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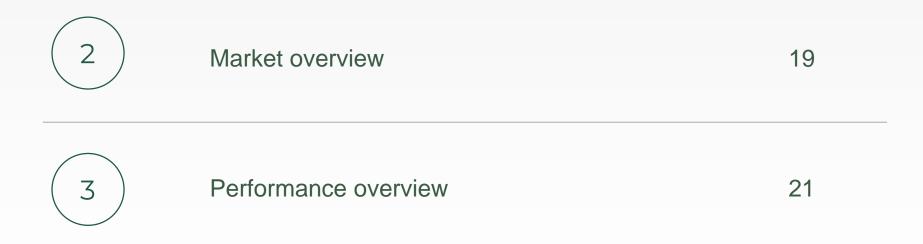
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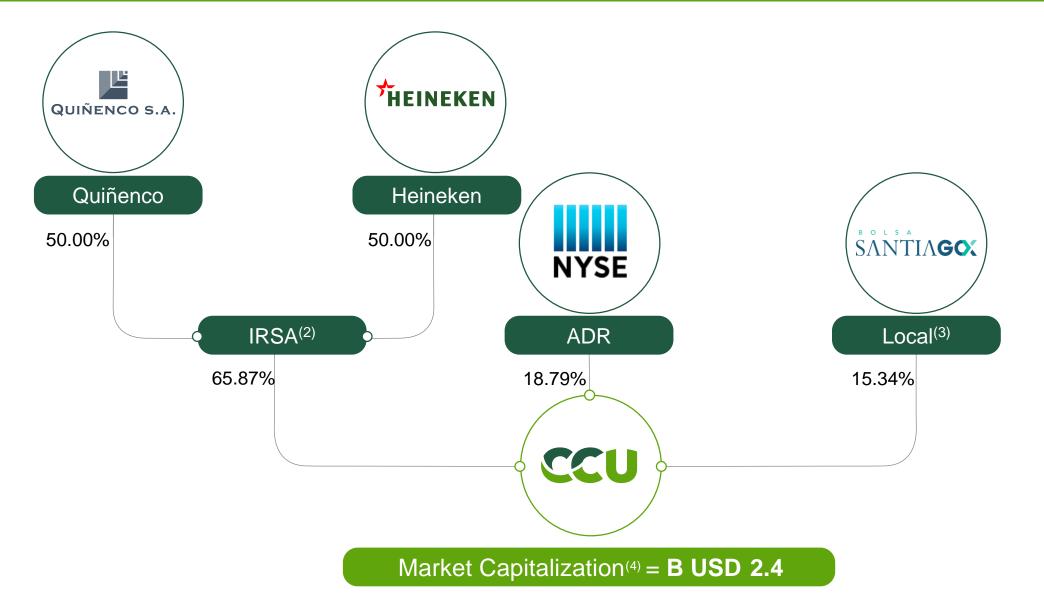
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Ownership structure⁽¹⁾

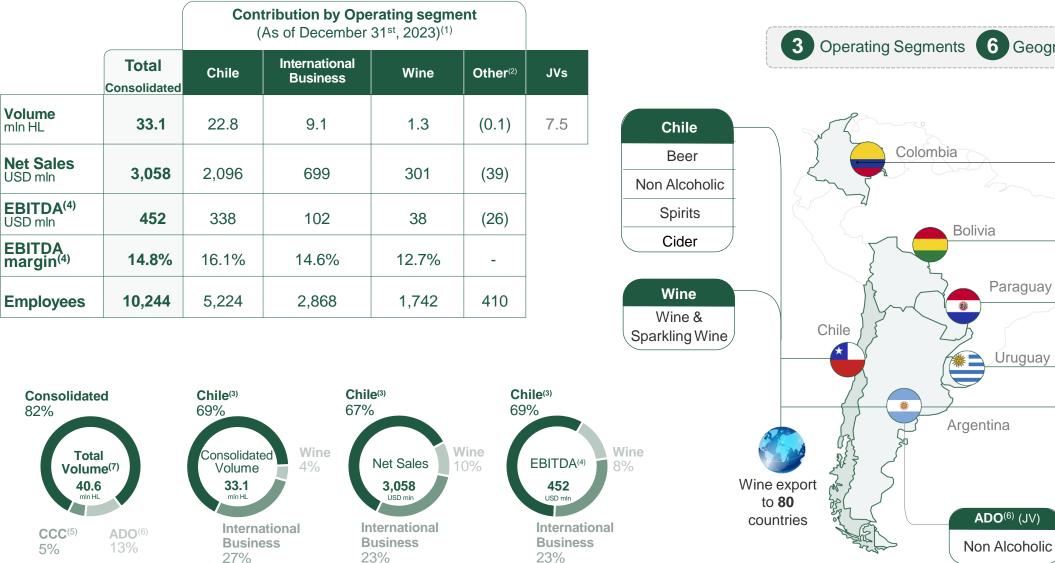


(1) Figures as of December 31, 2023. Number of shares 369,502,872; (2) Inversiones y Rentas S.A. (IRSA) owns directly 59.03% of CCU's equity and 6.84% through Inversiones IRSA LTDA, a 99.9% owned vehicle; (3) In Chile CCU's shares are traded on the Santiago Stock Exchange and the Chile Electronic Stock Exchange; (4) Market capitalization of CCU as of December 31, 2023.

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Regional multicategory beverages player



(1) Average of period exchange rate for 2023: CLP 839.1/USD (Source: Central Bank of Chile); (2) Considered as Others/Eliminations in CCU's financial releases. Includes Corporate Functions, Centres of Excellence, Shared Services across all Operating segments: (3) Includes Other; (4) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form; (5) Beer and Malt 50/50 JV with Postobón, Central Cervecera Colombia ("CCC"); (6) Mineral, purified and flavoured water 50/50 JV with Danone, Aguas de Origen ("ADO") in Argentina; (7) Includes 7.5 mln HL from our JV's. Numbers have been rounded.

3 Operating Segments 6 Geographies

Paraguay

Uruguay

Central Cervecera

Colombia⁽⁵⁾ (JV)

Beer

Malt

International

Business

Beer

Non Alcoholic

Spirits

Cider

Malt

5

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Source: Nielsen for Chile and Domestic Wine, Ernest &Young (EY) for Argentina, ID Retail for Uruguay, CCR for Paraguay, CiesMori for Bolivia for beer and malt, and internal estimates for CSDs; and Viñas de Chile for Export Wine. Annually updated and weighted by internal market size estimates; market size estimates annually updated. Last update February 2024. Notes: (1) Weighted average volume market share. (2) Proportion of CCU volumes related to proprietary brands; (3) Excludes Home Office Delivery (HOD), powder juices and energy drinks; (4) Includes Beer in Argentina; CSD, Beer, Juices, Mineral Water in Uruguay; CSD, Beer, Juices, Mineral Water in Paraguay; CSDs, Beer, and Malt in Bolivia; (5) Domestic and export wines from Chile. Excludes bulk wine.

Chile Operating segment



International Business Operating segment





2023

2022

2021

8

50 KG

sea

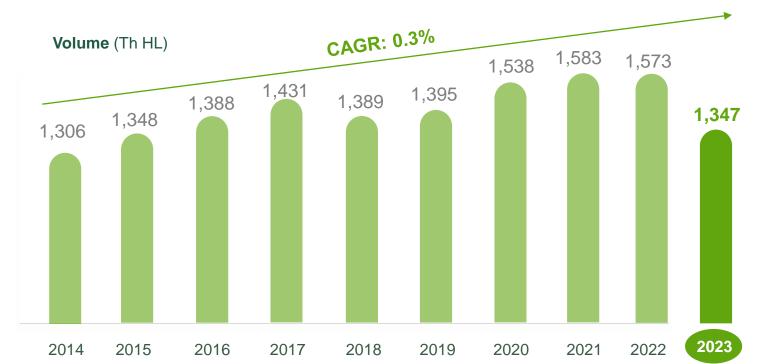
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Wine Operating segment

WINE GROUP

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Wine & sparkling wine



Joint Venture in Colombia

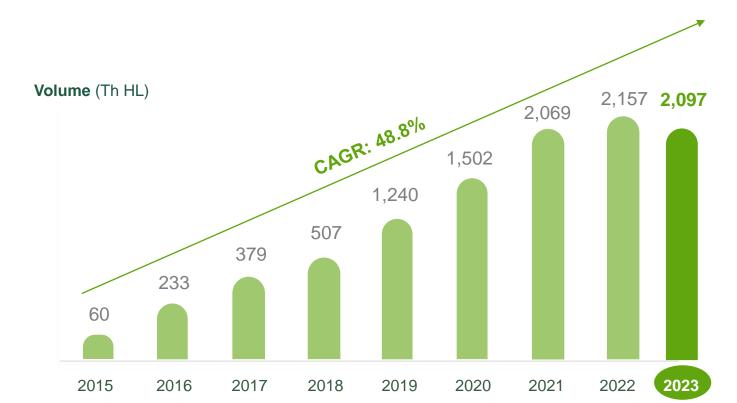


Central Cervecera de Colombia



Beer

Malt



Multicategory scale in manufacturing, sales & logistics

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	Number of	Distribution	Points	Sale	s by channel		Direct
	Plants ⁽¹⁾	centers ⁽²⁾	of sale	Retail	Supermarket	Indirect	Sales force
Chile	 4 Beer⁽⁸⁾ 8 Non Alcoholic 5 Spirits 	29	118,368 ⁽³⁾	51%	29%	20%	971
nternational		10	217, 591 ⁽⁵⁾	12%	20%	68%	157
Business	🚔 1 Non Alcoholic	1	17,800 ⁽⁵⁾	0%	15%	85%	1
	1 Beer 1 Non Alcoholic	6	32,228 ⁽⁵⁾	72%	21%	7%	160
	1 Beer 1 Non Alcoholic	4	19,695 ⁽³⁾	33%	6%	61%	167
Wine ⁽⁴⁾	5 Wine	29(6)	31,341 ⁽⁴⁾	38%	36%	26% ⁽⁴⁾	75 ⁽⁴⁾
Total ⁽¹¹⁾	35 Plants	50	405,682 ⁽¹⁰⁾	41%	26%	33%	1,531
Colombia	1 Beer/Malt	71(7)	349,976(7)	70%	13%	16%	1,889(7)

Notes: (1) Main production facilities; (2) Owned plus long-term leases; (3) Points of sale related to direct sales only. For Chile, including Comercial Patagona, excluding Manantial; (4) Related to the Chile domestic wine business only; (5) Related to both direct and indirect sales; (6) Through the Chile Operating segment network; (7) Joint distribution through the Postobón network. Includes Central Cervecera de Colombia sales force and Postobón shared sales force; (8) Includes Austral brewery and mixed plant in Temuco considered in Beer and Non Alcoholic; (9) Includes Aguas de Origen's plant for mineral, purified and flavored water; (10) Points of sale of Wines are contained in Chile and does not consider online sales through our e-commerce platform; (11) Considers the Total Consolidated CCU, JVs in Colombia and Argentina.

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Business model combines focus and synergies across all Operating segments and JV



Source: CCU

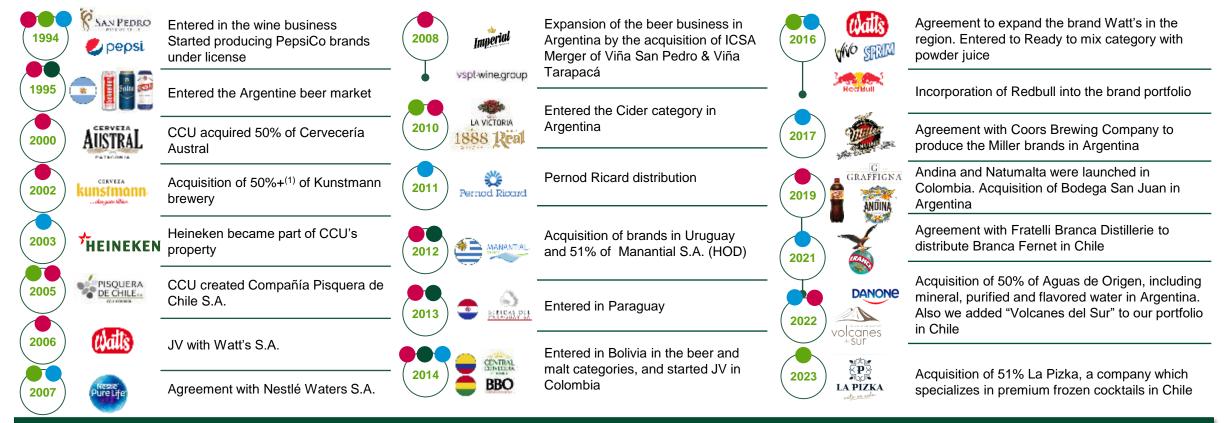
(1) Includes Commercial, Industrial and Planning & Logistics. The Centers of excellence aim to implement the best practices and seek for efficiencies across the Company's main functions.

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Proven track record in diversification, inorganic growth and long-term alliances

Diversification from a Chile beer based company into a regional multicategory branded beverage company

- Since its foundation in 1850 until 1916, CCU was focused on the Chilean beer industry
- From 1916 until 1994, CCU started adding soft drinks to its portfolio, preparing its path to further diversification
- Since 1994, CCU started entering into new countries, together with categories, strategic acquisitions and alliances



Investment criteria for inorganic growth

- Projects with high potential profitability in the medium run, with a limited possible dilutive short term effect
- Projects that enable us to buy or build relevant and large scale operations

- Projects that enable us to keep developing multi-category operations
- Projects with proprietary brands and/or long term license agreements with strategic partners

Countries

Categories

Strategic Acquisitions or Partnerships

Alliance with Global / Regional Players

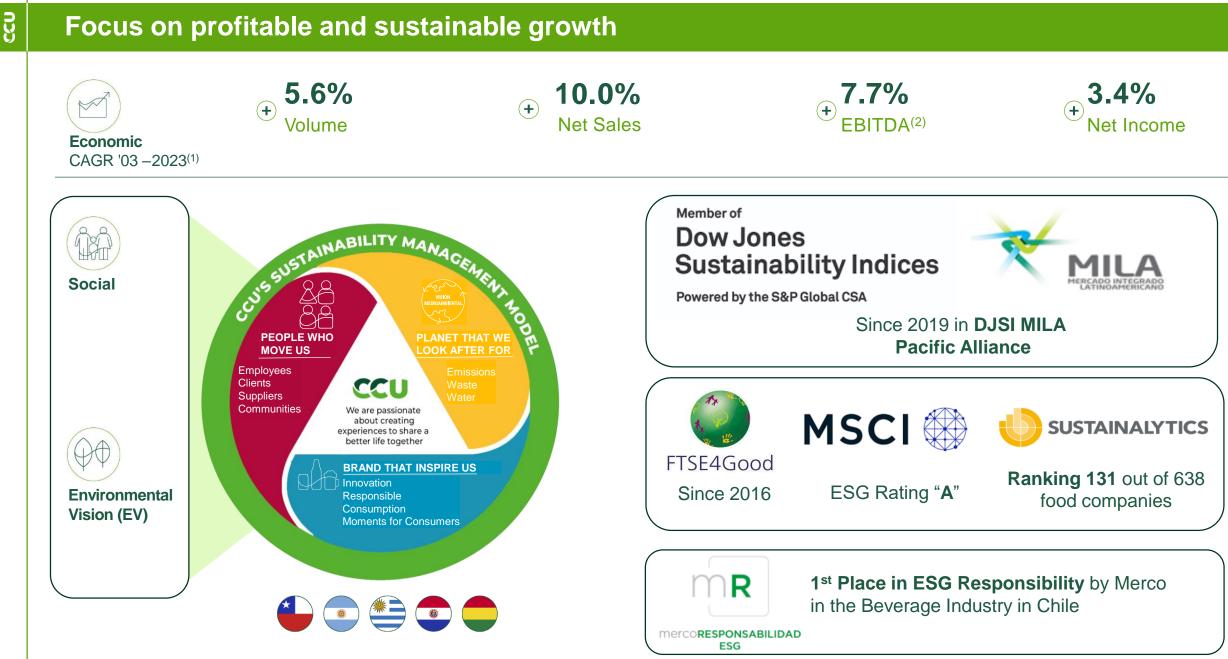
Projects that provide us competitive balance

Source: CCU

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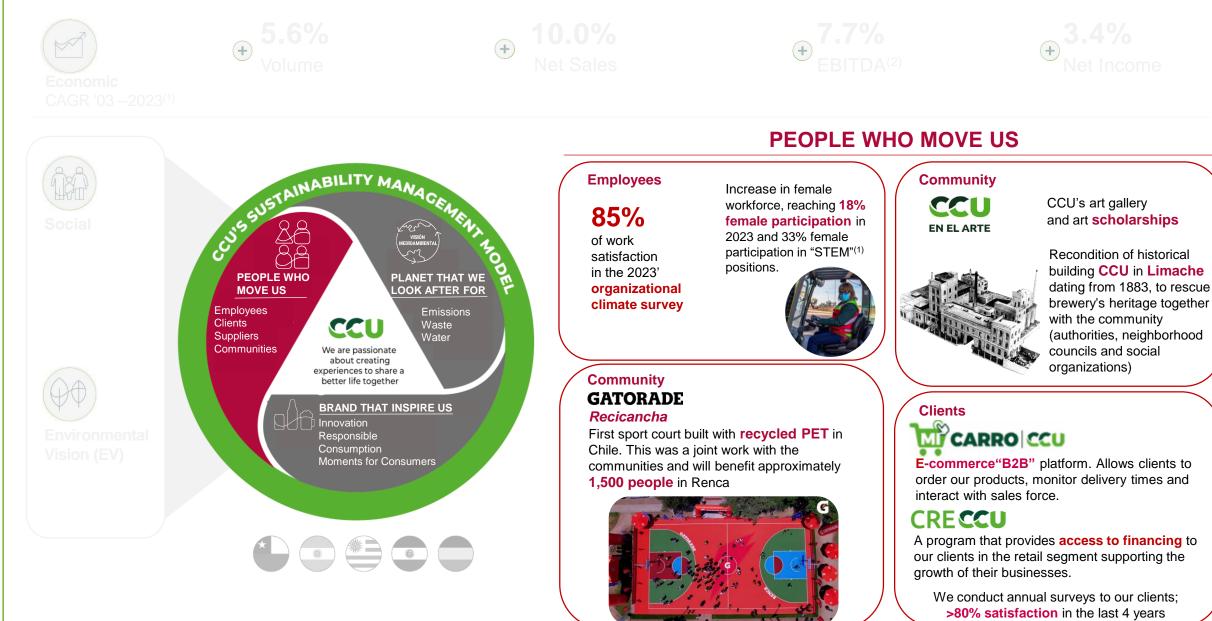
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Notes: (1) CCU acquired 50.0007% of Kunstmann Brewery, gaining control of the company.



(1) Inflation in Chile during that period was 4.0%. Heineken joined CCU in 2003; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form

Focus on profitable and sustainable growth



(1) STEM stands for: Science, Technology, Engineering and Mathematics

Focus on profitable and sustainable growth







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CUISSUSTAINABILITY MANACENTERIA PLANET THAT WE LOOK AFTER FOR **PEOPLE WHO** MOVE US Employees CCU Clients Suppliers Communities We are passionate about creating experiences to share a better life together **BRAND THAT INSPIRE US** Responsible Consumption Moments for Consumers

PLANET THAT WE LOOK AFTER FOR

).	Emissions Reduction of Greenhouse gas emissions per liter produced (Kg CO2/HL)	2010 (Baseline) - (8.81)	2023 ⁽¹⁾ 62.4% (3.31)	EV 2030 ⁽²⁾ 50% (4.41)
•	Electric energy generated from renewable sources (%)	New	81.2%	75%
	Water		47.8%	60%
•	Reduction in water consumption per liter produced (HL/HL)	(5.19)	(2.71)	(2.08)
	Waste ⁽³⁾			
•	Valorization of industrial Solid Waste (%)	91.7%	99.1%	100%
•	Reusable, Recyclable or Compostable Packaging (%)	New	99.9%	100%
•	Packaging with Recycled Material (%)	New	31.2%	50%

Associations, initiatives and awards:



In 2023, we achieved the 2030 goal in terms of Greenhouse gas emissions, mainly due to the execution of a contract of renewable electric energy in Chile
 EV stands for Environmental Vision; This column represent the targets defined in 2020. Includes all our operations. Baseline levels correspond to 2010 figures.
 Figures correspond to our operations in Chile

Focus on profitable and sustainable growth





CCU overview

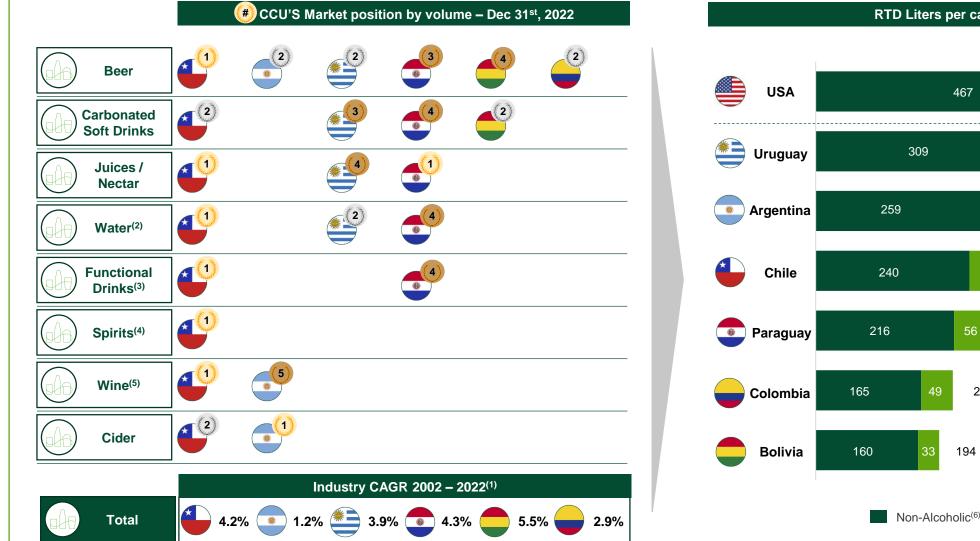
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2MARKET OVERVIEW19



Performance overview

21





467

71

214

194

272

362

330

311

Alcoholic⁽⁷⁾

555

Source: Internal estimates and Global Data Beverage Forecasts (annually updated, figures have been rounded).

(1) Internal estimates in the main categories we participate in; in Argentina CAGR is from 2003; (2) Includes HOD, Flavored Water, Enhanced Water and Packaged water. Uruguay and Paraguay market share position considers Packaged and enhanced water only; (3) Includes Iced Tea, Iced Coffee, Sport Drinks and Energy Drinks; (4) Includes all Spirits as per Global Data definition; (5) Includes sparkling wine; market share in Chile corresponds to wine domestic market; in the case of Argentina excludes boxed wine, large mainstream bottles and on premise volume; (6) Includes Carbonated Soft Drinks, Juices and Nectar, Water, Functional Drinks and Milk (includes only white and flavored liquid milk). Numbers have been rounded and may not add up with the total.; (7) Includes Beer, Spirits, Cider and Wine. Numbers have been rounded and may not add up with the total.



CCU overview



Market overview



Long-term performance: proven track record

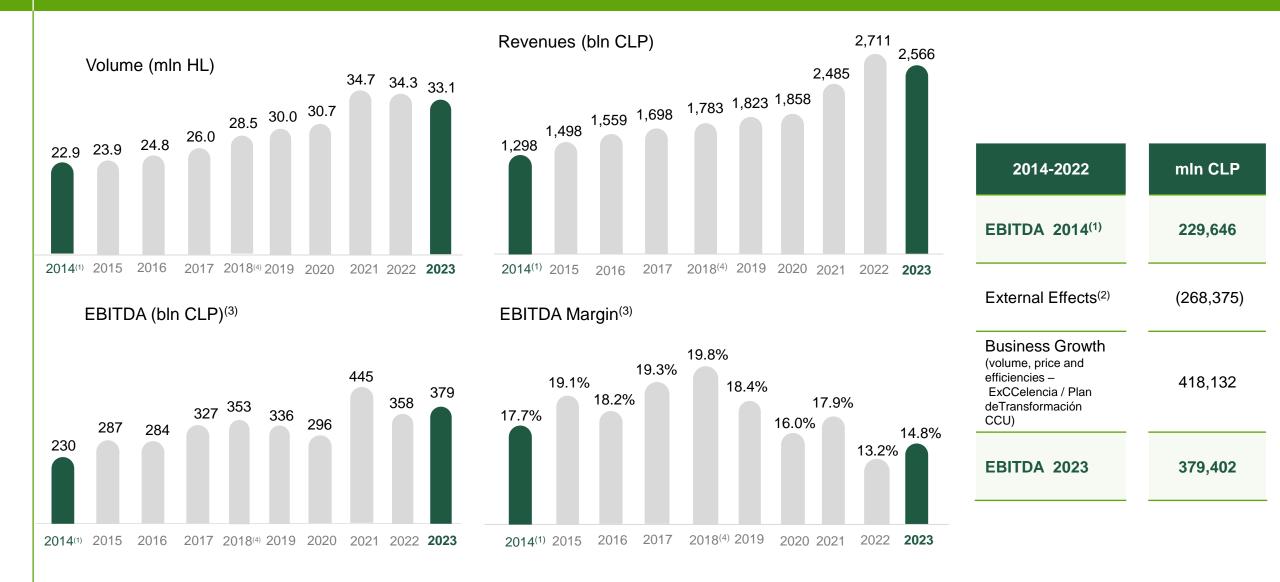
Consolidated ⁽¹⁾	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 ⁽⁷⁾	2015	2016	2017	2018⁽⁸⁾	2019	2020	2021	2022	2023	CA 0
Volume (mln HL)	11.1	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	22.9	23.9	24.8	26.0	28.5	30.0	30.7	34.7	34.3	33.1	5
Net Sales	384	421	492	546	628	710	777	838	970	1,076	1,197	1,298	1,498	1,559	1,698	1,783	1,823	1,858	2,485	2,711	2,566	1(
EBITDA ⁽³⁾	86	99	108	122	147	164	182	207	241	236	253	230	287	284	327	353	336	296	445	358	379	7
Net Income ⁽⁴⁾	54	45	48	56	79	90	128	111	123	114	123	107	121	118	130	149	130	96	199	118	106	3
EBITDA Margin	22.5%	23.4%	21.9%	22.3%	23.4%	23.1%	23.4%	24.7%	24.8%	21.9%	21.1%	17.7%	19.1%	18.2%	19.3%	19.8%	18.4%	16.0%	17.9%	13.2%	14.8%	
Total Market Share ⁽⁵⁾	22.2%	22.1%	22.2%	22.4%	22.5%	23.3%	23.6%	23.7%	24.1%	24.2%	25.8%	26.8%	27.6%	28.1%	28.1%	27.2%	28.1%	29.8%	30.9%	30.5%	30.4%	
EPS ⁽⁶⁾	169.8	142.5	151.3	175.2	248.7	283.8	401.9	347.6	385.6	359.2	370.7	323.6	326.9	320.6	350.8	830.6	352.2	260.2	539.0	319.8	285.8	

(1) Figures of 2002- 2008 under Chilean GAAP. In CLP Billions as of December of each year. Figures of 2009-2023 under IFRS, figures in nominal CLP billions; (2) Average inflation for the period based on CPI variation: 4.0% (www.bcentral.cl); (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F; (4) Net Income attributable to Equity holders of the parent; (5) Please refer to page 6 notes. Figure of 2018 includes our operation in Bolivia (29.4% when excluded); (6) In CLP; (7) Excludes the one-time effect compensation of CLP 18,882 million at EBITDA level received by our Argentine subsidiary CICSA during 2Q14 for the termination of the contract which allowed us to import and distribute on an exclusive basis Corona and Negra Modelo beers in Argentina and to produce and distribute Budweiser beer in Uruguay (8) 2018 Net Sales, EBITDA, EBITDA Margin and Net Income exclude the gain from the CCU-ABI transaction.

Mid-term performance: shows growing results, despite negative external effects

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(1) Excludes the one-time effect compensation of CLP 18,882 million at EBITDA level received by our Argentine subsidiary CICSA during 2Q14 for the termination of the contract which allowed us to import and distribute on an exclusive basis Corona and Negra Modelo beers in Argentina and to produce and distribute Budweiser beer in Uruguay; (2) Includes estimated exchange rate and raw material cost effect; (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F; (4) Excludes the gain from the CCU-ABI transaction.

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PROFITABLE GROWTH

Continue consolidating and expanding profitably our Business Platform, based on operate with **focus** and **synergy**, a regional **multi-category** beverage company, with scale and brands **valued by our consumers**, encouraging **conscious consumption**

CCU TRANSFORMATION PROGRAM

Execute the "CCU Transformation Program" in its two dimensions Incremental innovation and Disruptive innovation

by improving the service experience and profitability (lower expenses and/or higher margin)

OUR EMPLOYEES

Develop our people and the company with the

necessary skills to adapt to new challenges

2022 - 2024 STRATEGIC PLAN

PORTFOLIO INNOVATION

Accelerate in each one of our portfolios product and packaging innovation, to anticipate new consumer trends, with a special focus on

high-margin innovations

OUR ENVIRONMENT

Continue consolidating and expanding our Business Platform, operating connected and close to **society**, particularly with **our communities**, contributing to build a **better planet**



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Short-term performance: Consolidated quarterly results

Consolidated (mIn CLP)	4Q23	4Q22	<u>Δ%</u> 23/22	YTD 2023	YTD 2022	<u>Δ%</u> 23/22
Volume (Th HL)	9,332	10,097	(7.6)	33,137	34,321	(3.4)
Net Sales	572,607	768,362	(25.5)	2,565,556	2,711,435	(5.4)
Gross margin	46.2%	46.2%	(6) bps	46.3%	44.1%	214 bps
MSD&A/Net Sales	31.8%	34.1%	(236) bps	36.5%	35.7%	80 bps
Total Expenses ⁽¹⁾ /Net Sales	41.0%	44.1%	(311) bps	47.7%	47.7%	1 bps
EBIT ⁽²⁾	85,038	93,676	(9.2)	253,283	231,431	9.4
EBITDA ⁽³⁾	110,556	93,676	(9.9)	379,402	357,929	6.0
EBITDA margin ⁽³⁾	19.3%	16.0%	334 bps	14.8%	13.2%	159 bps
Net Income	41,729	46,853	(10.9)	105,653	118,168	(10.6)

(1) Total Expenses include MSD&A expenses and Manufacturing costs; (2) EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

Short-term performance: Quarterly results per operating segment

Opera (mln 0	ating segments CLP)	4Q23	4Q22	Δ%	YTD 2023	YTD 2022	Δ%
	Volume (Th HL)	6,280	6,772	(7.3)	22,781	23,388	(2.6)
	Net Sales	496,226	507,263	(2.2)	1,758,971	1,673,349	5.1
	Gross margin	46.2%	43.5%	274 bps	45.8%	41.9%	386 bps
ile	MSD&A/Net Sales	33.1%	33.0%	9 bps	34.2%	32.5%	167 bps
Chile	Total Expenses ⁽¹⁾ /Net Sales	43.2%	43.7%	(58) bps	44.6%	44.1%	54 bps
	EBIT ⁽²⁾	66,455	52,703	26.1	204,586	156,753	30.5
	EBITDA ⁽³⁾	86,925	71,903	20.9	283,409	227,006	24.8
	EBITDA margin ⁽³⁾	17.5%	14.2%	334 bps	16.1%	13.6%	255 bps
	Volume (Th HL)	2,736	2,983	(8.3)	9,095	9,527	(4.5)
a	Net Sales	19,207	197,131	(90.3)	586,484	782,563	(25.1)
on SS	Gross margin	64.0%	54.3%	974 bps	51.3%	50.3%	103 bps
Internation Business	MSD&A/Net Sales	63.3%	33.3%	3,006 bps	41.5%	42.4%	(95) bps
lsi Isi	Total Expenses/Net Sales	(84.5)%	40.9%	(>500) bps	53.7%	54.9%	(118) bps
Bu	EBIT ⁽¹⁾	24,460	41,824	(41.5)	57,553	62,913	(8.5)
<u>د</u>	EBITDA ⁽²⁾	22,096	47,755	(53.7)	85,564	101,823	(16.0)
	EBITDA margin ⁽²⁾	115.0%	24.2%	9,081 bps	14.6%	13.0%	158 bps
	Volume (Th HL)	340	373	(8.8)	1,347	1,573	(14.4)
	Gross margin	43.3%	39.1%	417 bps	38.1%	38.2%	(10) bps
	Net Sales	63,430	71,834	(11.7)	252,825	296,350	(14.7)
ne	Total Expenses/Net Sales	43.8%	36.6%	720 bps	43.4%	37.7%	568 bps
Wine	MSD&A/Net Sales	32.4%	24.6%	776 bps	30.6%	25.4%	525 bps
	EBIT ⁽¹⁾	7,807	10,893	(28.3)	20,019	39,046	(48.7)
	EBITDA ⁽²⁾	10,539	13,383	(21.3)	32,184	51,375	(37.4)
	EBITDA margin ⁽²⁾	16.6%	18.6%	(202) bps	12.7%	17.3%	(461) bps

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(1) Total Expenses include MSD&A expenses and Manufacturing costs; (2) EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

Balance sheet: Stable financial ratios and stronger cash generation

Assets (mln CLP)		As of	Dec 31 st , 202	3	As of D	ec 31 st , 2022	Liabilities and Equity (mln CLP)	As of Dec 31 ^s	st , 2023	As of Dec 31	st , 2022	
Cash and cash equival	lents		618,154		5	97,082	Financial debt	1,382,60	2	1,402,0	13	
Other current assets			983,529		1,(064,867	Other liabilities	703,962	2	757,09	7	
Total current assets			1,601,683		1,0	661,948	Total liabilities	2,086,56	4	2,159,1	10	
Property, plant and equ	uipment		1,273,988		1,:	356,846	Net equity (shareholders)	1,218,36	5	1,315,0	,315,026	
Other non current asse	ets		548,275		5	76,284	Minority interest	119,018	3	120,943		
Total non current ass	sets		1,822,263		1,9	933,131	Total equity	1,337,38	3	1,435,9	69	
Total assets		:	3,423,946 3,595,079			595,079	Total liabilities and equity	3,423,94	6	3,595,079		
Financial ratios		As of	Dec 31 st , 202	3	As of D	ec 31 st , 2022	Cash generation (mln CLP)		As of 2023	Dec 31 st 2022	Δ	
Net financial debt / EBI	ITDA ⁽³⁾		2.01			2.25	Net cash inflows from operating	g activities	294,097	45,937	248,160	
Total Financial debt / capita	alization ⁽⁴⁾		0.51			0.49	Net cash (outflow) from investin	ng activities	(137,232)	(236,457)	99,225	
Credit ratings		Local Fitch ICR			International		Net cash from operating and investment activities		156,866	(190,520)	347,385	
	Fitch			F	Fitch S&P							
Shares	Level	1	Level 1		-	-						
Bonds	AA+		AA+		A-	BBB						

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(1) Financial covenant as EBITDA / Financial Cost (trailing 12 months); (2) Financial covenant as Net financial debt / Total Equity (excluding dividend provision); (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form; (4) Capitalization refers to financial debt plus total equity including minority interest.











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