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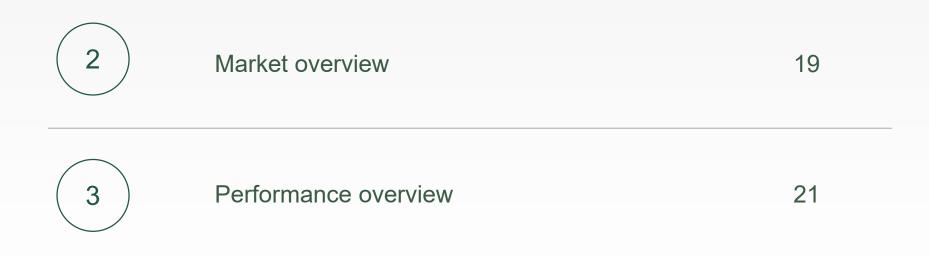
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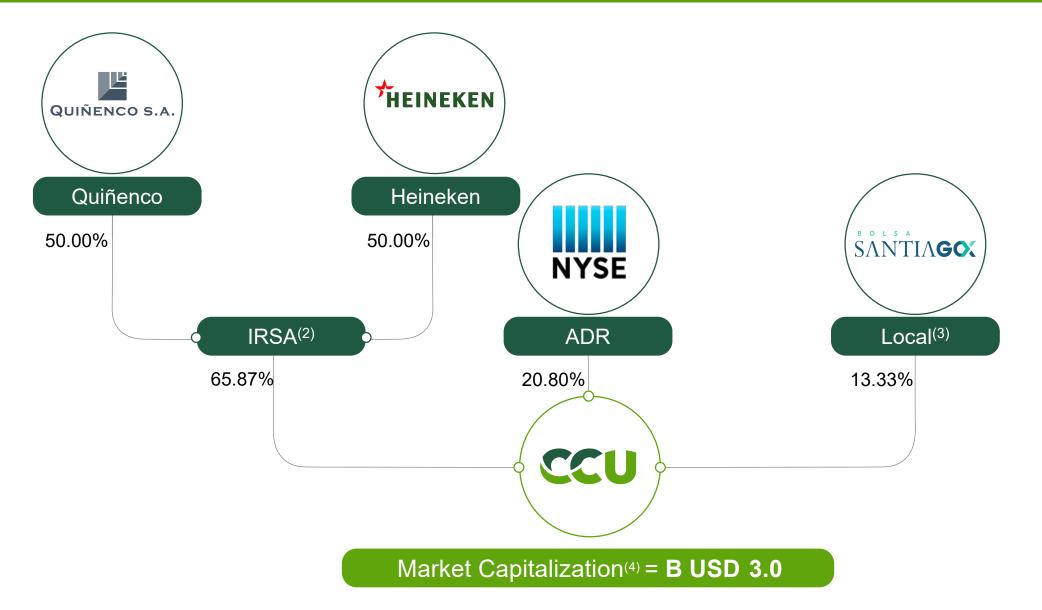
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Ownership structure⁽¹⁾



(1) Figures as of June 30, 2023. Number of shares 369,502,872; (2) Inversiones y Rentas S.A. (IRSA) owns directly 59.03% of CCU's equity and 6.84% through Inversiones IRSA LTDA, a 99.9% owned vehicle; (3) In Chile CCU's shares are traded on the Santiago Stock Exchange and the Chile Electronic Stock Exchange; (4) Market capitalization of CCU as of June 30, 2023.

CCU OVERVIEW

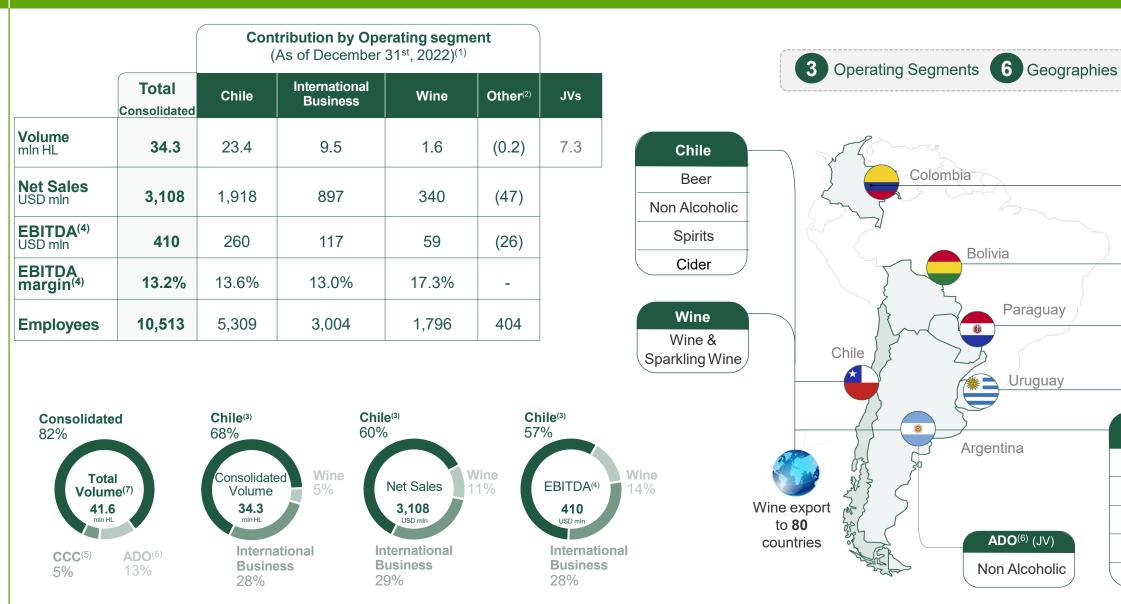
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Regional multicategory beverages player

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(1) Average of period exchange rate for 2022: CLP 872.3/USD (Source: Central Bank of Chile); (2) Considered as Others/Eliminations in CCU's financial releases. Includes Corporate Functions, Centres of Excellence, Shared Services across all Operating segments; (3) Includes Other; (4) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form; (5) Beer and Malt 50/50 JV with Postobón, Central Cervecera Colombia ("CCC"); (6) Mineral, purified and flavoured water 50/50 JV with Danone, Aguas de Origen ("ADO") in Argentina; (7) Includes 7.3 mln HL from our JV's. Numbers have been rounded.

Central Cervecera

Colombia⁽⁵⁾ (JV)

Beer

Malt

International

Business

Beer

Non Alcoholic

Spirits

Cider

Malt



Source: Nielsen for Chile and Domestic Wine, Ernest & Young (EY), ID Retail for Uruguay, CCR for Paraguay, CiesMori for Bolivia, and Viñas de Chile for Export Wine. Annually updated and weighted by internal market size estimates; market size estimates annually updated. Last update December 2022.

Notes: (1) Weighted average volume market share. (2) Proportion of CCU volumes related to proprietary brands; (3) Excludes Home Office Delivery (HOD), powder juices and energy drinks; (4) Includes Beer in Argentina; CSD, Beer, Juices, Mineral Water in Uruguay; CSD, Beer, Juices, Mineral Water in Paraguay; CSDs, Beer, and Malt in Bolivia; (5) Domestic and export wines from Chile. Excludes bulk wine.

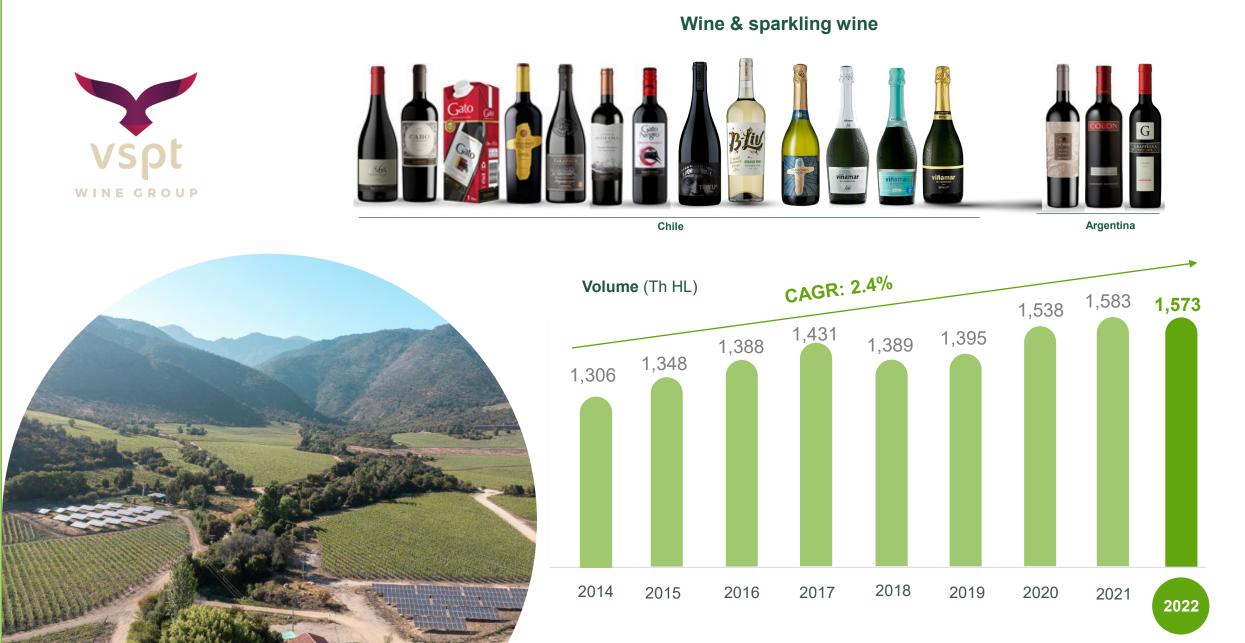
Chile Operating segment



International Business Operating segment

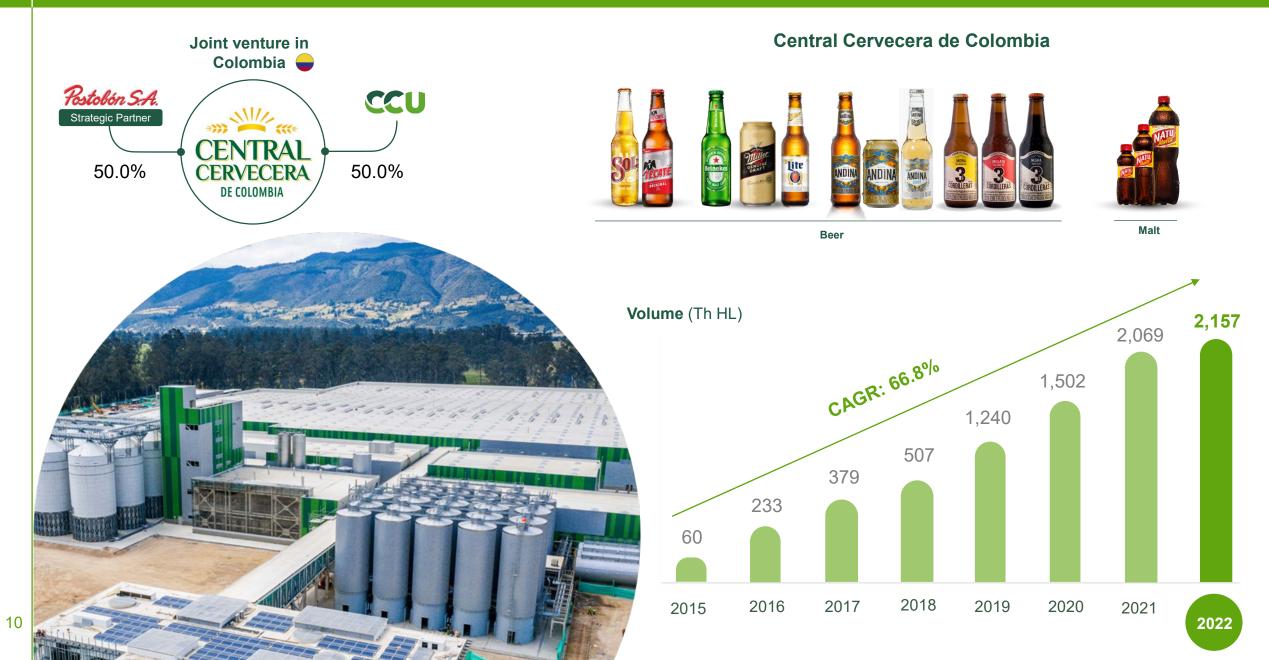


Wine Operating segment



Joint Venture in Colombia

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Multicategory scale in manufacturing, sales & logistics

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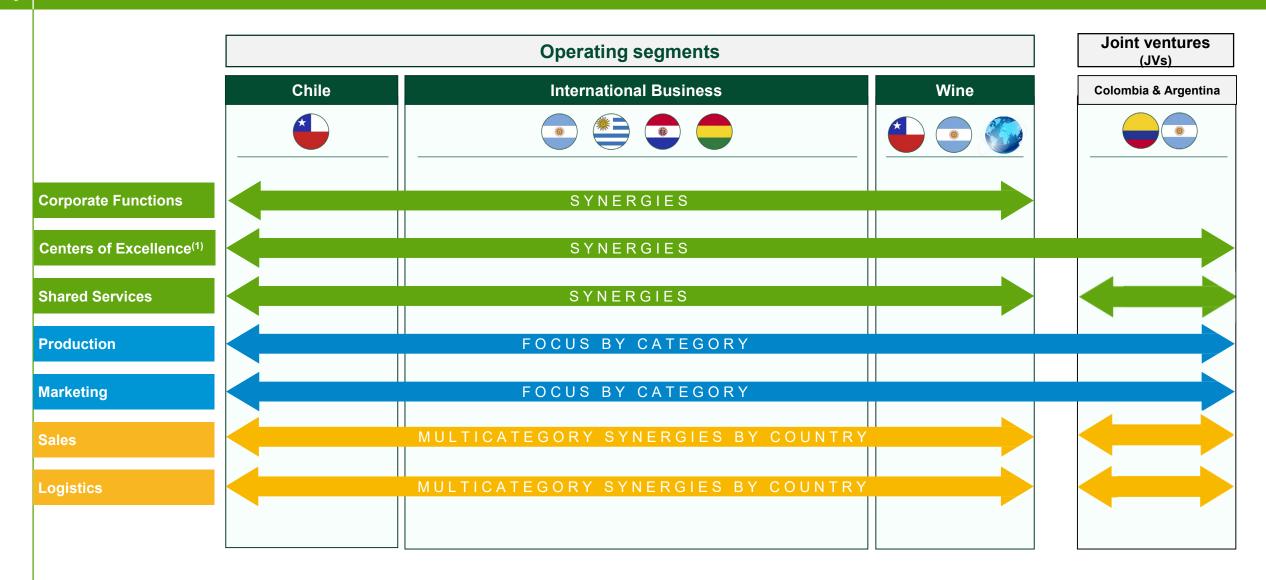
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	Number	of Distribution	Points	Sale	es by channel		Direct
	Plants ⁽¹⁾		ofsale	Retail	Supermarket	Indirect	Sales force
Chile	4 Beer ⁽⁸ 8 Non A 5 Spirits	Icoholic 29	118,368 ⁽³⁾	51%	29%	20%	971
	3 Beer 2 Cider 2 Non A	lcoholic ⁽⁹⁾	217, 591 ⁽⁵⁾	12%	20%	68%	157
International Business	👙 1 Non A	Icoholic 1	17,800 ⁽⁵⁾	0%	15%	85%	1
	1 Beer1 Non A	lcoholic 6	32,228 ⁽⁵⁾	72%	21%	7%	160
	1 Beer 1 Non A	lcoholic 4	19,695(3)	33%	6%	61%	167
Wine ⁽⁴⁾	5 Wine	29(6)	31,341(4)	38%	36%	26% ⁽⁴⁾	75 ⁽⁴⁾
Total ⁽¹¹⁾	35 Plant	ts 50	405,682 ⁽¹⁰⁾	41%	26%	33%	1,531
Colombia	🗕 1 Beer/M	<i>f</i> lalt 71 ⁽⁷⁾	349,976(7)	70%	13%	16%	1,889(7)

Notes: (1) Main production facilities; (2) Owned plus long-term leases; (3) Points of sale related to direct sales only. For Chile, including Comercial Patagona, excluding Manantial; (4) Related to the Chile domestic wine business only; (5) Related to both direct and indirect sales; (6) Through the Chile Operating segment network; (7) Joint distribution through the Postobón network. Includes Central Cervecera de Colombia sales force and Postobón shared sales force; (8) Includes Austral brewery and mixed plant in Temuco considered in Beer and Non Alcoholic; (9) Includes Aguas de Origen's plant for mineral, purified and flavored water; (10) Points of sale of Wines are contained in Chile and does not consider online sales through our e-commerce platform; (11) Considers the Total Consolidated CCU, JVs in Colombia and Argentina.

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Business model combines focus and synergies across all Operating segments and JV



Source: CCU

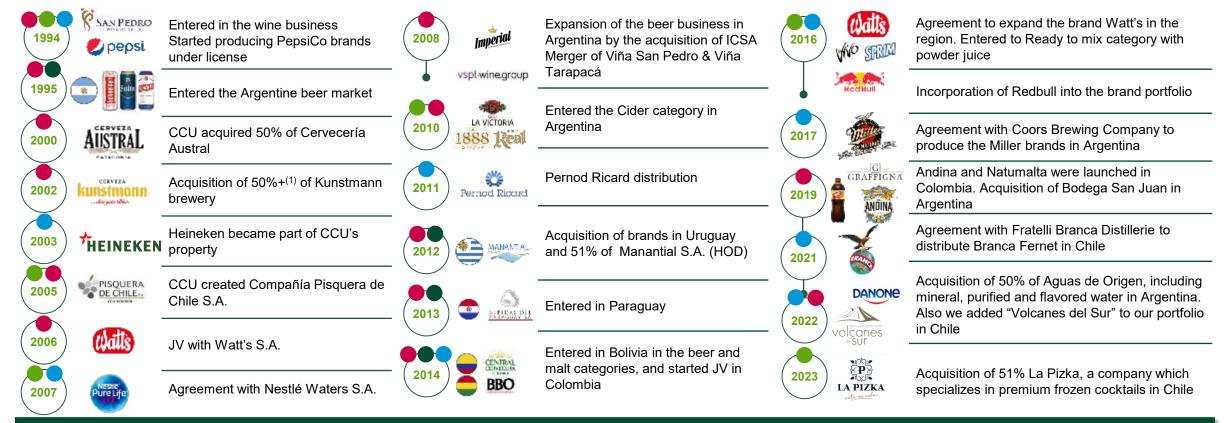
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(1) Includes Commercial, Industrial and Planning & Logistics. The Centers of excellence aim to implement the best practices and seek for efficiencies across the Company's main functions.

Proven track record in diversification, inorganic growth and long-term alliances

Diversification from a Chile beer based company into a regional multicategory branded beverage company

- Since its foundation in 1850 until 1916, CCU was focused on the Chilean beer industry
- From 1916 until 1994, CCU started adding soft drinks to its portfolio, preparing its path to further diversification
- Since 1994, CCU started entering into new countries, together with categories, strategic acquisitions and alliances



Investment criteria for inorganic growth

- Projects with high potential profitability in the medium run, with a limited possible dilutive short term effect
- Projects that enable us to buy or build relevant and large scale operations

- Projects that enable us to keep developing multi-category operations
- Projects with proprietary brands and/or long term license agreements with strategic partners

Countries

Categories

Strategic Acquisitions or Partnerships

Alliance with Global / Regional Players

Projects that provide us competitive balance

13 Source: CCU

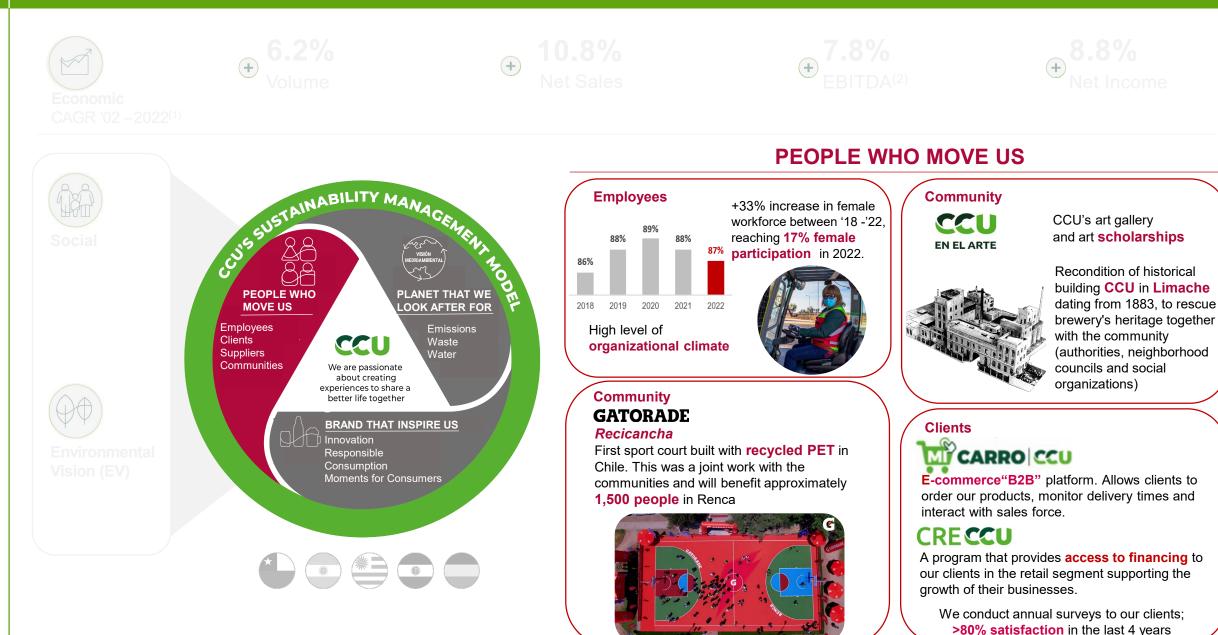
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Notes: (1) CCU acquired 50.0007% of Kunstmann Brewery, gaining control of the company.



(1) Inflation in Chile during that period was 3.3%. Heineken joined CCU in 2003; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form

Focus on profitable and sustainable growth



Inflation in Chile during that period was 3.3%. Heineken joined CCU in 20

Focus on profitable and sustainable growth





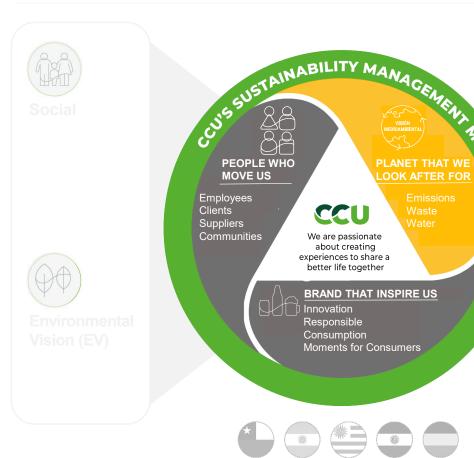


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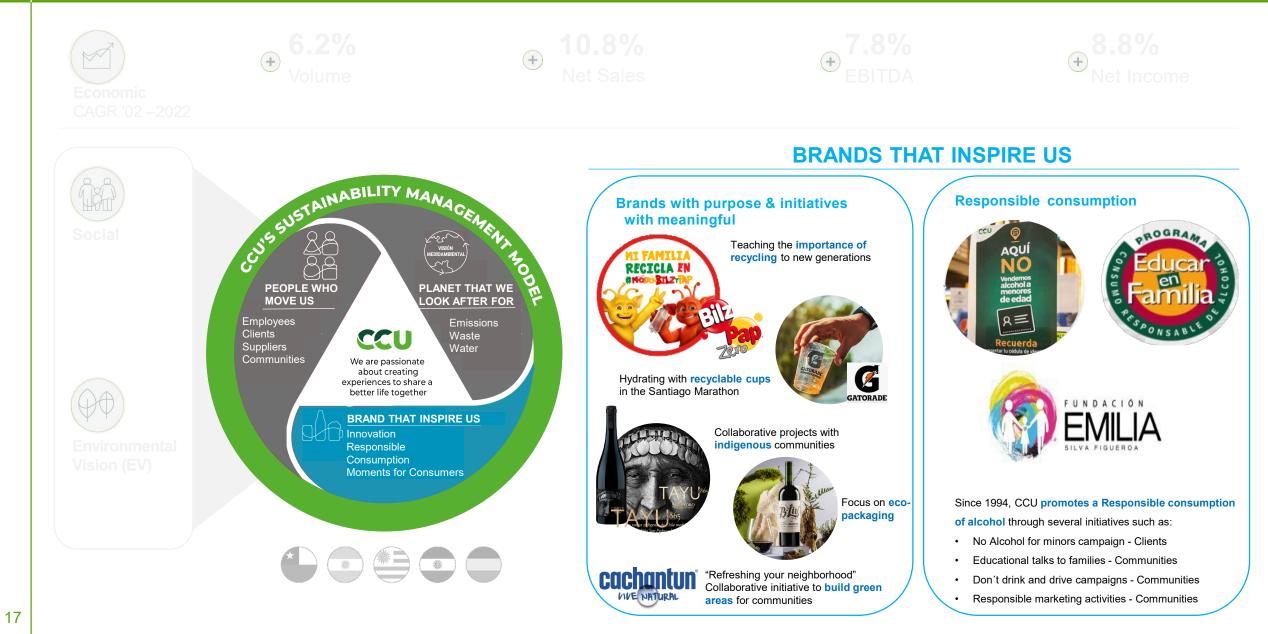
PLANET THAT WE LOOK AFTER FOR

•	Emissions Reduction of Greenhouse gas emissions per liter produced (Kg CO2/HL)	2010 (Baseline) - (8.81)	2022 43.2% (5.00)	EV 2030 ⁽¹⁾ 50% (4.40)
•	Energy generated from renewable sources (%)	New	32.9%	75%
	Water		47.2%	60%
•	Reduction in water consumption per liter produced (HL/HL)	(5.19)	(2.74)	(2.08)
-	Waste			
•	Valorization of industrial Solid Waste (%)	91.7%	99.5%	100%
•	Reusable, Recyclable or Compostable Packaging (%)	New	99.95%	100%
•	Packaging with Recycled Material (%)	New	29.9%	50%

We participate in the following associations/initiatives:



Focus on profitable and sustainable growth





CCU overview

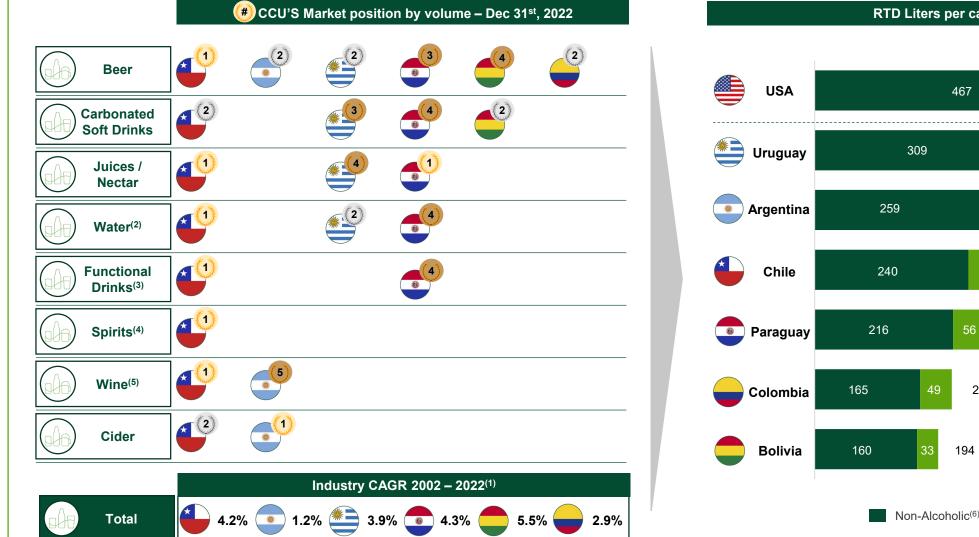


2MARKET OVERVIEW19



1

Performance overview



RTD Liters per capita in 2022

467

71

272

71

214

194

362

330

311

Alcoholic⁽⁷⁾

555

Source: Internal estimates and Global Data Beverage Forecasts (annually updated, figures have been rounded).

(1) Internal estimates in the main categories we participate in; in Argentina CAGR is from 2003; (2) Includes HOD, Flavored Water, Enhanced Water and Packaged water. Uruguay and Paraguay market share position considers Packaged and enhanced water only; (3) Includes Iced Tea, Iced Coffee, Sport Drinks and Energy Drinks; (4) Includes all Spirits as per Global Data definition; (5) Includes sparkling wine; market share in Chile corresponds to wine domestic market; in the case of Argentina excludes boxed wine, large mainstream bottles and on premise volume; (6) Includes Carbonated Soft Drinks, Juices and Nectar, Water, Functional Drinks and Milk (includes only white and flavored liquid milk). Numbers have been rounded and may not add up with the total.; (7) Includes Beer, Spirits, Cider and Wine. Numbers have been rounded and may not add up with the total.



CCU overview



Market overview

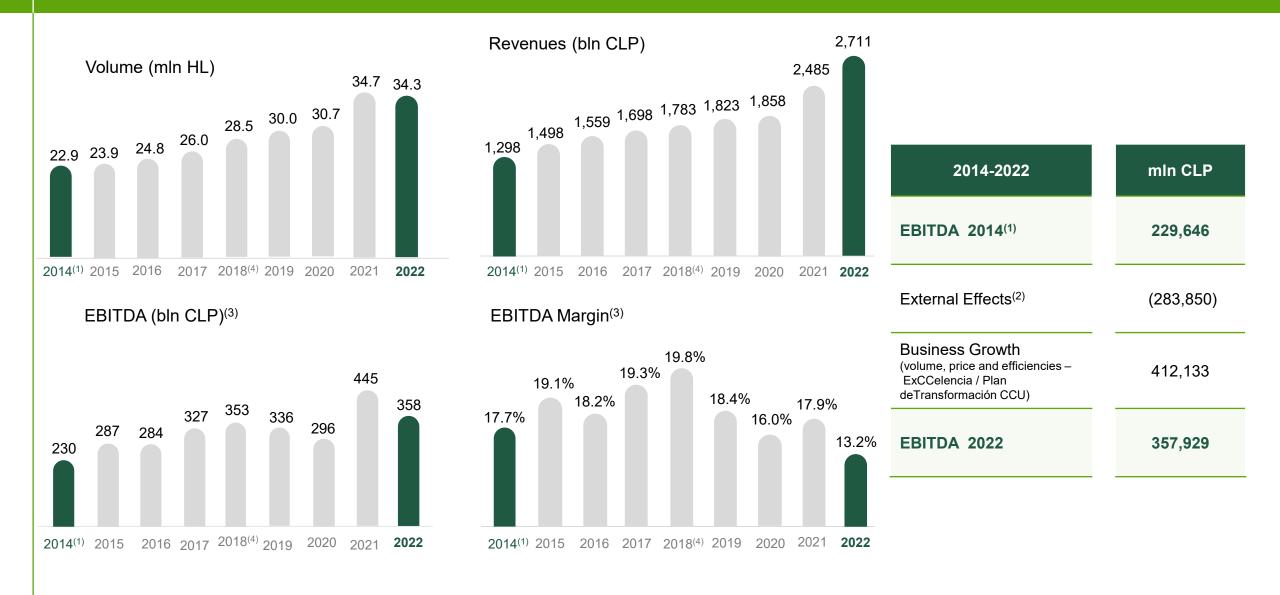


Long-term performance: proven track record

Net Sales, EBITDA, EBITDA Margin and Net Income exclude the gain from the CCU-ABI transaction.

Consolidated ⁽¹⁾	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 ⁽⁷⁾	2015	2016	2017	2018 ⁽⁸⁾	2019	2020	2021	2022	CAGF 02-2
/olume mln HL)	10.2	11.1	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	22.9	23.9	24.8	26.0	28.5	30.0	30.7	34.7	34.3	6.2%
Net Sales	346	384	421	492	546	628	710	777	838	970	1,076	1,197	1,298	1,498	1,559	1,698	1,783	1,823	1,858	2,485	2,711	10.8
EBITDA ⁽³⁾	80	86	99	108	122	147	164	182	207	241	236	253	230	287	284	327	353	336	296	445	358	7.8
Net Income ⁽⁴⁾	22	54	45	48	56	79	90	128	111	123	114	123	107	121	118	130	149	130	96	199	118	8.8
EBITDA Margin	23.2%	22.5%	23.4%	5 21.9%	22.3%	23.4%	23.1%	23.4%	24.7%	24.8%	[,] 21.9%	21.1%	17.7%	19.1%	18.2%	19.3%	19.8%	18.4%	16.0%	17.9%	13.2%	1
Total Market Share ⁽⁵⁾	21.5%	22.2%	22.1%	5 22.2%	22.4%	22.5%	23.3%	23.6%	23.7%	24.1%	24.2%	25.8%	26.8%	27.6%	28.1%	28.1%	27.2%	28.1%	29.8%	30.9%	30.5%	,
EPS ⁽⁶⁾	69.3	169.8	142.5	5 151.3	175.2	248.7	283.8	401.9	347.6	385.6	359.2	370.7	323.6	326.9	320.6	350.8	830.6	352.2	260.2	539.0	319.8	

Mid-term performance: shows growing results, despite negative external effects



(1) Excludes the one-time effect compensation of CLP 18,882 million at EBITDA level received by our Argentine subsidiary CICSA during 2Q14 for the termination of the contract which allowed us to import and distribute on an exclusive basis Corona and Negra Modelo beers in Argentina and to produce and distribute Budweiser beer in Uruguay; (2) Includes estimated exchange rate and raw material cost effect; (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F; (4) Excludes the gain from the CCU-ABI transaction.

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PROFITABLE GROWTH

Continue consolidating and expanding profitably our Business Platform, based on operate with **focus** and **synergy**, a regional **multi-category** beverage company, with scale and brands **valued by our consumers**, encouraging **conscious consumption**

CCU TRANSFORMATION PROGRAM

Execute the "CCU Transformation Program" in its two dimensions Incremental innovation and Disruptive innovation

by improving the service experience and profitability (lower expenses and/or higher margin)

OUR EMPLOYEES

Develop our people and the company with the

necessary skills to adapt to new challenges

2022 - 2024 STRATEGIC PLAN

PORTFOLIO INNOVATION

Accelerate in each one of our portfolios product and packaging innovation, to anticipate new consumer trends, with a special focus on

high-margin innovations

OUR ENVIRONMENT

Continue consolidating and expanding our Business Platform, operating connected and close to **society**, particularly with **our communities**, contributing to build a **better planet**



n CCU

Short-term performance: Consolidated quarterly results

Consolidated (mln CLP)	2Q23	2Q22	Δ% 23/22	YTD 2023	YTD 2022	<u>Δ%</u> 23/22
Volume (Th HL)	6,883	6,567	4.8	16,245	16,260	(0.1)
Net Sales	574,242	558,503	2.8	1,306,272	1,258,968	3.8
MSD&A/Net Sales	41.0%	40.7%	31 bps	37.3%	35.4%	188 bps
EBIT ⁽¹⁾	12,952	(1,671)	>500	117,174	104,224	12.4
EBITDA ⁽²⁾	47,126	32,471	45.1	182,503	167,597	8.9
EBITDA margin ⁽²⁾	8.2%	5.8%	239 bps	14.0%	13.3%	66 bps
Net Income	(3,943)	(10,455)	(62.3)	54,424	54,089	0.6

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(1) EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

Short-term performance: Quarterly results per operating segment

Operati (mln CLI	ng segments P)	2Q23	2Q22	Δ%	YTD 2023	YTD 2022	Δ%
	Volume (Th HL)	4,818	4,601	4.7	11,463	11,330	1.2
	Net Sales	376,378	328,283	14.7	864,196	786,767	9.8
le	MSD&A/Net Sales	37.2%	36.8%	34 bps	33.5%	31.2%	234 bps
Chile	EBIT ⁽¹⁾	24,802	6,297	293.9	106,740	83,288	28.2
	EBITDA ⁽²⁾	44,106	23,711	86.0	143,867	117,156	22.8
	EBITDA margin ⁽²⁾	11.7%	7.2%	450 bps	16.6%	14.9%	176 bps
	Volume (Th HL)	1,732	1,602	8.1	4,173	4,258	(2.0)
le "	Net Sales	142,512	163,889	(13.0)	339,899	352,437	(3.6)
iona ess	MSD&A/Net Sales	51.8%	52.0%	(21) bps	46.0%	45.7%	30 bps
nati ısin	EBIT ⁽¹⁾	(8,329)	(11,230)	(25.8)	18,461	13,367	38.1
International Business	EBITDA ⁽²⁾	1,875	1,072	74.9	37,683	34,268	10.0
	EBITDA margin ⁽²⁾	1.3%	0.7%	66 bps	11.1%	9.7%	136 bps
	Volume (Th HL)	356	411	(13.4)	645	763	(15.5)
	Net Sales	64,369	75,618	(14.9)	117,016	139,623	(16.2)
e	MSD&A/Net Sales	29.9%	25.8%	404 bps	30.6%	26.1%	450 bps
Wine	EBIT ⁽¹⁾	3,337	8,464	(60.6)	3,783	16,731	(77.4)
	EBITDA ⁽²⁾	6,543	11,788	(44.5)	10,039	23,258	(56.8)
	EBITDA margin ⁽²⁾	10.2%	15.6%	(542) bps	8.6%	16.7%	(808) bps

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(1) EBIT, also referred to as Adjusted Operating Result, is defined as Net Income before other gains (losses), net financial expense, equity and income of joint ventures, foreign currency exchange differences, result as per adjustment units and income taxes; (2) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation & Amortization) used in the Form 20-F.

Balance sheet: Stable financial ratios and stronger cash generation

Assets (mln CLP)		As of	Jun 30 th , 202	3 A	s of D	ec 31 st , 2022	Liabilities and Equity (mln CLP)	As of Jun 30 th	, 2023	As of Dec 31	st , 2022
Cash and cash equivale	ents		591,015		5	97,082	Financial debt	1,396,80	9	1,402,01	13
Other current assets			908,917		1,0	064,867	Other liabilities	630,270		757,09	7
Total current assets			1,499,932		1,0	661,948	Total liabilities	2,027,07	9	2,159,11	10
Property, plant and equi	pment		1,352,028		1,:	356,846	Net equity (shareholders)	1,297,04	5	1,315,02	26
Other non current asset	S		586,142		5	76,284	Minority interest	113,978		120,943	
Total non current asse	assets 1,938, ⁻		1,938,169		1,933,131		Total equity	1,411,02	3	1,435,96	69
Total assets		3,438,102			3,	595,079	Total liabilities and equity	3,438,10	2	3,595,079	
Financial ratios		As of	Jun 30 th , 202	3 A	s of D	ec 31 st , 2022	Cash generation (mln CLP)		As of 2023	⁻ Jun 30 th 2022	Δ
Net financial debt / EBIT	rda ⁽³⁾		2.16			2.25	Net cash inflows from operating	g activities	147,074	(1,357)	148,431
Total Financial debt / capitaliz	zation ⁽⁴⁾		0.50			0.49	Net cash (outflow) from investi	ng activities	(59,894)	4) (103,301) (43,-	
Credit ratings		Local			International		Net cash from operating and activities	investment	87,180	(104,658)	191,837
	Fitch		ICR	Fit	ch	S&P					
Shares	Level	1	Level 1	-		-					
Bonds	AA+		AA+	A	-	BBB					

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(1) Financial covenant as EBITDA / Financial Cost (trailing 12 months); (2) Financial covenant as Net financial debt / Total Equity (excluding dividend provision); (3) EBITDA is equivalent to ORBDA (Adjusted Operating Result Before Depreciation and Amortization) used in the 20-F form; (4) Capitalization refers to financial debt plus total equity including minority interest.









