 27% for spirits, and 13% for carbonated soft drinks beverages and nectars and juices. An increase in the rate of these or any other tax could negatively affect our sales and profitability.

Liquidity risk

The Company administers liquidity risk at a consolidated level. The cash flows originated from operational activities being the main liquidity source. Additionally, the Company has the ability to issue debt and equity instruments in the capital market according to our needs. To manage short-term liquidity, the Company considers projected cash flows for a twelve months moving period and maintains cash and cash equivalents available to meet its obligations.

Based on the current operational performance and its liquidity position, the Company estimates that cash flows originated by operating activities and the cash available shall be sufficient to finance working capital, capital investments, interest payments, dividend payments and debt payment requirements for the next 12-month period and the foreseeable future.



A summary of the Company's financial liabilities with their maturities as of December 31, 2013 and 2012, based on the non-discounted contractual cash flows appears below:

| As of December 31, 2013 | Book value | Contractual flows maturities | | | Total |
|--|--------------------|------------------------------|-----------------------|--------------------|--------------------|
| | | Less than 1 year | Between 1 and 5 years | More than 5 years | |
| | | ThCh\$ | ThCh\$ | ThCh\$ | |
| Other financial liabilities no derivative | | | | | |
| Bank borrowings | 80,971,892 | 38,895,940 | 50,142,798 | 1,817,484 | 90,856,222 |
| Bond payable | 153,032,487 | 77,504,882 | 24,887,830 | 81,315,757 | 183,708,469 |
| Financial leases obligations | 16,932,430 | 1,744,243 | 5,271,866 | 28,476,487 | 35,492,596 |
| Deposits for return of bottles and containers | 11,451,873 | 11,451,873 | - | - | 11,451,873 |
| Sub-Total | 262,388,682 | 129,596,938 | 80,302,494 | 111,609,728 | 321,509,160 |
| Derivative financial liabilities | | | | | |
| Liability coverage | 201,063 | 137,151 | 66,551 | - | 203,702 |
| Derivative hedge liabilities | 661,473 | 661,473 | - | - | 661,473 |
| Sub-Total | 862,536 | 798,624 | 66,551 | - | 865,175 |
| Total | 263,251,218 | 130,395,562 | 80,369,045 | 111,609,728 | 322,374,335 |

| As of December 31, 2012 | Book value | Contractual flows maturities | | | Total |
|--|--------------------|------------------------------|-----------------------|--------------------|--------------------|
| | | Less than 1 year | Between 1 and 5 years | More than 5 years | |
| | | ThCh\$ | ThCh\$ | ThCh\$ | |
| Other financial liabilities no derivative | | | | | |
| Bank borrowings | 81,963,852 | 38,327,451 | 47,614,737 | 1,772,491 | 87,714,679 |
| Bond payable | 152,835,990 | 8,533,797 | 94,640,190 | 87,626,906 | 190,800,893 |
| Financial leases obligations | 16,479,152 | 1,418,678 | 5,883,498 | 27,861,359 | 35,163,535 |
| Deposits for return of bottles and containers | 11,861,158 | 11,861,158 | - | - | 11,861,158 |
| Sub-Total | 263,140,152 | 60,141,084 | 148,138,425 | 117,260,756 | 325,540,265 |
| Derivative financial liabilities | | | | | |
| Liability coverage | 361,838 | 204,017 | 164,017 | - | 368,034 |
| Derivative hedge liabilities | 495,012 | 495,012 | - | - | 495,012 |
| Sub-Total | 856,850 | 699,029 | 164,017 | - | 863,046 |
| Total | 263,997,002 | 60,840,113 | 148,302,442 | 117,260,756 | 326,403,311 |

View current and non-current book value in [Note 6](#).



Note 6 Financial Instruments

Financial instruments categories

The following are the book values of each financial instrument category at the closing of each year:

| | As of December 31, 2013 | | As of December 31, 2012 | |
|--|-------------------------|--------------------|-------------------------|--------------------|
| | Current | Non current | Current | Non current |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Cash and cash equivalents | 408,853,267 | - | 102,337,275 | - |
| Other financial assets | 4,468,846 | 38,899 | 1,380,474 | 65,541 |
| Accounts receivable - trade and other receivable (net) | 211,504,047 | - | 204,570,870 | - |
| Accounts receivable from related companies | 9,610,305 | 350,173 | 9,611,990 | 414,115 |
| Total financial assets | 634,436,465 | 389,072 | 317,900,609 | 479,656 |
| Bank borrowings | 33,193,852 | 47,778,040 | 37,526,738 | 44,437,114 |
| Bonds payable | 74,432,086 | 78,600,401 | 4,414,725 | 148,421,265 |
| Financial leases obligations | 612,491 | 16,319,939 | 371,748 | 16,107,404 |
| Derivative hedge liabilities | 661,473 | - | 495,012 | - |
| Liability coverage | 136,414 | 64,649 | 204,886 | 156,952 |
| Deposits for return of bottles and containers | 11,451,873 | - | 11,861,158 | - |
| Total other non-financial liabilities (*) | 120,488,189 | 142,763,029 | 54,874,267 | 209,122,735 |
| Account payable- trade and other payable | 183,508,115 | 841,870 | 165,392,448 | 724,930 |
| Accounts payable to related entities | 7,286,064 | 377,020 | 8,013,545 | 2,391,810 |
| Total financial liabilities | 311,282,368 | 143,981,919 | 228,280,260 | 212,239,475 |

(*) See [Note 27 Other financial liabilities](#).



Financial instruments fair value

The following tables show the fair values, based on the financial instrument categories, as compared to the book value included in the Consolidated Statements of Financial Position:

a) Composition of financial assets and liabilities:

| | As of December 31, 2013 | | As of December 31, 2012 | |
|--|-------------------------|--------------------|-------------------------|--------------------|
| | Book Value | Fair Value | Book Value | Fair Value |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Cash and cash equivalents | 408,853,267 | 408,853,267 | 102,337,275 | 102,337,275 |
| Other financial assets | 4,507,745 | 4,507,745 | 1,446,015 | 1,446,015 |
| Accounts receivable - trade and other receivable (net) | 211,504,047 | 211,504,047 | 204,570,870 | 204,570,870 |
| Accounts receivable from related companies | 9,960,478 | 9,960,478 | 10,026,105 | 10,026,105 |
| Total financial assets | 634,825,537 | 634,825,537 | 318,380,265 | 318,380,265 |
| Bank borrowings | 80,971,892 | 81,571,288 | 81,963,852 | 80,144,744 |
| Bonds payable | 153,032,487 | 149,220,332 | 152,835,990 | 155,225,274 |
| Financial leases obligations | 16,932,430 | 19,849,691 | 16,479,152 | 22,954,053 |
| Derivative hedge liabilities | 661,473 | 661,473 | 495,012 | 495,012 |
| Liability coverage | 201,063 | 201,063 | 361,838 | 361,838 |
| Deposits for return of bottles and containers | 11,451,873 | 11,451,873 | 11,861,158 | 11,861,158 |
| Total other non-financial liabilities (*) | 263,251,218 | 262,955,720 | 263,997,002 | 271,042,079 |
| Account payable- trade and other payable | 184,349,985 | 184,349,985 | 166,117,378 | 166,117,378 |
| Accounts payable to related entities | 7,663,084 | 7,663,084 | 10,405,355 | 10,405,355 |
| Total financial liabilities | 455,264,287 | 454,968,789 | 440,519,735 | 447,564,812 |

The book value of current accounts receivables, cash and cash equivalents and other financial assets and liabilities approximate fair value due to the short-term nature of such facilities, and in the case of accounts receivable, due to the fact that any collection loss is already reflected in the impairment loss provision.

The fair value of non-derivative financial assets and liabilities that are not quoted in active markets are estimated through the use of discounted cash flows calculated on market variables observed as of the date of the financial statements. The fair value of derivative instruments is estimated through the discount of future cash flows, determined according to information observed in the market or to variables and prices obtained from third parties.

b) Financial instruments as per category:

| | As of December 31, 2013 | | | |
|--|-----------------------------------|--|-------------------|------------------|
| | Fair value with changes in income | Cash and cash equivalents and loans and accounts receivables | Hedge derivatives | Total |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Assets | | | | |
| Derivative financial instruments | 2,349,405 | - | 1,039,003 | 3,388,408 |
| Marketable securities and investments in other companies | 1,119,337 | - | - | 1,119,337 |
| Total other financial assets | 3,468,742 | - | 1,039,003 | 4,507,745 |
| Cash and cash equivalents | - | 408,853,267 | - | 408,853,267 |
| Accounts receivable-trade and other receivables (net) | - | 211,504,047 | - | 211,504,047 |
| Account receivable from to related companies | - | 9,960,478 | - | 9,960,478 |
| Total | 3,468,742 | 630,317,792 | 1,039,003 | 634,825,537 |



| As of December 31, 2013 | Fair value with | Hedge derivatives | Financial liabilities | Total |
|---|-------------------|-------------------|----------------------------|--------------------|
| | changes in income | | measured at amortized cost | |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Liabilities | | | | |
| Bank borrowings | - | - | 80,971,892 | 80,971,892 |
| Bonds payable | - | - | 153,032,487 | 153,032,487 |
| Financial leases obligations | - | - | 16,932,430 | 16,932,430 |
| Deposits for return of bottles and containers | - | - | 11,451,873 | 11,451,873 |
| Derivative financial instruments | 661,473 | 201,063 | - | 862,536 |
| Total others financial liabilities | 661,473 | 201,063 | 262,388,682 | 263,251,218 |
| Account payable- trade and other payable | - | - | 184,349,985 | 184,349,985 |
| Accounts payable to related entities | - | - | 7,663,084 | 7,663,084 |
| Total | 661,473 | 201,063 | 454,401,751 | 455,264,287 |

| As of December 31, 2012 | Fair value with | Cash and cash | Hedge derivatives | Total |
|--|-------------------|--|-------------------|------------------|
| | changes in income | equivalents and loans and accounts receivables | | |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Assets | | | | |
| Derivative financial instruments | 153,223 | - | 65,541 | 218,764 |
| Marketable securities and investments in other companies | 1,227,251 | - | - | 1,227,251 |
| Total other financial assets | 1,380,474 | - | 65,541 | 1,446,015 |
| Cash and cash equivalents | - | 102,337,275 | - | 102,337,275 |
| Accounts receivable-trade and other receivables (net) | - | 204,570,870 | - | 204,570,870 |
| Account receivable from to related companies | - | 10,026,105 | - | 10,026,105 |
| Total | 1,380,474 | 316,934,250 | 65,541 | 318,380,265 |

| As of December 31, 2012 | Fair value with | Hedge derivatives | Financial liabilities | Total |
|---|-------------------|-------------------|----------------------------|--------------------|
| | changes in income | | measured at amortized cost | |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Liabilities | | | | |
| Bank borrowings | - | - | 81,963,852 | 81,963,852 |
| Bonds payable | - | - | 152,835,990 | 152,835,990 |
| Financial leases obligations | - | - | 16,479,152 | 16,479,152 |
| Deposits for return of bottles and containers | - | - | 11,861,158 | 11,861,158 |
| Derivative financial instruments | 495,012 | 361,838 | - | 856,850 |
| Total others financial liabilities | 495,012 | 361,838 | 263,140,152 | 263,997,002 |
| Account payable- trade and other payable | - | - | 166,117,378 | 166,117,378 |
| Accounts payable to related entities | - | - | 10,405,355 | 10,405,355 |
| Total | 495,012 | 361,838 | 439,662,885 | 440,519,735 |



Derivative Instruments

The detail of maturities, number of derivative agreements, contracted nominal amounts, fair values and the classification of such derivative instruments as per type of agreement at the closing of each year is as follows:

| | Number agreements | As of December 31, 2013 | | | Number agreements | As of December 31, 2012 | | |
|--|-------------------|--------------------------|------------------|------------------|-------------------|--------------------------|----------------|------------------|
| | | Nominal amounts thousand | Asset ThCh\$ | Liability ThCh\$ | | Nominal amounts thousand | Asset ThCh\$ | Liability ThCh\$ |
| Cross currency interest rate swaps UF/CLP | 1 | 3,000 | 1,000,104 | - | - | - | - | - |
| Less than a year | 1 | 3,000 | 1,000,104 | - | - | - | - | - |
| Cross currency interest rate swaps USD/USD | 2 | 18,117 | 9,351 | 156,501 | 1 | 10,107 | - | 229,610 |
| Less than a year | - | 117 | - | 91,852 | - | 107 | - | 72,658 |
| Between 1 and 5 years | 2 | 18,000 | 9,351 | 64,649 | 1 | 10,000 | - | 156,952 |
| Cross currency interest rate swaps USD/EURO | 1 | 4,476 | 29,548 | 44,562 | 2 | 8,383 | 65,541 | 132,228 |
| Less than a year | - | 40 | - | 44,562 | 1 | 3,947 | - | 132,228 |
| Between 1 and 5 years | 1 | 4,436 | 29,548 | - | 1 | 4,436 | 65,541 | - |
| Forwards USD | 20 | 90,559 | 2,202,537 | 275,200 | 17 | 55,692 | 119,823 | 430,580 |
| Less than a year | 20 | 90,559 | 2,202,537 | 275,200 | 17 | 55,692 | 119,823 | 430,580 |
| Forwards Euro | 10 | 4 | 143,749 | 325,638 | 6 | 2,132 | 22,569 | 64,432 |
| Less than a year | 10 | 4 | 143,749 | 325,638 | 6 | 2,132 | 22,569 | 64,432 |
| Forwards CAD | 2 | 1,850 | 3,119 | 9,651 | 1 | 2,740 | 1,932 | - |
| Less than a year | 2 | 1,850 | 3,119 | 9,651 | 1 | 2,740 | 1,932 | - |
| Forwards GBP | 2 | 1,500 | - | 50,984 | 3 | 1,432 | 8,899 | - |
| Less than a year | 2 | 1,500 | - | 50,984 | 3 | 1,432 | 8,899 | - |
| Total derivative instruments | 38 | | 3,388,408 | 862,536 | 30 | | 218,764 | 856,850 |

These derivative agreements have been entered into as a hedge of exchange rate risk exposure. In the case of forwards, the Company does not comply with the formal requirements for hedging classified; consequently their effects are recorded in Income, in Other gain (loss), separately from the hedged item.



In the case of Cross Currency Interest Rate Swaps and the Cross Interest Rate Swap, these qualify as cash flow hedges of the flows related to loans from Banco Estado, Banco de Chile and Banco Scotiabank. See additional disclosures in **Note 27**.

As of December 31, 2013

| Entity | Nature of risks covered | Rights | | Obligations | | Fair value of net asset (liabilities) | Maturity |
|----------------|---|----------|---------------|-------------|---------------|---------------------------------------|------------|
| | | Currency | Amount ThCh\$ | Currency | Amount ThCh\$ | Amount ThCh\$ | |
| Scotiabank | Interest rate fluctuation in loans | USD | 4,211,482 | USD | 4,207,536 | 3,946 | 06-22-2015 |
| Banco de Chile | Interest rate and ex change rate fluctuation in loans | USD | 2,368,588 | EUR | 2,383,602 | (15,014) | 07-11-2016 |
| Banco de Chile | Interest rate fluctuation in loans | USD | 5,340,215 | USD | 5,491,311 | (151,096) | 07-07-2016 |
| Banco de Chile | Interest rate fluctuation in bond | UF | 70,704,908 | CLP | 69,704,804 | 1,000,104 | 03-17-2014 |

As of December 31, 2012

| Entity | Nature of risks covered | Rights | | Obligations | | Fair value of net asset (liabilities) | Maturity |
|----------------|---|----------|---------------|-------------|---------------|---------------------------------------|------------|
| | | Currency | Amount ThCh\$ | Currency | Amount ThCh\$ | Amount ThCh\$ | |
| Scotiabank | Interest rate and ex change rate fluctuation in loans | USD | 1,872,482 | EUR | 1,970,324 | (97,842) | 06-20-2013 |
| Banco de Chile | Interest rate and ex change rate fluctuation in loans | USD | 2,162,489 | EUR | 2,131,334 | 31,155 | 07-11-2016 |
| Banco de Chile | Interest rate and ex change rate fluctuation in loans | USD | 4,875,173 | USD | 5,104,783 | (229,610) | 07-07-2016 |

The Consolidated Statement of Other Comprehensive Income includes under the caption cash flow hedge, for the years ended December 31, 2013, 2012 and 2011, a credit debit after income taxes of ThCh\$ 256,592 (a debit after income taxes of ThCh\$ 826,120 and ThCh\$ 239,524, in 2012 and 2011, respectively), relating to the fair value of the Cross Currency Interest Swap and Cross Interest Rate Swap derivatives instruments.

Fair value hierarchies

The financial instruments recorded at fair value in the Statement of Financial Position are classified as follows, depending on the method used to obtain their fair values:

- Level 1 Fair values obtained through direct reference to quoted market prices, without any adjustment.
- Level 2 Fair values obtained through the use of valuation models accepted in the market and based on prices different from those of Level 1, which may be directly or indirectly observed as of the measurement date (adjusted prices).



Level 3 Fair values obtained through internally developed models or methodologies that use information which may not be observed or which is illiquid.

The fair value of financial facilities recorded at fair value in the Consolidated Financial Statements, are as follows:

| As of December 31, 2013 | Recorded fair value | | fair value hierarchy | | level 3 ThCh\$ |
|--|---------------------|-------------------|----------------------|-------------------|-------------------|
| | ThCh\$ | level 1 ThCh\$ | level 2 ThCh\$ | level 2 ThCh\$ | |
| Derivative hedge assets | 1,039,003 | - | - | 1,039,003 | - |
| Derivative financial instruments | 2,349,405 | - | - | 2,349,405 | - |
| Market securities and investments in other companies | 1,119,337 | 1,119,337 | - | - | - |
| Fair value financial assets | 4,507,745 | 1,119,337 | 3,388,408 | | - |
| Derivative hedge liabilities | 201,063 | - | - | 201,063 | - |
| Derivative financial instruments | 661,473 | - | - | 661,473 | - |
| Fair value financial liabilities | 862,536 | - | 862,536 | | - |

| As of December 31, 2012 | Recorded fair value | | fair value hierarchy | | level 2 ThCh\$ |
|--|---------------------|-------------------|----------------------|-------------------|-------------------|
| | ThCh\$ | level 1 ThCh\$ | level 2 ThCh\$ | level 2 ThCh\$ | |
| Derivative financial instruments | 153,223 | - | - | 153,223 | - |
| Market securities and investments in other companies | 1,227,251 | 1,227,251 | - | - | - |
| Derivative hedge assets | 65,541 | - | - | 65,541 | - |
| Fair value financial assets | 1,446,015 | 1,227,251 | 218,764 | | - |
| Derivative hedge liabilities | 361,838 | - | - | 361,838 | - |
| Derivative financial instruments | 495,012 | - | - | 495,012 | - |
| Fair value financial liabilities | 856,850 | - | 856,850 | | - |

During year ended as of December 31, 2013, the Company has not made any significant instrument transfer between levels 1 and 2.

Credit Quality of financial assets

The Company uses two credit assessment systems for its clients: a) Clients with loan insurance are assessed according to the external risk criteria (trade reports, non-compliance and protested documents that are available in the local market), payment capability and equity situation required by the insurance company to grant a loan coverage; b) All other the clients are assessed through an ABC risk model, which considers internal risk (non-compliance and protested documents), external risk (trade reports, non-compliance and protested documents that are available in the local market) and payment capacity and equity situation. The uncollectible rate during the last two years has not been significant.



Note 7 Financial Information as per reportable segments

The Company has defined three reportable segments within which identified six operating segments, with corporate expense presented separately. The accounting policies used for each segment are the same as those used in the Consolidated Financial Statements described in [Note 2.3](#).

As we have been mentioning during 2013 Press Releases, in a future, on a date to be defined, CCU will report its Consolidated Results in the following three business segments: 1.- Chile¹, 2.- Río de la Plata² and 3.- Wines³ (Domestic, Exports from Chile and Argentina). This is consistent with the way the Company is managed and responds to how the results reported in CCU. This change will be implemented beginning with the Q1'14 Results.

| Business segment | Operating segment | Operations included in the segments |
|------------------|-------------------|--|
| Chile | Beer Chile | Cervecería CCU Chile Ltda. and Compañía Cervecería Kunstmann S.A. |
| | Non-alcoholic | Embotelladoras Chilenas Unidas S.A., Aguas CCU-Nestlé Chile S.A., Vending S.A., Promarca S.A. and Manantial S.A. |
| | Spirits | Compañía Pisquera de Chile S.A. and Compañía Pisquera Bauzá S.A. |
| Río de la Plata | CCU Argentina | CCU Argentina S.A., Compañía Industrial Cervecería S.A., Doña Aida S.A. and Don Enrique Pedro S.A. |
| | Uruguay | Milotur S.A., Marzurel S.A. and Coralina S.A. |
| Wines | Paraguay | Bebidas del Paraguay S.A. and Distribuidora del Paraguay S.A. |
| | Wines | Viña San Pedro Tarapacá S.A. |
| Others | Others (*) | UES and UAC. |

(*) UES: Strategic Service Unit: Transportes CCU Limitada, Comercial CCU S.A., CRECCU S.A. y Fábrica de Envases Plásticos S.A.
 UAC: Corporate Support Units located in the Parent Company.
 In addition this segment presents the elimination of transactions between segments.

The Company's operations are carried out primarily in Chile, Argentina, Paraguay and Uruguay, the second includes exclusively segments of beers, cider and wines in the domestic market sales. The rest of the segments, except Uruguay, operate only in Chile.

The Company does not have any customers representing more than 10% of consolidated revenues.

The detail of the segments is presented in the following tables.

¹ Chile includes: Beer Chile, Non-alcoholic and Spirits.

² Río de la Plata includes: CCU Argentina, Uruguay, and since December 2013, Paraguay.

³ Wines includes: Domestic, Exportation from Chile and Argentina.



a) Information as per reportable segments for the years ended as of December 31, 2013 and 2012:

| | Business Segment Chile | | Business Segment Rio de la Plata | | Business Segment Wines | | Others | | Total | |
|---|------------------------|--------------------|----------------------------------|--------------------|------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|
| | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 751,079,523 | 665,913,311 | 274,029,865 | 248,970,437 | 146,938,005 | 144,593,467 | - | 5 | 1,172,047,393 | 1,059,477,220 |
| Other income | 8,560,450 | 6,364,664 | 7,405,658 | 4,777,057 | 4,524,947 | 4,642,408 | 4,688,062 | 428,545 | 25,179,117 | 16,212,674 |
| Sales revenue between segments | 5,555,707 | 4,250,836 | 999,777 | 78,860 | 792,495 | 321,491 | (7,347,979) | (4,651,187) | - | - |
| Net sales | 765,195,680 | 676,528,811 | 282,435,300 | 253,826,354 | 152,255,447 | 149,557,366 | (2,659,917) | (4,222,637) | 1,197,226,510 | 1,075,689,894 |
| Change % | 13.1 | - | 11.3 | - | 1.8 | - | - | - | 11.3 | - |
| Cost of sales | (343,230,330) | (308,358,522) | (113,264,790) | (100,032,812) | (92,864,092) | (95,634,950) | 12,662,578 | 10,939,037 | (536,696,634) | (493,087,247) |
| % of Net sales | 44.9 | 45.6 | 40.1 | 39.4 | 61.0 | 63.9 | - | - | 44.8 | 45.8 |
| Gross margin | 421,965,350 | 368,170,289 | 169,170,510 | 153,793,542 | 59,391,355 | 53,922,416 | 10,002,661 | 6,716,400 | 660,529,876 | 582,602,647 |
| % of Net sales | 55.1 | 54.4 | 59.9 | 60.6 | 39.0 | 36.1 | - | - | 55.2 | 54.2 |
| MSD&A (1) | (275,202,656) | (231,695,795) | (142,972,002) | (126,048,966) | (46,036,147) | (43,175,330) | (9,312,740) | (4,322,674) | (473,523,545) | (405,242,765) |
| % of Net sales | 36.0 | 34.2 | 50.6 | 49.7 | 30.2 | 28.9 | - | - | 39.6 | 37.7 |
| Other operating income (expenses) | 1,385,111 | 1,746,137 | 1,038,067 | 312,587 | (166,311) | 306,013 | 1,991,965 | 1,463,592 | 4,248,832 | 3,828,329 |
| Operating result before Exceptional Items (EI) | 148,147,805 | 138,220,631 | 27,236,575 | 28,057,163 | 13,188,897 | 11,053,099 | 2,681,886 | 3,857,318 | 191,255,163 | 181,188,211 |
| Change % | 7.2 | - | (2.9) | - | 19.3 | - | - | - | 5.6 | - |
| % of Net sales | 19.4 | 20.4 | 9.6 | 11.1 | 8.7 | 7.4 | - | - | 16.0 | 16.8 |
| Exceptional Items (EI) (2) | (780,458) | - | (543,111) | - | (275,700) | - | (1,390,060) | - | (2,989,329) | - |
| Operating result (3) | 147,367,347 | 138,220,631 | 26,693,464 | 28,057,163 | 12,913,197 | 11,053,099 | 1,291,826 | 3,857,318 | 188,265,834 | 181,188,211 |
| Change % | 6.6 | - | (4.9) | - | 16.8 | - | - | - | 3.9 | - |
| % of Net sales | 19.3 | 20.4 | 9.5 | 11.1 | 8.5 | 7.4 | - | - | 15.7 | 16.8 |
| Net financial expense | - | - | - | - | - | - | - | - | (15,830,056) | (9,362,207) |
| Equity and income of joint venture | - | - | - | - | - | - | - | - | 308,762 | (177,107) |
| Foreign currency exchange differences | - | - | - | - | - | - | - | - | (4,292,119) | (1,002,839) |
| Results as per adjustment units | - | - | - | - | - | - | - | - | (1,801,765) | (5,057,807) |
| Other gains (losses) | - | - | - | - | - | - | - | - | 958,802 | (4,478,021) |
| Income before taxes | | | | | | | | | 167,609,458 | 161,110,230 |
| Income taxes | | | | | | | | | (34,704,907) | (37,133,330) |
| Net income for year | | | | | | | | | 132,904,551 | 123,976,900 |
| Non-controlling interests | | | | | | | | | 9,868,543 | 9,544,167 |
| Net income attributable to equity holders of the parent | | | | | | | | | 123,036,008 | 114,432,733 |
| Depreciation and amortization | 37,534,253 | 33,285,317 | 9,957,053 | 7,022,680 | 7,238,886 | 6,566,207 | 9,516,304 | 7,885,916 | 64,246,496 | 54,760,120 |
| ORBDA before EI | 185,682,058 | 171,505,948 | 37,193,628 | 35,079,843 | 20,427,783 | 17,619,306 | 12,198,190 | 11,743,234 | 255,501,659 | 235,948,331 |
| Change % | 8.3 | - | 6.0 | - | 15.9 | - | - | - | 8.3 | - |
| % of Net sales | 24.3 | 25.4 | 13.2 | 13.8 | 13.4 | 11.8 | - | - | 21.3 | 21.9 |
| ORBDA (4) | 184,901,600 | 171,505,948 | 36,650,516 | 35,079,843 | 20,152,083 | 17,619,306 | 10,808,130 | 11,743,234 | 252,512,329 | 235,948,331 |
| Change % | 7.8 | - | 4.5 | - | 14.4 | - | - | - | 7.0 | - |
| % of Net sales | 24.2 | 25.4 | 13.0 | 13.8 | 13.2 | 11.8 | - | - | 21.1 | 21.9 |

(1) MSD&A, included Marketing, Selling, Distribution and Administrative expenses

(2) Exceptional Items are income or expenses that do not occur regularly as part of the normal activities of the Company. It's presented separately because its important items for the understanding the normal operations of the Company due to importance or nature. For the year 2013, the Company has considered this result as an Exceptional Items (EI) related to restructuring process which implied the early retirement of managers replaced internally, promotions and the sole and exceptional payments of incentives to the leaving and remaining personnel.

(3) Operating result (For management purposes we have defined as earnings before other gains (losses), net financial expense, equity and income of joint venture, foreign currency exchange differences, result as per adjustment units and income taxes).

(4) ORBDA (For management purpose we have defined as Operating Result before Depreciation and Amortization).



b) Information as per reportable segments for the years ended as of December 31, 2012 and 2011:

| | Business Segment Chile | | Business Segment Rio de la Plata | | Business Segment Wines | | Others | | Total | |
|---|------------------------|--------------------|----------------------------------|--------------------|------------------------|--------------------|--------------------|--------------------|----------------------|--------------------|
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 665,913,311 | 601,977,269 | 248,970,437 | 216,194,072 | 144,593,467 | 132,933,733 | 5 | | 1,059,477,220 | 951,105,074 |
| Other income | 6,364,664 | 4,926,549 | 4,777,057 | 4,488,308 | 4,642,408 | 5,390,734 | 428,545 | 3,640,006 | 16,212,674 | 18,445,597 |
| Sales revenue between segments | 4,250,836 | 5,557,719 | 78,860 | 220,708 | 321,491 | 23,820 | (4,651,187) | (5,802,247) | - | - |
| Net sales | 676,528,811 | 612,461,537 | 253,826,354 | 220,903,088 | 149,557,366 | 138,348,287 | (4,222,637) | (2,162,241) | 1,075,689,894 | 969,550,671 |
| Change % | 10.5 | - | 14.9 | - | 8.1 | - | - | - | 10.9 | - |
| Cost of sales | (308,358,522) | (275,282,572) | (100,032,812) | (91,236,912) | (95,634,950) | (89,849,938) | 10,939,037 | 8,507,887 | (493,087,247) | (447,861,535) |
| % of Net sales | 45.6 | 44.9 | 39.4 | 41.3 | 63.9 | 64.9 | - | - | 45.8 | 46.2 |
| Gross margin | 368,170,289 | 337,178,965 | 153,793,542 | 129,666,176 | 53,922,416 | 48,498,349 | 6,716,400 | 6,345,646 | 582,602,647 | 521,689,136 |
| % of Net sales | 54.4 | 55.1 | 60.6 | 58.7 | 36.1 | 35.1 | - | - | 54.2 | 53.8 |
| MSD&A (1) | (231,695,795) | (201,485,381) | (126,048,966) | (100,412,990) | (43,175,330) | (40,241,921) | (4,322,674) | (6,867,078) | (405,242,765) | (349,007,370) |
| % of Net sales | 34.2 | 32.9 | 49.7 | 45.5 | 28.9 | 29.1 | - | - | 37.7 | 36.0 |
| Other operating income (expenses) | 1,746,137 | 1,912,293 | 312,587 | (62,044) | 306,013 | 2,165,898 | 1,463,592 | 3,204,267 | 3,828,329 | 7,230,414 |
| Operating result before Exceptional Items (EI) | 138,220,631 | 137,605,877 | 28,057,163 | 29,201,142 | 11,053,099 | 10,422,326 | 3,857,318 | 2,682,835 | 181,188,211 | 179,912,180 |
| Change % | 0.4 | - | (3.9) | - | 6.1 | - | - | - | 0.7 | - |
| % of Net sales | 20.4 | 22.5 | 11.1 | 13.2 | 7.4 | 7.5 | - | - | 16.8 | 18.6 |
| Exceptional Items (EI) (2) | - | 6,871,545 | - | (384,107) | - | 6,467,220 | - | (49,284) | - | 12,905,374 |
| Operating result (3) | 138,220,631 | 144,477,422 | 28,057,163 | 28,817,035 | 11,053,099 | 16,889,546 | 3,857,318 | 2,633,551 | 181,188,211 | 192,817,554 |
| Change % | (4.3) | - | (2.6) | - | (34.6) | - | - | - | (6.0) | - |
| % of Net sales | 20.4 | 23.6 | 11.1 | 13.0 | 7.4 | 12.2 | - | - | 16.8 | 19.9 |
| Net financial expense | - | - | - | - | - | - | - | - | (9,362,207) | (7,324,356) |
| Equity and income of joint venture | - | - | - | - | - | - | - | - | (177,107) | (698,253) |
| Foreign currency exchange differences | - | - | - | - | - | - | - | - | (1,002,839) | (1,078,604) |
| Results as per adjustment units | - | - | - | - | - | - | - | - | (5,057,807) | (6,728,451) |
| Other gains (losses) | - | - | - | - | - | - | - | - | (4,478,021) | 3,010,058 |
| Income before taxes | | | | | | | | | 161,110,230 | 179,997,948 |
| Income taxes | | | | | | | | | (37,133,330) | (45,195,746) |
| Net income for year | | | | | | | | | 123,976,900 | 134,802,202 |
| Non-controlling interests | | | | | | | | | 9,544,167 | 12,050,607 |
| Net income attributable to equity holders of the parent | | | | | | | | | 114,432,733 | 122,751,595 |
| Depreciation and amortization | 33,285,317 | 28,469,312 | 7,022,680 | 5,897,854 | 6,566,207 | 6,418,774 | 7,885,916 | 6,996,063 | 54,760,120 | 47,782,003 |
| ORBDA before EI | 171,505,948 | 166,075,189 | 35,079,843 | 35,098,996 | 17,619,306 | 16,841,100 | 11,743,234 | 9,678,898 | 235,948,331 | 227,694,183 |
| Change % | 3.3 | - | (0.1) | - | 4.6 | - | - | - | 3.6 | - |
| % of Net sales | 25.4 | 27.1 | 13.8 | 15.9 | 11.8 | 12.2 | - | - | 21.9 | 23.5 |
| ORBDA (4) | 171,505,948 | 172,946,734 | 35,079,843 | 34,714,889 | 17,619,306 | 23,308,320 | 11,743,234 | 9,629,614 | 235,948,331 | 240,599,557 |
| Change % | (0.8) | - | 1.1 | - | (24.4) | - | - | - | (1.9) | - |
| % of Net sales | 25.4 | 28.2 | 13.8 | 15.7 | 11.8 | 16.8 | - | - | 21.9 | 24.8 |

(1) MSD&A, included Marketing, Selling, Distribution and Administrative expenses

(2) Exceptional Items are income or expenses that do not occur regularly as part of the normal activities of the Company. Its presented separately because its are important items for the understanding the normal operations of the Company due to importance or nature. The Company has considered this result as an Exceptional items (EI) related to earthquake insurance compensation for an amount of ThCh\$ 13,289,481 (Note 12) and restructuring charges of cider business in Argentina for an amount of ThCh\$ 384,107, both figures for the year 2011.

(3) Operating result (For management purposes we have defined as earnings before other gains (losses), net financial expense, equity and income of joint venture, foreign currency exchange differences, result as per adjustment units and income taxes).

(4) ORBDA (For management purpose we have defined as Operating Result before Depreciation and Amortization).



c) Information as per Chile operating segment for the years ended as of December 31, 2013 and 2012:

| | Beer Chile | | Non-alcoholic | | Spirits | | Business Segment Chile | |
|---|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|------------------------|--------------------|
| | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 348,006,978 | 316,545,195 | 334,715,473 | 287,312,904 | 68,357,072 | 62,055,212 | 751,079,523 | 665,913,311 |
| Other income | 3,637,948 | 3,739,080 | 3,634,887 | 1,222,039 | 1,287,615 | 1,403,545 | 8,560,450 | 6,364,664 |
| Sales revenue between segments | 1,399,051 | 559,331 | 3,882,580 | 3,597,936 | 274,076 | 93,569 | 5,555,707 | 4,250,836 |
| Net sales | 353,043,977 | 320,843,606 | 342,232,940 | 292,132,879 | 69,918,763 | 63,552,326 | 765,195,680 | 676,528,811 |
| Change % | 10.0 | - | 17.1 | - | 10.0 | - | 13.1 | - |
| Cost of sales | (143,382,294) | (130,587,289) | (156,249,899) | (138,906,303) | (43,598,137) | (38,864,930) | (343,230,330) | (308,358,522) |
| % of Net sales | 40.6 | 40.7 | 45.7 | 47.5 | 62.4 | 61.2 | 44.9 | 45.6 |
| Gross margin | 209,661,683 | 190,256,317 | 185,983,041 | 153,226,576 | 26,320,626 | 24,687,396 | 421,965,350 | 368,170,289 |
| % of Net sales | 59.4 | 59.3 | 54.3 | 52.5 | 37.6 | 38.8 | 55.1 | 54.4 |
| MSD&A (1) | (120,814,292) | (105,512,857) | (134,487,631) | (107,666,627) | (19,900,733) | (18,516,311) | (275,202,656) | (231,695,795) |
| % of Net sales | 34.2 | 32.9 | 39.3 | 36.9 | 28.5 | 29.1 | 36.0 | 34.2 |
| Other operating income (ex.penses) | 606,615 | 358,389 | 713,300 | (213,583) | 65,196 | 1,601,331 | 1,385,111 | 1,746,137 |
| Operating result before Exceptional Items (EI) | 89,454,006 | 85,101,849 | 52,208,710 | 45,346,366 | 6,485,089 | 7,772,416 | 148,147,805 | 138,220,631 |
| Change % | 5.1 | - | 15.1 | - | (16.6) | - | 7.2 | - |
| % of Net sales | 25.3 | 26.5 | 15.3 | 15.5 | 9.3 | 12.2 | 19.4 | 20.4 |
| Exceptional Items (EI) (2) | (191,700) | - | (526,658) | - | (62,100) | - | (780,458) | - |
| Operating result (3) | 89,262,306 | 85,101,849 | 51,682,052 | 45,346,366 | 6,422,989 | 7,772,416 | 147,367,347 | 138,220,631 |
| Change % | 4.9 | - | 14.0 | - | (17.4) | - | 6.6 | - |
| % of Net sales | 25.3 | 26.5 | 15.1 | 15.5 | 9.2 | 12.2 | 19.3 | 20.4 |
| Depreciation and amortization | 20,179,827 | 19,256,773 | 15,272,383 | 11,965,428 | 2,082,043 | 2,063,116 | 37,534,253 | 33,285,317 |
| ORBDA before EI | 109,633,833 | 104,358,622 | 67,481,093 | 57,311,794 | 8,567,132 | 9,835,532 | 185,682,058 | 171,505,948 |
| Change % | 5.1 | - | 17.7 | - | (12.9) | - | 8.3 | - |
| % of Net sales | 31.1 | 32.5 | 19.7 | 19.6 | 12.3 | 15.5 | 24.3 | 25.4 |
| ORBDA (4) | 109,442,133 | 104,358,622 | 66,954,435 | 57,311,794 | 8,505,032 | 9,835,532 | 184,901,600 | 171,505,948 |
| Change % | 4.9 | - | 16.8 | - | (13.5) | - | 7.8 | - |
| % of Net sales | 31.0 | 32.5 | 19.6 | 19.6 | 12.2 | 15.5 | 24.2 | 25.4 |

See definition of (1), (2), (3) and (4) in information as per reportable segments.

d) Information as per Chile operating segment for the years ended as of December 31, 2012 and 2011:

| | Beer Chile | | Non-alcoholic | | Spirits | | Business Segment Chile | |
|---|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|------------------------|--------------------|
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 316,545,195 | 309,286,574 | 287,312,904 | 243,329,756 | 62,055,212 | 49,360,939 | 665,913,311 | 601,977,269 |
| Other income | 3,739,080 | 3,208,076 | 1,222,039 | 1,226,330 | 1,403,545 | 492,143 | 6,364,664 | 4,926,549 |
| Sales revenue between segments | 559,331 | 521,953 | 3,597,936 | 3,953,248 | 93,569 | 1,082,518 | 4,250,836 | 5,557,719 |
| Net sales | 320,843,606 | 313,016,603 | 292,132,879 | 248,509,334 | 63,552,326 | 50,935,600 | 676,528,811 | 612,461,537 |
| Change % | 2.5 | - | 17.6 | - | 24.8 | - | 10.5 | - |
| Cost of sales | (130,587,289) | (122,416,520) | (138,906,303) | (123,713,022) | (38,864,930) | (29,153,030) | (308,358,522) | (275,282,572) |
| % of Net sales | 40.7 | 39.1 | 47.5 | 49.8 | 61.2 | 57.2 | 45.6 | 44.9 |
| Gross margin | 190,256,317 | 190,600,083 | 153,226,576 | 124,796,312 | 24,687,396 | 21,782,570 | 368,170,289 | 337,178,965 |
| % of Net sales | 59.3 | 60.9 | 52.5 | 50.2 | 38.8 | 42.8 | 54.4 | 55.1 |
| MSD&A (1) | (105,512,857) | (97,195,786) | (107,666,627) | (88,697,801) | (18,516,311) | (15,591,794) | (231,695,795) | (201,485,381) |
| % of Net sales | 32.9 | 31.1 | 36.9 | 35.7 | 29.1 | 30.6 | 34.2 | 32.9 |
| Other operating income (ex.penses) | 358,389 | 678,693 | (213,583) | 1,041,356 | 1,601,331 | 192,244 | 1,746,137 | 1,912,293 |
| Operating result before Exceptional Items (EI) | 85,101,849 | 94,082,990 | 45,346,366 | 37,139,867 | 7,772,416 | 6,383,020 | 138,220,631 | 137,605,877 |
| Change % | (9.5) | - | 22.1 | - | 21.8 | - | 0.4 | - |
| % of Net sales | 26.5 | 30.1 | 15.5 | 14.9 | 12.2 | 12.5 | 20.4 | 22.5 |
| Exceptional Items (EI) (2) | - | 5,328,789 | - | 1,235,685 | - | 307,071 | - | 6,871,545 |
| Operating result (3) | 85,101,849 | 99,411,779 | 45,346,366 | 38,375,552 | 7,772,416 | 6,690,091 | 138,220,631 | 144,477,422 |
| Change % | (14.4) | - | 18.2 | - | 16.2 | - | (4.3) | - |
| % of Net sales | 26.5 | 31.8 | 15.5 | 15.4 | 12.2 | 13.1 | 20.4 | 23.6 |
| Depreciation and amortization | 19,256,773 | 16,165,010 | 11,965,428 | 10,427,300 | 2,063,116 | 1,877,002 | 33,285,317 | 28,469,312 |
| ORBDA before EI | 104,358,622 | 110,248,000 | 57,311,794 | 47,567,167 | 9,835,532 | 8,260,022 | 171,505,948 | 166,075,189 |
| Change % | (5.3) | - | 20.5 | - | 19.1 | - | 3.3 | - |
| % of Net sales | 32.5 | 35.2 | 19.6 | 19.1 | 15.5 | 16.2 | 25.4 | 27.1 |
| ORBDA (4) | 104,358,622 | 115,576,789 | 57,311,794 | 48,802,852 | 9,835,532 | 8,567,093 | 171,505,948 | 172,946,734 |
| Change % | (9.7) | - | 17.4 | - | 14.8 | - | (0.8) | - |
| % of Net sales | 32.5 | 36.9 | 19.6 | 19.6 | 15.5 | 16.8 | 25.4 | 28.2 |

See definition of (1), (2), (3) and (4) in information as per reportable segments.



e) Information as per Río de la Plata operating segment for the years ended as of December 31, 2013 and 2012:

| | Argentina | | Uruguay | | Business Segment Río de la Plata | |
|---|--------------------|--------------------|--------------------|------------------|----------------------------------|--------------------|
| | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 264,093,845 | 246,140,112 | 9,936,020 | 2,830,325 | 274,029,865 | 248,970,437 |
| Other income | 7,405,658 | 4,777,057 | - | - | 7,405,658 | 4,777,057 |
| Sales revenue between segments | 999,777 | 78,860 | - | - | 999,777 | 78,860 |
| Net sales | 272,499,280 | 250,996,029 | 9,936,020 | 2,830,325 | 282,435,300 | 253,826,354 |
| Change % | 8.6 | - | 251.1 | - | 11 | - |
| Cost of sales | (105,082,191) | (97,711,455) | (8,182,599) | (2,321,357) | (113,264,790) | (100,032,812) |
| % of Net sales | 38.6 | 38.9 | 82.4 | 82.0 | 40 | 39.4 |
| Gross margin | 167,417,089 | 153,284,574 | 1,753,421 | 508,968 | 169,170,510 | 153,793,542 |
| % of Net sales | 61.4 | 61.1 | 17.6 | 18.0 | 60 | 60.6 |
| MSD&A (1) | (140,066,362) | (125,399,631) | (2,905,640) | (649,335) | (142,972,002) | (126,048,966) |
| % of Net sales | 51.4 | 50.0 | 29.2 | 22.9 | 51 | 49.7 |
| Other operating income (expenses) | 1,060,659 | 296,946 | (22,592) | 15,641 | 1,038,067 | 312,587 |
| Operating result before Exceptional Items (EI) | 28,411,386 | 28,181,889 | (1,174,811) | (124,726) | 27,236,575 | 28,057,163 |
| Change % | 0.8 | - | 841.9 | - | (3) | - |
| % of Net sales | 10.4 | 11.2 | (11.8) | (4.4) | 10 | 11.1 |
| Exceptional Items (EI) (2) | (502,404) | - | (40,707) | - | (543,111) | - |
| Operating result (3) | 27,908,982 | 28,181,889 | (1,215,518) | (124,726) | 26,693,464 | 28,057,163 |
| Change % | (1.0) | - | 874.6 | - | (5) | - |
| % of Net sales | 10.2 | 11.2 | (12.2) | (4.4) | 9 | 11.1 |
| Depreciation and amortization | 9,618,537 | 6,939,340 | 338,516 | 83,340 | 9,957,053 | 7,022,680 |
| ORBDA before EI | 38,029,923 | 35,121,229 | (836,295) | (41,386) | 37,193,628 | 35,079,843 |
| Change % | 8.3 | - | 1,920.7 | - | 6 | - |
| % of Net sales | 14.0 | 14.0 | (8.4) | (1.5) | 13 | 13.8 |
| ORBDA (4) | 37,527,519 | 35,121,229 | (877,003) | (41,386) | 36,650,516 | 35,079,843 |
| Change % | 6.9 | - | 2,019.1 | - | 4 | - |
| % of Net sales | 13.8 | 14.0 | (8.8) | (1.5) | 13 | 13.8 |

See definition of (1), (2), (3) and (4) in information as per reportable segments.

f) Information as per Río de la Plata operating segment for the year ended as of December 31, 2012 and 2011:

| | Argentina | | Uruguay | | Business Segment Río de la Plata | |
|---|--------------------|--------------------|------------------|--------|----------------------------------|--------------------|
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales revenue external customers | 246,140,112 | 216,194,072 | 2,830,325 | - | 248,970,437 | 216,194,072 |
| Other income | 4,777,057 | 4,488,308 | - | - | 4,777,057 | 4,488,308 |
| Sales revenue between segments | 78,860 | 220,708 | - | - | 78,860 | 220,708 |
| Net sales | 250,996,029 | 220,903,088 | 2,830,325 | - | 253,826,354 | 220,903,088 |
| Change % | 13.6 | - | - | - | 14.9 | - |
| Cost of sales | (97,711,455) | (91,236,912) | (2,321,357) | - | (100,032,812) | (91,236,912) |
| % of Net sales | 38.9 | 41.3 | 82.0 | - | 39.4 | 41.3 |
| Gross margin | 153,284,574 | 129,666,176 | 508,968 | - | 153,793,542 | 129,666,176 |
| % of Net sales | 61.1 | 58.7 | 18.0 | - | 60.6 | 58.7 |
| MSD&A (1) | (125,399,631) | (100,412,990) | (649,335) | - | (126,048,966) | (100,412,990) |
| % of Net sales | 50.0 | 45.5 | 22.9 | - | 49.7 | 45.5 |
| Other operating income (expenses) | 296,946 | (52,044) | 15,641 | - | 312,587 | (52,044) |
| Operating result before Exceptional Items (EI) | 28,181,889 | 29,201,142 | (124,726) | - | 28,057,163 | 29,201,142 |
| Change % | (3.5) | - | - | - | (3.9) | - |
| % of Net sales | 11.2 | 13.2 | (4.4) | - | 11.1 | 13.2 |
| Exceptional Items (EI) (2) | - | (384,107) | - | - | - | (384,107) |
| Operating result (3) | 28,181,889 | 28,817,035 | (124,726) | - | 28,057,163 | 28,817,035 |
| Change % | (2.2) | - | - | - | (2.6) | - |
| % of Net sales | 11.2 | 13.0 | (4.4) | - | 11.1 | 13.0 |
| Depreciation and amortization | 6,939,340 | 5,897,854 | 83,340 | - | 7,022,680 | 5,897,854 |
| ORBDA before EI | 35,121,229 | 35,098,996 | (41,386) | - | 35,079,843 | 35,098,996 |
| Change % | 0.1 | - | - | - | (0.1) | - |
| % of Net sales | 14.0 | 15.9 | (1.5) | - | 13.8 | 15.9 |
| ORBDA (4) | 35,121,229 | 34,714,889 | (41,386) | - | 35,079,843 | 34,714,889 |
| Change % | 1.2 | - | - | - | 1.1 | - |
| % of Net sales | 14.0 | 15.7 | (1.5) | - | 13.8 | 15.7 |

See definition of (1), (2), (3) and (4) in information as per reportable segments.



Sales information by geographic location

| Net sales per geographical location | For the years ended as of December 31, | | |
|-------------------------------------|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Chile | 907,947,965 | 813,918,521 | 739,131,946 |
| Argentina | 279,342,525 | 258,941,048 | 230,418,725 |
| Uruguay | 9,936,020 | 2,830,325 | - |
| Total | 1,197,226,510 | 1,075,689,894 | 969,550,671 |

See distribution of domestic and exports revenues in **Note 9**.

Depreciation and amortization as per reportable and operating segments

| Property, plant and equipment depreciation and amortization of software | For the years ended as of December 31, | | |
|---|--|-------------------|-------------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Business Segment Chile | 37,534,253 | 33,285,317 | 28,469,312 |
| Beer Chile | 20,179,827 | 19,256,773 | 16,165,010 |
| Non-alcoholic | 15,272,383 | 11,965,428 | 10,427,300 |
| Spirits | 2,082,043 | 2,063,116 | 1,877,002 |
| Business Segment Río de la Plata | 9,957,053 | 7,022,680 | 5,897,854 |
| CCU Argentina | 9,618,537 | 6,939,340 | 5,897,854 |
| Uruguay | 338,516 | 83,340 | - |
| Business Segment Wines | 7,238,886 | 6,566,207 | 6,418,774 |
| Wines | 7,238,886 | 6,566,207 | 6,418,774 |
| Others | 9,516,304 | 7,885,916 | 6,996,063 |
| Others (1) | 9,516,304 | 7,885,916 | 6,996,063 |
| Total | 64,246,496 | 54,760,120 | 47,782,003 |

(1) Other includes depreciation and amortization corresponding to the Corporate Support Units and Strategic Service Units.



Capital expenditures as per reportable and operating segments

| Capital expenditures (property, plant and equipment and software additions) | For the years ended as of December 31, | | |
|---|--|-------------------|-------------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Business Segment Chile | 70,441,360 | 52,724,178 | 39,293,356 |
| Beer Chile | 41,215,109 | 23,220,813 | 23,504,694 |
| Non-alcoholic | 26,850,507 | 27,659,048 | 14,758,599 |
| Spirits | 2,375,744 | 1,844,317 | 1,030,063 |
| Business Segment Rio de la Plata | 29,779,226 | 26,945,555 | 13,994,020 |
| CCU Argentina | 29,276,105 | 26,945,555 | 13,994,020 |
| Uruguay | 503,121 | - | - |
| Business Segment Wines | 4,839,881 | 9,137,730 | 8,309,162 |
| Wines | 4,839,881 | 9,137,730 | 8,309,162 |
| Others | 19,498,562 | 28,838,059 | 16,250,389 |
| Others (1) | 19,498,562 | 28,838,059 | 16,250,389 |
| Total | 124,559,029 | 117,645,522 | 77,846,927 |

(1) Other includes the capital investments corresponding to the Corporate Support Units and Strategic Service Units.

Assets as per reportable and operating segments

| Assets per segment | As of December 31, 2013 | | As of December 31, 2012 | |
|---|-------------------------|--------------------|-------------------------|--------|
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Business Segment Chile | 560,654,096 | 509,042,500 | | |
| Beer Chile | 249,023,527 | 243,325,487 | | |
| Non-alcoholic | 238,108,247 | 197,885,103 | | |
| Spirits | 73,522,322 | 67,831,910 | | |
| Business Segment Rio de la Plata | 199,389,168 | 212,223,910 | | |
| CCU Argentina | 182,245,341 | 197,683,498 | | |
| Uruguay | 17,143,827 | 14,540,412 | | |
| Business Segment Wines | 277,730,436 | 270,696,952 | | |
| Wines | 277,730,436 | 270,696,952 | | |
| Others | 689,946,555 | 336,746,449 | | |
| Others (1) | 689,946,555 | 336,746,449 | | |
| Total | 1,727,720,255 | 1,328,709,811 | | |

(1) Other includes goodwill and the assets corresponding to the Corporate Support Units and Strategic Service Units.



Assets per geographic location

| Assets per geographical location | As of December 31, 2013 | As of December 31, 2012 |
|----------------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Chile | 1,514,645,406 | 1,102,342,723 |
| Argentina | 195,931,022 | 211,826,776 |
| Uruguay | 17,143,827 | 14,540,312 |
| Total | 1,727,720,255 | 1,328,709,811 |



Segment's additional information

The Consolidated Statement of Income classified according to the Company's operations management is as follows:

| CONSOLIDATED STATEMENT OF INCOME | Notes | For the years ended December 31. | | |
|---|-------|----------------------------------|----------------------|--------------------|
| | | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Sales revenue external customers | | 1,172,047,393 | 1,059,477,220 | 951,105,074 |
| Other income | | 25,179,117 | 16,212,674 | 18,445,597 |
| Net sales | 9 | 1,197,226,510 | 1,075,689,894 | 969,550,671 |
| Change % | | 11.3 | 10.9 | - |
| Cost of sales | | (536,696,634) | (493,087,247) | (447,861,535) |
| % of Net sales | | 44.8 | 45.8 | 46.2 |
| Gross margin | | 660,529,876 | 582,602,647 | 521,689,136 |
| % of Net sales | | 55.2 | 54.2 | 53.8 |
| MSD&A (1) | | (473,523,545) | (405,242,765) | (349,007,370) |
| % of Net sales | | 39.6 | 37.7 | 36.0 |
| Other operating income (ex penses) | | 4,248,832 | 3,828,329 | 7,230,414 |
| Operating result before Exceptional Items (EI) | | 191,255,163 | 181,188,211 | 179,912,180 |
| Change % | | 5.6 | 0.7 | - |
| % of Net sales | | 16.0 | 16.8 | 18.6 |
| Exceptional Items (EI) (2) | | (2,989,329) | - | 12,905,374 |
| Operating result (3) (5) | | 188,265,834 | 181,188,211 | 192,817,554 |
| Change % | | 3.9 | (6.0) | - |
| % of Net sales | | 15.7 | 16.8 | 19.9 |
| Net financial expense | 11 | (15,830,056) | (9,362,207) | (7,324,356) |
| Equity and income of joint venture | 19 | 308,762 | (177,107) | (698,253) |
| Foreign currency exchange differences | 11 | (4,292,119) | (1,002,839) | (1,078,604) |
| Results as per adjustment units | 11 | (1,801,765) | (5,057,807) | (6,728,451) |
| Other gains (losses) | 13 | 958,802 | (4,478,021) | 3,010,058 |
| Income before taxes | | 167,609,458 | 161,110,230 | 179,997,948 |
| Income taxes | 26 | (34,704,907) | (37,133,330) | (45,195,746) |
| Net income for year | | 132,904,551 | 123,976,900 | 134,802,202 |
| Non-controlling interests | 32 | 9,868,543 | 9,544,167 | 12,050,607 |
| Net income attributable to equity holders of the parent | | 123,036,008 | 114,432,733 | 122,751,595 |
| Depreciation and amortization | | 64,246,496 | 54,760,120 | 47,782,003 |
| ORBDA before EI | | 255,501,659 | 235,948,331 | 227,694,183 |
| Change % | | 8.3 | 3.6 | - |
| % of Net sales | | 21.3 | 21.9 | 23.5 |
| ORBDA (4) | | 252,512,329 | 235,948,331 | 240,599,557 |
| Change % | | 7.0 | (1.9) | - |
| % of Net sales | | 21.1 | 21.9 | 24.8 |

See definition of (1), (2), (3) and (4) in information as per operating segment.



(5) The following is a reconciliation of our gains (losses) from operational activities, the most directly comparable IFRS measure to Operating Result for the years ended December 31, 2013, 2012 and 2011:

| | For the years ended December 31. | | |
|---|----------------------------------|--------------------|--------------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Income from operational activities | 189,224,636 | 176,710,190 | 195,827,611 |
| Add (Subtract): | | | |
| Results derivative contracts | (2,390,493) | 4,030,484 | (2,459,262) |
| Marketable securities to fair value | 107,914 | (92,469) | 227,034 |
| Other | 1,323,777 | 540,006 | (777,830) |
| Exceptional Items (EI) (2) | 2,989,329 | - | (12,905,374) |
| Operating result before EI | 191,255,163 | 181,188,211 | 179,912,179 |
| Exceptional Items (EI) (2) | (2,989,329) | - | 12,905,374 |
| Operating result (3) | 188,265,834 | 181,188,211 | 192,817,553 |

See definition of (2) and (3) in information as per operating segment.

Information per segments of joint ventures

The Company's Management reviews the financial position and the operating results of all its joint ventures described in **Note 19**. The information that appears below relates to 100% joint ventures: Cervecería Austral S.A. (beer segment) and Foods Compañía de Alimentos CCU S.A. (foods segment), which represents the figures that have not been consolidated in the Company's financial statements as joint ventures are accounted for under the equity method, as explained in **Note 2.2**.

The figures for each entity 100% of each in summary form are as follows:

| | As of December 31, 2013 | | | As of December 31, 2012 | | | Al 31 de diciembre de 2011 | | |
|-------------------------------|-------------------------------|-------------------------|-------------|-------------------------------|-------------------------|------------|-------------------------------|-------------------------|------------|
| | Viña Valles de Chile S.A. (1) | Cervecería Austral S.A. | Foods S.A. | Viña Valles de Chile S.A. (1) | Cervecería Austral S.A. | Foods S.A. | Viña Valles de Chile S.A. (1) | Cervecería Austral S.A. | Foods S.A. |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Net sales | - | 7,949,500 | 23,312,230 | - | 6,633,014 | 20,529,548 | 5,249,831 | 6,742,979 | 18,963,856 |
| Operating result | - | 506,859 | (268,040) | - | 91,569 | (413,580) | (1,611,372) | 319,065 | 301,086 |
| Net income for year | - | 446,348 | 174,201 | - | 95,114 | (449,925) | (1,251,395) | 260,699 | (381,620) |
| Capital expenditures | - | 39,967 | 811,079 | - | 703,445 | 1,009,462 | 281,811 | 694,159 | 1,530,179 |
| Depreciation and amortization | - | (366,308) | (1,050,432) | - | (358,850) | (922,112) | (625,161) | (312,912) | (659,743) |
| Current assets | - | 3,491,797 | 10,118,422 | - | 3,159,893 | 8,364,951 | - | 3,010,585 | 7,912,917 |
| Non-current assets | - | 4,302,124 | 28,109,818 | - | 4,270,639 | 27,321,395 | - | 3,864,213 | 27,263,481 |
| Current liabilities | - | 1,588,759 | 11,796,719 | - | 1,582,482 | 9,709,334 | - | 1,120,721 | 9,109,055 |
| Non-current liabilities | - | 277,527 | 1,007,569 | - | 231,159 | 727,260 | - | 205,455 | 367,666 |

(1) See **Note 19**.



Note 8 Business Combinations

a) Doña Aída S.A. and Don Enrique Pedro S.A.

Year 2010 and 2011 Acquisitions

On December 27, 2010, the following acquisitions of shares were executed through the subsidiary Compañía Industrial Cervecera S.A. (CICSA): (a) 71.456% of the shares and voting rights of Doña Aída S.A., which also owns 49.777% of Sáenz Briones & Cía. S.A.I.C. y C; (b) 71.467% of the shares and voting rights of Don Enrique Pedro S.A., which also owns 99.968% of Sidra La Victoria S.A., and (c) 0.4377% of the shares and voting rights of Sáenz Briones & Cía. S.A.I.C. y C., as a consequence CICSA became 50.215% owner of this last company.

On April 6, 2011, Compañía Industrial Cervecera S.A. (CICSA) made an additional purchase of shares of 14.272% of Doña Aída S.A. and 14.2667% of Don Enrique Pedro S.A. As a consequence, CICSA became the owner of 85.728% and 85.734%, respectively, of these subsidiaries.

Subsequently, on September 20, 2011, CICSA, acquired the remaining percentage of the equity rights of Doña Aída S.A. and Don Enrique Pedro S.A. As a consequence CICSA became the owner of 100% of those subsidiaries. During December 2011, CICSA sold 5% of Doña Aída S.A. and Don Enrique Pedro S.A. to CCU Argentina.

The Company disbursed for these transaction a total amount of ThCh\$ 9,157,728 (ThCh\$ 3,023,219 in 2011 and ThCh\$ 6,134,509 in 2010).

At the date of issue of these consolidated financial statements, fair values of assets, liabilities and contingent liabilities have been determined resulting in goodwill and intangible assets (See Note 20 and 21).

During November 2013, CICSA increases its participation in Saenz Briones & Cía. S.A.I.C. from 0.4377% to 67.2095% due to debt capitalization.

b) Marzurel S.A., Milotur S.A. and Coralina S.A. and Los Huemules S.R.L.

Year 2012 Acquisitions

b.1) On September 13, 2012, the Company acquired 100% of stock, voting and economic rights of Marzurel S.A., Milotur S.A. and Coralina S.A., which are Uruguayan companies that develop the mineral waters and soft drinks business in that country.

At December, 31 2012, the total amount of this transaction was ThCh\$ 10,512,588 and was recorded under Other non-financial assets, due to the Company was in the process of assessing the fair values of this acquisition and the estimated impact of this process was not considered significant to the financial statement as of that date (See Note 18).

b.2) On September 27, 2012, the Company, through the subsidiary Cervecera Kunstmann S.A., acquired 49% of rights of Los Huemules S.R.L. for ThCh\$ 271,843. Los Huemules S.R.L. is an Argentinian company that specializes in gastronomic services.

c) Manantial S.A.

Year 2012 Acquisitions

On December 24, 2012, the Company acquired 51% of the stock of Manantial S.A., a Chilean company that develops the business of purified water in large bottles at home and offices through the use of dispensers, business that is known internationally as HOD (Home and Office Delivery).

At December, 31 2012, the total amount of this transaction was ThCh\$ 9,416,524 and was recorded under Other non-financial assets (Note 18).



Year 2013 Acquisitions

On June 7, 2013, the Company proceeded to pay outstanding balance of ThCh\$ 1,781,909 related to the acquisition of Manantial S.A.

For the acquisition of the Uruguayan, Argentine and Chilean companies, the Company have been determined the fair values of the assets, liabilities and contingent liabilities, generating goodwill for an amount of ThCh\$ 14,616,297, among others (*Note 21*).

d) *Bebidas del Paraguay S.A. y Distribuidora del Paraguay S.A.*

Year 2013 Acquisitions

During December 2013, the Company acquired 50.005% and 49.995% of the stock of Bebidas del Paraguay S.A. and Distribuidora del Paraguay S.A., respectively. This transaction allows the Company, participates in the beer distribution business, and production and marketing of non-alcoholic drinks, waters and nectars. The total amount of this transaction was ThCh\$ 11,254,656 and was recorded under Other non-financial assets (*Note 18*).

At the date of issuance of these consolidated financial statements the Company is in the process of assessing the fair values of acquisitions above mentioned.

It is expected that the acquisition of these companies increases their productive capacities, through the expansion of their productive assets, growth in market share through the various brands market and participation in local and foreign markets, as well as operational improvements as a result of synergies obtained in the operational and administrative functions.



Note 9 Net Sales

Net sales distributed between domestic and export, are as follows:

| | For the years ended as of December 31, | | |
|----------------|--|---------------|-------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Domestic sales | 1,102,834,492 | 980,795,179 | 877,824,070 |
| Exports sales | 94,392,018 | 94,894,715 | 91,726,601 |
| Total | 1,197,226,510 | 1,075,689,894 | 969,550,671 |

Note 10 Nature of cost and expense

Operational cost and expense grouped by natural classification are as follows:

| | For the years ended as of December 31, | | |
|-----------------------------------|--|-------------|-------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Raw material cost | 382,645,778 | 361,570,855 | 327,626,307 |
| Materials and maintenance expense | 32,596,344 | 27,740,998 | 25,709,929 |
| Personal expense (1) | 155,010,442 | 128,161,486 | 114,803,745 |
| Transportation and distribution | 184,417,248 | 154,488,838 | 123,422,050 |
| Advertising and promotion expense | 85,063,591 | 75,977,235 | 70,028,455 |
| Lease expense | 12,201,288 | 10,985,054 | 8,345,266 |
| Energy expense | 25,398,656 | 27,713,998 | 25,932,251 |
| Depreciation and amortization | 64,246,496 | 54,760,120 | 47,782,003 |
| Other expenses | 72,889,696 | 58,687,671 | 54,395,399 |
| Total | 1,014,469,539 | 900,086,255 | 798,045,405 |

(1) See Note 31 Employee benefits.



Note 11 Financial results

The financial income composition for the year ended as of December 31, 2013, 2012 and 2011, is as follows:

| Financial Results | For the years ended as of December 31, | | |
|---------------------------------------|--|--------------|--------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Financial income | 8,254,170 | 7,692,672 | 7,086,555 |
| Financial cost | (24,084,226) | (17,054,879) | (14,410,911) |
| Foreign currency exchange differences | (4,292,119) | (1,002,839) | (1,078,604) |
| Result as per adjustment units | (1,801,765) | (5,057,807) | (6,728,451) |
| Total | (21,923,940) | (15,422,853) | (15,131,411) |

Note 12 Other income by function

The detail of other income by function is as follows:

| | For the years ended as of December 31, | | |
|---------------------------------------|--|-----------|------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Sales of fixed assets | 2,381,160 | 2,525,648 | 2,922,746 |
| Lease expense | 318,830 | 409,325 | 598,189 |
| Others | 2,808,873 | 2,649,599 | 4,501,871 |
| Earthquake insurance compensation (1) | - | - | 13,289,481 |
| Total | 5,508,863 | 5,584,572 | 21,312,287 |

(1) Earthquake insurance compensation

As of December 31, 2010 the insurance claim process related to the damages caused by the earthquake of February 27, 2010, was still on going. The final liquidator's report and its subsequent ratification by the parties were pending.

As of December 31, 2010, the recovery of ThCh\$ 27,315,436 related to the recorded book value of assets damaged and expenses incurred was considered to be virtually certain under IAS 37 by the Company.

Of this amount, ThCh\$ 21,721,759 was received in cash from the insurance company at December 31, 2010 and reflected in cash flow from operating activities. Additionally, ThCh\$ 5,593,677 was recorded as an account receivable based on a confirmation from the insurance company, amount that was collected in the year 2011, when the insurance claims process was completed. At the date of such final settlement the total amount of the book value of the damaged assets and expenses incurred was ThCh\$ 30,188,980, receiving a total compensation for ThCh\$ 43,617,835, of which ThCh\$ 21,896,076 was received during the year 2011.

As a result of it, a net positive effect of ThCh\$ 13,289,481 was recorded in the Statement of Income during the year ended December 31, 2011. This result, which is an exceptional item one, includes compensation for the following:

1. ThCh\$ 8,481,854 as compensation for a) the excess of net selling price over the cost basis for finished goods destroyed in the earthquake, and b) business interruption.
2. ThCh\$ 4,807,627 as compensation for the excess of the replacement value over the cost basis for machinery and equipment.



Note 13 Other Gain and Loss

The detail of other gain (loss) items is as follows:

| Other gain and (loss) | For the years ended as of December 31, | | |
|-------------------------------------|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Results derivative contracts | 2,390,493 | (4,030,484) | 2,459,262 |
| Marketable securities to fair value | (107,914) | 92,469 | (227,034) |
| Other | (1,323,777) | (540,006) | 777,830 |
| Total | 958,802 | (4,478,021) | 3,010,058 |

Note 14 Cash and cash equivalents

Cash and cash equivalent balances were as follows:

| | For the years ended as of December 31, | | |
|--|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Cash | 16,242 | 11,015 | 136,754 |
| Overnight deposits | 883,299 | 1,119,358 | 308,625 |
| Bank balances | 29,614,669 | 44,411,396 | 22,955,522 |
| Time deposits | 282,628,752 | 9,454,130 | 100,723,260 |
| Investments in mutual funds | 503,838 | - | 104,926 |
| Securities purchased under resale agreements | 95,206,467 | 47,341,376 | 53,836,671 |
| Total | 408,853,267 | 102,337,275 | 178,065,758 |

The currency composition of cash and cash equivalents at December 31, 2013, is as follows:

| | Chilean Peso ThCh\$ | Unidad de Fomento ThCh\$ | US Dollar ThCh\$ | Euro ThCh\$ | Argentine Peso ThCh\$ | Uruguayan Peso ThCh\$ | Others ThCh\$ | Total ThCh\$ |
|--|------------------------|-----------------------------|---------------------|----------------|--------------------------|--------------------------|------------------|-----------------|
| Cash | 6,446 | - | 42 | - | 1,217 | 8,537 | - | 16,242 |
| Overnight deposits | - | - | 883,299 | - | - | - | - | 883,299 |
| Bank balances | 24,559,899 | - | 695,292 | 1,718,676 | 1,730,671 | 545,378 | 364,753 | 29,614,669 |
| Time deposits | 282,628,752 | - | - | - | - | - | - | 282,628,752 |
| Investments in mutual funds | 503,838 | - | - | - | - | - | - | 503,838 |
| Securities purchased under resale agreements | 95,206,467 | - | - | - | - | - | - | 95,206,467 |
| Total | 402,905,402 | - | 1,578,633 | 1,718,676 | 1,731,888 | 553,915 | 364,753 | 408,853,267 |



The currency composition of cash and cash equivalents at December 31, 2012, is as follows:

| | Chilean Peso | Unidad de Fomento | US Dollar | Euro | Argentine Peso | Uruguayan Peso | Others | Total |
|--|--------------|-------------------|-----------|---------|----------------|----------------|--------|-------------|
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Cash | 10,659 | - | 356 | - | - | - | - | 11,015 |
| Overnight deposits | 1,119,358 | - | - | - | - | - | - | 1,119,358 |
| Bank balances | 26,813,548 | - | 412,941 | 303,571 | 16,847,635 | - | 33,701 | 44,411,396 |
| Time deposits | 8,892,234 | - | 561,896 | - | - | - | - | 9,454,130 |
| Securities purchased under resale agreements | 47,341,376 | - | - | - | - | - | - | 47,341,376 |
| Total | 84,177,175 | - | 975,193 | 303,571 | 16,847,635 | - | 33,701 | 102,337,275 |

The currency composition of cash and cash equivalents at December 31, 2011, is as follows:

| | Chilean Peso | Unidad de Fomento | US Dollar | Euro | Argentine Peso | Uruguayan Peso | Others | Total |
|--|--------------|-------------------|-----------|---------|----------------|----------------|--------|-------------|
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Cash | 136,711 | - | 43 | - | - | - | - | 136,754 |
| Overnight deposits | 308,625 | - | - | - | - | - | - | 308,625 |
| Bank balances | 19,190,647 | - | 2,685,721 | 141,146 | 936,632 | - | 1,375 | 22,955,521 |
| Time deposits | 81,865,113 | 18,963,052 | - | - | - | - | - | 100,828,165 |
| Investments in mutual funds | - | - | - | - | 22 | - | - | 22 |
| Securities purchased under resale agreements | 53,836,671 | - | - | - | - | - | - | 53,836,671 |
| Total | 155,337,767 | 18,963,052 | 2,685,764 | 141,146 | 936,654 | - | 1,375 | 178,065,758 |

The total accumulated cash flows paid in business combinations are as follows:

| | For the years ended as of December 31, | | |
|---|--|--------------|-------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Total paid for business acquisitions: | | | |
| Amount paid by changes in the ownership shares in subsidiaries (1) | (5,627,425) | (12,521,899) | - |
| Amount paid in cash and cash equivalent for business acquisitions (2) | (14,566,278) | (19,521,964) | (3,257,272) |
| Other cash payments to acquire interests in joint ventures(3) | - | - | (2,456,489) |
| Total | (20,193,703) | (32,043,863) | (5,713,761) |

(1) Corresponds to additional percentage of acquisition in VSPT (Note 1) in 2013 and 2012.

(2) Corresponds to the purchase of Bebidas del Paraguay S.A., Distribuidora del Paraguay S.A. and a pay of outstanding balance related to the acquisition in Manantial S.A. and Compañía Písquera Bauzá S.A. in 2013; Marzuel S.A., Milotur S.A. and Coralina S.A., Manantial in 2012 and Doña Aida S.A. and Don Enrique Pedro S.A. in 2011.

(3) Corresponds to acquisitions of 49% of Compañía Písquera Bauzá S.A.



Note 15 Accounts receivables – Trade and other receivables

The accounts receivables – trade and other receivables were as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|---|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Accounts receivables | | |
| Beer Chile | 35,973,230 | 34,240,155 |
| Non-alcoholic | 34,125,732 | 27,386,073 |
| Spirits | 13,566,079 | 13,050,238 |
| Total Chile reportable segment | 83,665,041 | 74,676,466 |
| CCU Argentina | 35,932,691 | 43,837,015 |
| Uruguay | 4,058,840 | - |
| Total Río de la Plata reportable segment | 39,991,531 | 43,837,015 |
| Wines | 38,645,382 | 37,944,826 |
| Total Wines reportable segment | 38,645,382 | 37,944,826 |
| Others (1) | 39,682,847 | 38,353,266 |
| Total Others reportable segment | 39,682,847 | 38,353,266 |
| Others accounts receivables | 15,314,439 | 15,396,835 |
| Impairment loss estimate | (5,795,193) | (5,637,538) |
| Total | 211,504,047 | 204,570,870 |

(1) Primarily includes Comercial CCU S.A. which makes sales multiclass on behalf of Cervecera CCU Chile, ECUSA, CPCh, VSPT and Foods.

The Company's accounts receivable are denominated in the following currencies:

| | As of December 31, 2013 | As of December 31, 2012 |
|-------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Chilean Peso | 137,392,333 | 128,498,015 |
| Argentine Peso | 37,420,770 | 46,422,310 |
| US Dollar | 23,341,142 | 20,142,827 |
| Euro | 7,263,490 | 6,973,740 |
| Unidad de Fomento | 45,225 | 103,408 |
| Uruguayan Pesos | 3,856,106 | - |
| Others currencies | 2,184,981 | 2,430,570 |
| Total | 211,504,047 | 204,570,870 |



The detail of the accounts receivable maturities as of December 31, 2013, is as follows:

| | Total ThCh\$ | Current balance ThCh\$ | Overdue balances | | | |
|---|--------------------|---------------------------|------------------------|------------------------|-------------------------|-------------------------------|
| | | | 0 a 3 months ThCh\$ | 3 a 6 months ThCh\$ | 6 a 12 months ThCh\$ | More than 12 months ThCh\$ |
| Accounts receivables | | | | | | |
| Beer Chile | 35,973,230 | 32,472,687 | 2,488,512 | 168,643 | 307,389 | 535,999 |
| Non-alcoholic | 34,125,732 | 29,757,319 | 3,034,726 | 212,962 | 382,360 | 738,365 |
| Spirits | 13,566,079 | 12,531,580 | 796,222 | 65,002 | 56,639 | 116,636 |
| Total Chile reportable segment | 83,665,041 | 74,761,586 | 6,319,460 | 446,607 | 746,388 | 1,391,000 |
| CCU Argentina | 35,932,691 | 30,649,916 | 3,616,652 | 890,264 | 7,395 | 768,464 |
| Uruguay | 4,058,840 | 3,254,874 | 493,813 | 85,055 | 141,391 | 83,707 |
| Total Río de la Plata reportable segment | 39,991,531 | 33,904,790 | 4,110,465 | 975,319 | 148,786 | 852,171 |
| Wines | 38,645,382 | 33,201,043 | 4,134,689 | 814,425 | 288,308 | 206,917 |
| Total Wines reportable segment | 38,645,382 | 33,201,043 | 4,134,689 | 814,425 | 288,308 | 206,917 |
| Others (1) | 39,682,847 | 34,783,229 | 2,665,321 | 631,147 | 268,940 | 1,334,210 |
| Total Others reportable segment | 39,682,847 | 34,783,229 | 2,665,321 | 631,147 | 268,940 | 1,334,210 |
| Others accounts receivables | 15,314,439 | 14,787,403 | 416,358 | 110,678 | - | - |
| Sub Total | 217,299,240 | 191,438,051 | 17,646,293 | 2,978,176 | 1,452,422 | 3,784,298 |
| Impairment loss estimate | (5,795,193) | - | (293,402) | (736,915) | (1,247,743) | (3,517,133) |
| Total | 211,504,047 | 191,438,051 | 17,352,891 | 2,241,261 | 204,679 | 267,165 |

(1) Primarily includes Comercial CCU S.A. which makes sales multiclass on behalf of Cervecera CCU Chile, ECUSA, CPCh, VSPT and Foods.

The detail of the accounts receivable maturities as of December 31, 2012, is as follows:

| | Total ThCh\$ | Current balance ThCh\$ | Overdue balances | | | |
|---|--------------------|---------------------------|------------------------|------------------------|-------------------------|-------------------------------|
| | | | 0 a 3 months ThCh\$ | 3 a 6 months ThCh\$ | 6 a 12 months ThCh\$ | More than 12 months ThCh\$ |
| Accounts receivables | | | | | | |
| Beer Chile | 34,240,155 | 31,761,325 | 1,561,732 | 300,944 | 366,185 | 249,969 |
| Non-alcoholic | 27,386,073 | 24,680,075 | 1,282,518 | 543,269 | 285,845 | 594,366 |
| Spirits | 13,050,238 | 11,698,262 | 1,079,484 | 54,392 | 55,135 | 162,965 |
| Total Chile reportable segment | 74,676,466 | 68,139,662 | 3,923,734 | 898,605 | 707,165 | 1,007,300 |
| CCU Argentina | 43,837,015 | 36,994,466 | 5,833,134 | 304,199 | 529,073 | 176,143 |
| Total Río de la Plata reportable segment | 43,837,015 | 36,994,466 | 5,833,134 | 304,199 | 529,073 | 176,143 |
| Wines | 37,944,826 | 32,384,595 | 4,347,028 | 804,473 | 205,511 | 203,219 |
| Total Wines reportable segment | 37,944,826 | 32,384,595 | 4,347,028 | 804,473 | 205,511 | 203,219 |
| Others (1) | 38,353,266 | 31,351,626 | 4,884,814 | 623,745 | 226,507 | 1,266,574 |
| Total Others reportable segment | 38,353,266 | 31,351,626 | 4,884,814 | 623,745 | 226,507 | 1,266,574 |
| Others accounts receivables | 15,396,835 | 15,396,835 | - | - | - | - |
| Sub Total | 210,208,408 | 184,267,184 | 18,988,710 | 2,631,022 | 1,668,256 | 2,653,236 |
| Impairment loss estimate | (5,637,538) | - | (761,880) | (966,986) | (1,306,619) | (2,602,053) |
| Total | 204,570,870 | 184,267,184 | 18,226,830 | 1,664,036 | 361,637 | 51,183 |

(1) Primarily includes Comercial CCU S.A. which makes sales multiclass on behalf of Cervecera CCU Chile, ECUSA, CPCh, VSPT and Foods.



The Company markets its products through retail, wholesale clients, chains and supermarkets. As of December 31, 2013, the accounts receivable from the three most important supermarket chains in Chile and Argentina represent 31% (29% in 2012) of the total accounts receivable.

As indicated in the Risk management note (*Note 5*), for Credit Risk purposes, the Company acquires credit insurance policies to cover approximately 90% of the accounts receivable balances. For this reason, management estimates that it does not require establishing allowances for further deterioration, in addition to those already constituted based on an aging analysis of these balances.

Regarding amounts aged more than 6 months and for which no allowances have been constituted, they correspond mainly to amounts already covered by the credit insurance policies. In addition, there are amounts overdue within ranges for which, in accordance with current policies are only partially impaired for, based on a case by case analysis.

The movement of the impairment losses provision for accounts receivable is as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|--|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Balance at the beginning of year | 5,637,538 | 4,715,359 |
| Impairment estimate for accounts receivable | 1,018,454 | 2,012,996 |
| Uncollectible accounts | (720,031) | (883,706) |
| Effect of translation into presentation currency | (140,768) | (207,111) |
| Total | 5,795,193 | 5,637,538 |



Note 16 Accounts and transactions with related companies

Transactions between the Company and its subsidiaries occur in the normal course of operations and have been eliminated during the consolidation process.

The amounts indicated as transactions in the following table relate to trade operations with related companies, which are effected at arm's length with respect to price and payment conditions. There are no uncollectible estimates decreasing accounts receivable or guarantees provided to related companies.

Balances and transactions with related companies consist of the following:

- (1) Business operations agreed upon in Chilean Pesos. Companies not under a current trade account agreement not accrue interest and have payment terms of 30 days.
- (2) Business operations agreed upon in Chilean Pesos. The remaining balance accrues interest at 90-days active bank rate (TAB) plus an annual spread. Interests is paid or charged against the trade current account.
- (3) Business operations in foreign currencies, not covered by a current trade account, that do not accrue interest and have payment terms of 30 days. Balances are presented at the closing exchange rate.
- (4) An agreement between the subsidiary Compañía Písquera de Chile S.A. with Cooperativa Agrícola Control Písquero de Elqui and Limarí Ltda. due to differences resulting from the contributions made by the latter. It establishes a 3% annual interest over capital, with annual payments to be made in eight instalments of UF 1,124 each. Beginning February 28, 2007, and UF 9,995 payment on February 28, 2014.
- (5) An agreement of grape supply between the subsidiary Compañía Písquera de Chile S.A. with Cooperativa Agrícola Control Písquero de Elqui y Limarí Ltda. These contracts stipulate a 3% annual interest on the capital, with a term of eight years, and annual payments due on May 31, 2018.
- (6) An agreement between the subsidiary Compañía Písquera de Chile S.A. with Comarca S.A. related to the payment of the access fee for the distribution of products. The pending amount is agreed at two quotes of UF 17,888. Maturities correspond to November 2, 2012 and December 2, 2013, respectively.
- (7) Relates to an agreement between the subsidiary Compañía Písquera de Chile S.A. with Fondo de inversión privado Mallorca, related to the acquisition of 49% of the associated Compañía Písquera Bauzá S.A. pending amount corresponds to a single payment of UF 65,832 due on December 1, 2013.

The transaction schedule includes all the transactions made with related parties.

The detail of the accounts receivable and payable from related companies as of December 31, 2013 and 2012, is as follows:



Accounts receivable from related companies

Current:

| Tax ID | Company | Country of origin | Ref. | Relationship | Transaction | Currency | As of December 31, | As of December 31, |
|--------------|--|-------------------|------|-----------------------------|--------------------------|----------|--------------------|--------------------|
| | | | | | | | 2013 | 2012 |
| | | | | | | | ThCh\$ | ThCh\$ |
| 96,919,980-7 | Cerveceria Austral S.A. | Chile | (1) | Joint venture | Sales of products | CLP | 188,278 | 177,100 |
| 96,919,980-7 | Cerveceria Austral S.A. | Chile | (1) | Joint venture | Royalty collected | CLP | 5,194 | 5,489 |
| 96,919,980-7 | Cerveceria Austral S.A. | Chile | (1) | Joint venture | Billed services | CLP | 20,253 | 19,005 |
| 77,755,610-K | Comercial Patagona Ltda. | Chile | (1) | Subsidiary of joint venture | Sales of products | CLP | 224,650 | 674,851 |
| 77,755,610-K | Comercial Patagona Ltda. | Chile | (1) | Subsidiary of joint venture | Leases cranes | CLP | 1,481 | 970 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Sales of products | CLP | 187,525 | 55,664 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Transport service | CLP | 1,034,550 | 863,022 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (2) | Joint venture | Remittance send | CLP | 6,335,472 | 4,929,610 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (2) | Joint venture | Interests | CLP | 65,779 | 91,943 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (2) | Joint venture | Sale service | CLP | 227,842 | 198,925 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Shared service | CLP | 135,638 | 232,508 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisco de Elqui y Limari Ltda. | Chile | (1) | Subsidiary shareholders | Purchase advanced | CLP | 57,625 | 753,305 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisco de Elqui y Limari Ltda. | Chile | (1) | Subsidiary shareholders | Sales of products | CLP | - | 527,822 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisco de Elqui y Limari Ltda. | Chile | (5) | Subsidiary shareholders | Supply contract | U.F. | 67,637 | 118,169 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisco de Elqui y Limari Ltda. | Chile | (4) | Subsidiary shareholders | Loan | U.F. | 259,179 | 303,864 |
| 77,051,330-8 | Cerveceria Kunstmann Ltda. | Chile | (1) | Subsidiary shareholders | Sales of products | CLP | 90,519 | 125,980 |
| 0-E | Heineken Brouwerijen B.V. | Netherlands | (3) | Parent company related | Sales of products | USD | 33,948 | 282,841 |
| 96,427,000-7 | Inversiones y Rentas S.A. | Chile | (1) | Parent company related | Sales of products | CLP | 6,046 | 2,992 |
| 97,004,000-5 | Banco de Chile | Chile | (1) | Related to controller | Sales of products | CLP | 167,704 | 130,031 |
| 79,903,790-4 | Soc. Agrícola y Ganadera Río Negro Ltda. | Chile | (1) | Related to controller | Sales of products | CLP | - | 62,927 |
| 91,021,000-9 | Madeco S.A. | Chile | (1) | Related to controller | Sales of products | CLP | 3,683 | 3,177 |
| 92,236,000-6 | Watt's S.A. | Chile | (1) | Related to joint venture | Services | CLP | 18,164 | 18,164 |
| 76,178,803-5 | Viña Tabalí S.A. | Chile | (1) | Related to controller | Recaudation for division | CLP | - | 33,631 |
| 76,178,803-5 | Viña Tabalí S.A. | Chile | (1) | Related to controller | Billing services | CLP | 6,015 | - |
| 90,081,000-8 | Compañía Chilena de Fosforo S.A. | Chile | (1) | Subsidiary shareholders | Sales of products | CLP | 4,805 | - |
| 0-E | Bebidas del Paraguay S.A. | Paraguay | (1) | Subsidiary | Sales of products | USD | 468,318 | - |
| Total | | | | | | | 9,610,305 | 9,611,990 |

Non Current:

| Tax ID | Company | Country of origin | Ref. | Relationship | Transaction | Currency | As of December 31, | As of December 31, |
|--------------|--|-------------------|------|---------------|-----------------|----------|--------------------|--------------------|
| | | | | | | | 2013 | 2012 |
| | | | | | | | ThCh\$ | ThCh\$ |
| 81,805,700-8 | Cooperativa Agrícola Control Pisco de Elqui y Limari Ltda. | Chile | (5) | Joint venture | Supply contract | U.F. | 350,173 | 414,115 |
| Total | | | | | | | 350,173 | 414,115 |



Accounts payable to related companies

Current:

| Tax ID | Company | Country of origin | Ref. | Relationship | Transaction | Currency | As of December 31, | As of December 31, |
|--------------|---|-------------------|------|-----------------------------|----------------------------------|----------|--------------------|--------------------|
| | | | | | | | 2013 | 2012 |
| | | | | | | | ThCh\$ | ThCh\$ |
| 96,919,980-7 | Cerveceria Austral S.A. | Chile | (1) | Joint venture | Purchase of products | CLP | 288,652 | 696,707 |
| 96,919,980-7 | Cerveceria Austral S.A. | Chile | (1) | Joint venture | Royalty paid | CLP | 119,071 | 36,649 |
| 77,755,610-K | Comercial Patagona Ltda. | Chile | (1) | Subsidiary of joint venture | Marketing services | CLP | 37,171 | 52,134 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Purchase of products | CLP | 574,402 | 445,799 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Trucker discounts | CLP | 42,374 | 101,532 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | (1) | Joint venture | Consignment sales | CLP | 558,880 | 555,608 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | (4) | Subsidiary shareholders | Interests | CLP | - | 2,556 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | (1) | Subsidiary shareholders | Purchase of products | CLP | 1,089,590 | - |
| 77,051,330-8 | Cerveceria Kunstmann Ltda. | Chile | (1) | Subsidiary shareholders | Purchase of products | CLP | 6,205 | 7,660 |
| O-E | Heineken Brouwerijen B.V. | Netherlands | (3) | Shareholder of the parent | License and technical assistance | Euros | 3,721,131 | 4,746,235 |
| 76,718,803-5 | Viña Tabalí S.A. | Chile | (1) | Related to controller | Recaudation for division | CLP | - | 180,271 |
| 76,718,803-5 | Viña Tabalí S.A. | Chile | (1) | Related to controller | Recaudation for customers | CLP | 27,116 | - |
| 78,105,4607 | Alimentos Nutrabien S.A. | Chile | (1) | Parent company related | Purchase of products | CLP | 1,502 | 3,519 |
| 87,938,700-0 | Agroproductos Bauza y Cia Ltda. | Chile | (1) | Related associate | Purchase of products | CLP | 222 | 557,862 |
| 76,029,691-0 | Comarca S.A. | Chile | (6) | Related subsidiary | Access Fee | U.F. | - | 408,575 |
| 84,898,000-5 | Alusa S.A. | Chile | (1) | Related to controller | Purchase of products | CLP | 468,675 | 195,701 |
| 97,004,000-5 | Banco de Chile | Chile | (1) | Related to controller | Billing services | CLP | 2,528 | 1,260 |
| 76,115,132-0 | Canal 13 S.P.A. | Chile | (1) | Related to controller | Advertising | CLP | 278,460 | 6,659 |
| 96,689,310-9 | Transbank S.A. | Chile | (1) | Related to controller | Commission of sale | CLP | 54 | 4,902 |
| 90,160,000-7 | Compañía Sud Americana de Vapores S.A. | Chile | (1) | Related to controller | Purchase of products | CLP | 280 | 7,477 |
| 96,908,430-9 | Telefónica del Sur Servicios Intermedios S.A. | Chile | (1) | Parent company related | Telephony services | CLP | - | 2,259 |
| O-E | Amstel Brouwerijen BV | Netherlands | (3) | Shareholder of the parent | License and technical assistance | Euros | 69,660 | - |
| 99,505,690-9 | Blue Two Chile S.A. | Chile | (1) | Parent company related | Telephony services | CLP | 91 | 180 |
| Total | | | | | | | 7,286,064 | 8,013,545 |

Non Current:

| Tax ID | Company | Country of origin | Ref. | Relationship | Transaction | Currency | As of December 31, | As of December 31, |
|--------------|---|-------------------|------|-------------------------|----------------------------|----------|--------------------|--------------------|
| | | | | | | | 2013 | 2012 |
| | | | | | | | ThCh\$ | ThCh\$ |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | (4) | Subsidiary shareholders | Purchase of products | CLP | - | 6,521 |
| 76,029,691-0 | Comarca S.A. | Chile | (6) | Related subsidiary | Access Fee | U.F. | - | 881,637 |
| 76,173,468-7 | Fondo de Inversión Privado Mallorca | Chile | (7) | Related subsidiary | Remaining amount of shares | U.F. | - | 1,503,652 |
| O-E | Bebidas del Paraguay S.A. | Paraguay | (3) | Subsidiary | Distribution | USD | 377,020 | - |
| Total | | | | | | | 377,020 | 2,391,810 |



Most significant transactions and effects on results:

The following are the most significant transactions with related entities that are not subsidiaries of the Company and their effect on the Consolidated Statement of Income:

| Tax ID | Company | Country of origin | Relationship | Transaction | For the years ended as of December 31, | | | | | |
|--------------|---|-------------------|-----------------------------|-----------------------------------|--|---|-------------|---|-------------|---|
| | | | | | 2013 | | 2012 | | 2011 | |
| | | | | | Amounts | (Charges)/Credits (Effect on Income) | Amounts | (Charges)/Credits (Effect on Income) | Amounts | (Charges)/Credits (Effect on Income) |
| ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | | | |
| 0-E | Heineken Brouwerijen B.V. | Netherlands | Parent company related | Billed services | 58,343 | (58,343) | 53,538 | (53,538) | 55,993 | (55,993) |
| 0-E | Heineken Brouwerijen B.V. | Netherlands | Parent company related | Purchase of products | 225,145 | - | 191,321 | - | - | - |
| 0-E | Heineken Brouwerijen B.V. | Netherlands | Parent company related | Sales of products | 244,804 | 93,026 | 917,456 | 345,633 | 1,206,474 | 458,460 |
| 0-E | Heineken Brouwerijen B.V. | Netherlands | Parent company related | Licenses and technical assistance | 6,990,715 | (6,990,715) | 7,733,364 | (7,733,364) | 2,042,868 | (2,042,868) |
| 0-E | Heineken Italia Spa | Italy | Parent company related | Advertising | - | - | - | - | 16,689 | 16,689 |
| 0-E | Heineken Italia Spa | Italy | Parent company related | Purchase of products | 40,025 | - | 38,978 | - | 90,266 | - |
| 0-E | Amstel Brouwerijen BV | Netherlands | Parent company related | Licenses and technical assistance | 69,660 | (69,660) | - | - | - | - |
| 0-E | Nestlé Waters Argentina S.A. | Argentina | Subsidiary shareholders | Licenses and technical assistance | 1,350 | (1,350) | 45,564 | (45,564) | 30,497 | (30,497) |
| 0-E | Nestlé Waters S.A. | Italy | Subsidiary shareholders | Royalty paid | 155,839 | (155,839) | 135,930 | (135,930) | 67,137 | (67,137) |
| 90,703,000-8 | Nestlé Chile S.A. | Chile | Subsidiary shareholders | Dividends paid | 2,442,310 | - | 3,253,214 | - | 2,829,774 | - |
| 77,051,330-8 | Cervecería Kunstmann Ltda. | Chile | Subsidiary shareholders | Sales of products | 265,054 | 212,043 | 201,828 | 161,462 | 216,971 | 161,919 |
| 77,051,330-8 | Cervecería Kunstmann Ltda. | Chile | Subsidiary shareholders | Billed services | 174,871 | 174,871 | 39,793 | 39,793 | 83,672 | 83,672 |
| 79,985,340-K | Cervecería Valdivia S.A. | Chile | Subsidiary shareholders | Dividend paid | 523,063 | - | 449,557 | - | 384,960 | - |
| 77,755,610-K | Comercial Patagona Ltda. | Chile | Subsidiary of joint venture | Marketing services | 208,191 | (208,191) | 182,773 | (182,773) | 147,493 | (147,493) |
| 77,755,610-K | Comercial Patagona Ltda. | Chile | Subsidiary of joint venture | Sales of products | 1,998,700 | 819,468 | 1,310,486 | 537,299 | 1,338,141 | 548,638 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | Subsidiary shareholders | Loan | 26,200 | 8,092 | 13,180 | 2,165 | 23,684 | 9,056 |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | Subsidiary shareholders | Supply contract | 67,784 | 12,456 | 34,169 | 5,614 | - | - |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | Subsidiary shareholders | Purchase grape | 8,251,401 | - | 5,521,250 | - | 4,922,212 | - |
| 81,805,700-8 | Cooperativa Agrícola Control Pisquero de Elqui y Limari Ltda. | Chile | Subsidiary shareholders | Dividends paid | 774,087 | - | 772,631 | - | 740,121 | - |
| 90,081,000-8 | Compañía Chilena de Fosforo S.A. | Chile | Subsidiary shareholders | Dividends paid | 1,134,431 | - | 1,998,104 | - | 3,000,006 | - |
| 96,427,000-7 | Inversiones y Rentas S.A. | Chile | Parent company related | Dividend paid | 35,285,513 | - | 37,850,647 | - | 34,134,370 | - |
| 96,427,000-7 | Inversiones y Rentas S.A. | Chile | Parent company related | Office rental | 10,174 | 10,174 | 9,984 | 9,984 | 9,624 | 9,624 |
| 96,919,980-7 | Cervecería Austral S.A. | Chile | Joint venture | Sales of products | 293,194 | 117,278 | 251,203 | 123,089 | 235,539 | 223,762 |
| 96,919,980-7 | Cervecería Austral S.A. | Chile | Joint venture | Royalty paid | 340,706 | (340,706) | 258,836 | (258,836) | 216,856 | (216,856) |
| 96,919,980-7 | Cervecería Austral S.A. | Chile | Joint venture | Royalty collected | 47,265 | 47,265 | 47,436 | 47,436 | 192,628 | 192,628 |
| 96,919,980-7 | Cervecería Austral S.A. | Chile | Joint venture | Purchase of products | 2,703,252 | - | 2,171,939 | - | 2,293,195 | - |
| 96,919,980-7 | Cervecería Austral S.A. | Chile | Joint venture | Billed services | 205,076 | 205,076 | 189,029 | 189,029 | - | - |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Transport of securities | 72,005 | (72,005) | 36,235 | (36,235) | 119,388 | (119,388) |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Sales of products | 30,865 | 10,803 | 36,495 | 12,773 | 37,984 | 15,574 |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Derivatives | 9,358,500 | 3,158 | 13,524,375 | (42,668) | 35,101,844 | (87,148) |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Investments | 111,695,000 | 366,198 | 52,990,501 | 394,676 | 143,679,043 | 935,070 |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Interests | 258,196 | (258,196) | 264,723 | (264,723) | - | - |
| 97,004,000-5 | Banco de Chile | Chile | Related the controller | Leasing paid | 140,033 | (24,680) | 355,095 | (36,027) | 343,386 | (49,424) |
| 99,531,920-9 | Viña Valles de Chile S.A. | Chile | Joint venture at dec 2011 | Billing services | - | - | - | - | 157,332 | - |
| 99,531,920-9 | Viña Valles de Chile S.A. | Chile | Joint venture at dec 2011 | Sales of products | - | - | - | - | 21,935 | 21,935 |
| 99,531,920-9 | Viña Valles de Chile S.A. | Chile | Joint venture at dec 2011 | Purchase of products | - | - | - | - | 89,744 | 13,862 |
| 99,531,920-9 | Viña Valles de Chile S.A. | Chile | Joint venture at dec 2011 | Remittance paid | - | - | - | - | 5,241,975 | - |
| 99,531,920-9 | Viña Valles de Chile S.A. | Chile | Joint venture at dec 2011 | Remittance received | - | - | - | - | 2,722,942 | - |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Interests | 334,899 | 334,899 | 359,433 | 359,433 | 344,180 | 344,180 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Remittance paid | 22,938,115 | - | 20,993,817 | - | 17,956,780 | - |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Remittance received | 24,353,351 | - | 20,846,549 | - | 19,770,757 | - |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Billed services | 4,901,800 | 4,901,800 | 3,734,008 | 3,734,008 | 3,227,744 | 3,227,744 |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Purchase of products | 345,267 | (345,267) | 276,500 | (276,500) | 68,058 | (68,058) |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Consignment sales | 13,523,940 | - | 12,178,770 | - | 10,302,926 | - |
| 99,542,980-2 | Foods Compañía de Alimentos CCU.S.A. | Chile | Joint venture | Sales of products | 16,926 | 12,981 | 15,729 | 7,325 | 822 | 376 |
| 84,898,000-5 | Alusa S.A. | Chile | Related the controller | Purchase of products | 1,427,550 | - | 1,225,555 | - | 757,722 | - |
| 76,115,132-0 | Canal 13 S.P.A. | Chile | Related the controller | Advertising | 4,397,642 | (2,078,401) | 3,980,772 | (2,367,794) | 3,004,581 | (2,765,844) |
| 96,657,690-7 | Inversiones Punta Brava S.A. | Chile | Parent company related | Pay services | - | - | - | - | 8,491 | (8,491) |
| 99,571,220-8 | Banchile Corredores de Bolsa S.A. | Chile | Parent company related | Investments | 205,902,500 | 368,684 | 278,110,000 | 440,160 | 11,880,000 | 19,486 |
| 99,571,220-8 | Banchile Corredores de Bolsa S.A. | Chile | Parent company related | Comissions | 337,628 | (337,628) | - | - | - | - |
| 79,903,790-4 | Soc. Agrícola y Ganadera Rio Negro Ltda. | Chile | Related the controller | Purchase of products | 162,772 | - | 1,427 | - | - | - |
| 76,178,803-5 | Viña Tabalí S.A. | Chile | Related the controller | Recaudation for division | - | - | 243,728 | - | 1,753,549 | - |
| 76,178,803-5 | Viña Tabalí S.A. | Chile | Related the controller | Recaudation for division | - | - | - | - | 1,127,054 | - |
| 76,178,803-5 | Viña Tabalí S.A. | Chile | Related the controller | Billed Services | 47,440 | 47,440 | 94,644 | 94,644 | 83,878 | 83,878 |
| 76,029,691-0 | Comarca S.A. | Chile | Related subsidiary | Access fees | 1,313,475 | - | 409,460 | - | - | - |
| 2,011,044-9 | Lorenzo Bauza Alvarez | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 15,421 | - |
| 76,024,758-8 | Inversiones y Asesorías Monteroso Ltda. | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 2,966 | - |
| 76,024,756-1 | Inversiones y Asesorías El Salto Ltda. | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 2,966 | - |
| 76,024,774-K | Inversiones y Asesorías La Abadesa Ltda. | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 2,966 | - |
| 76,023,031-6 | Inversiones y Asesorías Buena Esperanza Ltda. | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 2,966 | - |
| 76,024,767-7 | Inversiones y Asesorías Capital y Rentas Ltda. | Chile | Related subsidiary | Purchase of shares | - | - | - | - | 2,966 | - |
| 76,173,468-7 | Fondo de Inversión Privado Mallorca | Chile | Related subsidiary | Dividends paid | 60,053 | - | - | - | - | - |
| 76,173,468-7 | Fondo de Inversión Privado Mallorca | Chile | Related subsidiary | Remaining amount of shares | 1,529,715 | - | - | - | 1,437,410 | - |



Remuneration of the Management key employees

The Company is managed by a Board of Directors comprised of 9 members, each of whom is in office for a 3-year term and may be re-elected.

The Board was appointed at the Ordinary Shareholders' Meeting held on April 10, 2013, being elected Messrs. Andónico Luksic Craig, Pablo Granifo Lavín, Carlos Molina Solís, John Nicolson, Manuel José Noguera Eyzaguirre, Philippe Pasquet, Francisco Pérez Mackenna, Jorge Luis Ramos Santos and Vittorio Corbo Lioi, who is independent, according to article 50 bis of Law N° 18,046. The Chairman and the Vice Chairman, as well as the members of the Audit Committee were designated at the Board of Directors' meeting held on April 10, 2013. In the same meeting, and according to article 50 bis of Law N° 18,046, the independent Director Mr. Vittorio Corbo Lioi appointed the other members of the Directors Committee, which is comprised of Directors Messrs. Pérez, Pasquet and Corbo. Additionally, Messrs. Corbo and Pasquet were designated as members of the Audit Committee, both meeting the independence criteria under the Securities Exchange Act of 1934, the Sarbanes-Oxley Act of 2002 and the New York Stock Exchange Rules. The Board of Directors also resolved that Directors Messrs. Pérez and Ramos shall participate in the Audit Committee's meetings as observers.

As agreed to at the Ordinary Shareholders' Meeting referred to above, the Directors' remuneration consists of a per diem for their attendance at each meeting of UF 100 per Director, and UF 200 for the Chairman, plus an amount equivalent to 3% of the distributed dividends, for the whole Board, at a rate of one-ninth for each Director and in proportion to the time each one served as such during the year 2013. If the distributed dividends exceed 50% of the net profits, the Board of Directors' share shall be calculated over a maximum 50% of such profits.

Those Directors that are members of the Directors Committee receive a remuneration per diem of UF 34 for each meeting they attend, plus the amount that, as the percentage of the dividends, is required to complete one third of the total remuneration a Director is entitled to, pursuant to article 50 bis of Law N° 18,046 and Circular Letter N° 1956 of the SVS. On the other hand, Directors that are members of the Business Committee receive a remuneration per diem of UF 17, for each meeting they attend. Directors that are members of the Audit Committee receive a monthly remuneration of UF 25.

According to the above, as of December 31, 2013, the Directors received ThCh\$ 2,461,403 (ThCh\$ 2,533,225 in 2012) in per diems and shares. In addition, ThCh\$ 109,981 (ThCh\$ 114,529 in 2012) were paid in compensation for gains sharing to the main executives of the Parent Company.

The following is the total remuneration received by the top officers of the Parent Company during the years ended as of December 31, 2013 and 2012:

| | As of December 31, 2013 | As of December 31, 2012 |
|----------------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Salaries | 5,464,562 | 4,964,004 |
| Employees' short-term benefits | 2,198,595 | 1,774,650 |
| Employments termination benefits | 129,229 | 223,734 |
| Total | 7,792,386 | 6,962,388 |

The Company grants annual discretionary and variable bonuses, to the top officers, which are not subject to an agreement and are decided on the basis of the compliance with individual and corporate goals and depending on the year results.



Note 17 Inventories

The inventory balances were as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|--|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Finished products | 39,817,511 | 41,370,659 |
| In process products | 4,416,816 | 1,554,265 |
| Agricultural exploitation | 6,130,652 | 6,708,096 |
| Raw material | 96,107,993 | 84,933,883 |
| In transit raw material | 2,864,938 | 3,943,443 |
| Materials and products | 5,034,630 | 4,654,938 |
| Realizable net value estimate and obsolescence | (1,286,695) | (1,254,312) |
| Total | 153,085,845 | 141,910,972 |

The Company wrote off a total of ThCh\$ 1,495,381, ThCh\$ 1,038,364 and ThCh\$ 398,673 relating to inventory shrinkage and obsolescence for the year ended December 31, 2013, 2012 and 2011, respectively.

Additionally, an estimate for obsolescence inventories include amounts related to low turnover, technical obsolescence and product recalls from the market.

Movement of Realizable net value and obsolescence estimate is as follows:

| | As of December 31, 2013 | As of December 31, 2012 | As of December 31, 2011 |
|--------------------------------------|-------------------------|-------------------------|----------------------------|
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Initial balance | (1,254,312) | (1,873,003) | (1,174,334) |
| Inventories write-down estimation | (1,533,745) | (749,880) | (956,163) |
| Inventories recognised as an expense | - | - | (304,037) |
| Business combination effect | 276 | 4,659 | - |
| Inventories recognised as an expense | 1,501,086 | 1,363,912 | 561,531 |
| Total | (1,286,695) | (1,254,312) | (1,873,003) |

As of December 31, 2013 and 2012, the Company does not have any inventory pledged as guarantee against financial obligations.



Note 18 Other non-financial assets

The Company maintained the following other non-financial assets:

| | As of December 31, 2013 | As of December 31, 2012 |
|-----------------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Insurance paid | 2,437,657 | 2,215,419 |
| Advertising | 6,024,985 | 4,917,892 |
| Advances to suppliers | 13,613,214 | 9,490,281 |
| Guarantees paid | 236,244 | 209,874 |
| Consumables | 440,314 | 415,341 |
| Dividends receivable | 64,777 | 13,806 |
| Recoverable taxes | 1,434,219 | 1,141,762 |
| Cost of subsidiaries acquired (1) | 11,254,656 | 20,019,207 |
| Other | 1,270,443 | 1,192,193 |
| Total | 36,776,509 | 39,615,775 |
| Current | 21,495,398 | 16,376,293 |
| Non current | 15,281,111 | 23,239,482 |
| Total | 36,776,509 | 39,615,775 |

(1) See Note 8.

Note 19 Investments accounted for by the equity method

Joint ventures

As of December 31, 2013 and 2012, the Company recorded investments qualifying as joint venture, in accordance with IFRS 11.

The share value of the investments in joint ventures is as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|--|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Cervecería Austral S.A. (1) | 4,851,052 | 4,701,516 |
| Foods Compañía de Alimentos CCU S.A. (2) | 12,711,976 | 12,624,875 |
| Total | 17,563,028 | 17,326,391 |

The above mentioned values include the goodwill generated through the acquisition of the following joint ventures, which are presented net of any impairment loss:

| | As of December 31, 2013 | As of December 31, 2012 |
|-------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Cervecería Austral S.A. | 1,894,770 | 1,894,770 |
| Total | 1,894,770 | 1,894,770 |



The results accrued in joint ventures are as follows:

| | For the years ended as of December 31, | | |
|--------------------------------------|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Cervecería Austral S.A. | 221,662 | 47,856 | 130,255 |
| Foods Compañía de Alimentos CCU S.A. | 87,100 | (224,963) | (190,810) |
| Viña Valles de Chile S.A. (3) | - | - | (637,698) |
| Total | 308,762 | (177,107) | (698,253) |

Changes in investments in joint ventures during such periods are as follows:

| | For the years ended as of December 31, | | |
|--|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Balance at the beginning of year | 17,326,391 | 17,518,920 | 24,913,262 |
| Business combination effect (1) | - | - | (6,626,514) |
| Participation in the joint ventures (loss) | 308,762 | (177,107) | (698,253) |
| Dividends received | (66,949) | (14,966) | (69,899) |
| Other changes | (5,176) | (456) | 324 |
| Total | 17,563,028 | 17,326,391 | 17,518,920 |

(1) This amount relates to the acquisition of Viña Valles de Chile S.A., in which this company ceased to be a joint venture and became a subsidiary of VSPT.

Following are the significant matters regarding the investments accounted by the equity method:

(1) Cervecería Austral S.A.

A closed stock company that operates a beer manufacturing facility in the southern end of Chile, being the southernmost brewery in the world.

(2) Foods Compañía de Alimentos CCU S.A.

A closed stock company devoted to the production and marketing of food products such as like cookies and other baked goods, caramels, candy and cereal, among others.

(3) Viña Valles de Chile S.A.

A closed stock company devoted to the production of Premium wines of the Tabalí and Leyda vineyards.

On September 6, 2011, at the Board Meeting of Viña San Pedro Tarapacá S.A. (VSPT), it was agreed to divide Viña Valles de Chile S.A. (VDC) whose owners were VSPT and Agrícola y Ganadero Río Negro Limitada (ARN), by equal parts. VDC had two major vineyards: Viña Tabalí and Viña Leyda, each located in unique valleys, prominent within the national wine industry and recognized internationally. Viña Tabalí has a winery and vineyards located in the Limarí Valley; and, Viña Leyda has vineyards and its operations in of Leyda Valley. Through this agreement, VSPT remains the 100% owner of Viña Leyda (whose net assets remain within VDC) and ARN remains the 100% owner of Viña Tabalí. This transaction concluded on December 29, 2011, through a stock swap contract, and therefore from this date VDC became a subsidiary of VSPT with a percentage of direct and indirect participation of a 100%. From the month of December, 2011, it is included in the consolidation of these Financial Statements.

The summarized financial information of these companies as of December 31, 2013 and 2012, appears in detail in [Note 7](#).

The Company does not have any contingent liabilities related to joint ventures and associates as of December 31, 2013.



Note 20 Intangible Assets (net)

The intangible assets movement during the years ended as of December 31, 2012 and 2013 was as follows:

| | Trademarks | Software programs | Water rights | Distribution rights | Total |
|---------------------------------------|-------------|-------------------|--------------|---------------------|--------------|
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| As of January 1, 2012 | | | | | |
| Historic cost | 56,066,010 | 16,909,883 | 704,968 | 519,200 | 74,200,061 |
| Accumulated amortization | - | (11,806,537) | - | (129,801) | (11,936,338) |
| Book Value | 56,066,010 | 5,103,346 | 704,968 | 389,399 | 62,263,723 |
| As of December 31, 2012 | | | | | |
| Additions | 5,105 | 2,246,204 | 181,178 | 169,664 | 2,602,151 |
| Additions by business combination | 403,805 | - | - | - | 403,805 |
| Amortization | - | (1,313,253) | - | (245,989) | (1,559,242) |
| Conversion effect | - | 32,849 | - | - | 32,849 |
| Effect of conversion amortization | (2,636,012) | (148,984) | - | - | (2,784,996) |
| Foreign currency exchange differences | - | - | - | (26,252) | (26,252) |
| Book Value | 53,838,908 | 5,920,162 | 886,146 | 286,822 | 60,932,038 |
| As of December 31, 2012 | | | | | |
| Historic cost | 53,838,908 | 19,007,103 | 886,146 | 649,620 | 74,381,777 |
| Accumulated amortization | - | (13,086,941) | - | (362,798) | (13,449,739) |
| Book Value | 53,838,908 | 5,920,162 | 886,146 | 286,822 | 60,932,038 |
| As of December 31, 2013 | | | | | |
| Additions | - | 2,364,684 | - | 377,020 | 2,741,704 |
| Additions by business combination | 4,100,212 | 3,826 | 39,210 | - | 4,143,248 |
| Divestitures (cost) | - | (2,083,146) | - | - | (2,083,146) |
| Divestitures (amortization) | - | 2,083,146 | - | - | 2,083,146 |
| Amortization | - | (1,643,424) | - | (174,696) | (1,818,120) |
| Effect of conversion amortization | - | 47,162 | - | 497 | 47,659 |
| Conversion effect | (1,851,072) | (132,765) | - | (29,803) | (2,013,640) |
| Foreign currency exchange differences | - | - | - | 1,042 | 1,042 |
| Book Value | 56,088,048 | 6,559,645 | 925,356 | 460,882 | 64,033,931 |
| As of December 31, 2013 | | | | | |
| Historic cost | 56,088,048 | 19,199,598 | 925,356 | 1,024,457 | 77,237,459 |
| Accumulated amortization | - | (12,639,953) | - | (563,575) | (13,203,528) |
| Book Value | 56,088,048 | 6,559,645 | 925,356 | 460,882 | 64,033,931 |

There are no restriction or any pledge against on intangible assets.



The detail of the Trademarks appears below:

| Segment | Cash Generating Unit (CGU) | As of December 31, 2013 | As of December 31, 2012 |
|-----------------|--|-------------------------|-------------------------|
| | | ThCh\$ | ThCh\$ |
| Chile | Embotelladoras Chilenas Unidas S.A. and subsidiaries | 19,280,007 | 18,114,007 |
| | Compañía Písquera de Chile S.A. | 4,630,114 | 4,630,114 |
| | Compañía Cervecería Kunsmann S.A. | 286,518 | 286,519 |
| | Subtotal | 24,196,639 | 23,030,640 |
| Río de la Plata | CCU Argentina S.A. and subsidiaries | 9,115,987 | 11,059,196 |
| | Marzurel S.A., Coralina S.A. and Milotur S.A. | 3,028,478 | - |
| | Subtotal | 12,144,465 | 11,059,196 |
| Wines | Viña San Pedro Tarapacá S.A. | 19,746,944 | 19,749,072 |
| | Subtotal | 19,746,944 | 19,749,072 |
| Total | | 56,088,048 | 53,838,908 |

Management has not identified any evidence of impairment of intangible assets. Respect to trademarks with indefinite useful life, used the same methodology which is designated in [Note 21](#).

Note 21 Goodwill

The goodwill movements during the years ended as of December 31, 2012 and 2013 was as follows:

| | Goodwill ThCh\$ |
|-----------------------------------|--------------------|
| As of January 1 2012 | |
| Historic cost | 73,816,817 |
| Book Value | 73,816,817 |
| As of December 31, 2012 | |
| Conversion effect | (3,761,448) |
| Book Value | 70,055,369 |
| As of December 31, 2012 | |
| Historic cost | 70,055,369 |
| Book Value | 70,055,369 |
| As of December 31, 2013 | |
| Additions by business combination | 14,616,297 |
| Conversion effect | (2,798,819) |
| Book Value | 81,872,847 |
| As of December 31, 2013 | |
| Historic cost | 81,872,847 |
| Book Value | 81,872,847 |

There are no restrictions or pledges against on goodwill.



Goodwill from investments acquired in business combinations is assigned as of the acquisition date to the Cash Generating Units (CGU), or group of CGUs that it is expected will benefit from the business combination synergies. The book value of the goodwill of the investments assigned to the CGUs inside the Company segments are:

| Segment | Cash Generating Unit (CGU) | As of December 31, 2013 | As of December 31, 2012 |
|-----------------|---|-------------------------|-------------------------|
| | | ThCh\$ | ThCh\$ |
| Chile | Embotelladoras Chilenas Unidas S.A. | 9,083,766 | 9,083,766 |
| | Manantial S.A. | 8,879,245 | - |
| | Compañía Písquera de Chile S.A. | 12,664,795 | 12,664,795 |
| | Los Huemules S.R.L. | 47,443 | - |
| | Subtotal | 30,675,249 | 21,748,561 |
| Rio de la Plata | CCU Argentina S.A. and subsidiaries | 13,107,723 | 15,906,542 |
| | Marzurel S.A., Coralina S.A. and Milotur S.A. | 5,689,609 | - |
| | Subtotal | 18,797,332 | 15,906,542 |
| Wines | Viña San Pedro Tarapacá S.A. | 32,400,266 | 32,400,266 |
| | Subtotal | 32,400,266 | 32,400,266 |
| Total | | 81,872,847 | 70,055,369 |

Goodwill assigned to the CGU is submitted to impairment tests annually or with a higher frequency in case there are indications that any of the CGU could experience impairment. The recoverable amount of each CGU is determined as the higher of value in use or fair value less costs to sell. To determine the value in use, the Company has used cash flow projections over a 5-year span, based on the budgets and projections reviewed by the Management for the same term. The rates used to discount the projected cash flows reflect the market assessment of the specific risks related to the corresponding CGU. The discount rates used range from a 9.4% to 14.7%. Given the materiality of the amounts involved, it was not considered relevant to describe additional information in this Note. A reasonable change in assumptions would not result in an impairment to goodwill.

The Company has not identified any evidence of impairment of goodwill

Note 22 Property, plant and equipment

The movement of Property, plant and equipment as of December 31, 2012 and 2013, is as follows:

| | Land, buildings and contruction | Machinery and equipment | Bottles and containers | Other Equipment | Assets under contruction | Furniture, acesories and vehicles | Total |
|--|------------------------------------|----------------------------|---------------------------|-----------------|-----------------------------|---|---------------|
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| As of January 1, 2012 | | | | | | | |
| Historic cost | 389,954,196 | 314,689,832 | 218,150,451 | 81,945,267 | 68,585,886 | 40,107,349 | 1,113,432,981 |
| Accumulated depreciation | (104,217,805) | (207,366,274) | (153,567,302) | (62,294,696) | - | (29,037,794) | (556,483,871) |
| Book Value | 285,736,391 | 107,323,558 | 64,583,149 | 19,650,571 | 68,585,886 | 11,069,555 | 556,949,110 |
| As of December 31, 2012 | | | | | | | |
| Additions | - | - | - | - | 121,137,075 | - | 121,137,075 |
| Transfers | 49,887,286 | 30,216,194 | 21,083,821 | 10,471,882 | (120,193,483) | 8,534,300 | - |
| Conversion effect historic cost | (5,810,365) | (7,712,101) | (5,090,326) | (2,008,854) | (270,283) | (313,338) | (21,205,267) |
| Write off (cost) | (71,137) | (1,107,960) | (32,227,938) | (580,359) | - | (302,267) | (34,289,661) |
| Write off (depreciation) | 48,956 | 945,234 | 31,727,772 | 111,977 | - | 281,107 | 33,115,046 |
| Depreciation | (11,261,939) | (15,940,607) | (14,186,201) | (4,797,347) | - | (4,862,452) | (51,048,546) |
| Conversion effect depreciation | 627,942 | 3,083,294 | 1,921,757 | 1,318,908 | - | 256,184 | 7,208,085 |
| Others increase (decreased) | (64,038) | (160,944) | (198) | - | 505,291 | (8,449) | 271,662 |
| Divestitures (cost) | (53,503) | (60,643) | (60,288,170) | (99,728) | - | (276,675) | (60,778,719) |
| Divestitures (depreciation) | 41,226 | 78,566 | 60,297,753 | 356,927 | - | 195,404 | 60,969,876 |
| Book Value | 319,080,819 | 116,664,591 | 67,821,419 | 24,423,977 | 69,764,486 | 14,573,369 | 612,328,661 |
| As of December 31, 2013 | | | | | | | |
| Historic cost | 432,775,457 | 326,588,382 | 136,425,774 | 89,315,579 | 69,764,486 | 46,695,394 | 1,101,565,072 |
| Accumulated depreciation | (113,694,638) | (209,923,791) | (68,604,355) | (64,891,602) | - | (32,122,025) | (489,236,411) |
| Book Value | 319,080,819 | 116,664,591 | 67,821,419 | 24,423,977 | 69,764,486 | 14,573,369 | 612,328,661 |
| As of December 31, 2013 | | | | | | | |
| Additions | - | - | - | - | 126,936,889 | - | 126,936,889 |
| Additions of historic cost by business combination | 9,508,826 | 4,705,515 | 2,596,541 | 1,240,456 | (667,055) | 925,057 | 18,309,340 |
| Additions of acumulated depreciation by business combination | (343,596) | (1,425,710) | (1,382,700) | (556,672) | - | (504,529) | (4,213,207) |
| Transfers | 31,377,878 | 33,449,473 | 27,408,964 | 10,772,291 | (107,022,783) | 4,014,177 | - |
| Conversion effect historic cost | (4,639,869) | (6,646,895) | (5,573,110) | (2,063,872) | (1,519,083) | (239,855) | (20,682,684) |
| Write off (cost) | (305,532) | (2,977,948) | (1,158,045) | (564,261) | - | (543,730) | (5,549,516) |
| Write off (depreciation) | - | 2,962,066 | 1,154,048 | 563,071 | - | 401,674 | 5,080,859 |
| Depreciation | (11,847,858) | (16,002,734) | (17,651,783) | (6,064,360) | - | (5,680,609) | (57,247,344) |
| Conversion effect depreciation | 582,674 | 2,969,134 | 2,051,084 | 1,267,746 | - | 211,925 | 7,082,563 |
| Transfers to Investment Property (cost) | (1,459,953) | - | - | - | - | - | (1,459,953) |
| Transfers to Investment Property (depreciation) | 542,013 | - | - | - | - | - | 542,013 |
| Others increase (decreased) | (41,941) | (123,845) | (6,965) | - | 498,237 | (21,347) | 304,139 |
| Divestitures (cost) | (887,734) | (1,606,975) | (273,849) | (1,186,069) | - | (3,488,317) | (7,442,944) |
| Divestitures (depreciation) | 603,068 | 1,593,986 | 213,908 | 1,179,515 | - | 3,415,128 | 7,005,605 |
| Book Value | 342,168,795 | 133,560,658 | 75,199,512 | 29,011,822 | 87,990,691 | 13,062,943 | 680,994,421 |
| As of December 31, 2013 | | | | | | | |
| Historic cost | 465,714,737 | 354,953,101 | 161,171,873 | 97,514,125 | 84,020,263 | 46,778,515 | 1,210,152,614 |
| Accumulated depreciation | (123,545,942) | (221,392,443) | (85,972,361) | (68,502,303) | 3,970,428 | (33,715,572) | (529,158,193) |
| Book Value | 342,168,795 | 133,560,658 | 75,199,512 | 29,011,822 | 87,990,691 | 13,062,943 | 680,994,421 |



The balance of the land at the end of each year is as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|-------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Land | 162,013,374 | 159,540,967 |
| Total | 162,013,374 | 159,540,967 |

Capitalized interest as of December 31, 2013, amount to ThCh\$ 1,190,770 (ThCh\$ 109,533 in 2012).

Due to the nature of the Company's businesses, the asset values do not consider an estimate for the cost of dismantling, withdrawal or rehabilitation.

The Company does not maintain pledges or restrictions over property, plant and equipment items, except for the land and building under finance lease.

Management has not seen any evidence of impairment of Property, plant and equipment in 2013.

Assets under finance lease:

The book value of land and buildings relates to finance lease agreements for the Parent Company and its subsidiaries. Such assets will not be owned by the Company until the corresponding purchase options are exercised.

| | As of December 31, 2013 | As of December 31, 2012 |
|-------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Land | 2,234,946 | 2,334,256 |
| Buildings | 9,667,010 | 9,879,018 |
| Machinery and equipment | 2,463,088 | 938,508 |
| Total | 14,365,044 | 13,151,782 |

Note 27, letter b) includes the detail of the lease agreements, and it also reconciles the total amount of the future minimum lease payments and their current value as regards such assets, the purchase options originated at CCU S.A., Compañía Cervecera Kunstmann S.A. and Manantial S.A.



Note 23 Investment Property

Changes in the movement of the investment property during the years ended of December 31, 2012 and 2013 is as follows:

| | Lands | Buildings | Total |
|---|-----------|-----------|-----------|
| | ThCh\$ | ThCh\$ | ThCh\$ |
| As of January 1, 2012 | | | |
| Historic cost | 7,059,899 | 713,568 | 7,773,467 |
| Depreciation | - | (52,892) | (52,892) |
| Book Value | 7,059,899 | 660,676 | 7,720,575 |
| As of December 31, 2012 | | | |
| Additions | - | 16,874 | 16,874 |
| Divestitures | (417,977) | - | (417,977) |
| Depreciation | - | (41,546) | (41,546) |
| Conversion effect | (602,927) | (114,953) | (717,880) |
| Book Value | 6,038,995 | 521,051 | 6,560,046 |
| As of December 31, 2012 | | | |
| Historic cost | 6,038,995 | 608,015 | 6,647,010 |
| Depreciation | - | (86,964) | (86,964) |
| Book Value | 6,038,995 | 521,051 | 6,560,046 |
| As of December 31, 2013 | | | |
| Transfers from PPE (cost) | - | 1,459,954 | 1,459,954 |
| Transfers from PPE (accumulated depreciation) | - | (542,013) | (542,013) |
| Depreciation | - | (46,257) | (46,257) |
| Conversion effect (depreciation) | (448,626) | (94,764) | (543,390) |
| Conversion effect | - | 13,121 | 13,121 |
| Book Value | 5,590,369 | 1,311,092 | 6,901,461 |
| As of December 31, 2013 | | | |
| Historic cost | 5,590,369 | 1,964,783 | 7,555,152 |
| Depreciation | - | (653,691) | (653,691) |
| Book Value | 5,590,369 | 1,311,092 | 6,901,461 |

Investment property includes nineteen lands properties, two offices and one apartment, situated in Chile, which are maintained for appreciation purposes, with three of them being leased and generating ThCh\$ 110,333 revenue during year 2013 (ThCh\$ 4,071 in 2012). Additionally, there are three lands in Argentina, which are leased and generated an income for ThCh\$ 134,103 for year 2013 (ThCh\$ 141,292 in 2012). In addition, the expenses associated with such investment properties amount to ThCh\$ 161,915 for the year ended as of December 31, 2013 (ThCh\$ 139,190 in 2012).

The values associated to the investment properties maintained by the Company are valued at market value for properties with the same characteristics.

Management has not seen any evidence of impairment of Investment property.

The Company does not maintain any pledge or restriction over investment property items.



Note 24 Assets of disposal group held for sale

During the last quarter of 2009, the Board of Tamarí S.A. (merged with Finca la Celia S.A. as of April 1, 2011) authorized the sale of fixed assets which includes the winery with facilities for processing and storage of wines as well as of acres that surround it and the guest house. This decision is based primarily on the advantage of consolidating the operations of processing and packaging of wines from the Wine Group subsidiaries VSPT facilities in Finca La Celia, generating significant synergies for the Group.

During 2010, the Company hired a specialist broker for such assets. Subsequently, on December 13, 2011, a sales reservation contract was signed for all of the assets, which expected to occur during 2014.

As described in [Note 2.17](#), non-current assets held for sale have been recorded at the lower of book value and estimated sale value December 31, 2013.

At December 31, 2013 and 2012, the items of assets held for sale are the following:

| Assets of disposal group held for sale | As of December 31, 2013 | As of December 31, 2012 |
|--|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Land | 83,824 | 101,686 |
| Contructions | 154,242 | 187,110 |
| Machinerys | 101,835 | 123,536 |
| Total | 339,901 | 412,332 |

Note 25 Biological Assets

The Company, through its subsidiaries Viña San Pedro Tarapacá S.A., has biological assets corresponding to vines that produce grapes. The vines are segmented into those under formation and those under production, and they are grown both on leased and owned land.

The grapes harvested from these vines are used in the manufacturing of wine, which is marketed both in the domestic market and abroad.

As of December 31, 2013, the Company maintained approximately 4,362, of which 3,706 hectares are for vines in production stage. Of the total hectares mentioned above, 3,391 correspond to own land and 315 to leased land.

The vines under formation are recorded at historic cost, and only start being depreciated when they are transferred to the production phase, which occurs in the majority of cases in the third year after plantation, when they start producing grapes commercially (in volumes that justify their production-oriented handling and later harvest).

During 2013, the production plant vines yield approximately 54.1 million kilos of grapes (49.1 million kilos of grapes in 2012).

As part of the risk administration activities, the subsidiaries use insurance agreements for the damage caused by nature or other to their biological assets. In addition, either productive or under formation vines are not affected by title restrictions of any kind, nor have they been pledged as a guarantee for financial liabilities.

For production vines depreciation is carried out on a linear basis and it is based on the 25-years estimated production useful life, which is periodically assessed. Vines under formation are not depreciated until they start production.

The costs incurred for acquiring and planting new vines are capitalized.

The Company uses the amortized historical cost to value its biological assets, the basis that management considers that it represents a reasonable approximation to fair value.

There is no evidence of impairment on the biological assets held by the Company.



The movement of biological assets during the years ended December 31, 2012 and 2013 is as follows:

| Biological Assets | Under Production Vines | Training vines | Total |
|----------------------------------|------------------------|----------------|--------------|
| | ThCh\$ | ThCh\$ | ThCh\$ |
| As of January 1, 2012 | | | |
| Historic cost | 27,199,489 | 2,527,420 | 29,726,909 |
| Accumulated depreciation | (11,406,361) | - | (11,406,361) |
| Book Value | 15,793,128 | 2,527,420 | 18,320,548 |
| As of December 31, 2012 | | | |
| Additions | - | 1,276,099 | 1,276,099 |
| Transfers | 2,150,541 | (2,150,541) | - |
| Historic cost conversion effects | (218,127) | 262 | (217,865) |
| Divestitures (Cost) | (762,000) | - | (762,000) |
| Divestitures (Depreciation) | 505,134 | - | 505,134 |
| Depreciation | (1,100,077) | - | (1,100,077) |
| Depreciation conversion effect | 83,374 | - | 83,374 |
| Book Value | 16,451,973 | 1,653,240 | 18,105,213 |
| As of December 31, 2012 | | | |
| Historic cost | 28,369,903 | 1,653,240 | 30,023,143 |
| Accumulated depreciation | (11,917,930) | - | (11,917,930) |
| Book Value | 16,451,973 | 1,653,240 | 18,105,213 |
| As of December 31, 2013 | | | |
| Additions | - | 927,115 | 927,115 |
| Transfers | 770,597 | (770,597) | - |
| Historic cost conversion effects | (135,973) | - | (135,973) |
| Depreciation | (1,155,197) | - | (1,155,197) |
| Depreciation conversion effect | 68,987 | - | 68,987 |
| Divestitures (cost) | (340,230) | - | (340,230) |
| Divestitures (depreciation) | 192,093 | - | 192,093 |
| Book Value | 15,852,250 | 1,809,758 | 17,662,008 |
| As of December 31, 2013 | | | |
| Historic cost | 28,664,297 | 1,809,758 | 30,474,055 |
| Accumulated depreciation | (12,812,047) | - | (12,812,047) |
| Book Value | 15,852,250 | 1,809,758 | 17,662,008 |



Note 26 Income taxes

Tax accounts receivable

The detail of the taxes receivables is the following:

| | As of December 31, 2013 | As of December 31, 2012 |
|--------------------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Refundable tax previous year | 103,186 | 695,685 |
| Taxes under claim | 2,288,108 | 6,766,969 |
| Argentinean tax credits | 3,652,539 | 2,461,371 |
| Monthly provisions | 1,299,344 | 7,492,831 |
| Payment of absorbed profit provision | - | 33,037 |
| Other credits | 1,796,229 | 1,837,937 |
| Total | 9,139,406 | 19,287,830 |

Taxes accounts payable

The detail of taxes payable taxes is as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|---|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Chilean income taxes | 8,848,026 | 3,580,692 |
| Monthly provisional payments | 1,539,101 | 2,909,521 |
| Chilean unique taxes | 114,060 | 65,343 |
| Estimated Argentine minimum gain subsidiaries taxes | 415,678 | 495,328 |
| Other | - | 45,838 |
| Total | 10,916,865 | 7,096,722 |



Tax expense

The detail of the income tax and deferred tax expense for the years ended as of December 31, 2013, 2012 and 2011, is as follows:

| | For the years ended as of December 31, | | |
|--|--|---------------------|--------------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Income as per deferred tax related to the origin and reversal of temporary differences | 101,216 | (8,752,061) | (5,348,630) |
| Prior year adjustments (2) | 7,857,107 | 165,671 | (598,915) |
| Effect of change in tax rates (1) | - | (5,265,298) | 647,857 |
| Tax benefits (loss) | (2,225,971) | 2,590,142 | (168,424) |
| Total deferred tax expense | 5,732,352 | (11,261,546) | (5,468,112) |
| Current tax expense | (35,137,106) | (25,317,317) | (33,995,595) |
| Prior period adjustments (2) | (5,300,153) | (554,467) | (5,732,039) |
| (Loss) Income from income tax | (34,704,907) | (37,133,330) | (45,195,746) |

(1) This concept is related to a change in tax rate, based on a modified tax law in Chile. This change in tax rate, which was initially a temporary measure, raised the rate from 17% to 20% for the year 2011 and 18.5% for the year 2012, returning to 17% in 2013. Subsequently, on September 27, 2012, Law N° 20,630, so-called Tax Reform was published, which made permanent the tax rate change from 17% to 20% for First Category Tax beginning in 2012, generating a charge to deferred income tax of ThCh\$ 5,265,298. This charge includes ThCh\$ 2,512,683 related to deferred tax of the revaluation of land, upon implementation of IFRS, whose origin was adjusted in Equity under Retained earnings. According to instructions from the SVS in its Ordinary Office N° 26160, dated November 7, 2012, in response to our submission dated October 31, 2012, this amount was charged to the result of 2012.

(2) Mainly related to a one-time effect caused by a deferred tax provision reversal related to deposits for returns of bottles and containers provision. At December 31, 2011, this amount includes ThCh\$ 4,273,112 related to a final settlement of tax (See Note 35).

The deferred taxes related to items charged or credited directly to Consolidated Statement of Comprehensive Income are as follows:

| | For the years ended as of December 31, | | |
|--|--|----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Net income from cash flow hedge | (51,304) | 189,525 | 42,580 |
| Actuarial gains and losses deriving from defined benefit plans | 105,151 | - | - |
| Charge to equity | 53,847 | 189,525 | 42,580 |



Effective Rate

The Company's income tax expense as of December 31, 2013, 2012 and 2011 represents 20.7%, 23.1 and 25.1%, respectively of income before taxes. The following is reconciliation between such effective tax rate and the statutory tax rate valid in Chile.

| | For the years ended as of December 31, | | | | | |
|---|--|-------|--------------|-------|--------------|-------|
| | 2013 | | 2012 | | 2011 | |
| | ThCh\$ | Rate | ThCh\$ | Rate | ThCh\$ | Rate |
| Income before taxes | 167,609,458 | - | 161,110,230 | - | 179,997,947 | - |
| Income tax using the statutory rate | (33,521,892) | 20.0 | (32,222,046) | 20.0 | (35,999,589) | 20.0 |
| Adjustments to reach the effective rate | | | | | | |
| Tax effects reorganizations | - | - | - | - | 94,319 | (0.1) |
| Income not tax able (non-deductible expenses) net | (1,307,033) | 0.7 | 3,886,184 | (2.4) | (622,887) | 0.4 |
| Effect of change in tax rate | - | - | (5,265,298) | 3.3 | 647,857 | (0.4) |
| Effect of tax rates in Argentina and Uruguay | (2,432,936) | 1.5 | (3,143,374) | 2.0 | (2,984,492) | 1.7 |
| Prior year adjustments | 2,556,954 | (1.5) | (388,796) | 0.2 | (6,330,954) | 3.5 |
| Income tax, as reported | (34,704,907) | 20.7 | (37,133,330) | 23.1 | (45,195,746) | 25.1 |

Deferred taxes

Deferred tax assets and liabilities included in the Balance Sheet were as follows:

| | As of December 31, 2013 | | As of December 31, 2012 | |
|--|-------------------------|--|-------------------------|--|
| | ThCh\$ | | ThCh\$ | |
| Deferred tax assets | | | | |
| Accounts receivable impairment provision | 1,176,765 | | 1,193,280 | |
| Employee benefits and other non taxable expenses | 4,399,300 | | 3,888,543 | |
| Inventory impairment provision | 300,166 | | 242,161 | |
| Severance indemnity | 3,440,514 | | 2,682,314 | |
| Inventory valuation | 2,445,158 | | 1,808,015 | |
| Derivative agreements | 65 | | 148,039 | |
| Amortization of intangibles | 932,056 | | 1,223,554 | |
| Other assets | 6,119,299 | | 4,671,004 | |
| Tax loss carry forwards | 5,712,038 | | 7,938,009 | |
| Total assets from deferred taxes | 24,525,361 | | 23,794,919 | |
| Deferred taxes liabilities | | | | |
| Fixed assets depreciation | 32,736,097 | | 32,834,507 | |
| Deposit for bottles and containers | 429,698 | | 4,486,052 | |
| Capitalized software expense | 1,189,887 | | 1,010,358 | |
| Agricultural operation expense | 3,262,103 | | 2,992,253 | |
| Derivative agreements | - | | 34,954 | |
| Manufacturing indirect activation costs | 2,459,863 | | 2,768,651 | |
| Intangibles | 7,379,376 | | 7,056,912 | |
| Land | 25,124,736 | | 25,004,586 | |
| Other liabilities | 451,654 | | 569,739 | |
| Total liabilities from deferred taxes | 73,033,414 | | 76,758,012 | |
| Total | (48,508,053) | | (52,963,093) | |

No deferred taxes have been recorded for the temporary differences between the taxes and accounting value generated by investments in subsidiaries; consequently deferred tax is not recognized for the Translation Adjustments or investments in Joint Ventures.



In accordance with current tax laws in Chile, taxable losses do not expire and can be applied indefinitely. Regarding Argentina, taxable losses expire after 5 years.

Analysis of the deferred tax movement during the year

Deferred Taxes

| | |
|---|--------------|
| As of January 1, 2012 | (41,111,913) |
| Deferred taxes for business combination | (2,262,071) |
| Deferred taxes from tax loss carryforwards absorption | (11,261,415) |
| Conversion effect | 1,447,799 |
| Deferred taxes against equity | 189,525 |
| Other deferred movements taxes | 34,982 |
| Charge | (11,851,180) |
| As of December 31, 2012 | (52,963,093) |
| | |
| As of January 1, 2013 | (1,824,913) |
| Deferred taxes for business combination | 5,732,352 |
| Deferred taxes from tax loss carryforwards absorption | 420,582 |
| Conversion effect | 53,847 |
| Deferred taxes against equity | 73,172 |
| Other deferred movements taxes | 4,455,040 |
| Charge | (48,508,053) |
| As of December 31, 2013 | |

Note 27 Other financial liabilities

Debts and financial liabilities classified based on the type of obligation and their classification in the consolidated balance sheet are as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|---|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Bank borrowings (*) | 80,971,892 | 81,963,852 |
| Bonds payable (*) | 153,032,487 | 152,835,990 |
| Financial leases obligations (*) | 16,932,430 | 16,479,152 |
| Deposits for return of bottles and containers | 11,451,873 | 11,861,158 |
| Derivatives (**) | 661,473 | 495,012 |
| Liability coverage (**) | 201,063 | 361,838 |
| Total | 263,251,218 | 263,997,002 |
| Current | 120,488,188 | 54,874,267 |
| Non current | 142,763,030 | 209,122,735 |
| Total | 263,251,218 | 263,997,002 |

(*) See [Note 5](#).

(**) See [Note 6](#).



| Debtor Tax ID | Company | Debtor country | Registration or ID No. Instrument | Creditor country | Currency | Undiscounting amounts according to maturity | | | | | Total | Amortization rate | Interest Rate |
|---------------|---------------------------------|----------------|-----------------------------------|------------------|----------|---|--------------------|------------------------|-------------------------|--------------|-------------|-------------------|---------------|
| | | | | | | 0 to 3 months | 3 months to 1 year | Over 1 year to 3 years | Over 3 years to 5 years | Over 5 years | | | |
| | | | | | | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | |
| Bonds payable | | | | | | | | | | | | | |
| 91,041,000-8 | Viña San Pedro De Tarapaca S.A. | Chile | 415 13/06/2005 BONO SERIE A | Chile | UF | 610,793 | 428,096 | 1,726,876 | 1,730,745 | 5,830,231 | 10,326,741 | Semiannual | 3.80 |
| 90,413,00-1 | CCU S.A. | Chile | 388 18/10/2004 BONO SERIE E | Chile | UF | - | 2,309,671 | 4,470,092 | 4,505,563 | 13,958,093 | 25,243,419 | Semiannual | 4.00 |
| 90,413,00-1 | CCU S.A. | Chile | 573 23/03/2009 BONO SERIE H | Chile | UF | 575,064 | - | - | - | 46,378,801 | 46,953,865 | Semiannual | 4.25 |
| 90,413,00-1 | CCU S.A. | Chile | 572 23/03/2009 BONO SERIE I | Chile | UF | 70,508,462 | - | - | - | - | 70,508,462 | At maturity | 3.00 |
| Sub-total | | | | | | 71,694,319 | 2,737,767 | 6,196,968 | 6,236,308 | 66,167,125 | 153,032,487 | | |

| Debtor Tax ID | Company | Debtor country | Lending party Tax ID | Creditor name | Creditor country | Currency | Undiscounting amounts according to maturity | | | | | Total | Amortization rate | Interest Rate |
|------------------------------|--------------------------------------|----------------|----------------------|------------------------------------|------------------|----------|---|--------------------|------------------------|-------------------------|--------------|-------------|-------------------|---------------|
| | | | | | | | 0 to 3 months | 3 months to 1 year | Over 1 year to 3 years | Over 3 years to 5 years | Over 5 years | | | |
| | | | | | | | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | |
| Financial leases obligations | | | | | | | | | | | | | | |
| 90,413,000-1 | CCU S.A. | Chile | 99,012,000-5 | Consortio Nacional de Seguros S.A. | Chile | UF | 20,266 | 62,917 | 105,060 | 103,461 | 15,329,071 | 15,620,775 | Monthly | 7.07 |
| 96,981,310-6 | Compañía Cervecera Kunstmann S.A. | Chile | 97,004,000-5 | Banco de Chile | Chile | UF | 34,772 | 90,112 | 193,188 | 11,641 | - | 329,713 | Monthly | 6.43 |
| 96,981,310-6 | Compañía Cervecera Kunstmann S.A. | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | UF | 19,817 | 60,727 | 171,693 | 178,764 | - | 431,001 | Monthly | 4.33 |
| 96,981,310-6 | Compañía Cervecera Kunstmann S.A. | Chile | 97,015,000-5 | Banco Santander de Chile | Chile | UF | 17,486 | - | - | - | - | 17,486 | Monthly | 7.20 |
| 76,077,848-6 | Cervecera Belga De La Patagonia S.A. | Chile | 97,015,000-5 | Banco Santander de Chile | Chile | UF | 1,168 | 3,615 | 10,512 | 11,911 | 5,420 | 32,626 | Monthly | 6.27 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,000,600-6 | Banco de Crédito e Inversiones | Chile | UF | 12,343 | 8,523 | 1,955 | - | - | 22,821 | Monthly | 6.30 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,004,000-5 | Banco de Chile | Chile | UF | 17,069 | 47,893 | 48,694 | - | - | 113,656 | Monthly | 6.07 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,053,000-5 | Banco Security | Chile | UF | 31,202 | 93,739 | 128,056 | - | - | 252,997 | Monthly | 6.78 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,000,600-6 | Banco de Crédito e Inversiones | Chile | UF | 848 | 896 | - | - | - | 1,744 | Monthly | 22.31 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,004,000-5 | Banco de Chile | Chile | UF | 5,087 | 9,832 | - | - | - | 14,919 | Monthly | 12.62 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | UF | 17,603 | 40,651 | 20,513 | - | - | 78,767 | Monthly | 16.04 |
| 96,711,590-8 | Manantial S.A. | Chile | 97,053,000-5 | Banco Security | Chile | UF | 4,243 | 11,682 | - | - | - | 15,925 | Monthly | 6.99 |
| Sub-total | | | | | | | 181,904 | 430,587 | 679,671 | 305,777 | 15,334,491 | 16,932,430 | | |
| Total | | | | | | | 79,834,701 | 28,403,728 | 32,241,045 | 25,893,394 | 84,563,941 | 250,936,809 | | |

(1) This obligation is hedged by a Cross Currency Interest Rate Sw ap agreement (Note 6).

(2) This obligation is hedged by a Cross Interest Rate Sw ap (Note 6).



As of December 31, 2012:

| Debtor Tax ID | Company | Debtor country | Lending party Tax ID | Creditor name | Creditor country | Currency | Undiscounting amounts according to maturity | | | | | Total | Amorization rate | Interest Rate |
|-----------------|------------------------------------|----------------|----------------------|--------------------------------------|------------------|----------|---|--------------------|------------------------|-------------------------|--------------|------------|------------------|---------------|
| | | | | | | | 0 to 3 months | 3 months to 1 year | Over 1 year to 3 years | Over 3 years to 5 years | Over 5 years | | | |
| | | | | | | | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | |
| Bank borrowings | | | | | | | | | | | | | | |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Patagonia | Argentina | USD | - | 579,621 | - | - | - | 579,621 | At maturity | 7.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Supervielle | Argentina | USD | - | 122,591 | - | - | - | 122,591 | At maturity | 7.25 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Santander Río | Argentina | USD | 122,597 | - | - | - | - | 122,597 | At maturity | 6.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Santander Río | Argentina | USD | 122,597 | - | - | - | - | 122,597 | At maturity | 6.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Santander Río | Argentina | USD | 97,383 | - | - | - | - | 97,383 | At maturity | 5.75 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Supervielle | Argentina | USD | - | 119,990 | - | - | - | 119,990 | At maturity | 7.75 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Fondo para la Transformación y Crec. | Argentina | \$ARG | - | 5,713 | 9,149 | - | - | 14,862 | Semiannual | 6.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Patagonia | Argentina | \$ARG | 229,645 | - | - | - | - | 229,645 | At maturity | 17.75 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Patagonia | Argentina | \$ARG | 233,071 | - | - | - | - | 233,071 | At maturity | 18.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Patagonia | Argentina | \$ARG | 232,938 | - | - | - | - | 232,938 | At maturity | 18.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Patagonia | Argentina | \$ARG | 232,736 | - | - | - | - | 232,736 | At maturity | 18.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 46,092 | - | - | - | - | 46,092 | At maturity | 15.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,458 | - | - | - | - | 45,458 | At maturity | 15.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 46,302 | - | - | - | - | 46,302 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,994 | - | - | - | - | 45,994 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,598 | - | - | - | - | 45,598 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,500 | - | - | - | - | 45,500 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,744 | - | - | - | - | 45,744 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,376 | - | - | - | - | 45,376 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,376 | - | - | - | - | 45,376 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco San Juan | Argentina | \$ARG | 45,583 | - | - | - | - | 45,583 | At maturity | 16.50 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco Industrial | Argentina | \$ARG | - | 131,535 | - | - | - | 131,535 | At maturity | 22.00 |
| O-E | Finca La Celia S.A. | Argentina | O-E | Banco BBVA | Argentina | \$ARG | 303,385 | - | - | - | - | 303,385 | At maturity | 7.00 |
| 91,041,000-8 | Viña San Pedro Tarapacá (1) | Chile | 97,004,000-5 | Banco de Chile | Chile | USD | 22,453 | - | - | 2,129,151 | - | 2,151,604 | At maturity | 2.19 |
| 91,041,000-8 | Viña San Pedro Tarapacá (2) | Chile | 97,004,000-5 | Banco de Chile | Chile | USD | 51,245 | - | - | 4,799,600 | - | 4,850,845 | At maturity | 2.20 |
| 91,041,000-8 | Viña San Pedro Tarapacá (1) | Chile | 97,018,000-1 | Scotiabank | Chile | USD | - | 1,871,695 | - | - | - | 1,871,695 | At maturity | 1.47 |
| 91,041,000-8 | Viña San Pedro Tarapacá | Chile | 97,018,000-1 | Scotiabank | Chile | USD | - | 5,282,264 | - | - | - | 5,282,264 | At maturity | 1.42 |
| 91,041,000-8 | Viña San Pedro Tarapacá | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | CLP | 3,004,800 | - | - | - | - | 3,004,800 | At maturity | 5.76 |
| 96,981,310-6 | Viña San Pedro Tarapacá | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | CLP | 1,001,600 | - | - | - | - | 1,001,600 | At maturity | 5.76 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco Citibank | Chile | \$ARG | 2,216,090 | - | - | - | - | 2,216,090 | At maturity | 14.00 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco Itaú | Chile | \$ARG | 689,925 | - | - | - | - | 689,925 | At maturity | 17.50 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco Patagonia | Chile | \$ARG | 2,184,829 | - | - | - | - | 2,184,829 | At maturity | 15.00 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco Hipotecario | Chile | \$ARG | 1,946,559 | - | - | - | - | 1,946,559 | At maturity | 15.00 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco Santander Río | Chile | \$ARG | 4,090 | - | - | - | - | 4,090 | At maturity | 15.00 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco BBVA | Argentina | \$ARG | 6,591,095 | - | - | - | - | 6,591,095 | At maturity | 16.50 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco HSBC | Argentina | \$ARG | 2,455,725 | - | - | - | - | 2,455,725 | At maturity | 16.50 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco BBVA | Argentina | \$ARG | - | 1,977,222 | 16,265,419 | - | - | 18,242,641 | At maturity | 15.00 |
| O-E | Compañía Industrial Cervecera S.A. | Argentina | O-E | Banco BNA | Argentina | \$ARG | - | 131,186 | 1,772,491 | 1,772,491 | 1,772,491 | 5,448,659 | At maturity | 15.00 |
| 96,981,310-6 | Compañía Cervecera Kunstmann S.A. | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | CLP | - | 523,750 | - | - | - | 523,750 | At maturity | 5.70 |
| 99,586,280-8 | Compañía Písquera de Chile S.A. | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | CLP | 450,064 | - | - | 15,892,549 | - | 16,342,613 | At maturity | 6.86 |
| O-E | Sidra La Victoria S.A. | Argentina | O-E | Banco HSBC | Argentina | \$ARG | - | 11,934 | - | - | - | 11,934 | At maturity | 17.00 |
| O-E | Sidra La Victoria S.A. | Argentina | O-E | Banco Citibank | Argentina | \$ARG | 383,116 | - | - | - | - | 383,116 | At maturity | 14.25 |
| O-E | Sidra La Victoria S.A. | Argentina | O-E | Banco Hipotecario | Argentina | \$ARG | 484,291 | - | - | - | - | 484,291 | At maturity | 15.00 |
| O-E | Sidra La Victoria S.A. | Argentina | O-E | Banco Patagonia | Argentina | \$ARG | 1,009 | - | - | - | - | 1,009 | At maturity | 15.50 |
| O-E | Sidra La Victoria S.A. | Argentina | O-E | Banco BBVA | Argentina | \$ARG | 30,635 | - | - | - | - | 30,635 | At maturity | 16.00 |
| O-E | Saenz Briones & CIA S.A.C.I. | Argentina | O-E | Banco HSBC | Argentina | \$ARG | - | 36,429 | - | - | - | 36,429 | At maturity | 17.00 |
| O-E | Saenz Briones & CIA S.A.C.I. | Argentina | O-E | Banco HSBC | Argentina | \$ARG | - | - | 23,773 | - | - | 23,773 | At maturity | 20.00 |
| O-E | Saenz Briones & CIA S.A.C.I. | Argentina | O-E | Banco Citibank | Argentina | \$ARG | 973,347 | - | - | - | - | 973,347 | At maturity | 14.25 |
| O-E | Saenz Briones & CIA S.A.C.I. | Argentina | O-E | Banco HSBC | Argentina | \$ARG | 751,970 | - | - | - | - | 751,970 | At maturity | 16.75 |
| O-E | Saenz Briones & CIA S.A.C.I. | Argentina | O-E | Banco Hipotecario | Argentina | \$ARG | 1,458,590 | - | - | - | - | 1,458,590 | At maturity | 15.00 |
| Sub-total | | | | | | | 26,732,808 | 10,793,930 | 18,070,832 | 24,593,791 | 1,772,491 | 81,963,852 | | |



| Debtor Tax ID | Company | Debtor country | Registration or ID No. Instrument | Creditor country | Currency | Undiscounting amounts according to maturity | | | | | Total | Amortization rate | Interest Rate |
|---------------|------------------------------|----------------|-----------------------------------|------------------|----------|---|--------------------|------------------------|-------------------------|--------------|-------------|-------------------|---------------|
| | | | | | | 0 to 3 months | 3 months to 1 year | Over 1 year to 3 years | Over 3 years to 5 years | Over 5 years | | | |
| | | | | | | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | |
| Bonds payable | | | | | | | | | | | | | |
| 91,041,000-8 | Viña San Pedro Tarapacá S.A. | Chile | 415 13/06/2005 BONO SERIE A | Chile | UF | 613,108 | 418,853 | 1,690,358 | 1,694,003 | 6,561,431 | 10,977,753 | Semiannual | 3.80 |
| 90,413,000-1 | CCU S.A. | Chile | 388 18/10/2004 BONO SERIE E | Chile | UF | - | 2,262,859 | 6,648,016 | 4,397,177 | 13,605,302 | 26,913,354 | Semiannual | 4.00 |
| 90,413,000-1 | CCU S.A. | Chile | 573 23/03/2009 BONO SERIE H | Chile | UF | 550,695 | - | - | - | 45,441,625 | 45,992,320 | Semiannual | 4.25 |
| 90,413,000-1 | CCU S.A. | Chile | 572 23/03/2009 BONO SERIE I | Chile | UF | 569,210 | - | 68,383,353 | - | - | 68,952,563 | At maturity | 3.00 |
| Sub-total | | | | | | 1,733,013 | 2,681,712 | 76,721,727 | 6,091,180 | 65,608,358 | 152,835,990 | | |

| Debtor Tax ID | Company | Debtor country | Lending party Tax ID | Creditor name | Creditor country | Currency | Undiscounting amounts according to maturity | | | | | Total | Amortization rate | Interest Rate |
|------------------------------|--------------------------------------|----------------|----------------------|------------------------------------|------------------|------------|---|--------------------|------------------------|-------------------------|--------------|------------|-------------------|---------------|
| | | | | | | | 0 to 3 months | 3 months to 1 year | Over 1 year to 3 years | Over 3 years to 5 years | Over 5 years | | | |
| | | | | | | | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | | | |
| Financial leases obligations | | | | | | | | | | | | | | |
| 90,413,000-1 | CCU S.A. | Chile | 99,012,000-5 | Consorcio Nacional de Seguros S.A. | Chile | UF | 18,547 | 57,578 | 138,734 | 94,682 | 15,073,188 | 15,382,729 | Monthly | 7.07 |
| 96,981,310-6 | COMPAÑIA CERVECERA KUNSTMANN S.A. | Chile | 97,004,000-5 | Banco de Chile | Chile | UF | 32,231 | 82,580 | 252,851 | 70,231 | - | 437,893 | Monthly | 5.80 |
| 96,981,310-6 | COMPAÑIA CERVECERA KUNSTMANN S.A. | Chile | 97,015,000-5 | Banco Santander de Chile | Chile | UF | 23,991 | 74,613 | 17,134 | - | - | 115,738 | Monthly | 7.20 |
| 96,981,310-6 | COMPAÑIA CERVECERA KUNSTMANN S.A. | Chile | 97,030,000-7 | Banco del Estado de Chile | Chile | UF | 18,613 | 57,038 | 161,263 | 175,518 | 85,551 | 497,983 | Monthly | 4.33 |
| 79,077,848-6 | CERVECERA BELGA DE LA PATAGONIA S.A. | Chile | 97,015,000-5 | Banco Santander de Chile | Chile | UF | 1,639 | 4,918 | 13,115 | 13,115 | 12,022 | 44,809 | Monthly | 6.27 |
| Sub-total | | | | | | 95,021 | 276,727 | 583,097 | 353,546 | 15,170,761 | 16,479,152 | | | |
| Total | | | | | | 28,560,842 | 13,752,369 | 95,375,656 | 31,038,517 | 82,551,610 | 251,278,994 | | | |

(1) This obligation is hedged by a Cross Currency Interest Rate Sw ap agreement (Note 6).

(2) This obligation is hedged by a Cross Currency Rate Sw ap (Note 6).



Details of the fair value of bank borrowings, financial leases obligations and bonds payable are described in **Note 6**.

The effective rates of bond obligations are as follows:

| | |
|---------------|-------|
| Bonds Serie A | 3.96% |
| Bonds Serie E | 4.52% |
| Bonds Serie H | 4.26% |
| Bonds Serie I | 3.18% |

The debts and financial liabilities are stated in several currencies and they accrue fixed and variable interest rates. The details of such obligations classified as per currency and interest type (excluding the effect of cross currency interest rate swap agreements) are as follows:

| | As of December 31, 2013 | | As of December 31, 2012 | |
|---------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Fixed Interest Rate | Variable Interest Rate | Fixed Interest Rate | Variable Interest Rate |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| US Dollar | 5,286,097 | 11,840,117 | 1,164,778 | 14,156,408 |
| Chilean Pesos | 18,640,160 | - | 20,872,674 | - |
| Argentine Pesos | 38,740,332 | - | 45,769,902 | - |
| Unidades de Fomento | 170,490,703 | - | 169,315,142 | - |
| Euros | 4,492,063 | - | - | - |
| Uruguayan Pesos | 1,447,337 | - | - | - |
| Total | 239,096,692 | 11,840,117 | 237,122,496 | 14,156,408 |

The terms and conditions of the main interest accruing obligations as of December 31, 2013, were as follows:

a) Bank Borrowings

BBVA New York – Bank Loans

On November 23, 2007, the Company obtained, through its Cayman Islands agency, a bank loan from the Cayman Islands branch of BBVA bank, for a total 70 million US Dollars at a 5 year term, maturing on November 23, 2012. Subsequently, BBVA ceded that contract to the Banco del Estado de Chile, according to letter dated August 28, 2012 and notified to the Agency of the Company in Cayman Islands, dated October 1, 2012. On November 23, 2012, this loan was payed.

Raboinvestment Chile S.A. (Raboinvestment) – Bank Loans

On August 12, 2010, the subsidiary Compañía Písquera de Chile S.A. (CPCh) renegotiated a syndicated loan with banks BCI, BBVA and Raboinvestment Chile S.A. (Raboinvestment) where BCI and BBVA ceded and transferred their respective shares of the credit to Raboinvestment. On the same date CPCh and Raboinvestment signed an agreement acknowledging the debt and rescheduling of the total outstanding debt, for the capital of that syndicated loan for an amount of ThCh\$ 9,961,114, which was payed in a single quota, maturity on August 12, 2012.

This loan accrued interest at an annual fixed rate of 5.75%. The Company amortizes interests semi-annually and were paid on August 12 and February 12, of each year.

Banco Estado – Bank Loans

On July 27, 2012, the subsidiary Compañía Písquera Chile S.A. (CPCh) signed a bank loan with the Banco Estado for a total of ThCh\$ 16,000,000, for a period of 5 years, with maturity on July 27, 2017.

This loan accrues interest at an annual fixed rate of 6.86% and an effective rate of 7.17%. The Company amortizes interest semi-annually, and the capital amortization consists of a single payment at the end of the established term.

This obligation is subject to certain reporting obligations in addition to complying with the following financial ratios, which will be measured on the half-yearly financial statements of CPCh:



- (a) Maintain a Financial Expense Coverage not less than 3, calculated as the relationship between Gross Margin less Marketing costs, Distribution and Administration expenses, plus Other income by function, less Other expenses by function, plus Depreciation and Amortization, divided by Financial costs.
- (b) Maintain a debt ratio of no more than 2.5, measured as Total liabilities divided by Equity.
- (c) Maintain an Equity higher than UF 770,000.

In addition, this loan obliges CPCh to comply with certain restrictions of affirmative nature, including maintaining insurance, maintaining the ownership of essential assets, and also to comply with certain restrictions, such as not to pledge, mortgage or grant any kind of encumbrance or real right over any fixed asset with an individual accounting value higher than UF 10,000, except under the terms established by the agreement, among other.

As of December 31, 2013, the Company was in compliance with the financial covenants and specific requirements of this loan.

Banco de Chile – Bank Loans

- a) On July 11, 2011, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco de Chile for a total of US\$ 4,436,100, maturing on July 11, 2012.

This loan accrued interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortized interest semi-annually, and capital amortization consists of a single payment at the end of the established term.

This debt was changed to Euros and a fixed interest rate through a currency and interest rate swap agreements (Cross Currency Interest Rate Swap).

On July 11, 2012, this loan was paid.

- b) On July 11, 2011, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco de Chile for a total of US\$ 4,436,100, maturing on July 11, 2016.

This loan accrues interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortizes interest semi-annually, and capital amortization consists of a single payment at the end of the established term.

This debt was changed to Euros and a fixed interest rate through a currency US\$-Euro and interest rate swap agreements (Cross Currency Interest Rate Swap). For details of the Company's hedge strategies see [Note 6](#).

- c) On July 7, 2011, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco de Chile for a total of US\$ 10,000,000, maturing on July 7, 2016.

This loan accrues interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortizes interest semi-annually, and capital amortization consists of a single payment at the end of the established term.

The interest rate risk to which the subsidiary is exposed as result of this loan is mitigated by the use of cross interest rate swap agreements (interest rate fixed). For details of the Company's hedge strategies see [Note 6](#).

The aforementioned loans oblige the Company to comply with the same covenants as the Series A Bond as indicated in letter c) obligations with the public in this Note.

Banco Estado – Bank Loans

- a) On July 18, 2011, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Estado for a total of US\$ 11,000,000, maturing on July 18, 2012.

This loan accrued interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortized interest semi-annually and capital amortization consists of a single payment at the end of the established term.



This loan required to comply with the same covenants as the Series A Bond as indicated in letter c) obligations with the public in this Note.

On July 18, 2012, this loan was paid.

- b) On April 23, 2012, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Estado for a total of ThCh\$ 3,000,000, maturing on July 19, 2012.

On July 19, 2012 the previous loan was renewed for a period of 71 days, maturing on September 28, 2012. Subsequently, on the same time this loan was renewed for a period of 84 days, maturing on December 21, 2012. On December 21, 2012, this loan was renewed for 60 days, maturing on February 19, 2013, renewed again for 94 days, maturing on May 24, 2013.

This loan accrued interest at an annual rate. The subsidiary amortized interest and capital amortization consists of a single payment at the end of the established term.

On May 24, 2013, this loan was paid.

- c) On July 19, 2012, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Estado for a total of ThCh\$ 1,000,000, maturing on September 28, 2012. Subsequently this loan was renewed for a period of 84 days, maturing on December 21, 2012. It was renewed for 60 days, maturing in February 19, 2013, renewed again for 94 days, maturing on May 24, 2013.

This loan accrued a fixed interest at an annual rate. The subsidiary amortized interest and capital amortization consists of a single payment at the end of the established term.

On May 24, 2013, this loan was paid.

- d) On April 25, 2012, the subsidiary Compañía Cervecera Kunstmann S.A. signed a bank loan with Banco Estado for a total of ThCh\$ 500,000, maturing on April 25, 2013. Subsequently this loan was renewed for one year, maturing on April 25, 2014.

This loan accrues a fixed interest at an annual rate. The subsidiary amortizes interest and capital amortization consists of a single payment at the end of the established term.

- e) On April 25, 2013, the subsidiary Compañía Cervecera Kunstmann S.A. signed a bank loan with Banco Estado for a total of ThCh\$ 600,000, maturing on April 25, 2014.

This loan accrues a fixed interest at an annual rate. The subsidiary amortizes interest and capital amortization consists of a single payment at the end of the established term.

Banco Scotiabank – Bank Loans

- a) On June 21, 2012, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Scotiabank for a total of US\$ 3,897,940, maturing on June 20, 2013.

This loan accrued interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortized interest quarterly and capital amortization consists of a single payment at the end of the established term.

This debt was changed to Euros and a fixed interest rate through a currency US\$-Euro and interest rate swap agreements (Cross Currency Interest Rate Swap).

On June 20, 2013, this loan was paid.

- b) On June 21, 2012, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Scotiabank for a total of US\$ 11,000,000, maturing on June 21, 2013.

This loan accrued interest at a compound floating rate Libor plus 180 days plus a fixed margin. The subsidiary amortized interest semi-annually and capital amortization consists of a single payment at the end of the established term.



On June 21, 2013, this loan was paid.

- c) On June 21, 2013, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Scotiabank for a total of US\$ 8,000,000, maturing on June 22, 2015.

This loan accrues interest at a compound floating rate Libor plus 90 days plus a fixed margin. The subsidiary amortizes interest quarterly and capital amortization consists of a single payment at the end of the established term.

The interest rate risk to which the subsidiary is exposed as result of this loan is mitigated by the use of cross interest rate swap agreements (interest rate fixed). For details of the Company's hedge strategies see [Note 6](#).

Banco Santander Chile – Bank Loans

- a) On June 17, 2013, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Santander Chile for a total of US\$ 8,000,000, maturing on June 17, 2014.

This loan accrues a fixed interest at an annual rate. The subsidiary amortizes interest and capital amortization consists of a single payment at the end of the established term.

- b) On June 17, 2013, the subsidiary Viña San Pedro Tarapacá S.A. signed a bank loan with Banco Santander Chile for a total of 6,200,000 Euros, maturing on June 17, 2014.

This loan accrues a fixed interest at an annual rate. The subsidiary amortizes interest and capital amortization consists of a single payment at the end of the established term.

BBVA Banco Francés S.A.; HSBC Bank Argentina S.A.; Banco de Galicia y Buenos Aires S.A.; La Sucursal de Citibank NA established in Argentinian Republic; Banco de La Provincia de Buenos Aires – Syndicated Bank Loan with Compañía Industrial Cervecera S.A. (CICSA)

On October 5, 2012, the subsidiary CICSA signed a syndicated bank loan for a total of 187.5 million Argentine Pesos, maturing on October 5, 2015.

The proportional participation of banks lenders is as follows:

- a) BBVA Bank French S.A., with 55 million Argentine Pesos of pro rata participation.
- b) Banco de la Provincia de Buenos Aires, with 54 million Argentine Pesos.
- c) HSBC Bank Argentina S.A., with 43.5 million Argentine Pesos of pro rata participation.
- d) Banco de Galicia y Buenos Aires S.A., with 20 million Argentine Pesos of pro rata participation.
- e) Citibank NA established in Argentinian Republic, with 15 million Argentine Pesos of pro rata participation.

This loan accrues interest at an annual rate of 15.01% whose payment is made monthly. The subsidiary amortizes capital in 9 consecutive and equal quarterly quotes, once the grace period of 12 months from the date of disbursement.

This loan obliges the subsidiary to meet specific requirements and financial covenants related to their Consolidated Financial Statements, which according to agreement of the parties are as follows:

- a) Maintain a capability of repayment measure at the end of each quarter less than or equal to 3, calculated as the financial debt over Adjusted EBITDA⁴. Adjusted EBITDA means EBITDA as calculated by the Company in accordance with particular debt instruments in order to measure such instruments' financial covenants and is defined as: Operating result before Interest, Income taxes, Depreciation and Amortization for the period of 12 months immediately prior to the date of calculation.

⁴ EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization).



- b) Maintain a Financial Expense Coverage measured at the end of each quarter and retroactively for periods of 12 months, not less than 2.5, calculated as the ratio of Adjusted EBITDA (as defined in paragraph (a)) and Financial Costs account.
- c) Maintain at the end of each quarter an indebtedness ratio not higher than 1.5, defined as the ratio Financial Liabilities over the Equity meaning the Equity at the time of calculation, as it arises from their Financial Statements and in accordance with generally accepted accounting principles in the Argentinian Republic.
- d) Maintain at the end of each quarter a minimum Equity of 600 million of Argentine Pesos.

As of December 31, 2013, the Company was in compliance with the financial covenants and specific requirements of this loan.

Banco de la Nación Argentina – Bank Loan with Compañía Industrial Cervecera S.A. (CICSA)

On December 28, 2012, CICSA signed a bank loan for a total of 140 million of Argentine pesos for a period of 7 years, maturing on November 26, 2019, and whose loan is delivered in two stages, where the first was carried out on December 28, 2012, for a total of 56 million Argentine pesos and the second on June 28, 2013, for a total of 84 million of Argentine pesos.

This loan accrues interest at an annual rate of 15% fixed by first 36 months. Having completed that term, accrues interest at a compound floating rate BADLAR in pesos plus a fixed spread of 400 basis points and to this effect will be taken BADLAR rate published by the Central Bank of the Argentina Republic, corresponding to five working days prior to the start of the period, subject to the condition that does not exceed the lending rate of portfolio general of Banco de la Nación Argentina, in whose case shall apply this.

The subsidiary amortizes capital in 74 consecutive and equal, once the grace period of 10 months from the date of disbursement.

b) Financial Lease Obligations

The most significant financial lease agreements are as follows:

CCU S.A.

In December, 2004, the Company sold a piece of land previously classified as investment property. As part of the transaction, the Company leased eleven floors of a building under construction on the mentioned piece of land.

The building was completed during 2007, and on June 28, 2007, the Company entered into a 25-years lease agreement with Compañía de Seguros de Vida Consorcio Nacional de Seguros S.A., for a total amount of UF 688,635.63, with an annual interest rate of 7.07%. The current value of the agreement amounted to ThCh\$ 10,403,632 as of December 31, 2007. The agreement also grants CCU the right or option to acquire the assets contained in the agreement (real estate, furniture and facilities) as from month 68 of the lease. The lease rentals committed are according to the conditions prevailing in the market. For Chilean GAAP purposes, in 2004 the Company recognized a ThCh\$ 3,108,950 gain for the building portion not leased by the Company, and a ThCh\$ 2,260,851 liability deferred through completion of the building, when the Company recorded the transaction as financial lease.



Compañía Cervecera Kunstmann S.A and Manantial S.A.:

Other lease agreements are as follows:

| Type | Institution | Contract Date | Amount (UF) | Number of quotas | Annual Interest | Purchase option (UF) |
|--|--------------------------------|---------------|-------------|------------------|-----------------|----------------------|
| Compañía Cervecera Kunstmann S.A. | | | | | | |
| Production plant | Banco de Chile | 04-19-2005 | 20,489 | 168 | 8.30% | 302 |
| Land Lote 2 C | Banco de Chile | 06-26-2007 | 7,716 | 121 | 5.80% | 85 |
| Land Lote 2 D | Banco de Chile | 03-25-2008 | 15,000 | 97 | 4.30% | 183 |
| Inspector level of filling, capping, pasteurization and packaging line | Banco Santander Chile | 01-12-2009 | 14,077 | 61 | 7.16% | 276 |
| Rinser-Filler-Capping Machine | Banco Santander Chile | 02-03-2009 | 5,203 | 61 | 7.34% | 102 |
| Land Lote 13F1 | Banco Estado Chile | 10-10-2012 | 22,341 | 72 | 4.33% | 348 |
| Manantial S.A. | | | | | | |
| Dispensers | Banco de Crédito e Inversiones | 12-22-2010 | 6,294 | 37 | 6.30% | 170 |
| Vehicles | Banco de Crédito e Inversiones | 04-19-2011 | 493 | 36 | 22.31% | 13 |
| Dispensers | Banco de Chile | 09-22-2010 | 11,600 | 37 | 5.97% | 279 |
| Vehicles | Banco de Chile | 04-02-2012 | 1,974 | 25 | 12.62% | 79 |
| Vehicles | Banco del Estado de Chile | 02-12-2011 | 7,601 | 25 | 16.04% | 299 |
| Computers | Banco Security | 08-23-2011 | 2,387 | 37 | 6.99% | 65 |
| Dispensers | Banco Security | 08-09-2011 | 18,743 | 36 | 7.00% | 507 |

The following is a detail of future payments and the current value of the financial lease obligations as of December 31, 2013:

| Lease Minimum Future Payments | As of December 31, 2013 | | |
|-------------------------------|-------------------------|------------|---------------|
| | Gross Amount | Interest | Current Value |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Less than one years | 1,744,243 | 1,131,752 | 612,491 |
| Between one and five year | 5,271,866 | 4,286,418 | 985,448 |
| Over five years | 28,476,487 | 13,141,996 | 15,334,491 |
| Total | 35,492,596 | 18,560,166 | 16,932,430 |

c) Bonds Payable

Series A Bonds – Subsidiary Viña San Pedro Tarapacá S.A.

On June 13, 2005, the subsidiary Viña San Pedro Tarapacá S.A. recorded in the Securities Record a bond issue for a total UF 1,500,000 at a 20-years term maturing on July 15, 2025. Such issue was placed in the local market on July 20, 2005, with a premium amounting to ThCh\$ 227,378. This obligation accrues interest at a fixed annual rate of 3.8% and amortizes interest and capital semi-annually.

On December 17, 2010, took place the Board of Bondholders Serie A, which decided to modify the issued Contract of such bonds in order to update certain references and adapt it to the new IFRS accounting standards. The amendment of the issued Contract is dated December 21, 2010 and has the repertory No. 35739-2010 in the Notary of Ricardo San Martín Urrejola. Because of these changes, the commitment of this subsidiary is to comply with certain financial ratios that will be calculated only on the Consolidated Financial Statements. These financial ratios and other conditions are as follows:

- (a) Control over subsidiaries representing at least 30% of the consolidated Adjusted EBITDA of the issuer. Adjusted EBITDA. Adjusted EBITDA means EBITDA as calculated by the Company in accordance with particular debt instruments in order to measure such instruments' financial covenants and is defined as: (i) the sum of Gross Margin and Other income by function accounts; (ii) less (absolute numbers) Distribution costs, Administrative expenses and Other expenses by function accounts; and (iii) plus (absolute numbers) Depreciation and Amortization recorded in the Note Nature of the costs and expenses.



- (b) Not to enter into investments in instruments issued by related parties different from its subsidiaries.
- (c) Neither sells nor transfers essential assets that jeopardize the continuance of its current purpose.
- (d) Maintain at the end of each quarter an indebtedness ratio measured over the consolidated financial statements not higher than 1.2, defined as the ratio of Total Adjusted Liabilities and Total Adjusted Equity. The Total Adjusted Liabilities is defined as Total Liabilities less Dividends provisioned, according to policy contained in the Statement of Changes in Equity, plus the amount of all guarantees, debts or obligations of third parties not within the liabilities and outside the Issuer or its subsidiaries that are cautioned by real guarantees granted by the Issuer or its subsidiaries. Total Adjusted Equity is defined as Total Equity plus Dividends provisioned, according to policy contained in the Statement of Changes in Equity.
- (e) Maintain a Financial Expense Coverage measured at the end of each quarter and retroactively for periods of 12 months, not less than 3, calculated as the ratio of Adjusted EBITDA (as defined in paragraph (a)) and Financial Costs account.
- (f) Maintain at the end of each quarter a minimum equity of ThCh\$ 83,337,800, meaning Equity Attributable to Equity Holders of the Parent plus the Dividends provisioned account, according to policy included in the Statement of Changes in Equity. This requirement will increase in the amount resulting from each revaluation of property, plant and equipment to be performed by the Issuer.

On July 21, 2011 the subsidiary made a partial prepayment for 750 Series A Bonds (of the 1,500 issued) equivalent to UF 513,750, according to Section Twelve of Clause Four for the Issue Contract Bond issued by public deed dated April 28, 2005. Additionally, the subsidiary recognized in the Consolidated Income Statement of that date an expenditure of ThCh\$ 103,735, for expenses associated with the issuance of this debt.

As of December 31, 2013 and 2012, the Company was in compliance with the financial covenants required for this public issue.

Series E Bonds – CCU S.A.

On October 18, 2004, under number 388 the Company recorded in the Securities Record the issue of 20-year term public bonds for a total UF 2,000,000 maturing on December 1, 2024. This issue was placed in the local market on December 1, 2004, with a discount amounting to ThCh\$ 897,857. This obligation accrues interests at a fixed annual rate of 4.0%, and it amortizes interest and capital semi-annually.

On December 17, 2010, took place the Board of Bondholders Serie E, which decided to modify the issued Contract of those bonds in order to update certain references and adapt it to the new IFRS accounting standards. The amendment of the issued Contract is dated December 21, 2010 and has the repertory No. 35738-2010 in the Notary of Ricardo San Martín Urrejola. Because of these changes, the commitment of the Company is to comply with certain financial ratios that will be calculated only on the Consolidated Financial Statements. These financial ratios and other conditions are as follows:

- (a) Maintain at the end of each quarter an indebtedness ratio measured over the consolidated financial statements not higher than 1.5, defined as the ratio of Total Adjusted Liabilities and Total Adjusted Equity. Total Adjusted Liabilities is defined as Total Liabilities less Dividends provisioned, according to policy included in the Statement of Changes in Equity, plus the amount of all guarantees granted by the Issuer or its subsidiaries that are cautioned by real guarantees, except as noted in the contract. Total Adjusted Equity is defined as Total Equity plus Dividends provisioned, according to policy included in the Statement of Changes in Equity.
- (b) Maintain a Financial Expense Coverage measured at the end of each quarter and retroactively for periods of 12 months, not less than 3, calculated as the ratio of Adjusted EBITDA and Financial Costs account. Adjusted EBITDA means EBITDA as calculated by the Company in accordance with particular debt instruments in order to measure such instruments' financial covenants and is defined as: (i) the sum of Gross Margin and Other income by function accounts; (ii) less (absolute numbers) Distribution costs, Administrative expenses and Other expenses by function accounts; and (iii) plus (absolute numbers) Depreciation and Amortization recorded on the Note Nature of the costs and expenses.
- (c) Maintain at the end of each quarter, assets free of liens for an amount equal to at least 1.2, defined as the ratio of Total Assets free of lien and Total Adjusted Liabilities free of lien. Is defined as Total Assets free of lien are defined as Total Assets less assets pledged as collateral for cautioned obligations of third parties. Total Adjusted Liabilities free of lien are defined as Total Liabilities less Dividends provisioned according to policy contained in the Statement of Changes in Equity.



- (d) Maintain at the end of each quarter a minimum equity of ThCh\$ 312,516,750, meaning Equity Attributable to Equity Holders of the Parent plus the Dividends provisioned account, according to policy contained in the Statement of Changes in Equity. This requirement will increase in the amount resulting from each revaluation of property, plant and equipment to be performed by the Issuer.
- (e) To maintain, either directly or indirectly, ownership over more than 50% of the subscribed and paid-up shares and over the voting rights of the following companies: Cervecera CCU Chile Limitada, Embotelladoras Chilenas Unidas S.A. and Viña San Pedro Tarapacá S.A., except in the cases and under the terms established in the agreement.
- (f) To maintain, either directly or through a subsidiary, ownership of the trademark "CRISTAL", denominative for beer class 32 of the international classifier, and not to transfer its use, except to its subsidiaries.
- (g) Not to make investments in facilities issued by related parties, except in the cases and under the terms established in the agreement.
- (h) Neither sells nor transfer assets from the issuer and its subsidiaries representing over 25% of the assets total of the consolidated financial statements.

As of December 31, 2013 and December 31, 2012, the Company was in compliance with the financial covenants required for this public issue.



Series H and I Bonds – CCU S.A.

On March 23, 2009, the Company recorded in the Securities Record the issue of bonds Series H and I for a combined total of UF 5 million, with 5 and 21 years terms, respectively. Emissions of both series were placed in the local market on April 2, 2009. The issuance of the Bond I was UF 3 million with maturity on March 15, 2014, with a discount amounting to ThCh\$ 413,181, and accrues interest at an annual fixed rate of 3.0%, with amortize interest semi-annually and excluding the capital (bullet). The issuance of the Bond H was UF 2 million with maturity on March 15, 2030, with a discount amounting to ThCh\$ 156,952, and accrues interest at an annual fixed rate of 4.25%, with amortizes interest and capital semi-annually.

By deed dated December 27, 2010 issued in the Notary of Ricardo San Martín Urrejola, under repertoires No. 36446-2010 and 36447-2010, were amended Issue Contract Series H and I, respectively, in order to update certain references and to adapt to the new IFRS accounting rules.

The current issue was subscribed with Banco Santander Chile as representative of the bond holders and as paying bank, and it requires that the Company complies with the following financial covenants on its Consolidated Financial Statements and other specific requirements:

- (a) Maintain at the end of each quarter an indebtedness ratio measured over the consolidated financial statements not higher than 1.5, defined as the ratio of Total Adjusted Liabilities and Total Adjusted Equity. The Total Adjusted Liabilities are defined as Total Liabilities less Dividends provisioned, according to policy included in the Statement of Changes in Equity, plus the amount of all guarantees, debts or obligations of third parties not within the liability and outside the Issuer or its subsidiaries that are cautioned by real guarantees granted by the Issuer or its subsidiaries. Total Adjusted Equity is defined as Total Equity plus Dividends provisioned account, according to policy included in the Statement of Changes in Equity.
- (b) Maintain a Financial Expense Coverage measured at the end of each quarter and retroactively for periods of 12 months, not less than 3, calculated as the ratio of Adjusted EBITDA and Financial Costs account. Adjusted EBITDA means EBITDA as calculated by the Company in accordance with particular debt instruments in order to measure such instruments' financial covenants and is defined as: (i) the sum of Gross Margin and Other income by function accounts; (ii) less (absolute numbers) Distribution costs, Administrative expenses and Other expenses by function accounts; and (iii) plus (absolute numbers) Depreciation and Amortization recorded on the Note Nature of the cost and expenses.
- (c) Maintain at the end of each quarter, assets free of liens for an amount equal to, at least, 1.2, defined as the ratio of Total Assets free of lien and Financial Debt free of lien. Total Assets free of lien are defined as Total Assets less assets pledged as collateral for cautioned obligations of third parties. Financial Debt free of lien is defined as the sum of lines Bank Loans, Bonds payable and Finance lease obligations contained in Note Other financial liabilities of the Consolidated Financial Statements.
- (d) Maintain at the end of each quarter a minimum equity of ThCh\$ 312,516,750, meaning Equity Attributable to Equity Holders of the Parent plus the Dividends provisioned account, according to policy included in the Statement of Changes in Equity. This requirement will increase in the amount resulting from each revaluation of property, plant and equipment to be performed by the Issuer.
- (e) To maintain, either directly or indirectly, ownership over more than 50% of the subscribed and paid-up shares and over the voting rights of the following companies: Cervecera CCU Chile Limitada and Embotelladoras Chilenas Unidas S.A.
- (f) Maintain a nominal installed capacity for the production manufacturing of beer and soft drinks, equal or higher altogether than 15.9 million hectolitres a year, except in the cases and under the terms of the contract.
- (g) To maintain, either directly or through a subsidiary, ownership of the trademark "CRISTAL", denominative for beer class 32 of the international classifier, and not to transfer its use, except to its subsidiaries.
- (h) Not to make investments in facilities issued by related parties, except in the cases and under the terms established in the agreement.

The inflation related to interest rate risk to which the Company is exposed as result of the Serie I Bond is mitigated by the use of cross interest rate swap agreements (fixed interest rate). For details of the Company's hedge strategies see [Note 6](#).



As of December 31, 2013 and December 31, 2012, the Company was in compliance with the financial covenants required for this public issue.

Note 28 Accounts payable – trade and other payables

As of December 31, 2013 and 2012, the total Accounts payable-trade and other payables are as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|----------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Suppliers | 149,900,984 | 135,588,879 |
| Notes payable | 2,875,895 | 1,156,777 |
| Withholdings payable | 31,573,106 | 29,371,722 |
| Total | 184,349,985 | 166,117,378 |
| Current | 183,508,115 | 165,392,448 |
| Non-current | 841,870 | 724,930 |
| Total | 184,349,985 | 166,117,378 |

Note 29 Provisions

As of December 31, 2013 and 2012, the total provisions recorded in the consolidated statement of financial position are as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|-------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Litigation | 1,294,570 | 984,466 |
| Others | 1,673,910 | 910,663 |
| Total | 2,968,480 | 1,895,129 |
| Current | 833,358 | 401,849 |
| Non-current | 2,135,122 | 1,493,280 |
| Total | 2,968,480 | 1,895,129 |



The following was the change in provisions during the years ended December 31, 2012 and 2013:

| | Litigation ThCh\$ | Others ThCh\$ | Total ThCh\$ |
|-----------------------------------|----------------------|------------------|-----------------|
| As of January 1, 2012 | 1,624,479 | 1,459,960 | 3,084,439 |
| As of December 31, 2012 | | | |
| Incorporated | 1,064,601 | 125,568 | 1,190,169 |
| Used | (1,076,435) | (100,567) | (1,177,002) |
| Released | (418,035) | (295,461) | (713,496) |
| Conversion effect | (210,144) | (278,837) | (488,981) |
| As of December 31, 2012 | 984,466 | 910,663 | 1,895,129 |
| As of December 31, 2013 | | | |
| Additions by Business Combination | 149,365 | 1,094,095 | 1,243,460 |
| Incorporated | 767,854 | 17,953 | 785,807 |
| Used | (364,102) | (108,349) | (472,451) |
| Released | (64,635) | (96,378) | (161,013) |
| Conversion effect | (178,378) | (144,074) | (322,452) |
| As of December 31, 2013 | (1) 1,294,570 | (2) 1,673,910 | 2,968,480 |

(1) Note 35

(2) Correspond mainly to provisions originated in business combination related to Uruguay's companies.

The maturities of provisions at December 31, 2013, were as follows:

| | Litigation ThCh\$ | Others ThCh\$ | Total ThCh\$ |
|----------------------------|----------------------|------------------|-----------------|
| Less than one year | 833,358 | - | 833,358 |
| Between two and five years | 375,027 | 1,656,200 | 2,031,227 |
| Over five years | 86,185 | 17,710 | 103,895 |
| Total | 1,294,570 | 1,673,910 | 2,968,480 |

Litigation

The detail of significant litigation proceedings to which the Company is exposed at a consolidated level is described in **Note 35**.

Management believes based on the development of such proceedings to date, the provisions established on a case by basis are adequate to cover the eventual adverse effects that could arise from these proceedings.



Note 30 Other non-financial liabilities

As of December 31, 2013 and 2012, the total Other non-financial liabilities are as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|---|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Parent dividend provisioned by the board | 23,278,681 | 20,065,681 |
| Parent dividend provisioned according to policy | 38,239,323 | 37,150,689 |
| Outstanding parent dividends | 532,120 | 505,162 |
| Subsidiaries dividends according to policy | 3,666,451 | 5,084,143 |
| Others | 162,003 | 43,579 |
| Total | 65,878,578 | 62,849,254 |
| Current | 65,878,578 | 62,849,254 |
| Total | 65,878,578 | 62,849,254 |

Note 31 Employee Benefits

The Company grants short term and employment termination benefits as part of its compensation policies.

The Parent Company and its subsidiaries maintain collective agreements with their employees, which establish the compensation and/or short-term and long-term benefits for their staff, the main features of which are described below:

- i. Short-term benefits are generally based on combined plans or agreements, designed to compensate benefits received, such as paid vacation, annual performance bonuses and compensation through annuities.
- ii. Long-term benefits are plans or agreements mainly intended to cover the post-employment benefits generated at the end of the labour relationship, be it by voluntary resignation or death of personnel hired.

The cost of such benefits is charged against income, in the "Staff Expense" item.

As of December 31, 2013 and 2012, the total staff benefits recorded in the Consolidated Statement of Financial Position is as follows:

| | As of December 31, 2013 | As of December 31, 2012 |
|---------------------------------|-------------------------|-------------------------|
| Employees' Benefits | ThCh\$ | ThCh\$ |
| Short term benefits | 18,839,547 | 15,901,409 |
| Employment termination benefits | 16,574,806 | 13,171,264 |
| Total | 35,414,353 | 29,072,673 |
| Current | 20,217,733 | 15,901,531 |
| Non-current | 15,196,620 | 13,171,142 |
| Total | 35,414,353 | 29,072,673 |



Employees' Bonuses

Short-term benefits are mainly comprised of recorded vacation (on accruals basis), bonuses and share compensation. Such benefits are recorded when the obligation is accrued and are usually paid within a 12-month periods, consequently, they are not discounted.

As of December 31, 2013 and 2012, the total short-term benefits recorded in the Consolidated Statement of Financial Position are as follows:

| Short-Term Employees' Benefits | As of December 31, 2013 | As of December 31, 2012 |
|--------------------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Vacation | 7,085,786 | 6,231,487 |
| Bonus and compensation | 11,753,761 | 9,669,922 |
| Total | 18,839,547 | 15,901,409 |

The Company records the staff vacation cost on an accrual basis.

Severance Indemnity

The Company records a liability for the payment of an irrevocable severance indemnity, originated by collective and individual agreements entered into with certain groups of employees. Such obligation is determined by means of the current value of the benefit accrued cost, a method that considers several factors for the calculation such as estimates of future continuance, mortality rates, future salary increases and discount rates. The Company periodically evaluates the above-mentioned factors based on historical data and future projections, making adjustments that apply when checking changes sustained trend. As a result of this process, the discount and rotation rate were updated, and whose consequence was that the liability for the payment of severance indemnity decrease in ThCh\$ 3,083,336, effect which was registered in the Consolidated Statement of Income during 2012. The so-determined value is presented at the current value by using the severance benefits accrued method. The discount rate is determined by reference to market interest rates curves for high quality entrepreneurial bonds. The discount rate in Chile was 6.85% (6.8% in 2012) and in Argentina 31.88% (26.6% in 2012).

As of December 31, 2013 and 2012, the obligation recorded for severance indemnity are as follows:

| Severance Indemnity | As of December 31, 2013 | As of December 31, 2012 |
|---------------------|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Current | 1,378,186 | 122 |
| Non-current | 15,196,620 | 13,171,142 |
| Total | 16,574,806 | 13,171,264 |



The change in the severance indemnity during the year ended as of December 31, 2012 and 2013 was as follows:

| Severance Indemnity | Severance Indemnity ThCh\$ |
|--------------------------------------|-------------------------------|
| Balance as of January 1, 2012 | 15,531,518 |
| Current cost of service | 523,159 |
| Interest cost | 1,274,978 |
| Actuarial loss | (3,492,211) |
| Paid-up benefits | (721,945) |
| Past service cost | 304,355 |
| Others | (248,590) |
| As of December 31, 2012 | 13,171,264 |
| Current cost of service | 607,443 |
| Interest cost | 1,105,511 |
| Actuarial loss | 469,987 |
| Paid-up benefits | (384,186) |
| Past service cost | 430,120 |
| Others | 1,174,667 |
| Movements of the year | 3,403,542 |
| As of December 31, 2013 | 16,574,806 |

The figures recorded in the Consolidated Statement of Income as of December 31, 2013, 2012 and 2011, are as follows:

| Expense recognized for severance indemnity | For the years ended as of December 31, | | |
|---|--|----------------|------------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Current cost of service | 607,443 | 523,159 | 615,619 |
| Interest cost | - | 1,274,978 | 1,212,321 |
| Past service cost | 430,120 | 304,355 | 407,893 |
| Actuarial (Gain) loss | - | (3,492,211) | 610,428 |
| Non-provided paid benefits | 2,860,262 | 2,158,029 | 2,013,319 |
| Other | 1,333,466 | 213,499 | (393,603) |
| Total expense recognized in Consolidated Statement of Income | 5,231,291 | 981,809 | 4,465,977 |



Actuarial Assumptions

As mentioned in **Note 2.19 – Employees’ Benefits**, the severance payment obligation is recorded at its actuarial value. The main actuarial assumptions used for the calculation of the severance indemnity obligation as of December 31, 2013 and 2012, are as follows:

| Actuarial Assumptions | Chile | | Argentina | |
|----------------------------------|--------------------|---------|--------------------|--------|
| | As of December 31, | | As of December 31, | |
| | 2013 | 2012 | 2013 | 2012 |
| Mortality table | RV-2004 | RV-2004 | Gam'83 | Gam'83 |
| Annual interest rate | 6.85% | 6.8% | 31.88% | 26.6% |
| Voluntary employee turnover rate | 1.9% | 1.9% | n/a | n/a |
| Company's needs rotation rate | 5.3% | 5.3% | n/a | n/a |
| Salary increase | 3.7% | 3.7% | 26.25% | 21.2% |
| Estimated retirement age for | Officers | 60 | 60 | 60 |
| | Other | Male | 65 | 65 |
| | | Female | 60 | 60 |

Sensitivity Analysis

The Following is a sensitivity analysis based on increased (decreased) of 1 percent on the discount rate:

| Sensitivity Analysis | As of December 31, 2013 | | As of December 31, 2012 | |
|---|-------------------------|-------------|-------------------------|-----------|
| | ThCh\$ | | ThCh\$ | |
| 1% increase in the Discount Rate (Gain) | | 919,483 | | 854,557 |
| 1% decrease in the Discount Rate (Loss) | | (1,056,061) | | (980,616) |

Personal expense

The amounts recorded in the Consolidated Statement of Income for the years ended as of December 31, 2013, 2012 and 2011, are as follows:

| Personal expense | For the years ended as of December 31, | | |
|----------------------------------|--|-------------|-------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Salaries | 108,611,206 | 93,673,136 | 81,614,738 |
| Employees' short-term benefits | 19,887,127 | 15,063,545 | 13,261,746 |
| Employments termination benefits | 5,231,291 | 981,809 | 4,465,977 |
| Other staff expense | 21,280,818 | 18,442,996 | 15,461,284 |
| Total | 155,010,442 | 128,161,486 | 114,803,745 |

(1) See Note 10.



Note 32 Non-controlling Interests

The detail of Non-controlling Interests is the following:

a) Equity

| Equity | As of December 31, 2013 | | As of December 31, 2012 | |
|-----------------------------------|-------------------------|--|-------------------------|--|
| | ThCh\$ | | ThCh\$ | |
| Viña San Pedro Tarapacá S.A. | 67,885,985 | | 74,676,117 | |
| Aguas CCU-Nestlé Chile S.A. | 13,748,080 | | 11,327,035 | |
| Compañía Pisquera de Chile S.A. | 4,735,315 | | 4,654,855 | |
| Compañía Cervecera Kunstmann S.A. | 3,953,265 | | 3,459,887 | |
| Saenz Briones & Cia. S.A. | 1,361,643 | | 2,772,662 | |
| Sidra La Victoria S.A. | 1,119 | | 1,210 | |
| Manantial S.A. | 3,302,639 | | - | |
| Los Huemules S.R.L. | 188,556 | | - | |
| Others | 391,820 | | 406,841 | |
| Total | 95,568,422 | | 97,298,607 | |

b) Result

| Result | For the years ended as of December 31, | | |
|-----------------------------------|--|-----------|------------|
| | 2013 | 2012 | 2011 |
| | ThCh\$ | ThCh\$ | ThCh\$ |
| Viña San Pedro Tarapacá S.A. | 3,319,366 | 3,397,717 | 6,659,574 |
| Aguas CCU-Nestlé Chile S.A. | 4,870,501 | 4,884,619 | 3,614,682 |
| Compañía Pisquera de Chile S.A. | 765,624 | 960,778 | 958,959 |
| Compañía Cervecera Kunstmann S.A. | 1,022,346 | 1,052,257 | 899,089 |
| Saenz Briones & Cia. S.A. | (733,068) | (798,955) | (30,920) |
| Sidra La Victoria S.A. | 123 | (8) | 223 |
| Manantial S.A. | 587,119 | - | - |
| Los Huemules S.R.L. | (12,624) | - | - |
| Others | 49,156 | 47,759 | (51,000) |
| Total | 9,868,543 | 9,544,167 | 12,050,607 |



Note 33 Common Shareholders' Equity

Subscribed and paid-up Capital

The Extraordinary Shareholders' Meeting held on June 18, 2013, resolved to increase the capital of the Company in the amount of ThCh\$ 340,000,000, through the issuance of 51,000,000 shares of common stock. Such shares are to be issued and paid within a period of 3 years as from June 18, 2013. Also, the Board of Directors, in accordance with the powers granted by the Extraordinary Shareholders' Meeting, determined the price at which these shares were to be offered. Additionally, the above Extraordinary Shareholders' Meeting agreed to recognize as part of the Paid-in Capital (Common Stock) the share premium for an amount of ThCh\$ 15,479,173. Therefore, the Company's capital, including the referred capital increase, amounts to ThCh\$ 571,019,592, divided into 369,502,872 shares of common stock, without face value, which has been subscribed and paid and shall be subscribe and paid as follows:

- ThCh\$ 231,019,592, divided into 318,502,872 shares, fully subscribed and paid prior to the date of the Extraordinary Shareholders' Meeting.
- ThCh\$ 340,000,000, divided into 51,000,000 shares, to be subscribed and paid.

On July 23, 2013 the Superintendencia de Valores y Seguros authorized the registration of such shares.

Subsequently, the Board of Director at the meeting held on September 12, 2013, set in \$ 6,500 per share the price of the 51,000,000 shares to be placed during the preemptive-rights period, which extended from September 13 to October 12, 2013.

As of December 31, 2013, the referred capital increase has been fully subscribed and paid, amounting to ThCh\$ 331,673,754 and generated share premium and issuance and placement costs for ThCh\$ 45,176 and ThCh\$ 5,055,392, respectively, which are net recorded under item "Other reserves", in Equity. Any difference between the issuance and placement costs of shares must be recognized as a less paid-in capital in the next Extraordinary Shareholders' Meeting that modifies the capital of the company.

As of December 31, 2013 and December 31, 2012, the Company's capital shows a balance of ThCh\$ 562,693,346 (ThCh\$ 215,540,419 in 2012), divided into 369,502,872 shares of common stock (318,502,872 shares in 2012) without face value, entirely subscribed and paid-up. The Company has issued only one series of common shares. Such common shares are registered for trading at the Santiago Stock Exchange, the Chilean Electronic Stock Exchange and the Valparaíso Stock Exchange, and at the New York Stock Exchange /NYSE), evidenced by ADS (American Depositary Shares), with an equivalence of two shares per ADS (*See Note 1*).

The Company has not issued any others shares or convertible instruments during the period, thus changing the number of outstanding shares as of December 31, 2013 and 2012.

Capital Management

The main purpose, when managing shareholder's capital, is to maintain an adequate credit risk profile and a healthy capital ratio, allowing the access of the Company to the capitals market for the development of its medium and long term purposes and, at the same time, to maximize shareholder's return.



Consolidated Statement of Comprehensive Income

As of December 31, 2011, 2012 and 2013, the detail of the comprehensive income and expense of the term is as follows:

| Other Income and expense charged or credited against net equity | Gross Balance ThCh\$ | Tax ThCh\$ | Net Balance ThCh\$ |
|--|-------------------------|---------------|-----------------------|
| Cash flow hedge (1) | 256,592 | (51,304) | 205,288 |
| Conversion differences of subsidiaries abroad (1) | (17,054,187) | - | (17,054,187) |
| Actuarial gains and losses on defined benefit plans reserves (1) | (469,987) | 105,151 | (364,836) |
| Total comprehensive income As of December 31, 2013 | (17,267,582) | 53,847 | (17,213,735) |

| Other Income and expense charged or credited against net equity | Gross Balance ThCh\$ | Tax ThCh\$ | Net Balance ThCh\$ |
|---|-------------------------|---------------|-----------------------|
| Cash flow hedge (1) | (826,120) | 189,525 | (636,595) |
| Conversion differences of subsidiaries abroad (1) | (21,230,019) | - | (21,230,019) |
| Total comprehensive income As of December 31, 2012 | (22,056,139) | 189,525 | (21,866,614) |

| Other Income and expense charged or credited against net equity | Gross Balance ThCh\$ | Tax ThCh\$ | Net Balance ThCh\$ |
|---|-------------------------|---------------|-----------------------|
| Cash flow hedge (1) | (239,524) | 42,580 | (196,944) |
| Conversion differences of subsidiaries abroad (1) | 2,372,063 | - | 2,372,063 |
| Total comprehensive income As of December 31, 2011 | 2,132,539 | 42,580 | 2,175,119 |

(1) These concepts will be reclassified to the Statement of Income when its settled.

Income per share

The basic income per share is calculated as the ratio between the net income (loss) of the term corresponding to shares holders and the weighted average number of valid outstanding shares during such term.

The diluted earnings per share is calculated as the ratio between the net income (loss) for the period attributable to shares holders and the weighted average additional common shares that would have been outstanding if it had become all ordinary potential dilutive shares.

As of December 31, 2013, 2012 and 2011, the information used for the calculation of the income as per each basic and diluted share is as follows:

| Income per share | For the years ended as of December 31, | | |
|--|--|-----------------|----------------|
| | 2013 ThCh\$ | 2012 ThCh\$ | 2011 ThCh\$ |
| Equity holders of the controlling company (ThCh\$) | 123,036,008 | 114,432,733 | 122,751,594 |
| Weighted average number of shares | (1) 331,806,416 | (2) 318,502,872 | 318,502,872 |
| Basic income per share (in Chilean pesos) | 370.81 | 359.28 | 385.40 |
| Equity holders of the controlling company (ThCh\$) | 123,036,008 | 114,432,733 | 122,751,594 |
| Weighted average number of shares | (1) 331,806,416 | 318,502,872 | 318,502,872 |
| Diluted income per share (in Chilean pesos) | 370.81 | 359.28 | 385.40 |

(1) Determined considering 331,806,416 shares, equivalents to 318,502,872 shares outstanding on December 31, 2012, plus the weighted average of permanence of shares paid due to increase of capital described in this Note.

(2) Determined considering 318,502,872 shares outstanding on December 31, 2012 and 2011.

As of December 31, 2013, 2012 and 2011, the Company has not issued any convertible or other kind of instruments creating diluting effects.



Distributable net Income

In accordance with Circular No 1945 from the SVS on November 4, 2009, the Board of Directors agreed that the net distributable profit for the year 2009 will be that reflected in the financial statements attributable to equity holders of the parents, without adjustment it. The above agreement remains in effect for the year ended December 31, 2013.

Dividends

The Company's dividend policy consists of annually distributing at least 50% of the net distributable profit of the year.

As of December 31, 2011, 2012 and 2013, the Company has distributed the following dividends, either or final:

| Dividend N° | Payment Date | Type of Dividend | Dividends per Share | Related to FY |
|-------------|--------------|------------------|---------------------|---------------|
| 241 | 04-27-2011 | Final | 115.78103 | 2010 |
| 242 | 01-06-2012 | Interim | 61.00000 | 2011 |
| 243 | 04-20-2012 | Final | 131.70092 | 2011 |
| 244 | 01-06-2013 | Interim | 63.00000 | 2012 |
| 245 | 04-19-2013 | Final | 116.64610 | 2012 |
| 246 | 01-10-2014 | Interim | 63.00000 | 2013 |

On April 15, 2011, at the General Shareholders Meeting it was agreed to pay the final Dividend No. 241, amounting to ThCh\$ 36,876,591 corresponding to \$ 115.78103 per share. This dividend was paid on April 27, 2011.

On April 11, 2012, at the General Shareholders Meeting it was agreed to pay the final Dividend No. 243, amounting to ThCh\$ 41,947,122 corresponding to \$ 131.70092 per share. This dividend was paid on April 20, 2012.

On April 10, 2013, at the General Shareholders Meeting it was agreed to pay the final Dividend No. 245, amounting to ThCh\$ 37,150,685 corresponding to \$ 116.64610 per share. This dividend was paid on April 19, 2013.

Other Reserves

The reserves that are a part of the Company's equity are as follows:

Currency Translation Reserves: This reserve originated mainly from the translation of foreign subsidiaries' financial statements which functional currency is different from the presentation currency of the Consolidated Financial Statements. As of December 31, 2013, it amounts to a negative reserve of ThCh\$ 60,084,197 (ThCh\$ 44,675,962 in 2012 and ThCh\$ 25,038,705 in 2011).

Hedge reserve: This reserve originated from the hedge accounting application of financial liabilities for. The reserve is reversed at the end of the hedge agreement, or when the transaction ceases qualifying hedge accounting, whichever is first. The reserve effects are transferred to income. As of December 31, 2013, it amounts to a positive reserve of ThCh\$ 65,109, (negative reserve of ThCh\$ 98,990 in 2012 and positive reserve of ThCh\$ 484,432, net of deferred taxes).

Actuarial gains and losses on defined benefit plans reserves: This reserve originates from January 1, 2013, due application of the amendment to IAS 19. The amount recorded is a negative reserve of ThCh\$ 348,673.

Other reserves: As of December 31, 2013, 2012 and 2011 the amount is a negative reserve of ThCh\$ 5,514,048, ThCh\$ 3,371,276 and ThCh\$ 10,619,334, respectively. Such reserves relate mainly to the following concepts:

- Adjustment due to re-assessment of fixed assets carried out in 1979.
- Price level restatement of paid-up capital registered as of December 31, 2008, according to SVS Circular Letter N°456.
- Difference in purchase of shares of the subsidiary Viña San Pedro Tarapacá S.A. made during year 2012 and 2013 (**Note 1, paragraph (1)**).



Note 34 Effects of changes in currency exchange rate

Current assets are denominated in the following currencies:

| CURRENT ASSETS | As of December 31, 2013 | | As of December 31, 2012 | |
|--|-------------------------|--|-------------------------|--|
| | ThCh\$ | | ThCh\$ | |
| Current assets | | | | |
| Cash and cash equivalents | 408,853,267 | | 102,337,275 | |
| CLP | 402,905,402 | | 84,177,175 | |
| USD | 1,578,633 | | 975,193 | |
| Euros | 1,718,676 | | 303,571 | |
| \$ARG | 1,731,888 | | 16,847,635 | |
| UYU | 553,915 | | - | |
| Others currencies | 364,753 | | 33,701 | |
| Other financial assets | 4,468,846 | | 1,380,474 | |
| CLP | 2,382,562 | | 1,227,252 | |
| USD | 1,939,450 | | 119,822 | |
| Euros | 143,715 | | 22,569 | |
| Others currencies | 3,119 | | 10,831 | |
| Other non-financial assets | 21,495,398 | | 16,376,293 | |
| CLP | 17,623,617 | | 9,274,830 | |
| USD | - | | 68 | |
| \$ARG | 3,669,157 | | 7,101,395 | |
| UYU | 202,624 | | - | |
| Accounts receivable - trade and other receivables | 211,504,047 | | 204,570,870 | |
| CLP | 137,392,333 | | 128,498,015 | |
| U.F. | 45,225 | | 103,408 | |
| USD | 23,341,142 | | 20,142,827 | |
| Euros | 7,263,490 | | 6,973,740 | |
| \$ARG | 37,420,770 | | 46,422,310 | |
| UYU | 3,856,106 | | - | |
| Others currencies | 2,184,981 | | 2,430,570 | |
| Accounts receivable from related companies | 9,610,305 | | 9,611,990 | |
| CLP | 8,781,223 | | 8,907,116 | |
| U.F. | 326,816 | | 422,033 | |
| USD | 502,266 | | 282,841 | |
| Inventories | 153,085,845 | | 141,910,972 | |
| CLP | 128,884,391 | | 118,219,722 | |
| USD | 2,147,161 | | 3,715,441 | |
| Euros | 190,182 | | 229,090 | |
| \$ARG | 20,562,043 | | 19,746,719 | |
| UYU | 1,302,068 | | - | |
| Tax receivables | 9,139,406 | | 19,287,830 | |
| CLP | 4,948,667 | | 16,690,439 | |
| \$ARG | 3,821,003 | | 2,597,391 | |
| UYU | 369,736 | | - | |
| Non-current assets held for sale | 339,901 | | 412,332 | |
| \$ARG | 339,901 | | 412,332 | |
| Total current assets | 818,497,015 | | 495,888,036 | |
| | | | | |
| CLP | 702,918,195 | | 366,994,549 | |
| U.F. | 372,041 | | 525,441 | |
| USD | 29,508,652 | | 25,236,192 | |
| Euros | 9,316,063 | | 7,528,970 | |
| \$ARG | 67,544,762 | | 93,127,782 | |
| UYU | 6,284,449 | | - | |
| Others currencies | 2,552,853 | | 2,475,102 | |
| Total current assets by currencies | 818,497,015 | | 495,888,036 | |



Non-Current assets are denominated in the following currencies:

| NON-CURRENT ASSETS | As of December 31, 2013 | As of December 31, 2012 |
|--|-------------------------|-------------------------|
| | ThCh\$ | ThCh\$ |
| Non-current assets | | |
| Other financial assets | 38,899 | 65,541 |
| USD | 38,899 | 65,541 |
| Other non-financial assets | 15,281,111 | 23,239,482 |
| CLP | 12,938,869 | 21,756,055 |
| \$ARG | 2,342,242 | 1,484,427 |
| Accounts receivable from related companies | 350,173 | 414,115 |
| U.F. | 350,173 | 414,115 |
| Investments accounted for using the equity method | 17,563,028 | 17,326,391 |
| CLP | 17,474,121 | 17,235,882 |
| \$ARG | 88,907 | 90,509 |
| Intangible assets different than goodwill | 64,033,931 | 60,932,038 |
| CLP | 50,821,202 | 49,211,219 |
| \$ARG | 10,184,251 | 11,720,819 |
| UYU | 3,028,478 | - |
| Goodwill | 81,872,847 | 70,055,369 |
| CLP | 63,075,515 | 54,122,302 |
| USD | 5,689,609 | - |
| \$ARG | 13,107,723 | 15,933,067 |
| Property, plant and equipment (net) | 680,994,421 | 612,328,661 |
| CLP | 588,473,246 | 534,910,116 |
| \$ARG | 84,750,744 | 77,418,545 |
| UYU | 7,770,431 | - |
| Biological assets | 17,662,008 | 18,105,213 |
| CLP | 17,228,999 | 17,174,554 |
| \$ARG | 433,009 | 930,659 |
| Investment property | 6,901,461 | 6,560,046 |
| CLP | 4,447,209 | 3,541,321 |
| \$ARG | 2,454,252 | 3,018,725 |
| Deferred tax assets | 24,525,361 | 23,794,919 |
| CLP | 18,195,456 | 20,242,294 |
| \$ARG | 6,214,869 | 3,552,625 |
| UYU | 115,036 | - |
| Total non-current assets | 909,223,240 | 832,821,775 |
| CLP | 772,654,617 | 718,192,743 |
| U.F. | 350,173 | 414,115 |
| USD | 5,728,508 | 65,541 |
| \$ARG | 119,575,997 | 114,149,376 |
| UYU | 10,913,945 | - |
| Total non-current assets by currencies | 909,223,240 | 832,821,775 |



Current liabilities are denominated in the following currencies:

| CURRENT LIABILITIES | As of December 31, 2013 | | As of December 31, 2012 | |
|---|-------------------------|----------------------------------|-------------------------|----------------------------------|
| | Until 90 days | More the 91 days until 1 year | Until 90 days | More the 91 days until 1 year |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Current liabilities | | | | |
| Other financial liabilities | 80,706,426 | 39,781,762 | 29,260,740 | 25,613,527 |
| CLP | 582,082 | 12,893,284 | 4,456,464 | 12,384,908 |
| U.F. | 71,901,110 | 3,245,208 | 1,828,034 | 2,958,439 |
| USD | 1,004,747 | 4,572,358 | 919,513 | 7,976,161 |
| Euros | 349,614 | 4,512,649 | 196,660 | - |
| \$ARG | 5,360,901 | 14,558,263 | 21,860,069 | 2,294,019 |
| UYU | 1,447,337 | - | - | - |
| Others currencies | 60,635 | - | - | - |
| Account payable - trade and other payables | 182,569,595 | 938,520 | 164,942,914 | 449,534 |
| CLP | 123,801,751 | 938,520 | 108,134,279 | 415,325 |
| USD | 13,672,305 | - | 10,174,297 | 34,209 |
| Euros | 5,010,989 | - | 5,152,350 | - |
| \$ARG | 36,372,742 | - | 41,143,583 | - |
| UYU | 3,281,466 | - | - | - |
| Others currencies | 430,342 | - | 338,405 | - |
| Accounts payable to related companies | 7,286,064 | - | 8,013,545 | - |
| CLP | 3,495,273 | - | 2,858,734 | - |
| U.F. | - | - | 408,575 | - |
| Euros | 3,790,791 | - | 4,746,236 | - |
| Other short-term provisions | 324,290 | 509,068 | 401,849 | - |
| CLP | - | 509,068 | 1,609 | - |
| \$ARG | 324,290 | - | 400,240 | - |
| Tax liabilities | 1,591,825 | 9,325,040 | - | 7,096,722 |
| CLP | 1,539,101 | 5,866,328 | - | 4,516,584 |
| \$ARG | - | 3,458,712 | - | 2,580,138 |
| UYU | 52,724 | - | - | - |
| Employee benefits provisions | 4,776,011 | 15,441,722 | 3,534,981 | 12,366,550 |
| CLP | - | 15,441,722 | - | 12,366,550 |
| \$ARG | 4,541,954 | - | 3,534,981 | - |
| UYU | 234,057 | - | - | - |
| Other non-financial liabilities | 25,853,399 | 40,025,179 | 58,795,663 | 4,053,591 |
| CLP | 25,790,092 | 40,025,179 | 58,766,429 | 4,010,899 |
| \$ARG | 63,307 | - | 29,234 | 42,692 |
| Total current liabilities | 303,107,610 | 106,021,291 | 264,949,692 | 49,579,924 |
| | | | | |
| CLP | 155,208,299 | 75,674,101 | 174,217,515 | 33,694,266 |
| U.F. | 71,901,110 | 3,245,208 | 2,236,609 | 2,958,439 |
| USD | 14,677,052 | 4,572,358 | 11,093,810 | 8,010,370 |
| Euros | 9,151,394 | 4,512,649 | 10,095,246 | - |
| \$ARG | 46,663,194 | 18,016,975 | 66,968,107 | 4,916,849 |
| UYU | 5,015,584 | - | - | - |
| Others currencies | 490,977 | - | 338,405 | - |
| Total current liabilities by currency | 303,107,610 | 106,021,291 | 264,949,692 | 49,579,924 |



Non-Current liabilities are denominated in the following currencies:

| NON-CURRENT LIABILITIES | As of December 31, 2013 | | | As of December 31, 2012 | | |
|--|-----------------------------------|-----------------------------------|--------------------|-----------------------------------|-----------------------------------|--------------------|
| | More than 1 year until 3 years | More than 3 year until 5 years | More than 5 years | More than 1 year until 3 years | More than 3 year until 5 years | More than 5 years |
| | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ | ThCh\$ |
| Non-current liabilities | | | | | | |
| Other financial liabilities | 32,914,502 | 26,502,199 | 83,346,329 | 95,375,656 | 31,195,469 | 82,551,610 |
| CLP | 621,578 | 15,995,088 | - | - | 15,892,549 | - |
| U.F. | 7,096,557 | 6,727,915 | 81,519,913 | 77,304,824 | 6,444,726 | 80,779,119 |
| USD | 11,980,811 | - | - | - | 7,085,703 | - |
| \$ARG | 13,215,556 | 3,779,196 | 1,826,416 | 18,070,832 | 1,772,491 | 1,772,491 |
| Other accountys payable | 841,870 | - | - | 724,930 | - | - |
| CLP | 6,148 | - | - | - | - | - |
| USD | 835,722 | - | - | 724,930 | - | - |
| Accounts payable to related companies | 377,020 | - | - | 2,391,810 | - | - |
| CLP | - | - | - | 6,521 | - | - |
| U.F. | - | - | - | 2,385,289 | - | - |
| USD | 377,020 | - | - | - | - | - |
| Other long term provisions | 1,233,623 | 797,604 | 103,895 | - | 1,281,866 | 211,414 |
| CLP | - | - | 32,710 | - | - | 25,000 |
| \$ARG | 51,256 | 797,604 | 71,185 | - | 1,281,866 | 186,414 |
| UYU | 1,182,367 | - | - | - | - | - |
| Deferred tax liabilities | 17,458,151 | 6,671,487 | 48,903,776 | 21,092,438 | 7,146,940 | 48,518,634 |
| CLP | 16,769,961 | 6,212,693 | 41,108,341 | 20,206,973 | 6,556,630 | 40,810,095 |
| \$ARG | 688,190 | 458,794 | 6,186,202 | 885,465 | 590,310 | 7,708,539 |
| UYU | - | - | 1,609,233 | - | - | - |
| Employee benefits provisons | - | 3,740 | 15,192,880 | - | 3,456 | 13,167,686 |
| CLP | - | - | 13,746,509 | - | - | 11,821,375 |
| \$ARG | - | 3,740 | 1,446,371 | - | 3,456 | 1,346,311 |
| Total non-current liabilities | 52,825,166 | 33,975,030 | 147,546,880 | 119,584,834 | 39,627,731 | 144,449,344 |
| CLP | 17,397,687 | 22,207,781 | 54,887,560 | 20,213,494 | 22,449,179 | 52,656,470 |
| U.F. | 7,096,557 | 6,727,915 | 81,519,913 | 79,690,113 | 6,444,726 | 80,779,119 |
| USD | 13,193,553 | - | - | 724,930 | 7,085,703 | - |
| \$ARG | 13,955,002 | 5,039,334 | 9,530,174 | 18,956,297 | 3,648,123 | 11,013,755 |
| UYU | 1,182,367 | - | 1,609,233 | - | - | - |
| Total non-current liabilities by currency | 52,825,166 | 33,975,030 | 147,546,880 | 119,584,834 | 39,627,731 | 144,449,344 |



Note 35 Contingencies and Commitments

Operating lease agreements

The total amount of the Company's obligations to third parties relating to lease agreements that may not be terminated is as follows:

| Lease Agreements not to be terminated | As of December 31, 2013 |
|---------------------------------------|-------------------------|
| | ThCh\$ |
| Within 1 year | 77,263,540 |
| Between 1 and 5 years | 67,518,487 |
| Over 5 years | 54,820,005 |
| Total | 199,602,032 |

Purchase and supply agreements

The total amount of the Company's obligations to third parties relating to purchase and supply agreements as of December 31, 2013 is as follows:

| Purchase and supply agreements | Purchase and supply agreements | Purchase and contract related to wine and grape |
|--------------------------------|--------------------------------|---|
| | ThCh\$ | ThCh\$ |
| Within 1 year | 55,018,252 | 6,352,000 |
| Between 1 and 5 years | 109,371,139 | 5,844,737 |
| Over 5 years | 55,244,004 | 1,027,207 |
| Total | 219,633,395 | 13,223,944 |

Capital investment commitments

As of December 31, 2013, the Company had capital investment commitments related to Property, plant and equipment and intangibles (software) for approximately ThCh\$ 117,308,979.

Litigation

The following are the most significant proceedings faced by the Company and its subsidiaries, including all those present a possible risk of occurrence and causes whose committed amounts, individually, are more than ThCh\$ 25,000.



Proceedings and claim

| Subsidiary | Court | Number | Description | Status | Estimated accrued loss contingency |
|--|--|----------|---|---|------------------------------------|
| Viña San Pedro de Tarapacá S.A. | 1° Juzgado de Letras del Trabajo de Santiago | 655-2009 | Interpretation of collective bargaining agreement illegal discounts of remuneration and restitution if the discounted amounts | VSPT Lost the trial. the case was submitted to the Juzgado de Cobranza Laboral y Previsional. Who must practice the liquidation od the award. Pending practice the liquidation. | ThCh\$ 15,000 |
| Compañía Industrial Cervecera S.A. (CICSA) | Court of first intance in Argentina | | Labor trial for lay off. | On evidentiary phase. | US\$ 30,000 |
| Compañía Industrial Cervecera S.A. (CICSA) | Court of first intance in Argentina | | Labor trial for lay off. | On evidentiary phase. | US\$ 28,000 |
| Compañía Industrial Cervecera S.A. (CICSA) | Court of first intance in Argentina | | Labor trial for lay off. | On evidentiary phase. | US\$ 84,000 |
| Sidra La Victoria S.A. | Court of first intance in Argentina | | Labor trial for work accident. | On evidentiary phase. | US\$ 59,000 |
| Saenz Briones S.A. | Court of first intance in Argentina | | Labor trial for lay off. | On evidentiary phase. | US\$ 136,000 |
| Compañía Industrial Cervecera S.A. (CICSA) | | | City Council's Administrative Claim related to advertising and publicity feeds | The process is in pre-trial administrative phase. | US\$ 618,000 |



The Company and its subsidiaries have established provisions to allow for such contingencies for ThCh\$ 1,294,570 and ThCh\$ 984,466, as of December 31, 2013 and 2012, respectively (See Note 29).

Tax processes

The Company was notified on May 2011, by the Chilean Internal Revenue Service ("IRS") of Liquidation of taxes and a Resolution related to the years 2009 and 2010 for ThCh\$ 18,731,744 and ThCh\$ 613,901, respectively.

In July 2011, the Company filed with the IRS two requests designed to nullify those acts (Revisión de la Actuación Fiscalizadora or "RAF").

In December 2011, the Company received an answer for both requests accepting the final resolution of the IRS to the RAF, which meant a disbursement of ThCh\$ 4,273,112.

At the date of issue of these consolidated financial statements, there are no other material tax processes.

Guarantees

As of December 31, 2013, the subsidiary Viña San Pedro Tarapacá S.A. (VSPT) has not granted direct guarantees as part of its common financing operations. Nevertheless, its VSPT has entered into indirect guarantees as joint guarantors of financing operations by Finca La Celia subsidiary, in the Republic of Argentina.

A summary of the main terms of the guarantees granted appears below:

The subsidiary Finca la Celia maintains financial debt with local banks in Argentina, guaranteed by VSPT through stand-by letters issued by Banco del Estado de Chile, according to the following detail:

| Institution | Amount | Due date |
|---------------------|---------------|------------------|
| Banco San Juan | USD 1,000,000 | May 20, 2014 |
| Banco Patagonia | USD 2,000,000 | January 17, 2014 |
| Banco Patagonia | USD 1,500,000 | January 17, 2014 |
| Banco BBVA Francés | USD 1,500,000 | October 24, 2013 |
| Banco Santander Río | USD 1,000,000 | August 17, 2014 |

The mentioned stand-by letters were issued by VSPT according to the maturity of the financial debts negotiated with the Argentine banks, and they are within the financing policy framework approved by VSPT Board of Directors on May 2, 2012.

The loan obtained by the subsidiary CICSA in Argentina, as described in Note 27, is guaranteed by CCU S.A. through a stand-by unrestricted, 1 year term, renewable for equal period during the term of the loan.

On July 11, 2013, the subsidiary in Argentina Saenz Briones & Cía. S.A. (SB), has signed a loan agreement with the CITIBANK Bank of Argentina, which restricted its ability to distribute profits in each year. The loan was by 10,000,000 Argentine pesos and whose return was agreed in 9 (nine) quotes with different maturities. Until SB not pay this loan, plus interest or commissions, fees and expenses, may not make any payment to its shareholders (including, without limitation, distribution of profits or dividends, advances, withdrawals from account or similar, as well as any payment made in connection with buyback, rescue or redemption of all or part of its shares) for an amount that exceeds the 50% of the profits that the SB is legally empowered to distribute as dividends with regard to each of its years. It should be noted, for the purposes of the above restriction, that the last date of maturity of the loan is July 11, 2016.

Note 36 Environment

Major Environmental costs accrued as of December 31, 2013, in the Industrial Units of CCU S.A. are distributed as follows:

- IWWT Expenses: 55.0 %.

These expenses are mainly related to the maintenance and control of our Industrial Waste Water Treatment Plants (IWWT).



- SIR Expenses: 30.4 %.

These expenses are related to the handling and disposal of Solid Industrial Residues (SIR), including hazardous Waste (ResPel) and recyclable residues.

- Gas Emission Expenses: 1.3 %.

These expenses are related to the calibration and verification of monitoring and operational instrumentation of stationary sources (mainly industrial boilers and electric generators) and their respective emissions, in order to provide compliance to rules and regulations in the field.

- Other Environmental Expenses: 13.3 %

Those expenses are related to the verification and compliance of Food Safety, Environmental Management and Operational Health & Safety Management Standards (ISO 22000, ISO 14000 and ISO 18000 OHSAS respectively) in our industrial sites, which are in different stages of implementation and certification.

The most relevant investments made during the year 2013, are listed below:

- Compañía Cervecería Kunstmann. New waste water treatment plant (UF 3,791) and Fire risk prevention project (UF 2,940), scheduled for December 2014 and December 2013, respectively.
- CPCh. For all plants seism risks prevention: Mechanical strengthening of tanks (UF 25,010) and waste treatment third phase (UF 239), both scheduled for December 2014.
- CCU Chile: Santiago Plant, IWWT improvement project (second phase) (UF 17,034), Hazardous Material Storage Improvement Project (DS 78) (UF 2,169), Electric Forklifts (UF 1,223), Brewhouse Energy Recovery System (UF 897) and Label Compactor (UF 858).
- CCU Chile. Temuco Plant: Sludge Filter Press (UF 4,912), Energy Saving Project (UF 2,635) and IWWT Air Injection System (UF 277).
- VSPT. Molina Plant: seism Risk Prevention Project FES (UF 690), IWWT Automations (UF 431), IWWT Flowmeter (UF 206), Trash Containers (UF 255) and LED Lighting System (UF 224). In Lontué Plant: IWWT Improvement Project (UF 492) and Hazardous Material Storage Improvement Project (UF 255). Isla de Maipo Plant: IWWT Sludge Treatment Improvement Project (UF 367) and Hazardous Waste Storage Improvement Project (UF 410).
- ECUSA. Santiago: Steam, Water and EE Monitoring Instrumentation (UF 6,479), Fire Risk Prevention (UF 3,604), CIP Recovery Project (UF 2,444), Waste Water Monitoring Project (UF 1,899), Food Safety (UF 937), Boiler Improvement Project (NOX emissions) (UF 1,904), Water Recovery Project (UF 941), Recycling Project (UF 482). Antofagasta Plant: Fire Prevention Project (UF 436).
- CCU Argentina. Santa Fé plant: Thermal Energy Saving Project (UF 4,553), finalized.
- Plasco. EE Monitoring Instrumentation (UF 1,708) being implemented, Well Improvement Project (UF 840) finalized, Energy Saving Project (UF 375), completed and expanded to other facilities and Hazardous Waste Storage Improvement Project (UF 141), being implemented.
- Aguas CCU-Nestlé S.A. Outdoor solar lighting (UF 359), Foods Safety Improvement Project (UF 325), Seism Risk Prevention Project FES (UF 309), Fire Risk Prevention (UF 243) and Water Monitoring Instrumentation (UF 77).

The main disbursements of the year, detailed by projects, are the following:

| Company that made the disbursement | Project | Disbursement incurred during the year | | | | As of December 31, 2012 | |
|------------------------------------|---|---------------------------------------|------------|--|----------|-------------------------|------------------------------------|
| | | As of December 31, 2013 | | Estimated date completion of disbursements | Expenses | Investment | |
| | | Expenditure | Investment | | | | Committed amount in future periods |
| | | ThCh\$ | ThCh\$ | ThCh\$ | | ThCh\$ | ThCh\$ |
| CCU Chile Ltda. | Disposal of industrial solids, liquids and other residues | 1,519,954 | 326,647 | 454,110 | Dec-2014 | 1,141,905 | 3,381,424 |
| Cía Industrial Cervecera S.A. | Disposal of industrial solids, liquids and other residues | 1,479,161 | 83,285 | 26,480 | Feb-2014 | 1,403,189 | 424,005 |
| Cía. Pisquera de Chile S.A. | Disposal of industrial solids, liquids and other residues | 222,216 | 745,859 | 10,979 | Dec-2014 | 157,638 | 732,193 |
| Transportes CCU Ltda. | Disposal of industrial solids, liquids and other residues | 270,280 | - | - | - | 211,546 | 54,335 |
| VSPT S.A. | Disposal of industrial solids, liquids and other residues | 399,292 | 71,607 | 6,410 | Dec-2014 | 276,516 | 73,504 |
| Otros | Disposal of industrial solids, liquids and other residues | 789,749 | 579,616 | 119,578 | Dec-2014 | 514,022 | 562,107 |

Note 37 Subsequent Events

A. The Consolidated Financial Statements of CCU S.A. have been approved by the Board Directors on February 4, 2014.

B. There are no others subsequent events between the closing date and the filing date of these Financial Statements that could significantly affect their interpretation.