### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 20-F

_	REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES
	EXCHANGE ACT OF 1934

<u>X</u>	ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
	EXCHANGE ACT OF 1934

For the fiscal year ended	December 31	<u>, 2006</u>	
TRANSITION REPORT PURSEXCHANGE ACT OF 1934	SUANT TO SECTION 13	3 OR 15 (d) OF THE SEC	URITIES
For the transition period from Commission file number	to <u>0-2048</u>	<u>66</u>	
9	COMPAÑIA CERVECEI (Exact name of Registrant as UNITED BREWERIES (Translation of Registrant's	s specified in its charter)  COMPANY, INC.	
<u>Vita</u>	Republic of (Jurisdiction of incorporat cura 2670, Twenty-Thiro (Address of principal e	tion or organization) d Floor, Santiago, Chile	
Securities registe	ered or to be registered	pursuant to section 12(b)	of the Act.
Title of each cla  American Deposi Representing Co Common Stock,  * Not for trading, but only in are evidenced by American De	itary Shares mmon Stock without par value connection with the regis	Name of each exchangent on which registered New York Stock Exchangent New York Stock Exchangent Stration of American Deposits 1985	ge*
Securities registered or to b	e registered pursuant	cable pursuant to Section 15	
Indicate the number of outs stock as of the close of the pe Common sto		ual report.	capital or common 502,872
Indicate by check mark if the re	egistrant is a well-known Securities A YES NC	Act.	ned in Rule 405 of the
If this report is an annual or transreports pursuant to		check mark if the registra ne Securities Exchange A	
	YESNC	DX_	

13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  YES_X_NO
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):
Large accelerated filer X Accelerated filer Non-accelerated filer
Indicate by check mark which financial statement item the registrant has elected to follow.  ITEM 17 ITEM 18_X
If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined Rule 12b-2 of the Exchange Act).
YESNOX_

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### Introduction

In this annual report on Form 20-F, all references to the "we", "us" or "CCU" are to Compañía Cervecerías Unidas S.A., an open stock corporation (*sociedad anónima*) organized under the laws of the Republic of Chile, and its consolidated subsidiaries. Chile is divided into regions, each of which is known by its roman number (e.g. "Region XI"). Our fiscal year ends on December 31st. Unless otherwise specified, all references to "U.S. dollars", "dollars", or "US\$" are to United States dollars, and references to "Chilean pesos", "pesos" or "Ch\$" are to Chilean pesos. We publish our financial statements in Chilean pesos, which are adjusted to reflect changes in purchasing power due to inflation and/or changes in exchange rates. Unless otherwise specified, financial data regarding us is presented in this annual report in constant Chilean pesos of December 31, 2006 purchasing power. See the notes to our consolidated financial statements included in pages F-9 through F-73 of this annual report. We use the metric system of weights and measures in calculating our operating and other data. The United States equivalent units of the most common metric units used by us are as shown below:

```
1 liter = 0.2642 gallons.....
                               1 liter = 0.008522 US beer barrels.....
                                ...... 1 US beer barrel = 117.34 liters
1 liter = 0.1761 soft drinks unit cases (8 oz cans)
                                1 soft drinks unit case (8 oz cans) = 5.6775 liters
1 liter = 0.1174 beer unit cases (12 oz cans).
                               ...... 1 beer unit case (12 oz cans) = 8.5163 liters
1 hectoliter = 100 liters.....
                                1 US beer barrel = 31 gallons .....
1 hectare = 2.4710 acres .....
                                1 mile = 1.6093 kilometers .....
```

This annual report contains various estimates made by us of market share data and related sales volume information. These estimates are based on statistics published or made available by A.C. Nielsen Chile S.A., or Nielsen, in the case of beer, soft drinks, mineral water, wine and pisco sales in Chile; the Cámara de la Industria Cervecera Argentina (Argentine Beer Industry Chamber, or CICA) in the case of beer sales in Argentina; the Asociación Nacional de Bebidas Refrescantes (National Association of Soft Drinks, or ANBER) in the case of soft drinks and mineral water; the Servicio Agrícola Ganadero (Agricultural and Livestock Service, or SAG) in the case of wine sales in Chile; and the Asociación de Viñas de Chile, A.G. (the Wineries of Chile Association) in the case of Chilean wine exports. We believe that, due to the methodologies used, the statistics provided by these sources in some cases do not accurately reflect our market share or industry sales volumes. For example, the Nielsen sampling frame includes only the metropolitan areas of Chile and not the rural areas of the country, where we believe our beer market share is higher than in the metropolitan areas, due to our distribution system. Likewise, the sales of one of our Argentine competitors are not reflected in CICA's statistics because this company is not a member of CICA. Similarly, data regarding the size of the Chilean soft drink and mineral water markets and market shares do not coincide with publicly available information of our sales volume and our competitors. As a consequence, we have revised the share estimates from the sources identified above for Chilean and Argentine beer sales and soft drink and mineral water sales to reflect what we believe is a more accurate measure of market shares, taking into account:

- reports published by the Instituto Nacional de Estadísticas (the Chilean National Institute of Statistics, or the INE).
- our internal sales data,
- sales information filed publicly by our competitors, and
- import and export reports made available by Chilean and Argentine customs authorities.

However, our revised estimates have not been confirmed by independent sources. Certain amounts, including percentage amounts, which appear in this annual report have been rounded and may not sum exactly to the totals shown.

### **Forward Looking Statements**

This annual report contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, which we refer to as the Securities Act, and Section 21E of the Securities and Exchange Act of 1934, which we refer to as the Exchange Act. These statements relate to analyses and other information, which are based on forecasts of future results and estimates of amounts not yet determinable. They also relate to our future prospects, development and business strategies.

These forward-looking statements are identified by the use of terms and phrases such as "anticipate", "believes", "could", "expects", "intends", "may", "plans", "predicts", "projects", "will" and similar terms and phrases. We caution you that actual results could differ materially from those expected by us, depending on the outcome of certain factors, including, without limitation:

- our success in implementing our investment and capital expenditure program;
- the nature and extent of future competition in our principal marketing areas;
- political and economic developments in Chile, Argentina and other countries where we currently conduct business or may conduct business in the future, including other Latin American countries; and
- other factors discussed under "Risk factors", "Our business" and "Management's discussion and analysis of financial condition and results of operations".

You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this annual report. We undertake no obligation to release publicly the result of any revisions to these forward-looking statements which may be made to reflect events or circumstances after the date of this annual report, including, without limitation, changes in our business strategy or planned capital expenditures, or to reflect the occurrence of unanticipated events.

### **PARTI**

### ITEM 1: Identity of Directors, Senior Management and Advisers

Not applicable

### **ITEM 2: Offer Statistics and Expected Timetable**

Not applicable

**ITEM 3: Key Information** 

### **Selected Financial Data**

The following table presents selected consolidated financial data as of December 31, 2005 and 2006, and for each of the years ended December 31, 2004, 2005 and 2006, which has been derived from our consolidated financial statements included elsewhere in this annual report. Selected consolidated financial data as of December 31, 2002, 2003 and 2004, and for the two years ended December 31, 2002 and 2003 has been derived from our consolidated financial statements not included in this annual report. The financial data set forth below should be read in conjunction with the consolidated financial statements and related notes and "Item 5: Operating and Financial Review and Prospects" included elsewhere in this annual report.

The financial information as of and for the years ended December 31, 2002, 2003, 2004, 2005 and 2006 shown below is presented in constant Chilean pesos of December 31, 2006:

	Year ended December 31,				
	<u>2002</u>	2003	<u>2004</u>	2005	<u>2006</u>
		(millions	of constant Ch	ı\$) (1)	
Income Statement Data:					
Chilean GAAP:					
Total revenues	Ch\$378,765	Ch\$416,402	Ch\$444,832	Ch\$502,380	Ch\$545,797
Operating income	41,354	49,724	62,098	67,866	79,692
Interest expense	(4,194)	(6,138)	(6,272)	(7,568)	(7,613)
Other income	6,886	26,552	4,624	3,316	7,820
Income tax	(8,143)	(5,396)	(6,239)	(9,306)	(14,235)
Net income	24,162	58,642	48,016	49,189	55,833
Net earnings per share	75.9	184.1	150.8	154.4	175.3
Net earnings per ADS (2)	379.3	920.6	753.8	772.2	876.5
Dividends per share (3)	64.60	614.26	89.80	97.37	112.62
Dividends per ADS in US\$ (2) (3)	0.46	4.47	0.78	0.94	1.06
Weighted average shares					
Outstanding (000s)	318,503	318,503	318,503	318,503	318,503
U.S. GAAP:					
Total revenues	Ch\$378,765	Ch\$416,402	Ch\$444,832	Ch\$502,380	Ch\$545,797
Operating income	32,219	44,805	54,282	63,796	68,160
Net income	21,178	59,858	48,017	50,618	52,942
Basic and diluted earnings per share	66.5	187.9	150.8	158.9	166.2
Basic and diluted earnings per ADS (2)	332.5	939.7	753.8	794.6	831.1
Balance Sheet Data:					
Chilean GAAP:					
Total assets	Ch\$714,104	Ch\$625,836	Ch\$626,446	Ch\$656,782	Ch\$702,407
Long-term liabilities	60,103	150,647	133,506	178,541	164,490
Total debt (4)	78,185	151,760	143,485	149,771	146,551
Total stockholders' equity	474,684	302,244	319,552	325,730	349,228
Capital stock	184,169	184,288	184,288	184,288	184,288
U.S. GAAP:					
Total assets	Ch\$718,283	Ch\$631,042	Ch\$630,981	Ch\$664,155	Ch\$712,119
Long-term liabilities	63,421	154,157	138,138	183,818	175,736
Total debt (4)	78,185	151,760	151,294	157,762	154,708
Total stockholders' equity	475,545	298,432	314,146	323,479	344,504
Capital stock	184,169	184,288	184,288	184,288	184,288
Other Data:					
Sales volume (in millions of liters):					
Beer (Chile)	350.2	371.8	380.7	417.0	470.8
Beer (Argentina)	160.4	190.4	210.1	226.9	244.4
Soft drinks, nectars and mineral water (5)	413.7	428.6	442.4	474.2	518.3
Wine (6)	96.6	95.8	95.1	92.5	86.3
Pisco (7)	0.0	3.2	7.0	20.3	20.5
Change in consumer price index applicable for					
the restatement of financial statements (8)	3.0%	1.0%	2.5%	3.6%	2.1%

<sup>(1)</sup> Except shares outstanding, net earnings per share and per ADS, sales volume and inflation data.

<sup>(2)</sup> Per ADS amounts are determined by multiplying per share amounts by 5, as one ADS is equal to 5 shares of Common Stock.

<sup>(3)</sup> Dividends per share are expressed in pesos corresponding to payment dates and dividend per ADS are expressed in US\$ based on the conversion rate on the day of payment.

<sup>(4)</sup> Includes short-term and long-term financial debt.

<sup>(5)</sup> Includes sales of soft drinks, nectars and mineral water in Chile.

<sup>(6)</sup> Includes sales of wine in Chile and Argentina.

<sup>(7)</sup> Since the year 2005, includes operations of Compañía Pisquera de Chile S.A., established in March 2005

<sup>(8)</sup> Based on the consumer price index of the INE for the twelve-month period ended November 30 of each indicated year. Accordingly, figures presented here may vary from other published inflation figures for given periods, which are generally calculated for the actual calendar period indicated.

**Exchange Rates.** Prior to 1989, Chilean law permitted the purchase and sale of foreign currency only in those cases explicitly authorized by the Central Bank of Chile. The Central Bank Act, which was enacted in 1989, liberalized the rules that govern the ability to buy and sell foreign currency. The Central Bank Act now empowers the Central Bank of Chile to determine that certain purchases and sales of foreign currency specified by law must be carried out in the formal exchange market. The formal exchange market is formed by banks and other entities authorized by the Central Bank. All payments and distributions made to our holders of ADSs must be transacted in the formal exchange market.

In order to keep fluctuations in the average exchange rate within certain limits, the Central Bank of Chile has in the past intervened by buying or selling foreign currency on the formal exchange market. In September 1999, the Central Bank of Chile decided to suspend its formal commitment to intervene in the exchange market to maintain the limits on a certain band, and decided to intervene in the market only under extraordinary circumstances, which will be informed in advance. The Central Bank of Chile also committed itself to provide periodic information about the levels of its international reserves.

The observed exchange rate is the average exchange rate at which commercial banks conduct authorized transactions on a given date in Chile, as certified by the Central Bank of Chile. The Central Bank of Chile generally carries out its transactions at the spot market rate. Authorized transactions by banks are now generally conducted at the spot market rate.

Purchases and sales of foreign exchange effected outside the formal exchange market are carried out in the *Mercado Cambiario Informal* (the informal exchange market). The informal exchange market reflects the supply and demand for foreign currency. There are no limits imposed on the extent to which the rate of exchange in the informal exchange market can fluctuate above or below the observed exchange rate. On June 22, 2007, the average exchange rate in the informal exchange market was Ch\$526.75 per U.S. dollar and the U.S. dollar observed exchange rate was Ch\$526.05 per U.S. dollar.

The following table sets forth the low, high, average and period-end observed exchange rates for U.S. dollars for each of the indicated periods starting in 2002 as reported by the Central Bank of Chile. The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

### Daily Observed Exchange Rate (1) (Ch\$ per US\$)

	Low (2)	High (2)	Average (3)	Period-end
2002	641.75	756.56	689.21	718.61
2003	593.10	758.21	690.90	593.80
2004	557.40	649.45	609.41	557.40
2005	509.70	592.75	559.68	512.50
2006	511.44	549.63	530.34	532.39
December 2006	524.78	534.43	527.83	532.39
January 2007	534.42	545.18	541.06	544.49
February 2007	535.29	548.67	542.05	540.07
March 2007	535.14	541.95	537.68	535.14
April 2007	525.96	539.69	531.64	525.96
May 2007	517.64	527.52	521.98	525.10
(June 2007, through June 22)	524.10	529.32	526.46	526.05

Source: Central Bank of Chile

<sup>(1)</sup> Historical pesos.

<sup>(2)</sup> Rates shown are the actual low and high, on a day-by-day basis for each period.

<sup>(3)</sup> The average of monthly average rates during the period reported.

### **Capitalization and Indebtedness**

Not applicable

### Reasons for the Offer and Use of Proceeds

Not applicable

### **Risk Factors**

#### **RISKS RELATING TO CHILE**

## We are substantially dependent on economic conditions in Chile, which may adversely impact our results of operations and financial condition.

We are predominantly engaged in business in Chile and 88.5% of our revenues in 2006 were generated from our Chilean operations, of which 89.7% came from the domestic market and 10.3% from exports. Thus, our results of operations and financial condition are to a large extent dependent on the overall level of economic activity in Chile. The Chilean economy experienced an average yearly growth of only 3.7% between 1998 and 2006. Historically, slower economic growth in Chile has negatively affected demand for our products and adversely affected our profitability. Chile's recent economic performance may change, and therefore should not be extrapolated into the future.

## Our financial statements are reported and our dividends are declared, based on Chilean GAAP, which generally differs from U.S. GAAP.

There are important differences between Chilean accounting and reporting standards and U.S. standards. As a result, Chilean financial statements and reported earnings generally differ from those reported based on U.S. accounting and reporting standards. See Note 24 to our consolidated financial statements for a description of the principal differences between Chilean GAAP and U.S. GAAP as they relate to us and reconciliation to U.S. GAAP of our net income and total shareholders' equity.

# The relative liquidity and volatility of Chilean securities markets may increase the volatility of the price of our ADSs and adversely impact a holder's ability to sell any shares of our common stock withdrawn from our ADR facility.

The Chilean securities markets are substantially smaller, less liquid and more volatile than major securities markets in the United States. For example, the Santiago Stock Exchange, which is Chile's main stock exchange, had a market capitalization of approximately US\$174 billion as of December 31, 2006 while as of December 31, 2006, The New York Stock Exchange had a market capitalization of approximately US\$15.5 trillion and the NASDAQ National Market had a capitalization of approximately US\$3.9 trillion. In addition, the Chilean securities markets may be materially affected by developments in other emerging markets, particularly other countries in Latin America.

The lower liquidity and greater volatility of the Chilean markets compared to markets in the United States could increase the price volatility of the ADSs and may impair a holder's ability to sell shares of our common stock withdrawn from the ADR facility in the Chilean market in the amount and at the price and time the holder wishes to do so. See "Item 9: The Offer and Listing".

## Chilean economic policies, currency fluctuations, exchange controls and currency devaluations may adversely affect the price of our ADSs.

The Chilean government's economic policies and any future changes in the value of the Chilean peso against the U.S. dollar could adversely affect the dollar value of our ADSs and the return on any investment in our ADSs. The Chilean peso has been subject to large nominal devaluations in the past and may be subject to significant fluctuations in the future. For example, in the period from December 31, 2000 to December 31, 2002, the value of the Chilean peso relative to the U.S. dollar declined 25.3% in nominal terms, or an average of 11.9% per year, based on the observed exchange rate for U.S. dollars on those dates. On the other hand, the average value of the Chilean peso relative to the U.S. dollar increased 35.0% in nominal terms between 2002 and 2006, or an average of 8.1% per year. See "Exchange Rates".

Chilean trading in the shares of our common stock underlying our ADSs is conducted in Chilean pesos. Cash distributions received by the depositary for the shares of our common stock underlying our ADSs will be received in Chilean pesos. The depositary will convert any Chilean pesos received by it to U.S. dollars at the then-prevailing exchange rate for the purpose of making dividend and other distribution payments for the ADSs. If the value of the Chilean peso falls relative to the U.S. dollar, the value of our ADSs and any distributions to holders of our ADSs receive from the depositary could be adversely affected. See "Item 8: Financial Information – Dividend Policy and Dividends".

## We are subject to different corporate disclosure and accounting standards than U.S. companies.

Although the securities laws of Chile which govern open stock corporations or publicly listed companies such as us have as a principal objective promoting disclosure of all material corporate information to the public, Chilean disclosure requirements differ from those in the United States in certain important respects. In addition, although Chilean law imposes restrictions on insider trading and price manipulation, the Chilean securities market is not as highly regulated and supervised as the U.S. securities market. We have been subject to the periodic reporting requirements of the Exchange Act since our initial public offering of ADSs in September 1992.

#### **RISKS RELATING TO ARGENTINA**

We have significant operations in Argentina and the recent prolonged recession and economic crisis in Argentina between 1999 and 2002 adversely affected our results of operations. In addition to our operations in Chile, we maintain substantial assets in Argentina and derive significant revenue from our operations in Argentina. In 2006, we derived Ch\$62,982 million, or 11.5%, of our revenues from our Argentinean operations, and, as of December 31, 2006, Ch\$107,509 million, or 15.3%, of our assets were located in Argentina. In recent years, Argentina has suffered a prolonged recession, which culminated in an economic crisis, with negative growth rates of -3.4% in 1999, -0.8% in 2000, -4.4% in 2001 and -10.9% in 2002. Although the economic situation in Argentina has improved in the last years – GDP grew 8.8%, 9.0%, 9.2% and 8.5% in 2003, 2004, 2005 and 2006, respectively – it could continue to materially and adversely affect our Argentine operations. See "Item 5: Operating and Financial Review and Prospects – Trend Information".

The Argentine peso devaluation in 2002 resulted in a loss of Ch\$3,239 million for the year 2002 and our subsidiary, Finca La Celia, reported a loss due to the devaluation in 2002 of Ch\$1,079 million. Additionally, according to accounting pronouncements regulating the conversion of Argentine financial statements to Chilean GAAP, fixed assets and their depreciation are considered in historical dollars. As a result, a devaluation of the Argentine peso adversely affects our operating results, as our revenues from our Argentine operations are impacted by the devaluation of the Argentine peso. In spite of the appreciation of the Argentine peso against the U.S. dollar in recent years, we cannot predict whether the Argentine economy will continue to recover or will face a recession, and if there is a recession whether it will affect our operations in Argentina.

## Argentina's legal regime and economy are susceptible to changes that could adversely affect our Argentinean operations.

The measures taken by the Argentine government to address the Argentine economic crisis, which began in 1998, severely affected the Argentine financial system's stability and have had a materially negative impact on its reputation. From December 2001 through December 2003, the consumer price index, the wholesale price index and the *Coeficiente de Estabilización de Referencia*, or CER, exhibited annual cumulative increases of 44.6%, 115.1% and 45.7%, respectively. If Argentina were to experience a new fiscal and economic crisis, the Argentinean government could implement economic and political reforms, which could adversely impact our business. The unpredictability, timing and scope of possible measures enacted by the Argentine government, including expropriations, higher taxes and exchange control measures, could adversely affect our Argentinean operations and our future results of operations.

#### **RISKS RELATING TO OUR BUSINESS**

## Fluctuations in the cost of our raw materials may adversely impact our profitability if we are unable to pass those costs along to our customers.

We purchase malt, rice and hops for beer, sugar for soft drinks and grapes for wine from local producers or through purchases in the international market. The prices of those commodities have experienced significant fluctuations over time and are determined by the global supply and demand for those commodities as well as other factors, such as fluctuations in exchange rates, over which we have no control.

Although we historically have been able to increase our selling prices in response to increases in raw material costs and thus have not sought to hedge our exposure to increases in raw material prices, we cannot assure you that our ability to recover increases in the cost of raw materials will continue in the future. If we are unable to increase our selling prices in response to increases in raw material costs, any increase may adversely affect our profitability.

# We are controlled by one majority shareholder, whose interests may differ from those of holders of our ADSs and this shareholder may take actions which adversely affect the value of a holder's ADSs or common stock.

As of May 31, 2007, Inversiones y Rentas S.A., or IRSA, a Chilean closed corporation, owned directly and indirectly, 66.1% of our shares of common stock. Accordingly, IRSA has the power to control the election of most members of our board of directors and its interests may differ from those of the holders of our ADSs. IRSA also has a significant influence in determining the outcome of any corporate transaction or other matters submitted to our shareholders for approval, including mergers, consolidations, the sale of all or substantially all of our assets and going-private transactions. In addition, actions by IRSA with respect to the disposition of the shares of common stock that it owns, or the perception that such actions may occur, may adversely affect the trading prices of our ADSs or common stock.

Competition in the Chilean beer market may erode our market share and lower our profitability. In 2006, our market share of the Chilean beer market by volume was approximately 86%. Our largest competitor in the Chilean beer market by volume is Cervecería Chile S.A., or Cervecería Chile, a subsidiary of Quilmes Industrial S.A., or Quilmes, the largest Argentine brewer and, which is a subsidiary of Companhia de Bebidas das Américas, or AmBev, since January 2007. We estimate that Cervecería Chile increased by two points its market share by volume in Chile to approximately 13% in 2006, through more aggressive commercial activities and the launch, in September 2005, of Brahma which is locally produced. In the past, Cervecería Chile has engaged in aggressive price discounting. If Cervecería Chile were to engage in aggressive price discounting in the future, there can be no assurance, given the current environment, that any such discounting or other competitive activities will not have a material adverse impact on our profitability.

Additionally, if business conditions in the beer market continue to be relatively favorable in Chile, other enterprises may attempt to enter the Chilean beer market either by producing beer locally or through imports. We expect that additional competitors could erode our market share or lead to price discounting.

## Our beer brands in Chile may face increased competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks.

Historically, beer consumption in Chile has been influenced by changes in domestic wine prices. Increases in domestic wine prices have tended to lead to increases in beer consumption, while reductions in wine prices have tended to reduce or slow the growth of beer consumption. During 2006 and 2007, grape prices decreased, affecting wine prices during the second half of 2006 and the beginning of 2007. Similarly, over the past few years, the price of soft drinks has decreased relative to the price of beer due to lower packaging costs, the introduction of larger packaging formats and the launch of low-price brands, which we believe have affected the growth in beer consumption. As a result of our lower market share in the Chilean wine and soft drinks markets as compared to the Chilean beer market, if beverage consumers were to shift their consumption from beer to either wine or soft drinks, we expect that it would adversely affect our profitability.

## Quilmes dominates the beer market in Argentina and we may not be able to maintain our current market share.

In Argentina, we face competition from Quilmes, Cervecería Argentina S.A. Isenbeck, a subsidiary of Warsteiner Brauerei Hans Cramer GmbH & Co., or Warsteiner, and Cervecería Estrella de Galicia S.A., or Galicia. In 2006, we estimate that Quilmes had a market share of 78%, Warsteiner had a market share of 6% and Galicia had a market share of less than 1%. We estimate that our year-end market share of the Argentine beer market was 16% in 2006. As a result of its dominant position in Argentina, Quilmes' large size enables it to benefit from economies of scale in the production and distribution of beer throughout Argentina. Therefore, we can make no assurances that we will be able to grow or maintain our current market share of the Argentine beer market.

### Consolidation in the beer industry may impact our market share.

In January 2007, AmBev assumed control of Quilmes. Additionally, on March 2004, AmBev and Interbrew announced an agreement to merge, creating the world's largest brewer under the name InBev. This deal was completed in August 2004. In Chile, Quilmes sells its beer through Cervecería Chile, which had a market share of approximately 13% in 2006, and in Argentina, AmBev sells its beer through Quilmes, which had a market share of approximately 78% in 2006.

In July 2005, SABMiller plc. announced the agreement to buy Bavaria S.A., a Colombian brewer with operations in Colombia, Peru, Ecuador and Panama, forming the second largest brewer in the world. Consolidation in the beer industry has resulted in larger and more competitive participants, which could change the current market conditions under which we operate.

#### Possible entrance of new players into the Argentine beer market.

The AmBev-Quilmes transaction was approved by the Argentine antitrust authorities on January 13, 2003, subject to the condition that AmBev and Quilmes divest themselves of certain brands and the AmBev plant in Luján, near Buenos Aires, to a company currently not present in the Argentine beer market. On February 14, 2003, through our subsidiary CICSA, we filed a complaint before the Argentine federal courts in order to be eligible to participate in the acquisition of these assets. In February 2006, the Argentinean Supreme Court of Justice ruled against our complaint. In December 2006, the Argentine authorities approved the sale of those assets to a local investor, ICSA. Additionally, there has been some information in the press about the sale of Warsteiner and the intention of the Mexican brewer FEMSA to enter the Argentine beer market.

### Restrictions in the gas supply from Argentina have increased our energy costs.

Since 2005, the Argentine government has restricted gas exports to Chile due to supply problems in that country. This has increased the cost of operating our beer production plants in Chile and Argentina, as well as our soft drinks plants in Chile. Additionally, these restrictions have increased electrical power costs related to these same gas restrictions. We do not need additional investments because our boilers can work with gas or with alternative fuels, such as diesel oil. Considering current energy prices, we estimate that the cost increase at a consolidated level should be approximately Ch\$2,200 million for 2007.

### We depend upon the renewal of certain license agreements to maintain our current operations.

Most of our license agreements include certain conditions that must be met during their term, as well as provisions for their renewal at expiry date. We can make no assurances that such conditions will be fulfilled, and therefore that the agreements will be renewed, expire at end of term or undergo early termination. Termination of, or failure to renew our existing license agreements could have an adverse impact on our operations.

#### Increase in negotiation power of same clients.

In recent years, the Chilean supermarket industry has gone through a consolidation process, increasing the importance and purchasing power of a few supermarket chains. The importance of supermarkets is disclosed in each one of our business segments.

### Dependence on a unique supplier for some important raw materials.

In the case of glass bottles, both in Chile and Argentina, we purchase most of our bottles from a unique local supplier. In case of some problem with one of these suppliers we will need to use suppliers outside each country.

## The supply, production and logistics chain is key to the timely supply of our products to consumer centers.

An interruption or a significant failure in this chain may negatively affect the Company's results, if the failure is not quickly resolved. An interruption could be caused by many different causes, many of which are beyond our control.

#### Possible restrictions on the sale and promotion of alcoholic beverages in Chile.

Senators and congressmen from different political parties have submitted to Congress proposed bills to restrict the consumption, sale and promotion of alcoholic beverages. The main modifications proposed in these bills are the incorporation of warnings on product labels of the possible dangers of excessive alcohol consumption on human health, similar to those required in USA, restrictions on television advertising and a prohibition of alcoholic beverages at sports, cultural or related events. If the proposed bills are passed, this could affect alcoholic beverage consumption and, as a consequence, could negatively affect our further business development.

#### Chilean peso fluctuations may affect our profitability.

Because we purchase some of our supplies at prices set at U.S. dollars and export wine in U.S. dollars, we are exposed to foreign exchange risks that may adversely affect our financial condition and results of operations. Therefore, any future changes in the value of the Chilean peso against the U.S. dollar would affect the revenues of our wine export business as well as the cost of several of our raw materials, especially in the beer and soft drink business where raw materials are purchased in U.S. dollars.

#### **RISKS RELATING TO OUR ADSs**

## The price of our ADSs and the U.S. dollar value of any dividends will be affected by fluctuations in exchange conditions.

Our ADSs trade in U.S. dollars. Fluctuations in the exchange rate between Chilean and Argentine currencies and the U.S. dollar are likely to affect the market price of our ADSs. For example, since our financial statements are reported in Chilean pesos, a decline in the value of the Chilean peso against the dollar would reduce our earnings as reported in U.S. dollars. Any dividend we may pay in the future would be denominated in Chilean pesos. A decline in the value of the Chilean peso against the U.S. dollar would reduce the U.S. dollar equivalent of any such dividend. Additionally, in the event of a dividend or other distribution, if exchange rates fluctuate during any period of time when the ADS depositary cannot convert a foreign currency into dollars, a holder of our ADSs may lose some of the value of the distribution. Also, since dividends in Chile are subject to withholding taxes, which we retain until the following year when the exact amount to be paid is determined, if part of the retained amount is refunded to the shareholders, the amount received by holders of our ADSs would be subject to exchange rate fluctuations between the two dates.

## Holder of ADSs may be subject to certain risks due to the fact that holders of our ADSs do not hold shares of our common stock directly.

In order to vote at shareholders' meetings, if a holder is not registered on the books of the ADS depositary, the holder of our ADSs is required to transfer its ADSs for a certain number of days before a shareholders' meeting into a blocked account established for that purpose by the ADS depositary. Any ADS transferred to this blocked account will not be available for transfer during that time. If a holder of our ADSs is registered on the books of the ADS depositary, it must give instructions to the ADS depositary not to transfer its ADSs during this period before the shareholders' meeting. A holder of our ADSs must therefore receive voting materials from the ADS depositary sufficiently in advance in order to make these transfers or give these instructions. There can be no guarantee that a holder of our ADSs will receive voting materials in time to instruct the ADS depositary how to vote. It is possible that a holder of our ADSs will not have the opportunity to exercise a right to vote at all. Additionally, a holder of our ADSs may not receive copies of all reports from us or the ADS depositary. A holder of our ADSs may have to go to the ADS depositary's offices to inspect any reports issued.

Controls on foreign investment and repatriation of investments in Chile may adversely impact a holder of our ADSs ability to obtain and dispose of the shares of our common stock underlying its ADRs.

Equity investments in Chile by persons who are not Chilean residents are generally subject to exchange control regulations that restrict the repatriation of investments and earnings from Chile. Our ADSs are subject to an ADR foreign investment contract among us, the depositary and the Central Bank of Chile which is intended to grant holders of our ADSs and the depositary access to Chile's formal exchange market. See "Exchange Rates". Pursuant to current Chilean law, our ADR foreign investment contract may not be amended unilaterally by the Central Bank of Chile. However, we cannot make any assurances that additional Chilean restrictions applicable to holders of our ADSs, the disposition of underlying shares of our common stock or the repatriation of the proceeds from the disposition of the underlying common stock could not be imposed in the future, nor can we assess the duration or impact of the restrictions if imposed. If for any reason, including changes to our ADR foreign investment contract or Chilean law, the depositary is unable to convert Chilean pesos to U.S. dollars, investors would receive dividends or other distributions in Chilean pesos. Transferees of shares of our common stock withdrawn from the ADR facility will not be entitled to access to the formal exchange market unless the withdrawn shares are redeposited with the depositary. See "Item 10: Additional Information – Exchange Controls in Chile".

A holder of our ADSs' right to force us to purchase its underlying shares of our common stock pursuant to Chilean corporate law upon the occurrence of certain events may be limited. In accordance with Chilean laws and regulations, any shareholder that votes against certain corporate actions or does not attend the meeting at which certain corporate actions are approved and communicates to the corporation its dissent in writing within the term established by law, may exercise a withdrawal right, tender its shares to the company and receive cash compensation for its shares, provided that the shareholder exercises its rights within the prescribed time periods. See "Item 10: Additional Information – Memorandum and Articles of Association – Rights, preferences and restrictions regarding shares". In our case, the actions triggering a right of withdrawal include the approval of:

- our transformation into a different type of legal entity;
- our merger with and/or into another company;
- the transfer of 50% or more of our corporate assets, whether or not liabilities are also transferred, or the proposal or amendment of any business plan that contemplates the transfer of assets exceeding said percentage;
- the granting of real or personal guarantees to secure third party obligations exceeding 50% of the corporate assets;
- the creation of preferences for a series of shares or the increase or reduction in the already existing ones. In this case, only dissenting shareholders of the affected series shall have the right to withdraw:
- curing certain formal defects in our charter which otherwise would render it null and void or any modification of our by-laws that grant this right; and
- other cases provided for by statute or in our bylaws, if any.

Because of the absence of legal precedent as to whether a shareholder that has voted both for and against a proposal, such as the depositary of our ADSs, may exercise withdrawal rights with respect to those shares voted against the proposal, there is doubt as to whether a holder of ADSs will be able to exercise withdrawal rights either directly or through the depositary for the shares of our common stock represented by its ADSs. Accordingly, for a holder of our ADSs to exercise its appraisal rights, it may be required to surrender its ADRs, withdraw the shares of our common stock represented by its ADSs, and vote the shares against the proposal.

Preemptive rights to purchase additional shares of our common stock may be unavailable to holders of our ADSs in certain circumstances and, as a result, their ownership interest in us may be diluted.

The Chilean Corporations Act requires us, whenever we issue new shares for cash, to grant preemptive rights to all holders of shares of our common stock, including shares of our common stock represented by ADSs, giving those holders the right to purchase a sufficient number of shares to

maintain their existing ownership percentage. We may not be able to offer shares to holders of our ADSs pursuant to preemptive rights granted to our shareholders in connection with any future issuance of shares unless a registration statement under the Securities Act is effective with respect to those rights and shares, or an exemption from the registration requirements of the Securities Act is available.

We intend to evaluate at the time of any future offerings of shares of our common stock the costs and potential liabilities associated with any registration statement as well as the indirect benefits to us of enabling U.S. owners of our ADSs to exercise preemptive rights and any other factors that we consider appropriate at the time, and then make a decision as to whether to file such a registration statement. We cannot make any assurances that any registration statement would be filed.

To the extent a holder of our ADSs is unable to exercise its preemptive rights because a registration statement has not been filed, the depositary will attempt to sell the holder's preemptive rights and distribute the net proceeds of the sale, net of the depositary's fees and expenses, to the holder. provided that a secondary market for those rights exists and a premium can be recognized over the cost of the sale. A secondary market for the sale of preemptive rights can be expected to develop if the subscription price of the shares of our common stock upon exercise of the rights is below the prevailing market price of the shares of our common stock. In addition, Chilean income tax laws provide a tax deduction to an individual resident taxpayer in an amount equal to a percentage of the individuals' investment in newly issued shares. Nonetheless, we cannot make any assurances that a secondary market in preemptive rights will develop in connection with any future issuance of shares of our common stock or that if a market develops, a premium can be recognized on their sale. Amounts received in exchange for the sale or assignment of preemptive rights relating to shares of our common stock will be taxable in Chile and the United States. See "Item 10: Additional Information - Taxation -Chilean Tax Considerations - Capital Gains" and "- United States Tax Considerations - Capital Gains". If the rights cannot be sold, they will expire and a holder of our ADSs will not realize any value from the grant of the preemptive rights. In either case, equity interest in us will be diluted proportionately.

### **ITEM 4: Information on the Company**

### <u>History and Development of the Company</u>

Our current legal and commercial name is Compañía Cervecerías Unidas S.A. We were incorporated in the Republic of Chile in 1902 as an open stock corporation, following the merger of two existing breweries, one of which had its origins back in 1850, when Mr. Joaquín Plagemann founded one of the first breweries in Chile in the port of Valparaíso. By 1916, we owned and operated the largest brewing facilities in Chile. Our operations have also included the production and marketing of soft drinks since the begining of the last century, the bottling and selling of mineral water products since 1960, the production and marketing of wine since 1994, the production and marketing of beer in Argentina since 1995, the production and marketing of pisco since 2003 and the production and marketing of confectionery products since 2004.

We are subject to a full range of governmental regulation and supervision generally applicable to companies engaged in business in Chile and Argentina. These regulations include labor laws, social security laws, public health, consumer protection and environmental laws, securities laws, and anti-trust laws. In addition, regulations exist to ensure healthy and safe conditions in facilities for the production and distribution of beverages and confectionery products.

Our principal executive offices are located at Vitacura 2670, Santiago, Chile. Our telephone number in Santiago is (56-2) 427-3000, the fax number is (56-2) 427-3333 and the website is www.ccu-sa.com. Our authorized representative in the United States is Puglisi & Associates, located at 850 Library Avenue, Suite 204, Newark, Delaware 19715, USA, telephone number (302) 738-6680 and fax number (302) 738-7210.

In 1986, IRSA, our current main shareholder, acquired its controlling interest in us through purchases of common stock at an auction conducted by a receiver who had assumed control of us following the economic crisis in Chile in the early 80's, which resulted in our inability to meet our obligations to our creditors. IRSA, at that time, was a joint venture between Quiñenco S.A. and the Schörghuber Group from Germany through its wholly owed subsidiary Finance Holding International B.V., or FHI of the Netherlands.

To our knowledge, none of our common stock is currently owned by governmental entities. Our common stock is listed and traded on the principal Chilean stock exchanges. See "Item 7: Major shareholders and Related Party Transactions".

In September 1992, we issued 4,520,582 ADSs, each representing five shares of our common stock, in an international American Depositary Receipt, or ADR, offering. The underlying ADSs were listed and traded on the National Association of Securities Dealers Automated Quotation National Market System, or NASDAQ, until March 25,1999. Since that date, the ADSs have been listed and traded on the New York Stock Exchange.

In 1994, we diversified our operations both in the domestic and international markets. In that year, we purchased a 48.4% interest in the Chilean wine producer Viña San Pedro S.A., or VSP. As of December 31, 2006, that interest amounted to 60.2%. In November 1994, we and Buenos Aires Embotelladora S.A., or BAESA, (the PepsiCo bottler in Chile at that time) merged to create Embotelladoras Chilenas Unidas S.A., or ECUSA, for the production, bottling, distribution and marketing of soft drinks and mineral water products in Chile.

In November 1999, we bought BAESA's interest in ECUSA and thereafter have controlled 100% of that company. In addition, in 1994 through Southern Breweries Establishment, or SBE, a 50%-investment, we acquired a 26.9% indirect equity interest in Karlovacka Pivovara d.d., or Karlovacka, a Croatian brewery. Between 1994 and 1998, we increased our indirect equity stake in Karlovacka to 34.4%. On March 31, 2003, SBE sold its interest in Karlovacka to Heineken Adria d.o.o, a subsidiary of Heineken International B.V., or Heineken International, generating a profit of Ch\$21,808 million, and on April 10, 2003, we bought the remaining 50% interest of SBE through Inversiones Ecusa S.A. At CCU consolidated level, we have a 99.97% interest in SBE due to minority shareholders in ECUSA, direct owner of a 99.98% equity in Inversiones Ecusa S.A.

Through Compañía Cervecerías Unidas Argentina S.A., or CCU Argentina, we began our expansion into Argentina by acquiring an interest in two Argentine breweries: 62.7% of the outstanding shares of Compañía Industrial Cervecera S.A., or CICSA, were acquired during January and February 1995 and 98.8% of the outstanding shares of Cervecería Santa Fe S.A., or CSF, were acquired in September 1995. In 1997, CCU Argentina increased its interest in CICSA to 97.2% and in CSF to 99.9% through the purchase of minority interests. In January 1998, we decided to merge these two breweries into one company operating under the name of CICSA. Following the merger, CCU Argentina's interest in CICSA was 99.2%. In April 1998, CCU Argentina completed the purchase of the brands and assets of Cervecería Córdoba for US\$8 million. After subsequent capital increases, our interest in CCU Argentina reached 92.1%, with Anheuser-Busch Incorporated's, or Anheuser-Busch, interest at 7.9%.

In addition to our acquisitions in Argentina, we signed a license agreement with Anheuser-Busch in 1995 granting us the exclusive right to produce, market, sell and distribute the Budweiser beer brand in Argentina.

After a capital increase approved by our shareholders in October 1996, we raised approximately US\$196 million between December 1996 and April 1999. Part of this capital expansion was accomplished between December 1996 and January 1997 through our second ADR offering in the international markets.

During 2000, VSP, through its subsidiary Finca La Celia S.A., or FLC, acquired the winery Finca La Celia in Mendoza, Argentina, initiating its international expansion, allowing VSP to include fine quality Argentine wines into its export product portfolio. VSP began consolidating this operation on its financial statements as of January 2003. Prior to January 2003, FLC was in development stage.

To increase our presence in the premium beer segment, we acquired in November 2000 a 50% stake in Cervecería Austral S.A., located in the city of Punta Arenas, with an annual production capacity of 5 million liters. Further, in May 2002, we acquired a 50% stake in Compañía Cervecera Kunstmann S.A., located in the city of Valdivia, with a current annual production capacity of 6.1 million liters. See "– Our Beer Business – Our Beer Business in Chile – Beer Production and Marketing in Chile".

In October 2001, VSP signed a joint venture agreement with the French winery Château Dassault for the production of super premium wines, mainly for the export market. As a result of this agreement we have combined Château Dassault's vast experience in world-class wine production with VSP's knowledge of both the Chilean and Argentine markets and its extensive international distribution network.

In February 2003, we began the sale of a new product for our beverage portfolio, pisco, under the brand Ruta Norte. Pisco is a grape spirit very popular in Chile that is produced in the northern part of the country and the southern part of Peru. Our pisco, at that time, was only produced in the "Elqui Valley" in the IV Region of Chile and it was sold throughout the country by our beer division sales force. In March 2005, we entered into an association with the second largest pisco producer at that time, Cooperativa Agrícola Control Pisquero de Elqui y Limarí Ltda. ("Control"). This new joint venture was named "Compañía Pisquera de Chile S.A.", to which the companies contributed principally with assets, commercial brands and – in the case of Control – also some financial liabilities. Currently we own 80% of Compañía Pisquera de Chile and Control owns the remaining 20%. According to Nielsen numbers as of December 2006, Compañía Pisquera de Chile has a 45% market share of the Chilean pisco industry. We estimate annual revenues of the Chilean pisco industry to be approximately Ch\$113,500 million.

On April 17, 2003, the Schörghuber Group, an indirect owner of 30.8% of our ownership interest, gave Quiñenco S.A., also an indirect owner of 30.8% of our ownership interest, formal notice of its intent to sell 100% of its interest in FHI to Heineken Americas B.V., a subsidiary of Heineken International B.V. As a result of the sale, Quiñenco and Heineken Americas B.V., the latter through FHI, became the only two shareholders of IRSA, the owner of 61.6% of our equity at that time, each with a 50% interest in IRSA. Heineken International B.V. and FHI subsequently formed Heineken Chile Ltda., to hold the latter's 50% interest in IRSA. Therefore, Quiñenco and Heineken Chile Ltda. are the only two current shareholders of IRSA, with a 50% equity each. On December 30, 2003, FHI merged into Heineken Americas B.V., which together with Heineken International B.V. remain as the only shareholders of Heineken Chile Ltda.

In August 2003, VSP formed Viña Tabalí, a joint venture in equal parts with Sociedad Agrícola y Ganadera Río Negro Ltda. for the production of premium wines. This winery is located in the Limarí Valley, Chile's northernmost winemaking region, which is noted for the production of outstanding wines.

In January 2004, we entered the confectionery business by means of a joint venture between our subsidiary ECUSA and Empresas Lucchetti S.A. (which has been renamed "Industria Nacional de Alimentos S.A."), a subsidiary of Quiñenco, with a 50% interest each in Calaf S.A., a corporation that acquired the trademarks, assets and know-how, among other things, of Calaf S.A.I.C. and Francisca Calaf S.A., traditional Chilean candy makers, renowned for more than a century. We sell Calaf's products together with our soft drinks, with the potential to reach more than 90,000 clients. This new challenge offers an interesting growth potential to ECUSA in the ready-to-eat market segment.

In December 2006, we signed a joint venture agreement with Watt's S.A., or Watt's, a local fruit related product company, under which we participate in equal parts in Promarca S.A., or Promarca. This new company owns the brands "Watt's", "Ice Frut de Watt's", "Yogu Yogu" and "Shake a Shake" in Chile. Promarca granted its subsidiaries, for an indefinite period, the exclusive licences for the production and sale of the different product categories. Therefore, we now participate in new product categories such as 100% fruit juices and fruit and dairy based beverages.

#### **CAPITAL EXPENDITURES**

The capital expenditures figures shown below reflect amounts on the date they are recorded in our accounting records and therefore may not match cash flow figures since these reflect payments when made. Our capital expenditures for 2004, 2005 and 2006 were Ch\$28,649 million, Ch\$39,157 million and Ch\$43,355 million, respectively, totaling Ch\$111,161 million, of which Ch\$41,672 million were

invested in our beer operations in Chile, Ch\$22,375 million in our Argentine beer operations, Ch\$24,794 million in soft drink and mineral water operations, Ch\$8,797 million in wine operations and Ch\$6,658 million in pisco operations during the years mentioned above.

In recent years, our capital expenditures have been made primarily for the expansion of our production and bottling capacities, additional returnable bottles and crates, marketing assets (mainly coolers), improvement in management information systems, among others.

In Chile, during 2004, capital expenditures in our beer division were focused principally on increasing the amount of returnable bottles, upgrading the canning line and increasing the production capacity for Heineken. In Argentina, our capital expenditures were primarily for the expansion of production capacity in Salta and Santa Fe and additional returnable bottles. Capital expenditures were incurred in our soft drink division mainly for bottles and marketing assets. Additionally, regarding our wine operations, we increased the number of wine cellars and implemented a plant for the treatment of liquid residues. We also improved the capacity of Pisconor and invested to upgrade our PeopleSoft management information system from version 7.5 to version 8.4.

In Chile, during 2005, capital expenditures in our beer division were focused principally on increasing the amount of returnable bottles, upgrading the bottling lines and investing in marketing assets. In Argentina, our capital expenditures were primarily for the expansion of production capacity in Santa Fe, additional returnable bottles and marketing assets. Capital expenditures were incurred in our soft drink division mainly for bottles and a new bottling line. Regarding our wine operations, we upgraded bottling lines and increased the number of our wine cellars. In our pisco business, we increased the number of our pisco cellars. Additionally, we increased our plastic bottle production capacity.

In Chile, during 2006, capital expenditures in our beer division were focused principally on marketing assets, new packaging and a new canning line. In Argentina, our capital expenditures were primarily for new packaging and marketing assets. Capital expenditures were incurred in our soft drink division mainly for a new proprietary and generic bottles, a new PET line for Cachantun and marketing assets. Regarding our wine operations, the remodeling of the plant and the purchase of barrels and machinery were the main expenses. In our pisco business, we increased de fermentation and storage capacity, we remodeled some plants and we made environmental improvements.

Our principal capital expenditures for the period 2004-2006 are displayed in the following table. The information is presented in constant million Chilean pesos of December 31, 2006.

			<u>2004</u>
			(Million Ch\$)
Beer Chile			
	Packaging		2,246
	Packaging line improvements		1,940
	Machinery and equipment		1,179
	Marketing assets		394
	Others		3,697
		Total	9,456
Beer Argentina			
	Packaging		2,378
	Capacity improvements		3,263
	Marketing assets		929
	Others		<u>1,911</u>
		Total	8,481

Soft Drinks & Minera	l Water		
	Packaging Marketing assets Packaging line improvements Others		2,112 976 190 1,695
		Total	4,973
Wine	Barrels Environmental improvements Packaging line improvements Others		1,226 327 290 <u>1,213</u>
		Total	3,055
Others	Pisco capacity improvements Software and hardware Injection and blow molds Others	Total <b>TOTAL 2004</b>	771 358 267 <u>1,287</u> 2,683 <b>28,649</b>
			<u>2005</u> (Million Ch\$)
Beer Chile	Machinery and equipment Packaging Packaging line improvements Marketing assets Others	Total	4,809 2,916 2,050 1,537 <u>4,657</u> 15,970
Beer Argentina			
	Machinery and equipment Packaging Marketing assets Others	Total	6,430 740 678 <u>209</u> 8,057
Soft Drinks & Minera	l Water		
	Packaging New packaging line Marketing assets Packaging line improvements Others	Total	3,153 3,006 779 312 <u>1,154</u> 8,404
Wine			
	Machinery and equipment Barrels Increase in reserve wines storage capacity Environmental improvements Others	Total	1,072 456 335 108 <u>1,362</u> 3,333

D'			
Pisco	Barrels		461
	Machinery and equipment		193
	Plants improvements Others		181 <u>9</u>
		Total	844
Others			
Others	Injection and blow molds		1,739
	Software and hardware Industrial shed extension		175 175
	Others		459
		Total	2,548
		TOTAL 2005	39,157
			2006 (Million Ch\$)
Beer Chile	Marketing assets		5,503
	Packaging		5,056
	Machinery and equipment Packaging line improvements		2,418
	Others		2,006 <u>1,263</u>
		Total	16,246
Beer Argentina			
J	Packaging		1,897
	Marketing assets Machinery and equipment		1,572 950
	Others		<u>1,418</u>
		Total	5,837
Soft Drinks & Minera	l Water		
	New filling lines		3,721
	Packaging Marketing assets		3,200 2,351
	Machinery and equipment		1,211
	Others	Total	<u>934</u> 11,417
			,
Wine	Barrels		688
	Machinery and equipment		624
	Plants improvements Environmental improvements		469 222
	Others		407
		Total	2,409
Pisco			
	Improvement in production, fermentation and aged	l capacities	2,914
	Plants improvements Environmental improvements		482 247
	Others		<u>752</u>
		Total	4,394

#### **Others**

 New offices interior finishing
 1,623

 Software and hardware
 568

 Injection and blow molds
 418

 Others
 Total

 TOTAL 2006
 43,355

### **Business Overview**

### **Summary**

We are mainly a diversified beverage company operating principally in Chile and Argentina. We are the largest brewery in Chile, the second largest brewery in Argentina, the third largest soft drinks producer in Chile, after the two largest Coca-Cola bottlers in Chile, the largest mineral water and bottled nectar producer in Chile, the second largest wine producer in Chile, one of the largest pisco producer in Chile and also we participate in the confectionery industry in Chile. Our beer and soft drink products include a wide range of proprietary, licensed and imported brands.

In 2006, we had consolidated net sales of Ch\$545,797 million, of which 39.9% was accounted for by our beer sales in Chile, 10.6% by our beer sales in Argentina, 27.6% by our soft drinks, nectar and mineral water sales in Chile, 14.0% by wine sales, 6.1% by pisco sales and the remainder by sales of other products.

Beer. We estimate that our share of the Chilean beer market by volume was approximately 90% for 2004, 88% for 2005 and 86% for 2006. Our line of beers in Chile includes a full range of super-premium, premium, medium-priced and popular-priced brands, which are primarily marketed under seven different proprietary brands and two brand extensions. Our flagship brand, Cristal, is Chile's best selling beer, accounting for an estimated 51% of all 2006 beer sales by volume in Chile. We are the only brewery in Chile with a nationwide production and distribution network. In addition, we are the exclusive producer and distributor in Chile of Heineken beer, the exclusive distributor in Chile of imported Budweiser beer and the exclusive local producer and importer of Paulaner beer. We also produce, under license, Austral beer and distribute Kunstmann beer brands.

We entered the Argentine beer market in 1995 by acquiring two breweries and their brands, CICSA and CSF. Additionally, in 1998, we bought the brands and assets of Cervecería Córdoba. Under a joint venture agreement entered into with Anheuser-Busch in 1995, we began importing, selling and distributing Budweiser beer in Argentina in March 1996. We began production and distribution of locally produced Budweiser beer in Argentina in December 1996 as part of our strategy to develop Budweiser as the flagship brand of our Argentine operations. In addition, we are the exclusive producer and distributor in Argentina of Heineken brand beer and the exclusive distributor in Argentina of imported Corona, Negra Modelo and Guinness beer brands. Currently, we and Anheuser-Busch have 92.1% and 7.9%, respective interests, in our Argentine subsidiary, CCU Argentina. We estimate that our market share by volume of the Argentine beer market was approximately 15% in 2004, 16% in 2005 and 16% in 2006, according to CICA.

Soft Drinks, Mineral Water and Nectars. We produce and sell soft drink and mineral water products in Chile, including our proprietary brands and brands produced under license from PepsiCo, Schweppes Holdings Ltd. and Promarca. We estimate that our Chilean soft drinks market share by volume, not including nectars, was approximately 19% in 2004, 18% in 2005 and 19% in 2006 and that our mineral water market share by volume was 57% in 2004, 61% in 2005 and 65% in 2006.

Wine. We entered the Chilean wine industry in 1994 with the acquisition of a 48.4% interest in VSP, Chile's third largest winery in the domestic market and second largest wine exporter. After making subsequent investments, we currently have a 58.1% interest in VSP. VSP produces and markets a full range of wine products for both the domestic and export markets. We believe that in 2006, VSP's sales

by volume amounted to approximately 18% of total measured domestic industry sales by volume and 11% of Chile's total wine export sales by volume, excluding bulk wine, according to our estimates and those of the Wineries of Chile Association. VSP's main vineyard is located in Molina, 200 kilometers south of Santiago. VSP's domestic wine products are distributed through our nationwide distribution system with dedicated sales forces in the major cities and its export products are sold in more than 70 different countries through distribution agents.

*Pisco.* In February 2003, we began the sale of a new product for our beverage portfolio, pisco, under the brand Ruta Norte. Pisco is a grape spirit very popular in Chile that is produced in the northern part of the country and the southern part of Peru. Our pisco was produced in the "Elqui Valley" in the IV Region of Chile and it was sold throughout the country by the beer division sales force. In March 2005, we entered into an association with the second largest pisco producer at that time, Control. This new joint venture was named "Compañía Pisquera de Chile S.A.", to which the companies contributed principally with assets, commercial brands and – in the case of Control – also some financial liabilities. Currently we own 80% of Compañía Pisquera de Chile and Control owns the remaining 20%. According to Nielsen numbers, Compañía Pisquera de Chile has 45% market share of the Chilean pisco industry. We estimate annual revenues of the Chilean pisco industry in approximately Ch\$113,500 million.

Confectionery. In January 2004, we entered the confectionery business by means of a joint venture between our subsidiary ECUSA and Industria Nacional de Alimentos S.A., a subsidiary of Quiñenco. Each company acquired a 50% interest in Calaf S.A., a corporation that acquired the trademarks, assets and know-how, among other things, of Calaf S.A.I.C. and Francisca Calaf S.A., traditional Chilean candy makers that have been in business for more than a century. We now sell Calaf's products together with our soft drinks, with the potential to reach more than 90,000 clients. This new challenge offers an interesting growth opportunity to ECUSA in the ready-to-eat market segment.

*Distribution Network.* In Chile, we have an extensive and integrated distribution network for the sale and distribution of beer, soft drinks, mineral water, nectars, wine and pisco including a total of 16 owned or leased warehouses, a network of independent transportation companies and a direct sales force of approximately 940 people who sell our products to approximately 94,000 customers throughout Chile.

In Argentina, our sales and distribution network for our beer products consists of six owned or leased warehouses, a direct sales force reaching approximately 20,465 customers plus 11 supermarket chains, and 183 distributors.

### **Our Beer Business**

Our historical core business, our Chilean beer operation, was first established in 1850. Since that date, our management believes we have played a leadership role in the industry, with a business that in 1902, after the merger of different breweries, gave rise to our formation. In 1995, we began building our presence in Argentina through the acquisition of a majority interest in two Argentine brewing companies, CICSA and CSF.

### **Our Beer Business in Chile**

The Chilean Beer Market. We estimate that annual beer consumption in Chile was 548 million liters in 2006, or approximately 33 liters per capita. The following chart shows our estimates for total and per capita consumption levels for beer in Chile for the years 2002 - 2006:

<u>Year</u>	Total Sales Volume (1) (millions of liters)	Per Capita (2) (liters)
2002	398	25
2003	418	26
2004	425	26
2005	479	29
2006	548	33

<sup>(1)</sup> Based on our sales data, competitors' publicly available information, equity research analyst reports, imports and export data from customs authorities.

We estimate that the total beer market increased approximately 14% in terms of volume sold during 2006 as compared to 2005. We believe that this positive growth in the beer market is the result of the actions taken by us since 2001 to increase beer consumption in Chile with new products, new packaging and creating new occasions of consumption, the improvement in Chilean economic conditions, the level of competition in the market and the higher relative prices of substitute products, such as pisco.

Virtually all of the beer consumed in Chile is produced by four Chilean manufacturers: us, Cervecería Chile, Cervecería Austral S.A., or Cervecería Austral, and Compañía Cervecera Kunstmann S.A., or Kunstmann, whose principal brands of beer in Chile are Cristal, Becker, Austral and Kunstmann, respectively. According to our estimates, during 2006, we and Cervecería Chile accounted for approximately 86% and 13% of total beer sales in Chile, respectively. In November 2000, we acquired a 50% stake in Cervecería Austral, located in the city of Punta Arenas. This brewery has an annual production capacity of 5 million liters and had less than 1% market share during 2006. In October 2001, Cervecería Austral entered into a license agreement with our subsidiary, Cervecera CCU Chile Limitada, to produce and sell our brand Cristal, and also any other brand, owned by or licensed to Cervecera CCU Chile Limitada in the southern part of Chile. During 2003, Cervecería Austral began the production and sale of our brands Cristal, Escudo and Dorada 6.0. In May 2002, we acquired a 50% stake in Compañía Cervecera Kunstmann S.A., located in the city of Valdivia. In November 2006, we acquired additional shares of Kunstmann that allowed us to consolidate this subsidiary into our financial statements since that month. This brewery has an annual production capacity of 6.1 million liters and had less than 1% market share during 2006. Due to the high costs of shipping beer to Chile and Chile's returnable glass bottle system, sales of imported beer are not significant, representing an estimated 1% of total beer industry volume in 2006.

Wholesale and retail beer prices are not regulated in Chile. Wholesale prices are subject to negotiation between the producer and the purchaser. Retailers determine retail prices to the final consumer. We believe that the key factors determining retailers' prices include: national and/or local price promotions offered by the manufacturer, the nature of product consumption (on-premise or take-out), the type of packaging (returnable or non-returnable), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

Beer Production and Marketing in Chile. The production of beer in Chile is our principal activity, generating net sales of Ch\$172,711 million, Ch\$192,388 million and Ch\$217,660 million or 38.8%, 38.3%, and 39.9% of our total net sales in 2004, 2005 and 2006, respectively. Our sales of beer by volume in Chile increased 12.9% in 2006. As a percentage of our total net sales, net sales of beer in Chile have increased due to our excellent performance in the Chilean beer market.

The following table shows our proprietary brands, brands produced under license and brands imported under license for the Chilean market:

<sup>(2)</sup> Population estimated in accordance with the national census of April 2002.

Super-Premium	Premium	Special	Popular-priced
beer brands	beer brands	beer brands	beer brands
Royal Guard Royal Light Heineken (1) Budweiser (2) Paulaner (1) Austral (1) Kunstmann (3)	Cristal Cristal Red Ale Escudo Morenita	Lemon Stones	Dorada 6.0

- (1) Produced under license
- (2) Imported
- (3) Distributed under license

Cristal is our principal and best selling beer brand in Chile, Cristal Red Ale is a brand extension of Cristal launched in April 2006. Escudo, Chile's second most popular beer, is targeted to young-adult consumers. Royal Guard is our single, proprietary, super-premium brand. Royal Light is a light beer extension of the Royal Guard line and contains a lower alcohol content. Morenita is a dark beer and Dorada 6.0 is a discount brand with the highest alcohol content in Chile. Lemon Stones is a lemon flavored sweetened beer, with a 2.5% alcohol content.

During 2006, we exported 2.2 million liters of beer from Chile. Although we continually explore export opportunities, we do not expect beer exports to be a significant source of sales in the future since our primary focus is on the Chilean domestic market.

On April 28, 2003, we, through our subsidiaries Cervecera CCU Chile Limitada and Compañía Cervecerías Unidas Argentina S.A., and Heineken Brouwerijen B.V. signed license and technical assistance agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina commencing June 18, 2003. These agreements have an initial term of 10 years beginning in June 2003, renewable for subsequent periods of five years. Heineken beer is the leading brand in the super-premium segment, the beer segment with the highest growth in Chile in the last years.

Additionally, we produce, bottle and distribute Paulaner beer under license from Paulaner Brauerei AG, which is controlled by the Schörghuber Group. The current Import and License agreement, executed in 1995, which supersedes all prior agreements, provides us with the exclusive right to produce in Chile super-premium beer under the Paulaner label and distribute in Chile a variety of additional imported Paulaner products. Its term is five years, beginning in May 1995, automatically renewable for successive five-year periods unless otherwise stated by any party. Paulaner is a subsidiary of the Schörghuber Group, until April 2003 one of the two beneficial shareholders of IRSA, our major shareholder. See "Item 7: Maior Shareholders and Related Party Transactions".

In October 1996, we and Anheuser-Busch entered into an agreement granting us the exclusive right to distribute Budweiser beer in Chile. During 2004, we and Anheuser-Busch entered into a new distribution agreement, with a 12-year term, ending December 2015. See "Item 3: Key Information – Risk Factors".

In October 2001, we signed a license agreement with Cervecería Austral S.A. for the production of the Austral brand by our beer division. This agreement has a fourteen-year term, automatically renewable for a seven-year term if certain conditions are fulfilled. This agreement can be extended for an additional seven-year period if both parties express this intention in writing.

In May 2002, we acquired a 50% ownership interest in Compañía Cervecera Kunstmann S.A., a microbrewery located in the southern city of Valdivia, with an annual production capacity of 3 million liters at that time. Since June 2003, our beer division began selling Kunstmann nationwide. In November 2006, we acquired additional shares of Kunstmann that allowed us to consolidate this subsidiary.

Our investment in Cervecería Austral S.A., the production of Austral brand by our beer division, the investment in Compañía Cervecera Kunstmann S.A., plus the production of Heineken beer since June 2003, are part of our strategy to increase our presence in the premium segment of the Chilean beer market.

Our beer products sold in Chile are bottled or packaged in returnable and non-returnable bottles, aluminum cans or stainless steel kegs at our production facilities in the Chilean cities of Santiago, Temuco and Antofagasta. During 2004, 2005 and 2006, we sold our beer products in Chile in the following packaging formats:

### Percentage of Total Beer Products Sold

Container	<u>2004</u>	<u>2005</u>	2006
Returnable (1)	72%	69%	64%
Non-Returnable (2)	22%	24%	30%
Returnable Kegs (3)	<u>6%</u>	<u>6%</u>	<u>6%</u>
Total	100%	100%	100%

- (1) Returnable beer containers include glass bottles of various sizes.
- (2) Non-Returnable beer containers include bottles and aluminum cans, both of assorted sizes.
- (3) Returnable kegs are stainless steel containers, which have a capacity of 20, 30 and 50 liters.

We obtain all of our glass bottles and cans from third party suppliers. See "- Raw Materials".

We directly distribute our beer products throughout Chile to:

- off-premise retail: small and medium sized retail outlets, which in turn sell beer to consumers for take-out consumption:
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and
- supermarket chains.

In 2004, 2005 and 2006, the percentage mix of the above distribution channels for our beer products in Chile was as follows:

#### Percentage of Total Beer Products Sold

Distribution Channels	<u>2004</u>	<u>2005</u>	<u>2006</u>
Off-premise retail	39%	39%	37%
On-premise retail	19%	19%	20%
Wholesalers	22%	21%	18%
Supermarkets	20%	21%	26%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

As of December 31, 2006, we had more than 37,000 customers in Chile for our beer products, none of which accounted for more than 2% of our total beer sales by volume, with the exception of two large supermarket chains that represented a combined total of 10%. During 2006, the Chilean supermarket industry continued to consolidate, increasing the importance and purchasing power of a few supermarket chains. We do not maintain any long-term contractual arrangements for the sale of beer with any of our customers in Chile.

The following table sets forth our beer sales volume in Chile, by category, during each of the last five years:

<u>Category</u>	2002	<u>2003 (1)</u>	<u>2004</u>	2005 (2)	<u>2006</u>
		(ir	n millions of li	ters)	
Super-Premium	14.2	21.9	31.5	34.3	37.8
Premium	233.5	302.9	307.1	358.6	403.2
Special	13.0	8.7	7.4	7.2	6.0
Medium-Priced	67.7	14.7	14.6	0.0	0.0
Popular-Priced	20.9	23.5	20.1	17.0	23.8
Other Brands	0.6	0.0	0.0	0.0	0.0
Total	<u>350.0</u>	<u>371.8</u>	<u>380.7</u>	<u>417.0</u>	<u>470.8</u>

<sup>(1)</sup> Escudo beer brand has been classified as a premium beer effective January 2003; previous years were not reclassified. Since 2003, free samples for promotions are considered in sales volume.

The above figures do not include:

• export sales to third parties, which amounted to 0.2, 0.1, 0.0, 0.0 and 2.2 million liters in 2002, 2003, 2004, 2005 and 2006.

The average price, based on December 2006 Chilean pesos, per liter to our customers for beer products in Chile increased from an average of Ch\$417 in 2002 to Ch\$456 in 2006. The four-year compounded annual growth rate was 2.2%.

Our beer production in 2006 was centralized in the Santiago and Temuco plants in addition to the bottling facility in Antofagasta. The Temuco plant commenced in November 1999, replacing the closed plants of Concepción and Osorno. For a more detailed discussion of our capital expenditure program, see "— History and Development of the Company — Capital Expenditures".

Raw Materials. The principal raw materials used in our production of beer are malt, rice, water and hops. We obtain our supply of malt from local producers and in the international market. During 2006, we renewed and signed long-term contracts with local producers for approximately 45% of our requirements. The balance for 2007 is expected to continue to be imported, from Canada, Argentina and Uruguay. During 2006, we received 27,250 tons of malt from Canada, Argentina and Uruguay , representing 100% of our imports. Rice is obtained from local and international suppliers in spot transactions and/or annual contract agreements. We pre-treat rice in order to ensure that it meets our standards of quality. We import hops mainly pursuant to contracts with international suppliers, in the United States, which permits us to secure supplies for periods of up to four years.

Water is essential in the production of beer. We obtain all of our water from wells located at our plants and/or from public utilities. The water is treated at facilities located at our plants to remove impurities and to adjust the characteristics of the water before it is used in the production process.

We maintain testing facilities at each of our plants and factories where raw materials are tested. Additionally, samples of beer are analyzed at various stages of production to ensure product quality. Samples of Heineken are periodically sent to Holland to verify the quality of the product.

We generally purchase all of the glass bottles used in packaging our beer from the major national glass supplier in Chile, Cristalerías Chile S.A. under one-year agreements. In addition, other sources, principally in Argentina, can be used when price and delivery terms are favorable. During 2006, all of our requirements for aluminum cans were purchased from a local supplier, Rexam Chile S.A., formerly Latasa Chile S.A., but if price and delivery conditions are favorable, cans can be imported. Our kegs used for draft beer, are purchased from various suppliers outside Chile. We obtain the labels for our beer products principally from local suppliers. Crowns and plastic caps are principally purchased from three suppliers in Chile.

<sup>(2)</sup> Morenita beer brand has been classified as a premium beer effective January 2005, previous years were not reclassified

Prices of principal raw materials used in beer production in Chile are tied to the U.S. dollar and have not been volatile. However, from time to time, prices of agricultural products vary depending on demand and supply factors.

We believe that all of the contracts or other agreements between us and third party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. We do not believe we are dependent on any one supplier for a significant portion of our important raw materials. During the past ten years, we have not experienced any material difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices, nor do we expect to in the future.

Sales, Transportation and Distribution. We distribute all of our beer products in Chile directly to retail, supermarket and wholesale customers. This system enables us to maintain a high frequency of contact with our customers, obtain more timely and accurate marketing-related information, and maintain good working relationships with our retail customers.

During 2006, after production, bottling and packaging, our beer was either stored at one of the three production facilities or transported to a network of 16 warehouses which are located throughout Chile and are either owned or leased by us. Beer products are generally shipped from the region of production to the closest warehouse, allowing us to minimize our transportation and delivery costs. In July 2002, Comercial Patagona Ltda. began selling all of our beer products in the country's Twelfth Region. Comercial Patagona Ltda. is a subsidiary of Cervecera Austral S.A. that is responsible for the sales and distribution of our products and those of Cervecera Austral in Chile's extreme south.

During 2006, we had approximately 236 salesmen, responsible for our sales of beer and other products in Chile. This sales force is divided into two categories: one exclusively responsible for sales of beer and the other responsible for sales of beer and soft drink products, all of them through a pre-sell system. As of April 2004, the sales operation of soft drinks in the cities of Iquique, Antofagasta, Calama and Copiapó was transferred from our beer division sales force to ECUSA's sales force. Therefore, currently our beer division sells soft drink products only in some rural areas of the country, representing approximately 3% of the total soft drink and mineral water sales by volume in Chile.

In October 2005, we launched Comercial CCU S.A., a pilot plan under which a single sales force sells all of our products. This plan is being piloted in the cities of Osorno and Puerto Montt, as well as across much of the Chilean rural areas. Due to the positive results from the pilot plan during its first year of operation, it was extended to most of the cities in the south of Chile, with the exception of Concepción, accounting for approximately 18% of our sales. This new step will be evaluated during 2008.

In 2006, beer represented 97% of the volume sold by our beer division in Chile. The remaining 3% of sales volume was accounted for by soft drinks and mineral water sales. Our customers make payment for our products either in cash at the time of delivery or in accordance with one of various credit arrangements. Payment on credit sales for beer is generally due 25 days from the date of delivery. Credit sales accounted for 26%, 25% and 28 of our beer sales in Chile in 2004, 2005 and 2006, respectively. Losses on credit sales of beer in Chile have not been significant.

During the last ten years, with the goal of improving customer service and optimizing distribution efficiency in the larger cities, we implemented a distribution software package that enables delivery personnel to automatically generate client dispatch routes. During 2000, we implemented software to optimize truck loading. To decrease distribution costs, we continued the process of consolidating our distribution centers, resulting in fewer and larger warehouses strategically located throughout the country for a more efficient distribution. Moreover, since October 2001, all of the warehouses and transportation companies are managed on a consolidated basis for all our products by our subsidiary Transportes CCU Ltda.

Seasonality. As a result of the seasonality of the beer industry, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to the holidays as well as the summer vacation season in Chile).

The following table shows our annual sales volume of beer in Chile, including exports, by quarter in 2004, 2005 and 2006:

<u>Year</u>	<u>Quarter</u>	<u>Sales Volume</u> (millions of liters)	% of Annual Sales Volume
2004	1 <sup>st</sup> quarter	113.2	29.7
	2 <sup>nd</sup> quarter	64.7	17.0
	3 <sup>rd</sup> quarter	76.2	20.0
	4 <sup>th</sup> quarter	126.7	<u>33.3</u>
	Total	380.7	100.0
2005	1 <sup>st</sup> quarter	126.8	30.4
	2 <sup>nd</sup> quarter	71.6	17.2
	3 <sup>rd</sup> quarter	79.9	19.2
	4 <sup>th</sup> quarter	<u>138.7</u>	<u>33.3</u>
	Total	417.0	100.0
2006	1 <sup>st</sup> quarter	137.0	29.1
	2 <sup>nd</sup> quarter	86.5	18.4
	3 <sup>rd</sup> quarter	97.6	20.7
	4 <sup>th</sup> quarter	<u>149.7</u>	<u>31.8</u>
	Total	470.8	100.0

Geographical Markets. Our main beer production facility is located in Santiago. Santiago and the surrounding areas (referred to as the Metropolitan Region) account for approximately 40% of the population of Chile and accounted for approximately 37% of our beer sales by volume in 2006. We also have one additional beer production facility (Temuco) and one additional bottling facility (Antofagasta) located outside the Santiago metropolitan area. Virtually all of our brands are distributed to customers located within the geographic areas of the corresponding production facilities.

Competition. Our principal competitor in the beer business is Cervecería Chile (a subsidiary of Quilmes of Argentina), which commenced operations in Chile during the second half of 1991, resulting in a loss of market share for us. Nevertheless, since our market share low of 86% in 1994 and 1995, we regained our market presence until 2005, when our competitor launched a new product. In 2006, we had 86% market share.

Our estimated share of the Chilean beer market over the last five years is as follows:

<u>Year</u>	Our Chilean Market Share for Beer (*)
2002	89%
2003	89%
2004	90%
2005	88%
2006	86%

<sup>(\*)</sup> Considers beer sold directly by Austral and Kunstmann

Our competitor, Cervecería Chile has one production facility located in Santiago and distributes its products throughout the country. Cervecería Chile uses third party distributors in Regions I and II in the north, and in Region X in the south. We estimate that the sales of Cervecería Chile's brands of beer by volume accounted for approximately 11% of total beer sales in 2005 and 13% in 2006. In 2006, we estimate that Cervecería Chile had an annual production capacity of approximately 80 million liters which represents approximately 13% of our annual nominal production capacity in Chile.

Due to the high cost of shipping beer to Chile and the competitive advantage inherent to domestic producers as a result of Chile's returnable glass bottle system, imported beer is not a significant component of the Chilean beer market. We estimate that imports accounted for approximately 1% of total beer sales by volume during 2006.

Although there are currently no significant legal or regulatory barriers to entering the Chilean beer market, substantial investment would be required to establish or acquire production and distribution facilities and bottles for use in Chile's proprietary returnable bottling system, and to establish a critical mass in sales volumes. Nevertheless, if long-term economic conditions in Chile continue to be favorable, other enterprises may be expected to attempt to enter the Chilean beer market. In addition, our beer brands in Chile may face increased competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks.

#### **Our Beer Business in Argentina**

Overview. In December 1994, we established CCU Argentina in order to develop a presence in the Argentine beer market. During January and February 1995, we, through CCU Argentina, acquired a 62.7% interest in CICSA, a brewery located in the city of Salta, 1,600 kilometers northwest of Buenos Aires. In September 1995, CCU Argentina expanded its operations by purchasing 98.8% of CSF, a brewery located 450 kilometers northwest of Buenos Aires in the city of Santa Fe.

In December 1995, we entered into a joint venture agreement pursuant to which Anheuser-Busch acquired a 4.4% interest in CCU Argentina. The agreement involved two kinds of contracts: an investment and a licensing contract. Under the investment contract, Anheuser-Busch had an option, which expired in 2005, to increase its interest in CCU Argentina to 20%. The licensing contract has a duration of 20 years and grants CCU Argentina the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina. In June 2005, after the last capital expansion, Anheuser-Busch reduced its interest in CCU Argentina to 7.9% and we increased our participation to 92.1%. See "Item 3: Risk Factors".

Between 1996 and 2006, we and Anheuser-Busch invested approximately US\$216 million and US\$23 million in CCU Argentina, respectively. Among other things, this capital was used to prepay debt incurred to acquire the initial stake in CICSA and CSF, increase CCU Argentina's stake in these subsidiaries, increase plant capacity, purchase land in Zárate (a region close to Buenos Aires), purchase the brands and assets of Cervecería Córdoba, reduce short term debt and buy a canning line for the Santa Fe plant.

In January 1998, we merged our two subsidiaries, CICSA and CSF. Currently both plants operate under the CICSA name. After the merger of CICSA and CSF, CCU Argentina holds a 99.2% interest in CICSA.

In April 1998, CCU Argentina paid approximately US\$8 million to acquire the brands and assets of Cervecería Córdoba. After the solution of certain labor issues, we began the production of the Córdoba brand at our Santa Fe plant during mid 1998.

The Argentine Beer Market. The Argentine beer market is estimated by us to be almost three times the size of Chile's. Traditionally, beer and wine have been the principal alcoholic beverages consumed in the country. We estimate that annual beer consumption in Argentina was 1,472 million liters, or approximately 40 liters per capita in 2006.

The table below sets forth our estimates of beer consumption in Argentina during each of the last five years:

<u>Volume</u> (in millions of liters)	Per Capita (*) (liters)
1,221	33
1,292	34
1,333	35
1,389	36
1,472	38
	(in millions of liters) 1,221 1,292 1,333 1,389

<sup>(\*)</sup> Population estimated based on Argentina's national census of 2001.

We estimate that total beer consumption in Argentina increased at a four-year compounded annual growth rate of 4.8% between 2002 and 2006. During 2006, the Argentine beer market increased 6.0%, due to a recovery in consumption and an increase in consumer confidence.

The Argentine Government, since January 2006, has adopted different methods to directly and indirectly regulate price increases of various consumer goods, including bottled beer, in an effort to slow inflation. Once the government approves a price increase for each beer company, wholesale prices are negotiated between the producer and the purchaser. Prices to consumers are determined by the negotiated wholesale price, as affected by the producer's product pricing strategy. To optimize margins the producer carefully manages product and channel mix and trade discounts.

Beer Production and Marketing in Argentina. Our production of beer in Argentina generated net sales of Ch\$42,458 million, Ch\$47,717 million and Ch\$57,807 million representing 9.5%, 9.5% and 10.6% of our total net sales in 2004, 2005 and 2006, respectively. The increases during this period were the result of higher prices and volumes, as a consequence of a better economic environment in Argentina.

We produce and market super-premium, premium, medium-priced and popular-priced beer brands in Argentina. The following table shows our principal brands produced and imported under license in Argentina:

Super-Premium	Premium	Medium-priced	Popular-priced
beer brands	beer brands	<u>beer brands</u>	beer brands
Heineken (1) Corona (2) Guinness (2) Negra Modelo (2)	Budweiser (1) Salta Santa Fe	Schneider Schneider Fuerte 6.0° Córdoba	Río Segundo Rosario

<sup>(1)</sup> Produced under license

Schneider is our principal proprietary brand in Argentina, accounting for 38% of our Argentine sales volume in 2006. We began local production of Budweiser brand beer in December 1996. Budweiser beer represented 27% of our Argentine sales volume in 2006. Since February 2002, our Budweiser one-liter returnable bottle, the main format in the market, has been priced at the same level as the leading brand in the market. In June 2003, we began selling locally produced Heineken beer. Our Schneider brand is sold in three varieties, regular lager, dark and Schneider Fuerte 6.0°, a brand extension with 6.0% of alcohol; the Salta brand is sold in regular lager and dark varieties, and the Santa Fe brand is sold only in regular lager variety. The Córdoba brand is sold only as a regular lager. During 1997, we began to import Guinness beer from Ireland, making Argentina the only country in South America where Guinness draught is sold. During 2001, we began to import Corona beer from Mexico, and during 2005 we began to import Negra Modelo beer also from Mexico. During 2006, we exported 11.0 million liters of beer from Argentina, representing 4.5% of CCU Argentina's beer sales volume.

Our beer products are bottled or packaged in returnable and non-returnable glass bottles, aluminum cans, or stainless steel kegs at our production facilities. During 2004, 2005 and 2006, we sold our beer products in Argentina in the following packaging formats:

<sup>(2)</sup> Imported

#### Percentage of Total Beer Products Sold

<u>Container</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Returnable (1)	92%	91%	88%
Non-Returnable (2)	6%	8%	10%
Returnable Kegs (3)	<u>2%</u>	<u>2%</u>	2%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

- (1) Returnable beer containers include glass bottles of various sizes.
- (2) Non-returnable beer containers include glass bottles and aluminum cans, both of assorted sizes.
- (3) Returnable kegs refer to stainless steel containers, which have capacities of either 30 or 50 liters.

We obtain all of our glass bottles from third-party suppliers located in Argentina and Brazil, and stainless steel kegs from third-party suppliers in Germany and Spain.

In Argentina, though most beer is sold to wholesalers, we also sell our products to retailers and supermarket chains. In 2004, 2005 and 2006, the percentage mix of the above distribution channels for our beer products in Argentina was as follows:

#### Percentage of Total Beer Products Sold

<b>Distribution Channels</b>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Wholesalers	79%	78%	77%
Retailers	12%	14%	15%
Supermarkets	<u>10%</u>	8%	9%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

In 2006, we sold to approximately 20,465 customers in Argentina, none of which individually accounted for more than 3% of our total beer sales by volume, with the exception of two large distributors that represented a combined total of 15%.

The following table sets forth our beer sales volume in Argentina by category during each of the last five years:

Category	<u>2002(*)</u> (i	2003 n millions of li	<u>2004</u> iters)	<u>2005</u>	<u>2006</u>
Super-premium	0.4	9.4	20.3	25.7	30.8
Premium	69.2	77.5	80.5	85.8	96.2
Medium-priced	78.1	91.8	103.0	106.3	104.6
Popular-priced	9.3	6.6	<u>1.1</u>	2.5	1.8
Total	<u>156.9</u>	185.3	204.9	220.2	233.4

<sup>(\*)</sup> Budweiser's one liter returnable bottle has been priced at the same level as the mainstream brand, effective February 2002, moving from the super-premium to the premium category.

The average price, based on December 2006 Chilean pesos, to our customers for our beer products in Argentina has increased at a four-year compounded annual rate of 9.5%, from Ch\$163 per liter in 2002 to Ch\$234 per liter in 2006, mainly due to the effect of the Argentine peso's devaluation and a higher sales mix of super-premium brands.

The license agreement between CCU Argentina and Anheuser-Busch, which provides CCU Argentina with the exclusive right to produce, package, market, sell and distribute Budweiser beer in Argentina, has an initial term of 20 years commencing in December 1995. During this period, CCU Argentina is required to meet the market share agreed to by the parties. Among other things, the license agreement includes provisions for both technical and marketing assistance from Anheuser-Busch. Under the license

agreement, CCU Argentina is obligated to purchase certain raw materials from Anheuser-Busch or from suppliers approved by Anheuser-Busch. CCU Argentina cannot produce, package, sell or distribute within Argentina any North American beer, other than Budweiser beer, without the prior written consent of Anheuser-Busch. We began distribution of our locally produced Budweiser in December 1996. See "– Sales, Transportation and Distribution". In addition, the license agreement is subject to certain specified market share targets and marketing expenditures. During the third quarter 2000, we and Anheuser-Busch signed an export agreement to supply Budweiser from Argentina to Paraguay, Chile and Brazil. In August 2003, the license agreement was modified, with regard to certain targets, to adjust it to the current economic situation of the Argentine market. See "Item 3: Risk Factors".

On April 28, 2003, CCU Argentina and Heineken Brouwerijen B.V., a subsidiary of Heineken International B.V., signed license and technical assistance agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Argentina commencing June 18, 2003. These agreements have an initial term of 10 years beginning in June 2003, renewable for subsequent periods of five years. Heineken beer is the leading brand in the super-premium segment in Argentina.

In October 2006, we signed a long-term contract with ICSA to brew, bottle and package beer in the former AmBev plant in Luján, near Buenos Aires, that was purchased by ICSA. In December 2006, we began brewing our local brands in this plant, obtaining enough production capacity to ensure future growth.

Raw Materials. The principal raw materials used in the production of our beer products in Argentina are malt, corn syrup, rice, water and hops. During 2006, we continued obtaining malt and rice from regional suppliers, benefiting from lower costs as compared to imported materials. We obtain rice from suppliers in Argentina and Uruguay and malt from suppliers in Argentina and Chile.

Other raw materials are obtained from local and international suppliers in spot transactions and/or annual contracts. All purchased raw materials are tested in order to ensure that they meet our standards of quality.

Water is essential in the production of beer. Our operation in Salta obtains all of its water from wells located at its plant, and the Santa Fe operation obtains all of its water from the Paraná river. The water is treated at facilities located at our plants to remove impurities and adjust the characteristics of the water before it is used in the production process.

We maintain testing facilities at each of our plants and factories in which raw materials are analyzed according to our standards. Additionally, samples of beer are analyzed at various stages of production to ensure product quality. Samples of Heineken and Budweiser are periodically sent to Holland and to Anheuser-Busch facilities in the United States, respectively, to verify the consistency and quality of the products.

We generally purchase all of our glass bottles from the major national glass supplier in Argentina, Rigolleau/Cattorini, and from Saint Gobain in Brazil. During 2006, all of our requirements for aluminum cans were purchased from a local supplier, Rexam Argentina S.A., but if price and delivery conditions are favorable, cans can be imported. Kegs used for draft beer are purchased from various suppliers in Germany. Plastic storage and carrying crates, as well as the labels for beer products and crowns, are obtained from local and international suppliers.

Prices of principal raw materials used in beer production in Argentina have not been volatile in dollar terms. However, from time to time, prices of agricultural products vary depending on demand and supply factors.

We believe that all contracts or other agreements between us and third party suppliers, with respect to the supply of raw materials for beer products, contain standard and customary commercial terms and conditions. We do not believe we are dependent on any one supplier for a substantial portion of our raw materials in Argentina. We have not experienced any significant difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices and do not expect to in the future.

Sales, Transportation and Distribution. After production, bottling and packaging, our beer is either stored at the production facilities or transported to a network of six warehouses leased or owned by us. Beer products are generally shipped to those warehouses, which are located within the region in which the beer products are sold.

Most of our beer in Argentina is sold and distributed through third party sales and distribution chains in the regions surrounding the cities of Santa Fe, Salta, Córdoba and Buenos Aires. During the last years, we reduced the number of our distributors and replaced some of them by larger ones, among which there are currently three Coca-Cola bottlers, one in the south, another one in the north and the third one in the northeastern regions of Argentina. As of December 31, 2006, we had a direct sales force which sold our beer products to approximately 20,465 customers within the Salta, Santa Fe, Córdoba, Rosario, the Federal Capital and its outlying metropolitan area, in addition to 11 supermarket chains throughout the country.

Our Argentine beer customers either make payments for our products in cash at the time of delivery or through one of our various credit arrangements. Payment on credit sales is currently due 7 days from the date of delivery to wholesalers, and an average of 60 days of delivery to supermarkets. Credit sales accounted for 49%, 50% and 52% of our beer sales in Argentina in 2004, 2005 and 2006, respectively. Losses on credit sales of beer in Argentina have not been significant.

Seasonality. As a result of the seasonality of the beer industry, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth quarters (i.e., those months corresponding to the summer and holiday seasons in Argentina).

The following table shows the annual sales volume of beer in Argentina, including exports, during each quarter in 2004, 2005 and 2006:

<u>Year</u>	<u>Quarter</u>	Sales Volume (millions of liters)	% of Annual Sales Volume
2004	1 <sup>st</sup> quarter	61.8	29.4
	2 <sup>nd</sup> quarter	35.3	16.8
	3 <sup>rd</sup> quarter	43.5	20.7
	4 <sup>th</sup> quarter	<u>69.5</u>	<u>33.1</u>
	Total	210.1	100.0
2005	1 <sup>st</sup> quarter	66.6	29.3
	2 <sup>nd</sup> quarter	38.3	16.9
	3 <sup>rd</sup> quarter	46.0	20.3
	4 <sup>th</sup> quarter	<u>76.1</u>	<u>33.5</u>
	Total	<u>226.9</u>	100.0
2006	1 <sup>st</sup> quarter	67.3	27.5
	2 <sup>nd</sup> quarter	41.6	17.0
	3 <sup>rd</sup> quarter	51.0	20.9
	4 <sup>th</sup> quarter	<u>84.6</u>	<u>34.6</u>
	Total	244.4	100.0

Geographical Markets. Our beer production facilities in Argentina are located in Santa Fe and Salta. Santa Fe and its surrounding areas account for approximately 8.1% of the population of Argentina and for approximately 19.7% of total beer sales of CCU Argentina by volume in 2006. The region surrounding and including the cities of Salta and Jujuy account for approximately 5.0% of the population of Argentina and for approximately 9.0% of total beer sales of CCU Argentina by volume in 2006. The region surrounding and including the city of Córdoba accounts for approximately 8.8% of the Argentine population and represents approximately 13.1% of CCU Argentina's sales by volume. Lastly, the province of Buenos Aires accounts for approximately 46.2% of the population of Argentina and for approximately 26.4% of total beer sales of CCU Argentina by volume in 2006.

Competition. Since 2003, after the agreement between Quilmes and AmBev, the Argentine beer market consisted of four brewing groups: AmBev-Quilmes, us, Warsteiner and Galicia. The principal brands of these companies are Quilmes, Schneider, Isenbeck and San Carlos, respectively. According to the information made public by our competitors and our estimates for Isenbeck, the different brewing groups had the following market shares in 2006: AmBev-Quilmes, 78%; us, 16%; Warsteiner, 6%; and Galicia, less than 1%.

The following table shows our market share in the Argentine market over the past five years:

#### Our Argentine Market Share for Beer

<u>Year</u>	Estimated Market Share
2002	13%
2003	14%
2004	15%
2005	16%
2006	16%

Source: CICA

Quilmes, the beer market leader in Argentina and our principal competitor, also has beer operations in Chile, Paraguay, Uruguay and Bolivia. In February 1997, Quilmes purchased Bieckert in Argentina, and, as a result of that acquisition, increased its production capacity by approximately 170 million liters, increasing its market share by an estimated 4.9%. As of December 31, 2006, Quilmes had five breweries in Argentina with an estimated total annual production capacity of 1.5 billion liters. Quilmes' large size enables it to benefit from economies of scale in the production and distribution of beer throughout Argentina.

We estimated that Quilmes' average market share in 2006 decreased to 78% (including Bieckert and Brahma) from 82% market share in late 1994. At that time, Companhia Cervejaria Brahma, one of the two largest beer producers in Brazil, commenced production at its new brewery in Luján, near Buenos Aires. In addition, Warsteiner, a large German brewer, commenced production at its new brewery in Zárate, also near Buenos Aires. The annual production capacity for these breweries is estimated to be approximately 264 million liters and 150 million liters, respectively. Prior to commencing production in Argentina, Companhia Cervejaria Brahma and Warsteiner competed in the Argentine market with imported beer. The other competitor, Galicia, has one plant with a total annual capacity of approximately 17 million liters. In July 1999, the merger of Companhia Cervejaria Brahma and Companhia Antarctica Paulista was announced, creating AmBev. This merger was finally approved in March 2000, creating one of the largest beverage producers in the world.

More recently, in May 2002, AmBev and Quilmes announced that pursuant to an agreement between both parties, AmBev would transfer all of its beer assets in Argentina, Bolivia, Paraguay and Uruguay to Quilmes in exchange for 26.4 million new B shares of Quilmes. Additionally, according to the announcement AmBey would purchase from the controlling shareholders of Quilmes 230.92 million class A shares for US\$346.4 million. Also the agreement stipulates that AmBev can purchase at the end of a seven-year period the remaining Quilmes shares owned by the current controlling group, the Bemberg family, with AmBev shares. The Bemberg family had the option to sell to AmBev their remaining class A shares during a period beginning with the end of the first year and ending with the seventh year after the agreement was announced. This option was exercised in April 2006. This transaction was approved by the Argentine antitrust authorities on January 13, 2003, subject to the condition that AmBev and Quilmes divest themselves of certain brands and the AmBev plant in Luján, near Buenos Aires, to a company currently not present in the Argentine beer market. On February 14, 2003, through our subsidiary CICSA, we filed a complaint before the Argentine federal courts in order to be eligible to participate in the acquisition of these assets. In February 2006, the Argentinean Supreme Court of Justice ruled against our complaint. In December 2006, the Argentine authorities approved the sale of these assets to ICSA, a company owned by local investors. On March 3, 2004, AmBev and Interbrew announced an agreement to merge the two companies, creating the world's largest brewer under the name InBev. This merger was closed in August 2004. Consolidation in the beer industry has resulted in larger and more competitive participants, which could change the current market conditions under which we operate.

Due to the high cost of shipping beer to Argentina and the competitive advantage inherent to domestic producers as a result of Argentina's returnable glass bottle system, we estimate that imported beer sales accounted for less than 1% of the total sales volume in 2006.

Our beer brands in Argentina also face competition from other alcoholic beverages such as wine and spirits, as well as from non-alcoholic beverages such as soft drinks.

Excise taxes for the beverage industry in Argentina have been subject to variations in the past. The last modification was in 1999 and has been applicable since January 2000. The following table shows current Argentine excise beverage taxes:

Product Type	1999 Excise Taxes	Current Excise Taxes
Non-Alcoholic Beverages Cola soft drinks Flavored soft drinks, mineral water and juices	4% 0%	8% 4%
Alcoholic Beverages Beer	4%	8%
Whisky	12%	20%
10-29% alcohol content 30% or more alcohol content	6% 8%	12% 15%
Wine	0%	0%

Future changes in excise taxes in Argentina could adversely affect our sales volume, market share and operating margins.

### **Our Soft Drinks and Mineral Water Business**

Overview. We have produced and sold soft drinks in Chile since 1902. Prior to November 1994, we independently produced, bottled and distributed carbonated and non-carbonated soft drinks in Chile. Our line of soft drink products included our own proprietary brands, in addition to brands produced under license from Cadbury Schweppes plc. (currently Crush, Crush Light, Canada Dry Agua Tónica, Canada Dry Agua Tónica Light, Canada Dry Ginger Ale, Canada Dry Ginger Ale Light, Canada Dry Limón Soda and Canada Dry Limón Soda Light). Under a similar licensing arrangement with Watt's, a local fruit related product company, we bottled and distributed Watt's nectar products in Chile from 1987 until December 2006. In addition, under our two proprietary brand names, Cachantun and Porvenir, we bottled and nationally distributed mineral water from our own two natural sources located within the central region of Chile.

In November 1994, we merged our soft drink and mineral water businesses with the one owned by BAESA in Chile (PepsiCo's bottler at that time) creating ECUSA for the production, bottling, distribution and marketing of soft drink and mineral water products in Chile. Therefore, we began producing PepsiCo brands under license (currently Pepsi, Pepsi Light, Pepsi Twist, Pepsi Twist Light, Seven Up, Seven Up Light, Mirinda and Gatorade). On November 29, 1999, we purchased 45% of ECUSA's shares owned by BAESA for approximately Ch\$46,271 million. Since that date, we have owned 100% of ECUSA's shares. However, we have had control of ECUSA since January 1998 after the shareholders agreement was amended. In January 2001, ECUSA and Schweppes Holdings Ltd. signed an agreement to continue bottling Crush and Canada Dry brands. See "— Our Soft Drinks, Mineral Water and Nectar Production and Marketing in Chile".

The Chilean Soft Drinks and Mineral Water Market. Commercial soft drink production was first established in Chile by us in 1902, and mineral water production began in 1960. In 2006, we estimate that annual carbonated soft drinks consumption in Chile was 1,866 million liters or approximately 114 liters per capita. We estimate that consumption of fruit nectars and juices was 192 million liters or approximately 12 liters per capita, in 2006. We also estimate that consumption of mineral water,

including both carbonated and non-carbonated, was 175 million liters or approximately 11 liters per capita, in 2006.

The table below sets forth our estimates of total and per capita carbonated soft drinks, fruit nectars and mineral water sales in Chile during each of the last five years:

Carbonated Soft Drink and Mineral Water Sales								
	Volume (1)			<u>Liters Per Capita (2)</u>				
(millions of liters)								
			Mineral				Mineral	
<u>Year</u>	Soft Drinks	Nectars (3)	<u>Water</u>	<u>Total</u>	Soft Drinks	Nectars (3)	<u>Water</u>	<u>Total</u>
2002	1,535	137	130	1,802	97	9	8	114
2003	1,606	144	135	1,885	101	9	8	118
2004	1,667	154	138	1,959	104	10	9	122
2005	1,750	169	170	2,089	108	10	10	128
2006	1,866	192	175	2,233	114	12	11	136

- (1) Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER.
- (2) Population estimated in accordance with the national census of April 2002.
- (3) Includes liquid juices, nectars, fruit beverages and artificial juices.

The soft drink market in Chile consists of both carbonated and non-carbonated beverages. The principal types of carbonated beverages are colas and non-colas. The principal non-carbonated beverages are fruit nectars and fruit juices, which are estimated to have accounted for approximately 15% of our total soft drink and mineral water sales by revenues in 2006.

The following table sets forth our estimates as to the percentage of total carbonated soft drinks production in Chile, represented by each of the two principal categories of carbonated soft drinks during the last three years:

<u>Type</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Colas	58%	58%	58%
Non-colas	<u>42%</u>	<u>42%</u>	42%
Total	100%	100%	100%

Since the creation of the ECUSA joint venture in November 1994, the two main soft drinks producer groups in Chile have been (i) the licensees of The Coca-Cola Company (consisting of three companies with 13 bottling plants) and (ii) us. Since August 1998, private labels have had an increasing participation in the industry, representing 3% of the total soft drink sales in Chile in 2006. Distribution of these brands is concentrated in the supermarket channel where they constituted a 12% market share in 2006. Additionally, discount brand producers have entered the market and represented 8% of the soft drinks market in 2006. Due to the strong presence of local producers, the high cost of transportation and the existing returnable bottle system that accounts for a large portion of soft drink sales volume, we believe that there is no significant market for imported soft drinks in Chile, which were estimated to represent less than 1% of all soft drinks sales by volume in 2006.

The mineral water market in Chile is comprised of both carbonated and non-carbonated water. As with the soft drink market, approximately 94% of all mineral water in Chile is processed and marketed by two entities, us and Vital Aguas S.A., a subsidiary of the three licensees companies of The Coca-Cola Company in Chile. Our mineral water products have been produced by ECUSA since November 1994.

Wholesale and retail prices of both soft drinks and mineral water products are not regulated in Chile. We believe that the key factors determining retailers' prices include any national and/or local price promotions offered by the manufacturer, the nature of product consumption (on-premise or take-out), the type of product packaging (returnable or non-returnable), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

Our Soft Drinks, Mineral Water and Nectar Production and Marketing in Chile. Our soft drinks, nectar and mineral water production and marketing in Chile generated net sales of Ch\$127,227 million, Ch\$138,458 million and Ch\$150,467 million, or 28.6%, 27.6% and 27.6% of our total net sales, in 2004, 2005 and 2006, respectively.

The following table shows the soft drink and mineral water brands produced and/or sold by us through ECUSA during 2006:

<u>Brand</u>	<u>Product</u>	<u>Category</u>	<u>Affiliation</u>
Bilz	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Pap	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Bilz Light	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Pap Light	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Kem Piña	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Kem Xtreme	Soft Drink	Functional	CCU Proprietary
Nobis	Soft Drink	Non-Cola Proprietary	CCU Proprietary
Canada Dry Ginger Ale	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Canada Dry Ginger Ale Light	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Canada Dry Agua Tónica	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Canada Dry Agua Tónica Light	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Canada Dry Limón Soda	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Canada Dry Limón Soda Light	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Crush	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Crush Light	Soft Drink	Non-Cola Licensed	Schweppes Holdings Ltd.
Pepsi	Soft Drink	Cola Licensed	PepsiCo
Pepsi Light	Soft Drink	Cola Licensed	PepsiCo
Pepsi Twist	Soft Drink	Cola Licensed	PepsiCo
Pepsi Twist Light	Soft Drink	Cola Licensed	PepsiCo
Seven-Up	Soft Drink	Non-Cola Licensed	PepsiCo
Seven-Up Light	Soft Drink	Non-Cola Licensed	PepsiCo
Mirinda	Soft Drink	Non-Cola Licensed	PepsiCo
Gatorade	Isotonic	Functional	PepsiCo
Watt's	Nectars	Licensed	Watt's
Watt's Light	Nectars	Licensed	Watt's
Watt's Ice Frut	Nectars	Licensed	Watt's
Cachantun	Mineral Water	Proprietary	CCU Proprietary
Cachantun O <sub>2</sub>	Mineral Water	Functional	CCU Proprietary
Mas de Cachantun	Mineral Water	Proprietary	CCU Proprietary
Porvenir	Mineral Water	Proprietary	CCU Proprietary
Glacier	Purified Water	Proprietary	CCU Proprietary

In 1994, ECUSA and Cadbury Schweppes plc, or Cadbury Schweppes, the latter through its subsidiaries CS Beverages Ltd. and Canada Dry Corporation Ltd., entered into license agreements for all Cadbury Schweppes products.

On December 11, 1998, The Coca-Cola Company, or TCCC, announced an agreement with Cadbury Schweppes to acquire certain of the latter's international beverage brands, including those licensed to ECUSA, and in August 1999 the agreement was reported to have been consummated.

In September 2000, after more than a year's litigation, both in Chile (suits at civil courts and antitrust authorities) and England (arbitration under ICC rules), ECUSA and TCCC reached an agreement superseding ECUSA's previous license contracts with CS Beverages Ltd. and Canada Dry Corporation Ltd.

The new agreement, referred to as the "Bottler Contract", was executed between ECUSA and Schweppes Holdings Ltd., concerning the Crush and Canada Dry brands, and was approved by the Chilean antitrust commission, thus putting an end to the proceeding regarding the Cadbury Schweppes brands issue and dismissing all complaints filed in consideration of the agreement.

The "Bottler Contract" is valid as from January 2, 2001, with an initial ten-year term, renewable for consecutive five-year periods provided that certain conditions are fulfilled.

In March 2006, ECUSA signed new exclusive bottling agreements with PepsiCo, Inc. and its subsidiary Seven-Up International, respectively, authorizing ECUSA to produce, sell and distribute Pepsi products in Chile. The contracts terminate on March 31, 2020.

Likewise, in March 2006, a new exclusive bottling agreement was executed between ECUSA and Stokely Van-Camp, Inc., a subsidiary of PepsiCo, Inc., authorizing ECUSA to bottle, sell and distribute Gatorade products in Chile, for an initial term ending on March 31, 2010, automatically renewable for successive two or three-year periods if certain conditions set forth in the contract are met. In August 2002, we began importing, selling and distributing Gatorade, the world's number one isotonic drink. Since October 2006, we have been producing Gatorate locally.

In addition, ECUSA has been granted the exclusive license to produce and distribute our proprietary brands Bilz, Pap and Kem. This license agreement had an initial ten-year term commencing November 1994, and is automatically renewable for six additional five-year periods. The license agreement was renewed in 2004.

The license agreement for nectar products with Watt's, which granted us exclusive production rights, was first signed in June 1987 and originally had a 33-year term. In February 1999, a new license agreement was signed allowing us to produce new flavors and bottle Watt's nectars in non-returnable packaging (wide mouth glass and plastic bottles). A new license agreement between us and Watt's was signed in July 2004. This new contract provided us with a ten-year license renewable automatically for three consecutive periods of three years if the conditions set forth in the contract are fulfilled at the date of renewal. In December 2006, we signed a joint venture agreement with Watt's, under which we participate in equal parts in Promarca S.A., or Promarca. This new company owns the brands "Watt's", "Ice Frut de Watt's", "Yogu Yogu" and "Shake a Shake" in Chile. Promarca granted its subsidiaries, for an indefinite period, the exclusive licences for the production and sale of the different product categories. Therefore, we now participate in new product categories such as 100% fruit juices and fruit and dairy based beverages.

In October 1994, ECUSA, at that time our 55%-owned subsidiary, entered into two license agreements with Aguas Minerales Cachantun S.A. and Agua Mineral Porvenir S.A.I., respectively, for the use of the natural sources of mineral water and the Cachantun and Porvenir brand names. These agreements were amended in November 1994 and had initial ten-year terms, automatically renewable for six additional five-year periods. The license agreements were renewed in 2004.

On June 14, 2001, ECUSA and Life O<sub>2</sub> Beverages LLP entered into an exclusive technology and trademark license agreement for the production, sale and distribution of water products with high concentrations of oxygen. The agreement has an initial term of five years as from June 2001, renewable for one-year periods, unless otherwise stated by any party in writing.

In June 2003, we entered into the purified water business with our proprietary brand Glacier, increasing our water selection and reaching a larger amount of population with a more affordable product.

In October 2004, we relaunched Nobis, a traditional proprietary soft drink brand, to be used strategically against discount brands.

In February 2005, we launched a new Cachantun product, under the trademark Mas, a sugar free product made of mineral water, calcium and citric flavor, creating a new category of flavored water.

Under each license agreement, we have the exclusive right to produce, sell and distribute the respective licensed products in Chile. Generally, under our license agreements, we are required to maintain certain standards of quality with respect to the production of licensed products, to achieve certain levels of marketing and, in certain cases, to fulfill minimum sales requirements. We believe that we are in compliance with the material requirements of all our license agreements.

During 2004, 2005 and 2006, we sold our soft drink and mineral water products in the following packaging formats:

	So	ft Drinks and Nec	tars	1	<u> Mineral Water</u>	
<u>Container</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Returnable (1)	44%	42%	41%	10%	7%	6%
Non-Returnable (2)	53%	56%	57%	90%	93%	94%
"Post-Mix" (3)	<u>2%</u>	<u>2%</u>	2%	<u>-</u>	<u>-</u>	
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

<sup>(1)</sup> Returnable soft drink containers include both glass and plastic bottles of assorted sizes. Returnable mineral water containers include glass bottles of assorted sizes and returnable 19-liter jugs.

We manufacture most of our returnable and non-returnable plastic bottles and obtain all of our glass bottles and cans from third party suppliers. See "— Raw Materials" and "— Our Other Businesses".

We directly distribute our soft drinks and mineral water products throughout Chile to:

- off-premise retail: small and medium sized retail outlets, which in turn sell beer to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and
- supermarket chains.

In 2004, 2005 and 2006, the percentage mix of the above distribution channels for our soft drinks and mineral water products in Chile was as follows:

	Percentage of Total Soft Drink		
	<u>Mi</u>	neral Water Prod	ducts Sold
Distribution Channels	ution Channels 2004		
Off-premise retail	49%	51%	54%
On-premise retail	8%	8%	8%
Wholesalers	10%	9%	8%
Supermarkets	32%	32%	30%
Total	100%	100%	100%

During 2006, we had no single customer that accounted for more than 2% of our sales by volume, with the exception of two large supermarket chains that represented a combined total of 16%. During 2006, the Chilean supermarket industry continued to consolidate, increasing the importance and purchasing power of a few supermarket chains. We do not maintain any long-term contractual arrangements for the sale of soft drinks and/or mineral water with any of our customers.

The following table shows the sales volume of our soft drinks and mineral water by category during each of the last three years:

<sup>(2)</sup> Non-returnable soft drink containers include glass and plastic bottles, and aluminum cans of assorted sizes. Non-returnable mineral water containers include plastic bottles of assorted sizes.

<sup>(3)</sup> Post-mix cylinders are sold specifically to on-premise locations for fountain machines.

Category	<u>2004</u>	2005 (millions of liters)	<u>2006</u>
Colas			
Licensed	54.0	52.7	61.3
Non-colas			
Proprietary	156.6	153.7	161.2
Licensed	112.2	116.2	124.1
Nectars	38.3	44.5	54.8
Soft Drinks Total	361.1	367.0	401.4
Mineral Waters			
Cachantun	74.8	100.6	110.0
Porvenir	3.9	3.6	3.5
Purified Water	2.6	2.9	3.4
Total Waters	81.3	107.1	116.9
Total	442.4	474.2	518.3

The following table shows the sales volume of our soft drinks by affiliation during each of the last three years:

<u>Affiliation</u>	<u>2004</u>	2005 (millions of liters)	<u>2006</u>
Proprietary	156.6	153.7	161.2
Schweppes	100.9	105.0	112.2
PepsiCo	65.3	63.8	73.2
Watt's	38.3	44.5	54.8
Total	<u>361.1</u>	<u>367.0</u>	<u>401.4</u>

The average price, based on December 2006 Chilean pesos, per liter to our customers for soft drink products was almost constant from an average of Ch\$305 in 2002 to Ch\$299 in 2006. The four-year compounded annual growth rate decreased 0.5%. For mineral water products, the average price, based on December 2006 Chilean pesos, per liter increased from an average of Ch\$246 in 2002 to Ch\$254 in 2006 and experienced a four-year compounded annual growth rate of 0.8%.

Raw Materials. The principal raw materials used in the production of soft drinks are water, sugar, flavoring concentrates and in the case of carbonated products, carbon dioxide gas. We generally purchase our sugar requirements from Empresas lansa S.A., the sole producer of sugar in Chile, and from imports. We purchase flavoring concentrates for our licensed soft drink brands from the respective licensing companies. See "— Our Soft Drinks and Mineral Water Production and Marketing in Chile". Flavoring concentrates for our proprietary brands are purchased from third party suppliers in Chile and Germany, which manufacture the concentrates under contract with us. We obtain carbon dioxide gas from local suppliers in Chile.

We also require fruit pulp, juices, citric acid, other artificial and natural flavors, and chemical substances. Although water does not represent a major raw material cost, it is nonetheless essential in the production of soft drinks. We obtain all of our water from wells located at our plants and/or from public utilities. The water is treated at facilities located at our plants to remove impurities and adjust the characteristics of the water before it is added in the production process.

We own two mineral water sources in Chile from which the Cachantun and Porvenir brand mineral water products are obtained. These water sources are located in two areas near Santiago: Coinco and Casablanca, respectively. All of our mineral water products are bottled at their respective sources and distributed throughout the country.

We maintain testing facilities at each of our plants in order to analyze raw materials. Additionally, samples of soft drinks and mineral water are inspected at various stages of production to ensure product quality.

We generally purchase all of the glass bottles used in packaging soft drinks and mineral water from the major supplier in Chile, Cristalerías Chile. Other sources, principally in Argentina, Peru and Colombia, can be used when price and delivery terms are favorable; however, no significant purchases were made in either of these countries during 2006. While aluminum cans used in packaging our soft drinks are generally purchased from a local supplier, we manufacture most of our own plastic returnable and non-returnable bottles from imported polyethylene terephthalate resins, or PET, which we purchase from various suppliers. See "— Our Other Businesses". We obtain the labels for our soft drinks and water products principally from local suppliers. Crowns and plastic caps are principally purchased from two suppliers in Chile.

Prices of principal raw materials used in soft drink production in Chile are tied to the U.S. dollar and have not been volatile, except for PET resins that depend on oil prices as well as market factors, and sugar due to market factors.

We believe that all of the contracts or other agreements between us and third party suppliers with respect to the supply of raw materials for soft drinks and water products contain standard and customary commercial terms and conditions. Without considering the soft drinks concentrates purchased from Schweppes Holdings Ltd. and PepsiCo under the license agreements described under "– Our Soft Drinks and Mineral Water Production and Marketing in Chile", we believe we are not dependent on any one supplier for a significant portion of our raw materials. Historically, we have experienced no significant difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices and expect that we will be able to continue to in the future.

Sales, Transportation and Distribution in Chile. Since April 2004, ECUSA manages its own sales force that is directly responsible for the exclusive servicing of soft drinks and water clients in all the cities of Chile. In October 1999, ECUSA began delivering its products in Concepción through our logistic division (currently, Transportes CCU Ltda.) while keeping its sales force separated. Due to its success, this system was implemented in Valparaíso and Viña del Mar since July 2000 and in Santiago since October 2001, through Transportes CCU Ltda., the entity in charge of delivering all of our products throughout Chile. The ECUSA sales force of 395 salesmen as of December 2006, directly sells to approximately 76,600 customers, accounting for 97% of our total soft drink and mineral water sales by volume in Chile in 2006. The area served by ECUSA accounts for approximately 75% of the Chilean population. In some rural areas of the country, ECUSA has contracted the sales services of our beer division, which sells soft drinks and mineral water products in connection with the sales of our beer products. Such sales accounted for the remaining 3% of our total soft drinks and mineral water sales by volume in Chile in 2006.

In October 2005, we launched Comercial CCU S.A., a pilot plan under which a single sales force sells all Company products. This plan is being piloted in the cities of Osorno and Puerto Montt, as well as across much of the Chilean rural areas. Due to the positive results from the pilot plan during its first year of operation, it was extended to most of the cities in the south of Chile, with the exception of Concepción, accounting for approximately 18% of our sales. This new step will be evaluated during 2008.

Our Chilean soft drinks and mineral water customers make payments for our products either in cash at the time of delivery or in accordance with one of our credit arrangements. Payment on credit sales is generally due 32 days from the date of delivery. Credit sales accounted for 42%, 41% and 42% of ECUSA's soft drink and mineral water sales to third parties in Chile in 2004, 2005 and 2006, respectively. Losses on credit sales of soft drinks and mineral water in Chile have not been significant.

Seasonality in Chile. Due to the seasonality of sales for both soft drinks and mineral water products, our sales and production volumes are normally at their lowest in the second and third calendar quarters and at their highest in the first and fourth calendar quarters (i.e., those months corresponding to holidays and summer vacation season in Chile).

The following table shows our annual sales volume of soft drinks and mineral water by quarter for the last three years:

		Soft Drinks & Mineral Water	
			% of Annual
<u>Year</u>	<u>Quarter</u>	Sales Volume (million liters)	Sales Volume
2004	1 <sup>st</sup> quarter	120.2	27.2
	2 <sup>nd</sup> quarter	86.8	19.6
	3 <sup>rd</sup> quarter	99.0	22.4
	4 <sup>th</sup> quarter	<u>136.4</u>	<u>30.8</u>
	Total	<u>442.4</u>	100.0
2005	1 <sup>st</sup> quarter	132.5	27.9
	2 <sup>nd</sup> quarter	97.2	20.5
	3 <sup>rd</sup> quarter	102.0	21.5
	4 <sup>th</sup> quarter	<u>142.5</u>	30.1
	Total	<u>474.2</u>	100.0
2006	1 <sup>st</sup> quarter	141.2	27.2
	2 <sup>nd</sup> quarter	106.7	20.6
	3 <sup>rd</sup> quarter	115.2	22.2
	4 <sup>th</sup> quarter	<u>155.2</u>	<u>29.9</u>
	Total	518.3	100.0

Competition in Chile. Our principal competitors in the soft drink business are companies, which produce, bottle and distribute soft drinks in Chile under licenses from The Coca-Cola Company and its affiliates. The Coca-Cola Company's products are produced, bottled and distributed in Chile through three separate licensees which market soft drinks under the Coca-Cola, Coca-Cola Light, Coca-Cola Zero, Fanta, Fanta Light, Sprite, Sprite Zero, Quatro Light, Nordic Mist, Taí, Andina nectars and juices, and Kapo juice brand names. According to store audits conducted by Nielsen, Coca-Cola and related brands accounted for approximately 67% of total carbonated soft drink volume sales in 2006. However, calculations made by us are higher than the Nielsen estimates. During 1998, a few supermarket chains began selling soft drinks products under private labels. Additionally, discount brand producers entered the market and represented, along with private labels, approximately 11% of the soft drink market in 2006 according to Nielsen. However, calculations made by us are higher than the Nielsen estimates. Even though these brands are not a significant portion of the industry, they are expected to increase their presence in the future.

Since the formation of ECUSA, our market share has decreased as a consequence of increasing marketing activity on the part of our competitors and the entrance of private labels and discount brand producers to the market. During 2006, our market share was approximately 18%.

Our market share for our carbonated soft drink products over the last five years is presented in the following table based on store audits conducted by Nielsen and our own estimates. These Nielsen results are, for each year, higher than our own estimates.

#### Our Chilean Carbonated Soft Drink Market Share

<u>Year</u>	<u>Nielsen</u>	Company Estimates (*)
2002	23%	20%
2003	23%	19%
2004	22%	19%
2005	22%	18%
2006	22%	18%

<sup>(\*)</sup> Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER.

Our domestic competitors in the soft drinks business have benefited from both internationally recognized brand labels (especially with regard to the Coca-Cola product line) and a large number of local bottling companies distributing their products throughout Chile. As a result of the formation of ECUSA, we also similarly benefited from the internationally recognized Pepsi brand as well as our previous competitive strengths, which include a portfolio of nationally well known brands and a nationwide distribution system. Additionally, during 2002, we launched Bilz Light, Pap Light, Agua Tónica Light and Gatorade, the world's number one isotonic drink. Gatorade is classified as a functional product, since in addition to refreshing, it hydrates the body and replenishes mineral salts lost during sports or other physical activities. During January 2003, we launched Pepsi Twist and Pepsi Twist Light. In April 2003, we introduced to the market Kem Xtreme, a soft drink with a high level of caffeine, which also is considered a functional product because it gives more energy. In September 2004, we launched Canada Dry Ginger Ale Light, and in October 2004, we re-launched Nobis, a traditional proprietary soft drink brand, to be used strategically against discount brands. In September 2006, we launched Canada Dry Limón Soda Light.

Given the high percentage of soft drink sales volume in returnable containers coupled with the high cost of transportation to Chile, the market for imported soft drinks in Chile is not significant and accounted for less than 1% of total sales by volume in 2006. While there are no legal barriers to entry, we believe that the existing returnable bottle system and high transportation costs may continue to deter potential competitors from exporting soft drinks to Chile.

Fruit nectars under the trade name "Watt's", a segment of our soft drink business, face competition from other liquid and powdered juices, which are provided by a variety of local companies. After just four years from the re-launch of Watt's nectar, we have attained our fourth year as market leader in the bottled category of nectars, with a market share of 59% during 2006, according to Nielsen.

Our main competitor in the mineral water business is Vital S.A. (a subsidiary of Embotelladora Andina S.A., one of The Coca-Cola Company licensees in Chile). We estimate that our sales of Cachantun and Porvenir brand mineral waters accounted for approximately 65%, while those of Vital S.A. products accounted for approximately 26% of total mineral water sales by volume in 2006. Small domestic bottlers, private labels, as well as imported mineral water products, comprise the remaining 9% sales volume.

The following chart shows estimates of our mineral water market share for the last five years based on store audits conducted by Nielsen and our own estimates. These Nielsen results are, for each year, higher than our own estimates.

<u>Year</u>	<u>Nielsen</u>	Company Estimates (*)
2002	63%	57%
2003	64%	56%
2004	64%	57%

67%

72%

Our Chilean Mineral Water Market Share

61%

65%

(\*) Based on our sales data, publicly available information from competitors, equity research analyst reports, information from Nielsen and ANBER. Do not consider Glacier purified water sales.

## **Our Wine Business**

2005

2006

Overview. We entered the Chilean wine market in October 1994 with the purchase of 48.4% of VSP's equity for approximately Ch\$14,937 million, thereby acquiring an interest in the third largest winery in Chile. During the first half of 1995, VSP's capital was increased by approximately Ch\$12,482 million, of which we contributed approximately Ch\$6,800 million. During August-October 1997, VSP's capital was increased again by approximately Ch\$10,151 million, of which we contributed approximately Ch\$5,657

million, plus approximately Ch\$163 million in additional shares bought during October 1997 in the local stock market. Furthermore, in October 1998 and during 1999, we purchased additional shares in VSP through the local stock exchanges for an amount of approximately Ch\$4,725 million. During March-June 1999, VSP's capital was increased by approximately Ch\$14,932 million, of which we contributed approximately Ch\$9,232 million. Between November 2000 and March 2001, VSP's capital was increased by approximately Ch\$19,048 million, of which we contributed approximately Ch\$11,459 million. During October and November 2005, VSP's capital was increased by approximately Ch\$296 million. We did not participate in this capital increase. Between April and June 2007, VSP's capital was increased by approximately Ch\$11,707 million, of which we contributed approximately Ch\$4,541 million. As a result of these activities, as of June 22, 2007, our total ownership interest in VSP was 58.1%.

We believe that expansion into the Chilean wine business provides us with the opportunity to further exploit our nationwide distribution system through the expansion of our beverage portfolio. We also believe that further development of our domestic wine business may help reduce the seasonality of our sales, as wine sales in Chile tend to be stronger during the winter months when beer and soft drinks consumption decline.

The proceeds from VSP's capital increase during 1995 were used to reduce debt, expand capacity and add new hectares of vineyards in the Maipo Valley for producing premium red wines. Part of VSP's capital increases during 1997 was used to add new hectares of vineyards in Requinoa, Chépica and Molina during 1997, and in Pencahue during 1998. These purchases of land more than doubled the number of hectares of our vineyards. The winery also increased its total vinification and wine storage capacity in both tanks and barrels from to 52.1 million liters as of December 31, 1998, to 61.6 million liters as of December 31, 2006, as well as its peak bottling and packaging capacity from 35,100 liters per hour in 1998 to 64,000 liters per hour as of December 31, 2006. The capital increase in 1999, was used to pay debts related to the winery's expansion process. The proceeds from VSP's capital increase during November 2000 and March 2001 were used to finance the winery's acquisition of FLC, in Mendoza, Argentina, to plant the hectares of this new winery and improve its production facilities, as well as to refinance debt.

In October 2001, VSP signed a joint venture agreement with the French winery Château Dassault for the production of super premium wines, mainly for the export market. As a result of this agreement we combined Château Dassault's experience in first-quality wine production with VSP's knowledge of both the Chilean and Argentine markets, along with its extensive international distribution network.

VSP and Dassault Investment Fund Inc., each owner of 50% of Viña Dassault-San Pedro S.A. (Viña Altaïr), are evaluating the convenience of maintaining its participation in Viña Altaïr, to analyze other ways to develop this project or, to look for an alternative that allows each of the parties to leave its participation in Viña Altaïr. For this reason, the parties contacted an investment bank to provide financial consulting services, including: evaluation of the business plan, identification of business opportunities and additional services that will allow the partners to evaluate their participation in this project. The valorization of this asset at present value does not create significant valorization differences between Chilean and US GAAP.

In December 2001, Viña Santa Helena, or VSH, created its own commercial and productive winemaking operation, distinct from its parent, VSP, under the Viña Santa Helena label in the Colchagua Valley.

In August 2003, VSP formed Viña Tabalí, a joint venture in equal parts with Sociedad Agrícola y Ganadera Río Negro Ltda. for the production of premium wines. This winery is located in the Limarí valley, Chile's northernmost winemaking region, which is noted for the production of outstanding wines. In January 2007, Viña Tabalí acquired Viña Leyda, a boutique winery located in the Leyda Valley that produces well-regarded quality wines. Consequently, Viña Tabalí changed its name to Viña Valles de Chile S.A.

In October 2004, VSP acquired the well-known Manquehuito Pop Wine brand, a sparkling fruit-flavored wine with low alcohol content, broadening its range of products.

In Argentina, we sell a small amount of wine, which generated net sales of Ch\$906 million, Ch\$702 million and Ch\$947 million in 2004, 2005 and 2006, respectively. These sales represented less than

0.3% of our total net sales each year. FLC has consolidated its results on VSP's financial statements since January 2003.

VSP is a publicly traded company that, at December 31, 2006, had a market capitalization of Ch\$98,869 million. VSP shares trade on the Santiago Stock Exchange, the Valparaíso Stock Exchange and the Chile Electronic Stock Exchange. As of June 22, 2007, including its last capital increase, VSP had a market capitalization of Ch\$167,873 million.

At VSP's Extraordinary Shareholders meeting held on July 7, 2005, the shareholders voted to increase the number of board members from 7 to 9 and approved a capital increase that will be partially used for stock option programs.

The Chilean Wine Market. We estimate that wine consumption in Chile amounted to approximately 15 liters per capita in 2006. Given that the Chilean wine industry is fragmented, no single wine producer accounts for the majority of production and/or sales. The leading wineries include Viña Concha y Toro S.A., or Concha y Toro, Viña Santa Rita S.A., or Santa Rita, VSP and Bodegas y Viñedos Santa Carolina S.A., or Santa Carolina. In addition, there are numerous medium-sized wineries, including Viña Undurraga S.A., or Undurraga, Cousiño Macul S.A., or Cousiño Macul, Viña Cánepa y Cía., or Cánepa and Viña Tarapacá S.A., or Tarapacá. All wineries, which sell wine products that comply with industry and tax regulations, make up Chile's formal wine market. VSP is a member of the formal wine market, as are most other principal wineries in Chile. The SAG is the entity in charge of wine industry regulation and principally oversees inventory records and product quality. We estimate that the formal market wineries produced and sold approximately 251 million liters of wine during 2006.

The following chart shows our estimates for the formal wine market and per capita consumption levels for wine in Chile for the last five years:

<u>Year</u>	Total Volume (1) (millions of liters)	Per Capita (2) (liters)
2002	263	17
2003	270	17
2004	274	17
2005	265	16
2006	251	15

Sources: SAG. Central Bank and the Wineries of Chile Association

- Includes wine sales from pisco producers in the III and IV Regions of Chile.
- (2) Population estimated in accordance with the national census of April 2002.

Wines in Chile can be segmented by product type. Chilean wineries produce and sell premium, varietals and popular-priced wines within the domestic market. Premium wines and many of the varietal wines are produced from high quality grapes, aged and packaged in glass bottles. Popular-priced wines are usually produced using non-varietal grapes and are not aged. These products are generally sold in either cartons or jug packaging.

VSP's Production and Marketing. VSP was founded in 1865. Its principal vineyards are located in Molina, approximately 200 kilometers south of Santiago. The VSP estate in Molina is one of the largest single-site vineyards in Chile with an area of 1,200 hectares. As of December 31, 2006, VSP's vineyards covered an aggregate of 2,412 hectares in Chile, distributed among 5 different plantations, including additional property acquired in Requinoa, Chépica, Molina and Pencahue. The winery also has 469 hectares under long-term lease. In Argentina, FLC's vineyards are located in San Carlos, Mendoza, with an area of 400 hectares.

VSP is one of Chile's largest producers and distributors of wine in terms of sales volume and net sales. In 2004, 2005 and 2006 our wine segment sales amounted to Ch\$86,725 million, Ch\$85,760 million and Ch\$76,246 million representing 19.5%, 17.1% and 14.0% of our total net sales, respectively. The above

net sales figures for wine include exports of bulk wine which amounted to Ch\$3,624 million, Ch\$4,584 million and Ch\$3,095million in 2004, 2005 and 2006, respectively.

The following chart indicates the breakdown of VSP's volume in the domestic and export markets:

<u>Year</u>	<u>Domestic Volume</u> (million liters)	Export Volume (million liters)	Total Volume (million liters)
2002 2003 (*) 2004 (*) 2005 (*) 2006 (*)	51.2 53.4 52.1 54.3 47.5	45.0 67.7 54.3 51.4 46.7	96.1 121.0 106.3 105.7 94.2
2000 ( )	47.5	40.7	34.2

<sup>(\*)</sup> Includes sales of FLC.

We estimate that VSP's share by volume of Chile's formal wine market was approximately 18% in 2004, 20% in 2005 and 18% in 2006. According to the Wineries of Chile Association, VSP's share of Chile's total wine export sales by volume was 11% in 2004 and 2005, and 8% in 2006; excluding bulk wine VSP's export market share by volume was 15% in 2004, 12% in 2005 and 11% in 2006. Specifically, in 1998, VSP became the second largest exporter of Chilean wines measured by both volume and revenues.

VSP, VSH and FLC produce and market premium, varietal and popular-priced wines as set forth below:

<u>Brand</u>	<u>Premium</u>	<u>Varietal</u>	Popular-priced
Viña San Pedro			
Cabo de Hornos	Χ		
1865	Χ		
Castillo de Molina	Χ		
Las Encinas	Χ		
35 South		Χ	
Urmeneta		Χ	
Gato		X	X
Manquehuito Pop Wine			Χ
Tradición de Familia			X
Etiqueta Dorada			Χ
Viña Santa Helena			
D.O.N. (De Origen Noble)	X		
Notas de Guarda	Χ		
Vernus	Χ		
Selección del Directorio	Χ		
Santa Helena Reserva		X	
Santa Helena Varietal			Χ
Siglo de Oro		X	
Gran Vino			X
Finca La Celia			
La Celia	X		
La Consulta		X	
Furia			X

The following table presents our breakdown of total sales volume in thousands of liters by category of VSP's Chilean wines during 2006:

Category	<u>Domestic</u> (tho	Export ousands of liters)	<u>Total</u>
Premium	343	2,291	2,634
Varietal	1,205	3,470	4,675
Popular-Priced	44,779	30,214	79,994
Bulk	0	6,078	6,078
Total	46,328	42,053	88,381

The following table presents our breakdown of total sales volume in thousands of liters by category of VSP's Argentine wines during 2006:

Category	<u>Domestic</u> (tho	Export usands of liters)	<u>Total</u>
	,	,	
Premium	23	219	242
Varietal	46	286	332
Popular-Priced	1.048	2,434	3,482
Bulk	<u>35</u>	<u>1,749</u>	<u>1,784</u>
Total	1,152	4,688	5,840

As of December 31, 2006, VSP's storage capacity totaled 61.6 million liters and its peak bottling and packaging capacity totaled 64,000 liters per hour.

*Domestic Market.* Our Chilean domestic wine is packaged in bottles, jugs, cartons, and bag-in-box containers at VSP's production facilities in Lontué and Molina. The following chart shows our packaging mix for domestic wine sales for the last three years:

			Total Domestic ld in Chile
<u>Container</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Carton Jug Glass Bottles Bag-in-Box Total	86% 0% 13% <u>1%</u> 100%	83% 0% 16% <u>1%</u> 100%	77% 0% 21% <u>1%</u> 100%

VSP obtained all of its glass bottles, carton package containers and jugs from third party suppliers. See "- Raw Materials".

Beer is the principal substitute product for wine in Chile. In addition, our wine products may also compete with other alcoholic beverages, such as spirits (mainly pisco), and with non-alcoholic beverages, such as soft drinks and juices.

The average price, based on December 2006 Chilean pesos, for our domestic wine customers was Ch\$513 and Ch\$570 per liter in 2002 and 2006, respectively, experiencing a four-year compounded annual growth rate of 2.7%. This price increase is mainly explained by lower wine stocks, due to lower harvests, and strong growth in wine exports in previous years.

Export Market. According to industry sources, exports of Chilean wine increased from approximately 43 million liters in 1990 to 472 million liters in 2006, at a compounded annual growth rate of 16.2%. During 2005 and 2006, Chilean wine exports reached 416 million liters and 472 million liters, respectively. This increase is mainly due to a 30.4% increase in bulk wine exports. We believe that Chilean wine exports

have grown steadily due to their comparatively low prices and positive international image, as well as due to external factors, such as low wine production in the Northern Hemisphere in certain years.

VSP exported 54.3 million liters, 51.4 million liters and 46.7 million liters of wine in 2004, 2005 and 2006, respectively. During 2006, VSP exported wine to 72 countries worldwide. These exports accounted for net sales of Ch\$56,813 million, Ch\$50,908 million and Ch\$47,709 million in 2004, 2005 and 2006, respectively. In 2006, VSP's primary export markets included the United Kingdom, the United States, Finland, Brazil, Sweden and Denmark.

Most exported wine is sold in glass bottles, except for a certain quantity of unbranded wine that is occasionally sold in bulk and the amount that is sold in bag-in-box containers. The following chart shows our packaging mix for export Chilean wine volume in the last three years:

		Percentage of Total Export Wine Volume from Chile	
<u>Container</u>	2004	<u>2005</u>	2006
Glass Bottles (1) Bulk Carton Total	67% 17% <u>16%</u> <u>100%</u>	61% 22% <u>17%</u> <u>100%</u>	65% 14% <u>20%</u> 100%
(1) Includes jugs			

(1) Includes jugs

We experienced a negative four-year compounded annual growth rate of 2.1% from Ch\$1,254 in 2002 to Ch\$1,151 per liter in 2006 in the average price, based on December 2006 Chilean pesos, to our Chilean export wine customers.

Raw Materials. The principal raw materials that VSP uses in its production process are purchased and harvested grapes, purchased wine, bottles, carton containers, corks and cardboard boxes. VSP obtained approximately 60% of the grapes used for export wines from its own vineyards during 2006. The majority of the wine sold in the domestic market is purchased from third parties, tested to assure compliance with our quality standards, and blended at the winery before packaging. In 2006, approximately 76% of wine for domestic sale was purchased from eight local producers: Corretajes Torres y Cía. Ltda., Vinos Don Marcial Ltda., Agrícola y Comercial Bodegas Las Mercedes Ltda., Agro Comercial Metropolitana Ltda., Exportadora de Mostos y Vinos Jucosol S.A., Vinícola Patacón Ltda., Viña Saavedra Ltda. and Agrícola Comercial y Vitivinícola Los Tilos Ltda. VSP has various alternative sources of supply, which can be used when they are attractive. VSP's bottles are principally purchased from Cristalerías Chile; however, when prices have been favorable, VSP has purchased bottles from other local and international suppliers. Carton containers are purchased either from Tetra Pak de Chile Comercial Ltda. or from SIG Combibloc Inc. and are assembled in VSP's own automated packing lines.

Prices of principal raw materials used in wine production in Chile have not been volatile. However, from time to time, prices of grapes and wine vary depending on demand and supply factors.

Domestic Sales, Transportation and Distribution. After production, bottling, and packaging, wine is either stored at the production facilities or transported to one of the 16 warehouses. The warehouses are part of our warehouse network and are located throughout Chile. VSP wines used to be distributed and sold in Chile through our sales and distribution network, under the same system and payment terms as our beer products. In May 2000, VSP organized a new sales force to directly offer its products in the city of Concepción. However, it continued delivering the products through our beer distribution network. After the success of this new system, it was implemented in the cities of Viña del Mar and Valparaíso in November 2000, and in Santiago in May 2001. This system was further implemented in the cities of Temuco, Chillán, Los Angeles and Valdivia. See "— Our Beer Business — Our Beer Business in Chile — Sales, Transportation and Distribution".

In October 2005, we launched Comercial CCU S.A., a pilot plan under which a single sales force sells all Company products. This plan is being piloted in the cities of Osorno and Puerto Montt, as well as across

much of the Chilean rural areas. Due to the positive results from the pilot plan during its first year of operation, it was extended to most of the cities in the south of Chile, with the exception of Concepción, accounting for approximately 18% of our sales. This new step will be evaluated during 2008.

We directly distribute our wine products throughout Chile to:

- off-premise retail: small and medium sized retail outlets, which in turn sell beer to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption;
- wholesalers; and
- supermarket chains.

For the last three years, the percentage mix of the above distribution channels for our wine products in Chile was as follows:

	Percentage of Total Wine Product		
Distribution Channels	<u>2004</u>	<u>2005</u>	<u>2006</u>
Off-premise retail On-premise retail	19% 8%	22% 4%	24% 3%
Wholesalers	33%	38%	32%
Supermarkets	40%	<u>36%</u>	40%
Total	<u>100%</u>	<u>100%</u>	<u>100%</u>

VSP sales force of 62 salesmen as of December 2006, sells our wine products directly to approximately 9,000 customers, none of which accounted for more than 3% of our total wine sales by volume, with the exception of two supermarket chains that represented 19%. We do not maintain any long-term contractual arrangements for the sale of wine with any of our customers.

Export Sales, Transportation and Distribution. Internationally, VSP has arrangements with 155 agents who facilitate the export of its wine to 72 countries. In 2002, we signed a distribution agreement with the Swedish company Vin & Sprit AB, the owner of Absolut Vodka, to distribute VSP's wines in Sweden, Finland, Norway and Estonia, improving our position in those markets and taking advantage of synergies between both companies. We have signed distribution agreements with Schenk, one of the largest distributors in Europe, Asian Breweries, one of the largest beverage companies in Asia, and Shaw Ross International, a subsidiary of Southern Wine and Spirits, the main liquor wholesale distributor for the United States, as well as other distributors.

*Geographical Markets.* In Chile, Santiago and surrounding areas (referred to as the Metropolitan Region), which account for approximately 40% of the Chilean population, represented approximately 44% of total domestic sales of VSP products by volume in 2006.

The following table provides the distribution of VSP's exports from Chile during 2006 by geographical markets:

<u>Market</u>	Volume (thousands of liters)	Percentage of Total Exports
Europe	25,791	61.3%
Latin America	9,066	21.6%
USA and Canada	4,753	11.3%
Others	_2,443	<u>5.8%</u>
Total	42,053	100.0%

Competition. The wine industry is highly competitive in both the domestic and the export markets. VSP's domestic market share was approximately 18% in 2006. In Chile, VSP competes directly against all other Chilean wineries. We believe that VSP's primary domestic competitors, Concha y Toro and Santa

Rita, derive their relative competitive strengths from their wide portfolio of products, well recognized brand names and established distribution networks. In 2006, Santa Rita and Concha y Toro had a market share of approximately 25% and 28%, respectively. VSP also competes with Santa Carolina and numerous medium-sized wineries, including Undurraga, Cousiño Macul and Tarapacá, and many small wine producers that make up Chile's "informal market".

Internationally, VSP competes against Chilean producers as well as with wine producers from other parts of the world. According to information compiled by the Wineries of Chile Association, VSP is the second largest exporter of Chilean wines with a market share of approximately 11% in 2006, excluding bulk wine. Our other principal Chilean competitors, namely Concha y Toro, Santa Rita and Santa Carolina had market shares of 34%, 5% and 4%, respectively.

## **Our Pisco Business**

Overview. In February 2003, we added a new product to our beverage portfolio, pisco, which began selling under the brand Ruta Norte, and which was produced by our subsidiary Pisconor S.A. Pisco is a grape spirit very popular in Chile that is produced in the northern part of the country and the southern part of Peru. Our pisco was produced in the Elqui Valley in the IV Region of Chile and it was sold throughout the country by our beer division sales force. During 2003, we participated in the 35% alcohol category, the larger of the pisco markets. In January 2004, we introduced Ruta Sour, a traditional Chilean drink that combines pisco, lemon and sugar, and in November 2004 we launched Ruta Sour Light, a cocktail with less sugar and a lower alcohol content than Ruta Sour.

In March 2005, we entered into an agreement with the second largest pisco producer in Chile, Control. A new entity was created under the name of "Compañía Pisquera de Chile S.A.", and each company contributed assets and commercial brands. As part of this agreement, we assumed some of Control's financial liabilities. Currently we own 80% of Compañía Pisquera de Chile and Control owns the remaining 20%.

The Chilean Pisco Market. Traditionally, beer, wine and pisco have been the principal alcoholic beverages consumed in Chile. We estimate that annual pisco consumption in Chile was 42 million liters, or approximately 2.6 liters per capita in 2006.

The table below sets forth our estimates of pisco consumption in Chile during each of the last five years:

<u>Year</u>	Total Sales Volume (1) (in millions of liters)	Per Capita (2) (liters)
2002	36	2.3
2003	38	2.4
2004	45	2.8
2005	47	2.9
2006	42	2.6

- (1) Based on our sales data and information from Nielsen.
- (2) Population estimated in accordance with the national census of April 2002.

We estimate that total pisco consumption in Chile increased at a four-year compounded annual growth rate of 3.1% between 2002 and 2006. During 2006, the pisco market decreased 10.4%, due to price increases and higher competition from substitutes.

Wholesale and retail prices of pisco are not regulated in Chile. Wholesale prices are subject to negotiation between the producer and the purchaser. Retailers establish the final consumer price. We believe that the key factors determining retailer prices include national and/or local price promotions offered by the producer, the nature of product consumption (on-premise or take-out), the applicable tax structure, the desired profit margins and the geographical location of the retailer.

*Pisco Production and Marketing in Chile.* Our production of pisco in Chile generated net sales of Ch\$8,776 million, Ch\$29,143 million and Ch\$33,557 million representing 2.0%, 5.8% and 6.1% of our total net sales in 2004, 2005 and 2006, respectively. The increases during these periods were mainly due to the agreement with Control which we finalized in March 2005.

We produce and market premium, medium-priced and popular-priced pisco brands in Chile. The following table shows our principal brands:

Premium	Medium-priced	Medium-priced	Popular-priced pisco brands
<u>pisco brands</u>	pisco brands	sour brands	
Mistral Tres Erres Ruta Norte Añejado Mistral Nobel Ruta Black Mistral Crème Control Guarda	Ruta Norte Campanario Control	Ruta Sour Ruta Sour Pica Ruta Sour Light Ruta Sour Mango Campanario Sour Campanario Sour Light Campanario Pica Campanario Mango Campanario Mango Campanario Mango Light	La Serena La Serena Sour

After the completion of the Compañía Pisquera de Chile transaction with Control, we expanded our proprietary brands portfolio considerably, adding to our Ruta Norte brand family (that represented 25% of our pisco sales volume during 2006), our Campanario brand family in the mainstream and sour categories (accounting for 38% of our pisco sales), as well as the Mistral family brand, Tres Erres, Ruta Norte Añejado and Control Guarda in the premium segment and La Serena in the convenience category.

All of our pisco products are bottled in non-returnable glass bottles at our production facilities. We obtain all of our glass bottles from third-party suppliers. See "— Raw Materials".

We distribute our pisco products directly throughout Chile to:

- supermarket chains.
- off-premise retail: small and medium sized retail outlets, which in turn sell pisco to consumers for take-out consumption;
- on-premise retail: retail establishments such as restaurants, hotels and bars for on-premise consumption; and
- wholesalers.

In 2004, 2005 and 2006, the percentage of pisco sales attributable to each of these distribution channels in Chile was as follows:

Percentage of Total Pisco Products Sold					
<b>Distribution Channels</b>	2004	<u>2005</u>	<u>2006</u>		
Supermarkets Off-premise retail	54% 27%	49% 23%	47% 26%		
On-premise retail	9%	9%	5%		
Wholesalers	<u>9%</u>	<u>19%</u>	21%		
Total	<u>100%</u>	100%	100%		

As of December 31, 2006, we had more than 10,000 customers for our pisco products in Chile, none of whom accounted for more than 2% of our total pisco sales by volume, with the exception of two large supermarket chains that represented a combined total of 28%. During 2006, the Chilean supermarket industry continued to consolidate, increasing the importance and purchasing power of a few supermarket chains. We do not maintain any long-term contractual arrangements for the sale of pisco with any of our customers in Chile.

The following table sets forth our pisco sales volume in Chile, by category, during each of the last three years:

<u>Category</u>	2004	2005	<u>2006</u>
	(in millions of liters	S)	
Premium	-	3.7	5.1
Medium-priced	4.8	8.4	6.6
Sour	2.2	6.3	7.1
Popular-priced	<u> </u>	<u>1.9</u>	<u>1.6</u>
Total	<u>7.0</u>	20.3	20.5

The average price, based on December 2006 Chilean pesos, to our customers for our pisco products in Chile has increased at a three-year compounded annual rate of 2.6%, from Ch\$1,465 per liter in 2003 to Ch\$1,623 per liter in 2006.

Our pisco was produced in 2006 at four plants located in the Third and Fourth Regions of Chile. The bottling process was done in two bottling facilities.

Raw Materials. The principal raw materials used in our production of pisco are purchased grapes, purchased wine, alcohol, bottles, caps and cardboard boxes. Grapes are purchased under long-term contracts with members of Control. We also have long-term contracts for the purchase of alcohol. Nevertheless, various alternative sources of supply can be used when they are attractive. We principally purchased the bottles from Cristalerías Chile and Cristalerías Toro S.A.I.C.

Prices of principal raw materials used in pisco production in Chile have not been volatile. However, from time to time, prices of grapes, wine and alcohol vary depending on demand and supply factors.

We believe that all of the contracts or other agreements between us and third party suppliers, with respect to the supply of raw materials for pisco products, contain standard and customary commercial terms and conditions. We do not believe we are dependent on any one supplier for a significant portion of our important raw materials. During the past years, we have not experienced any material difficulties in obtaining adequate supplies of necessary raw materials at satisfactory prices, nor do we expect to in the future.

Sales, Transportation and Distribution. We distribute all of our pisco products in Chile directly to retail, supermarket and wholesale customers. This system enables us to maintain frequent contact with our customers, obtain more timely and accurate marketing-related information, and maintain good working relationships with our retail customers.

Since 2003, after production, bottling and packaging, our pisco is either stored at one of our production facilities or transported to a network of 16 warehouses which are located throughout Chile and are either owned or leased by us.

When we began our pisco sales in February 2003, we distributed it through our beer sales force. However, after the creation of Compañía Pisquera de Chile we began selling our pisco products through an exclusive sales force. During 2006, we had approximately 94 salesmen, responsible for our sales of pisco in Chile.

In October 2005, we launched Comercial CCU S.A., a pilot plan under which a single sales force sells all Company products. This plan is being piloted in the cities of Osorno and Puerto Montt, as well as across much of the Chilean rural areas. Due to the positive results from the pilot plan during its first year of operation, it was extended to most of the cities in the south of Chile, with the exception of Concepción, accounting for approximately 18% of our sales. This new step will be evaluated during 2008.

Our customers make payment for our products either in cash at the time of delivery or in accordance with one of various credit arrangements. Payment on credit sales for pisco is generally due 62 days from the date of delivery. Credit sales accounted for 62% of our pisco sales in Chile in 2006. Losses on credit sales of pisco in Chile have not been significant.

Geographical Markets. Santiago and the surrounding areas (referred to as the Metropolitan Region) account for approximately 40% of the population of Chile and accounted for approximately 49% of our pisco sales by volume in 2006.

*Competition.* According to Nielsen figures our estimated share of the Chilean pisco market, over the last three years is as follows:

<u>Year</u>	Our Chilean Market Share for Pisco
2004	15%
2005	46%
2006	45%

Our principal competitor in the pisco business is Cooperativa Agrícola Pisquera Elqui Ltda., or Capel, which is the market leader. According to Nielsen numbers, in 2006 we had 45% market share.

Our competitor Capel has nine production facilities located in the Third and Fourth Regions of Chile and distributes its products throughout the country. Capel uses its own sales force, as well as third party distributors. We estimate that the sales of Capel's brands of pisco by volume accounted for approximately 53% of total pisco sales in 2005 and 54% in 2006, according to Nielsen figures. In 2006, we estimate that Capel had an annual production capacity of approximately 50 million liters of pisco which represents more than twice of our annual nominal production capacity.

Pisco is a spirit that is produced only in the northern part of Chile and the southern part of Peru. For this reason, imported pisco is not a significant component of the Chilean pisco market. We estimate that imports accounted for less than 1% of total pisco sales by volume during 2006.

## **Our Other Businesses**

### **Plastic Bottles**

Through our subsidiary Fábrica de Envases Plásticos S.A., or PLASCO, we own and operate a plastic bottle factory which supplies most of the returnable and non-returnable plastic bottles primarily used by us in the packaging of our soft drinks and mineral water products.

The manufacturing of both returnable and non-returnable plastic bottles involves a two-step process. The first step consists of an injection molding process, which manufactures pre-forms from PET resin. The second step involves blowing plastic bottles from the molded pre-forms. We purchase resin and complete the two-step process in order to fulfill the majority of our bottling requirements. In some cases, we purchase pre-forms manufactured by third party suppliers and complete only the bottle-blowing step at our own facilities.

Prices of principle raw materials required by our PLASCO subsidiary have not been volatile except for the PET resins that depend on oil prices as well as market factors. However, from time to time, prices of various materials vary depending on demand and supply factors.

In 2006, all returnable and non-returnable plastic bottle requirements of ECUSA were supplied directly by PLASCO with the exception of five-liter bottles, which are bought by ECUSA in small quantities from third party suppliers. During 2006, PLASCO sold 355.1 million bottles. Of all bottles supplied by PLASCO, approximately 95% were manufactured by PLASCO into pre-forms and then blown into bottles and approximately 4% were semi-manufactured by PLASCO while a third party made the injection or the blowing processes. The remaining 1% were bought by PLASCO and transferred to ECUSA. PLASCO has, to date, not made any bottle sales to third parties.

Plastic bottle and pre-form sales increased from 320.8 million in 2005 to 355.1 million in 2006. PLASCO's net sales of Ch\$22,376 million, operating income of Ch\$1,709 million and net income of

Ch\$1,363 million in 2006 represented a decrease of 0.9%, an increase of 22.7% and an increase of 1.1%, respectively, over 2005.

### Confectionery

In January 2004, we entered the confectionery business by means of a joint venture between our subsidiary ECUSA and Industria Nacional de Alimentos S.A., a subsidiary of Quiñenco, with a 50% interest each in Calaf S.A., a corporation that acquired the trademarks, assets and know-how, among other things, of Calaf S.A.I.C. and Francisca Calaf S.A., traditional Chilean candy makers, renowned for more than a century. In August 2005, Calaf acquired the assets and know-how of Bortolaso S.A., a cookie factory with more than 50 years of existence in the country, enabling Calaf to increase its presence in the most important segment of the confectionery business. We sell Calaf's products together with our soft drinks, with the potential to reach more than 90,000 clients. This new challenge offers an interesting growth potential to ECUSA in the ready-to-eat market segment.

# **Government Regulation**

### **Government Regulation in Chile**

We are subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business in Chile. These regulations include labor laws, social security laws, public health, consumer protection and environmental laws, securities laws, and anti-trust laws. In addition, regulations exist to ensure healthy and safe conditions in facilities for the production, bottling, and distribution of beverages. As for environmental laws, see "— Environmental Matters".

Regulations specifically concerning the production and distribution of "alcoholic beverages" are contained in Chilean Law N° 18.455 and its Ordinance, which set the standards for human consumption of such beverages, by minutely describing the different types of alcohol; the minimum requirements that must be met by each class of beverage; raw materials and additives that may be used in their manufacture; their packaging and the information that must be provided by their labels; the procedure for their importation, among others.

Additional regulations concerning wine origin denominations are contained in Executive Decree N° 464 of the Ministry of Agriculture, dated December 14, 1994, which also laid out the wine-growing regions and set rules regarding grape varieties, vintage year, labeling and selling requirements. Pisco origin denominations, also applicable to us, are regulated in Executive Decree N° 521 dated May 27, 2000 of the Ministry of Agriculture and likewise contains provisions relating to pisco producing regions, raw material standards, manufacturing procedures, packaging and labeling.

The large-scale production of alcoholic beverages does not need any licenses or permits other than those required for the general run of commercial and industrial enterprises engaged in the manufacture of consumer commodities.

On January 19, 2004 Law N° 19.925 was published, which amended and restated the Act on Sale and Consumption of Alcoholic Beverages (former Law N° 17.105).

All establishments dealing in alcoholic beverages, whether wholesale or retail, require a special municipal license, the cost of which is fixed by the law and varies according to the nature of the outlet or point of sale (i.e. liquor store, tavern, restaurant, hotel, warehouse, etc.). We are in possession of all licenses necessary for our wholesale operations.

Law N° 19.925 set new opening and closing hours; limited geographical areas for the sale of alcohol; reduced the maximum number of licenses to be granted by zones and population; increased criminal liability for selling alcohol to persons under eighteen years of age; and tightened the restrictions, imposing prison sentences and higher fines, for violations formerly deemed lighter. One of its most important innovations is to forbid the sale of alcohol to minors at all outlets, and not just for on-premise drinking (the only exception retained is the case of children who are served meals when accompanied by their parents).

The regulatory agency for alcoholic beverages is the SAG (the *Servicio Agrícola Ganadero*, or Agricultural and Livestock Service).

The production, bottling and marketing of non-alcoholic beverages is subject to applicable sanitary legislation and regulations, particularly the Sanitary Code and the Food Ordinance (the *Reglamento Sanitario de los Alimentos*). Such activities were supervised by the *Servicios de Salud* ("Health Services"), which inspected plants on a regular basis, taking samples for analysis, directing the adoption of new safety procedures and applying fines and other penalties for infringement of regulations.

Law N° 19.937 which was enacted on February 2004 set up a new structure and powers for the Sanitary Authority, which became effective on January 1, 2005 and was fully operative by February 2006. The "Servicios de Salud" were replaced by the Ministry of Health's Regional Offices, which constitute the new Sanitary Authorities.

The production and distribution of mineral water is also subject to special regulation. Mineral water may only be bottled directly from sources, which have been designated for such purpose by a Supreme Decree signed by the President of Chile. The competent Sanitary Authority provides a certification of the data necessary to achieve such a designation. All of our facilities have received the required designation.

Independently of the products manufactured or services provided in each plant or facility, the premises are also regularly inspected by the Sanitary Authorities, regarding sanitary and environmental conditions, labor safety, and related matters.

There are currently no material legal or administrative proceedings pending against us in Chile with respect to any regulatory matter. We believe that we are in compliance in all material respects with all applicable statutory and administrative regulations with respect to our businesses in Chile.

### **Government Regulation in Argentina**

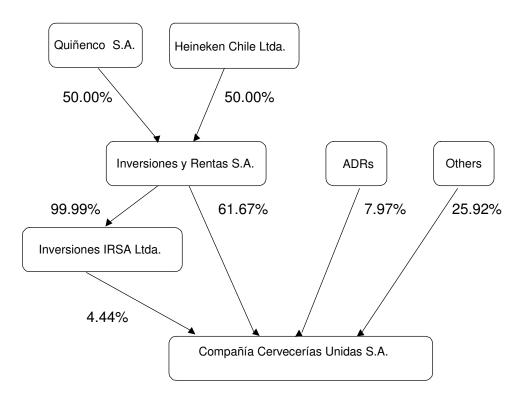
We are subject to the full range of governmental regulation and supervision generally applicable to companies engaged in business in Argentina, including social security laws, public health, consumer protection and environmental laws, securities laws and anti-trust laws.

National Law 18,284 (the Argentine Food Code, or the "Code") regulates the manufacturing and packaging of food and beverages. The Code provides specific standards with which manufacturing plants must comply and regulates the production of food and beverages mentioned in the Code. The Code also specifies the different methods in which beer may be bottled as well as the information to be provided on labels. The health authorities of each province undertake the enforcement of the Code, and also establish the minimum age requirements for the purchase of alcoholic beverages. In general, no sale of alcoholic beverages is permitted to persons under 18 years of age. In the Federal Capital and many provinces of Argentina, local law restricts the sale of alcoholic beverages, particularly between the hours of 11 p.m. and 8 a.m., and establishes harsh penalties for infringement. The Argentine Congress continues to consider proposed legislation to improve enforcement of drinking laws by establishing a minimum drinking age of 18 by federal law and limiting the hours permitted for the advertisement of alcohol products on radio and television as well as any content in such advertisement associating alcohol consumption with healthy activities.

There are currently no material legal or administrative proceedings pending against us in Argentina with respect to any regulatory matter. We believe that we are in compliance in all material respects with all applicable statutory and administrative regulations with respect to our business in Argentina.

# **Organizational Structure**

Ownership Structure as of May 31, 2007



We are controlled by IRSA, which owns directly and indirectly 66.1% of the shares of our common stock. IRSA, since 1986, was a joint venture between Quiñenco and the Schörghuber Group through its wholly owed subsidiary FHI of the Netherlands. On April 2003, the Schörghuber Group sold FHI to Heineken Americas B.V., a subsidiary of Heineken International B.V. FHI and Heineken International B.V. formed Heineken Chile Ltda., through which 50% of IRSA shares are held. On December 30, 2003, FHI merged into Heineken Americas B.V. Currently, Quiñenco and Heineken Chile Limitada, a Chilean limited corporation controlled by Heineken Americas B.V., are the only shareholders of IRSA, each with a 50% equity interest.

Quiñenco S.A. is a Chilean holding company engaged in a wide range of business activities through its subsidiaries in Chile and countries of the Southern Cone region, including Brazil, Argentina and Peru. Quiñenco's principal holdings include, among others, Banco de Chile (one of the largest and most respected banks in Chile), Madeco S.A. (a leading manufacturer of copper and aluminum-based products in Chile, Brazil, Argentina and Peru) and Compañía Nacional de Teléfonos - Telefónica del Sur S.A. (a leading provider of telecommunication services in southern Chile).

Heineken, the Dutch brewer, is one of the largest brewers in the world with operations in more than 170 countries and 65,648 employees worldwide. Heineken group beer volume was 132 million hectoliters during 2006, the main brands being Heineken and Amstel. In 2006, Heineken had 115 breweries in over 65 countries. Around 46% of its revenues were made in Western Europe.

The following table provides our significant subsidiaries as of May 31, 2007:

<u>Subsidiaries</u>	<u>Country</u>	Ownership Interest
CCU Chile	Chile	99.99%
CCU Argentina	Argentina	92.04%
ECUSA	Chile	99.94%
VSP	Chile	58.10%

# **Property, Plant and Equipment**

Set forth below is information concerning our production facilities as of December 31, 2006, all of which are owned and operated by us or our subsidiaries:

	Nominal Installed Monthly Production Capacity (in million liters)	<u>Utilized Capacity</u> <u>During Peak Month (1)</u>	Average Utilized Capacity During 2006 (2)	Facility Size (square meters)
Beer Production Facilities Santiago	43.6	96%	75.6%	74,209
Antofagasta (3)	3.0	76.5%	72.7%	20,836
Temuco	11.0	95.8%	73.3%	32,202
Chile Total	<u>57.6</u>	94.8%	75.0%	127,247
Santa Fe	27.5	92.4%	71.2%	60,233
Salta	6.0	69.6%	43.9%	10,077
Argentina Total	<u>33.5</u>	88.3%	66.3%	70,310
Soft Drink Production Facilities				
Santiago	77.0	48.9%	41.0%	32,667
Talcahuano	17.5	31.1%	23.4%	14,600
Antofagasta	8.0	26.7%	19.3%	<u>3,523</u>
Total	<u>102.5</u>	44.2%	36.3%	<u>50,790</u>
Mineral Water Production Facilities				
Coinco	24.0	67.6%	43.7%	12,175
Casablanca	2.0	18.9%	15.8%	2,884
Total	<u>26.0</u>	63.8%	41.5%	<u>15,059</u>

<sup>(1)</sup> Based on the year ended December 31, 2006. Utilized Capacity During Peak Month is equal to production output as a percentage of Nominal Installed Production Capacity during our peak month for each respective plant. The implicit slack (spare) capacity does not necessarily measure real slack capacity. We believe that real production capacity is less than the nominal installed production capacity as adjustments are required for real machinery performance, packaging mix, availability of raw materials and bottles, seasonality within the months and other factors. As a result, we believe that the peak monthly capacity utilization rates shown above understate real capacity utilization and that slack capacity is overstated. We estimate that during the peak month in 2006, the real slack capacity amounted to approximately 1.1 million liters in Chilean beer, 2.3 million liters in Argentine beer, 21.4 million liters in soft drinks and 2.2 million liters in Chilean mineral water.

Our installed vinification and storage capacity is shown in the table below:

<sup>(2)</sup> Average Utilized Capacity during 2006 equals the plant's total production output as a percentage of nominal installed annual production capacity in 2006. Nominal installed annual production capacity is calculated by multiplying the Nominal Installed Monthly Production Capacity by 11 months (on average, a one month period is required each year for maintenance and repairs). Given the seasonal nature of our beer production and sales, these figures underestimate capacity utilization during peak months.

<sup>(3)</sup> Information represents bottling capacity

	Installed Vinification Capacity (million liters)	Storage Capacity in Tanks and Barrels (million liters)	Facility Size (square meters)
Wine Production Facilities	(ITIIIIOTT IILOTS)	(million litera)	
Lontué	0.0	14.0	20,625
Molina	23.0	38.0	31,643
Santa Helena	2.0	2.0	6,366
Chile Total	<u>25.0</u>	<u>54.0</u>	<u>58,634</u>
Finca La Celia	4.8	<u>6.6</u>	9,675
Argentina Total	<u>4.8</u>	<u>6.6</u>	<u>9,675</u>

As of December 31, 2006, VSP had a nominal filling capacity of 34,500 liters per hour at its Lontué plant and a bottling capacity of 27,000 liters per hour at its Molina plant. At Finca La Celia in Argentina, VSP had a nominal filling capacity of 2,500 liters per hour.

Our installed pisco production capacity is shown in the table below:

	Installed Production	Facility Size		
	<u>Capacity</u>	(square meters)		
	(million liters)			
Pisco Production Facilities				
Pisco Elqui	1.2	10,350		
Sotaquí	9.4	13,165		
Monte Patria	9.4	16,413		
Salamanca	<u>2.8</u>	<u>8,746</u>		
Total	<u>22.7</u>	<u>48,674</u>		

As of December 31, 2006, we had a nominal bottling capacity of 7,500 liters per hour at our La Serena plant (11,314 square meters) and a bottling capacity of 4,200 liters per hour at our San Carlos plant (5,083 square meters).

Our only outstanding encumbrance is a mortgage in favor of Banco del Estado de Chile, which includes the prohibition to encumbrance, lease, transfer, sell or dispose of Viña San Pedro's tenant "Hacienda La Patagua" and "Fundo La Aguada", both located in the Talca province, and their respective water rights, as evidenced in a public deed dated September 25, 2000, executed before the notary public of Santiago, Chile, Mr. Gonzalo de la Cuadra. The guarantee expires upon final payment in 2007 of the loan secured thereby.

For information regarding environmental matters, see "Environmental Matters".

# **Environmental Matters**

#### Chile

Our operations are subject to both national and local regulations in Chile relating to the protection of the environment. Regarding the human health, the fundamental law in Chile is the Health Code, which establishes minimum health standards and regulates air and water quality, as well as sanitary landfills. The local Sanitary Authority is the governmental entity in charge of the enforcement of these rules and has the faculty to impose fines.

The environmental framework is given by Law N°19,300, enacted in 1994, as amended, which includes not only environmental protection rules but also ones concerning the preservation of natural resources. Among other matters, it creates the environmental impact assessment system which requires any future project or major amendment of an existing activity that may affect the environment to evaluate the possible impacts, in order to fulfill related regulations and to implement mitigation, compensation and

restoration measures. Our latest projects have been successfully submitted to this system, where the environmental national public entity, the National Environmental Commission, have given the respective authorizations.

The Law N° 19,300 also creates a mechanism of point sources emission limits and environmental quality standards that are developed and detailed by specific regulations. In this sense, there is a special regulation for wastewater discharges into sewage system, and another regulation for wastewater discharges into superficial water bodies, in both cases pursuant to a schedule of deadlines. In all material respects, we are in compliance with the Act and the regulations, having fulfilled at each relevant stage all requirements prescribed by them.

Due to the high levels of air pollution in the Santiago metropolitan area, the Administration has implemented a decontamination plan, which includes different levels of air quality, and certain measures that can be imposed to industries. In case of emergency situations, those companies comprising the industries classified as producing the highest emissions of particle and gas emissions must suspend their activities. In all material respects, we comply with current regulations applicable to both our beer and soft drink facilities in the Santiago metropolitan area.

There are currently no material legal or administrative proceedings pending against us in Chile with respect to any environmental matter. We believe that we are in compliance in all material respects with all applicable environmental regulations.

### **Argentina**

New laws and regulations are being enacted in Argentina as a result of heightened community concerns for environmental issues. As a consequence, there are several statutes imposing obligations on companies regarding environmental matters at the federal, provincial, and municipal levels. On many occasions, private entities operating public utilities such as water supply and sewage, are in charge of controlling and enforcing those regulations. Many of these regulations have been recently enacted and little precedent exists as to their scope.

The most important environmental statute in Argentina is the Hazardous Waste Act (Law 24,051) which, although a federal law, has been strictly adhered to in no more than three provinces. When certain federal tests indicate the need, the provisions of the Hazardous Waste Act are enforced. The application of the provisions of the Hazardous Waste Act are applied depending upon the magnitude of the public health risk and whether those conditions exist in more than one province. Hazardous waste is defined so as to cover any residue that may cause harm, directly or indirectly, to human beings that may pollute the soil, water, atmosphere or the environment in general. Generally, claims involving hazardous waste give rise to strict liability in the event of damage to third parties. In addition, each province in which we operate facilities has enacted environmental legislation with broad and generic goals, as well as water codes and related agencies to regulate the use of water and the disposal of effluents in the water.

In November 1999, the province of Santa Fe approved the Environmental and Sustainable Development Act (Law 11,717). This Act regulates all the environmental issues in this province. In November 2002, the Federal Congress approved the General Environmental Act (Law 25,675), enforceable throughout the country. This law prevails over all provincial and municipal laws and regulations. CCU Argentina complies with all the environmental Argentine laws, rules and regulations.

In the year 2000, CCU Argentina invested US\$1.2 million to install a wastewater treatment plant. The plant is designed to treat 140 cubic meters per hour of liquid residuals and generates 260 cubic meters of biogas, which is used as boiler fuel. The main features of this plant are its minimum space requirements and its low electric power consumption, which make it perfectly suitable for the urban context where it is located.

In the year 2002, CCU Argentina implemented a complete program for the treatment of its solid waste, which involves the separation, collection, and reuse of such waste. This program is part of our constant effort to improve environment-related conditions.

The regulation of matters related to the protection of the environment is not as well developed in Argentina as in the United States and certain other countries. Accordingly, we anticipate that additional laws and regulations will be enacted over time with respect to environmental matters. While we believe that we will continue to be in compliance with all applicable environmental regulation, there can be no assurance that future legislative or regulatory developments will not impose restrictions on us, which could result in material adverse effects.

# **ITEM 5: Operating and Financial Review and Prospects**

# **Overview**

We are a diversified beverage company operating principally in Chile and Argentina. We are the largest brewery in Chile, the second largest brewery in Argentina, the third largest soft drinks producer in Chile, the largest mineral water and bottled nectar producer in Chile, the second largest wine producer in Chile, one of the largest pisco producer in Chile, and we also participate in the confectionery industry in Chile. Our beer and soft drink products include a wide range of proprietary, licensed and imported brands.

We face certain key challenges and risks associated with our business. These risks include competition within the market place, managing operating costs and the integration and expansion of new products. We currently have approximately 86% of the Chilean beer market; however, competitors are investing in this market and launching new products, therefore, we must concentrate on competitive pricing and marketing strategies to maintain our market share. Operating costs are subject to variations depending on plant efficiency, product mix and production cycles. Our main costs include cost of raw materials, distribution and marketing costs. We continue to sell and deliver new products to our customers, including products through new licensing agreements and new products through internal development.

In 2006, we reached historical records in sales volumes, net sales revenues and operating income, obtaining a net income of Ch\$55,833 million. We had consolidated net sales of Ch\$545,797 million, of which 39.9% was accounted for by our beer sales in Chile, 10.6% by our beer sales in Argentina, 27.6% by our soft drinks, nectar and mineral water sales in Chile, 14.0% by wine sales, 6.1% by pisco sales and the remainder by sales of other products. Our sales revenues increased 8.6% over the prior year as we increased sales of existing products, incorporated new lines of pisco into our portfolio and introduced new products into the market. Operating income increased 17.4% as a result of our efforts to reduce costs, and net income grew 13.5% mainly due to higher income taxes.

*Outlook.* We had a very successful 2006, especially in the markets where we are leaders, such as beer in Chile, mineral water and nectars. The expected evolution of these categories, as well as the positive results from our beer business in Argentina, the favorable signs from our pisco business and the expected recovery of the wine business, position us well for future growth.

# **Operating Results**

The following discussion should be read in conjunction with our consolidated financial statements and the notes thereto included in this annual report. As discussed below, our consolidated financial statements have been restated to recognize certain effects of inflation. In the following discussion, Chilean peso amounts have been rounded to the nearest million pesos, unless otherwise indicated. Certain amounts (including percentage amounts) which appear herein have been rounded and may not sum exactly to the totals shown.

We prepare our financial statements in accordance with Chilean GAAP, which differs in certain important respects from U.S. GAAP. Note 24 to the consolidated financial statements provides a description of the principal differences between Chilean GAAP and U.S. GAAP as they relate to us and a reconciliation to U.S. GAAP of net income and total shareholders' equity for the years ended December 31, 2004, 2005 and 2006. Although Chilean inflation was moderate during the periods

covered by the consolidated financial statements, as discussed below, Chile has experienced high levels of inflation in the past. Chilean GAAP requires that our consolidated financial statements recognize certain effects of inflation. Accordingly, except where otherwise indicated, financial data have been restated in constant pesos of December 31, 2006 purchasing power.

The following table presents the net sales and operating income, and related percentage as a component of net sales, for each of our product segments, expressed in millions of Chilean pesos as of December 31, 2006:

	Year Ended December 31,					
	20	004	20	05	2	006
Net Sales	(millions of Ch\$, except percentages)					
Beer Chile Segment (1)	Ch\$172,711	38.8%	Ch\$192,388	38.3%	Ch\$217,660	39.9%
Beer Argentina Segment (1)	42,458	9.5%	47,717	9.5%	57,807	10.6%
Soft Drinks and Mineral						
Water Segment (2)	127,227	28.6%	138,458	27.6%	150,467	27.6%
Wine Segment (3)	86,725	19.5%	85,760	17.1%	76,246	14.0%
Pisco Segment (4)	8,776	2.0%	29,143	5.8%	33,557	6.1%
Other (5)	6,935	1.6%	<u>8,914</u>	1.8%	10,061	1.8%
Total	Ch\$444,832	100.0%	Ch\$502,380	100.0%	Ch\$545,797	100.0%
Operating Income						
Beer Chile Segment (1)	Ch\$46,350	74.6%	Ch\$50,931	75.0%	Ch\$60,024	75.3%
Beer Argentina Segment (1)	(146)	(0.2%)	2,432	3.6%	3,814	4.8%
Soft Drinks and Mineral						
Water Segment (2)	9,974	16.1%	11,516	17.0%	12,125	15.2%
Wine Segment (3)	5,180	8.3%	1,709	2.5%	1,189	1.5%
Pisco Segment (4)	(2,296)	(3.7)%	(1,525)	(2.2)%	713	0.9%
Other (5)	3,036	4.9%	2,804	4.1%	1,827	2.3%
Total	Ch\$62,098	100.0%	Ch\$67,866	<u>100.0%</u>	Ch\$79,692	100.0%

<sup>(1)</sup> Includes sales of beer, beer by-products and other products such as malt, spent grain and yeast.

The following table presents operating results in millions of pesos and as a percentage of net sales:

<sup>(2)</sup> Includes sales of carbonated and non-carbonated soft drinks, nectar, mineral and purified water, and related merchandise.

<sup>(3)</sup> Includes sales of wine, by-products and other products such as labels and corks.

<sup>(4)</sup> Includes sales of pisco and by-products.

<sup>(5)</sup> Includes sales of confectionery products and the operating income of the plastic bottle division.

	Year Ended December 31,						
	20	04	200	5	2006		
	(millions of Ch\$, except percentages and sal				ıles volume data)		
Net Sales	Ch\$444,832	100.0%	Ch\$502,380	100.0%	Ch\$545,797	100.0%	
Cost of Sales	(214,225)	(48.2%)	(240,659)	<u>(47.9%)</u>	<u>(259,889)</u>	<u>(47.6%)</u>	
Gross Profit	Ch\$230,607	51.8%	Ch\$261,721	52.1%	Ch\$285,908	52.4%	
Selling and Administrative Expenses	<u>(168,510)</u>	(37.9%)	<u>(193,855)</u>	(38.6%)	(206,215)	(37.8%)	
Operating Income	Ch\$62,098	14.0%	Ch\$67,866	13.5%	Ch\$79,692	14.6%	
Non-Operating Income	4,624	1.0%	3,316	0.7%	7,820	1.4%	
Non-Operating Expenses	(11,175)	(2.5%)	(12,577)	(2.5%)	(17,046)	(3.1%)	
Price-Level Restatement and Exchange	58	0.0%	(197)	(0.0%)	(634)	(0.1%)	
Differences							
Income Taxes	(6,239)	(1.4%)	(9,306)	(1.9%)	(14,235)	(2.6%)	
Minority Interest	(1,349)	(0.3%)	87	0.0%	236	0.0%	
Net Income	Ch\$48,016	10.8%	<u>Ch\$49,189</u>	9.8%	Ch\$55,833	<u>10.2%</u>	
Sales volume (1):							
Beer (Chile) (2)	380.7		417.0		470.8		
Beer (Argentina)	210.1		226.9		244.4		
Soft drinks and mineral water	442.4		474.2		518.3		
Wine (3)	106.3		105.7		94.2		
Pisco	7.0		20.3		20.5		

- (1) In millions of liters, with the exception of confectionery that are in thousands of tons.
- (2) Free samples for promotions are considered in sales volume.
- (3) Includes sales of wine in Argentina for the domestic market, which equaled 1.8 million liters in 2004, 1.1 million liters in 2005 and 1.1 million liters in 2006, and wine exports from Argentina, totaling 3.6 million liters in 2004, 4.7 million in 2005 and 4.7 million in 2006.

4.0

5.4

5.9

(4) Volume in thousands of tons.

Confectionery (4) .....

# FISCAL YEAR ENDED DECEMBER 31, 2006 COMPARED TO FISCAL YEAR ENDED DECEMBER 31, 2005

#### **Net Sales**

Our net sales were Ch\$545,797 million in 2006 compared to Ch\$502,380 million in 2005, representing a 8.6% increase which is mainly due to higher sales volumes in all our categories, with the exception of wine, and higher prices of beer in Argentina and in the pisco business in Chile. The net sales performance of each of our business segments during 2006 is described below:

Beer Chile: Our net sales of beer in Chile increased 13.1% to Ch\$217,660 million in 2006, from Ch\$192,388 million in 2005. This increase was due to a 12.9% increase in volume and 0.1% increase in unit price. Higher volumes were a result of our ACC Plan (*Aumento de Consumo de Cerveza*, or increase in beer consumption) which was implemented in 2001 and which comprises a range of strategic measures, including product and packaging innovations, the development of new distribution channels and improvements in marketing and point-of-sale execution. Additional increases resulted from higher pisco prices and a better economic environment in Chile, which positively impacted beer sales.

Beer Argentina: Our net sales of beer in Argentina increased 21.1% to Ch\$57,807 million in 2006, from Ch\$47,717 million in 2005. This increase was due to 7.7% higher beer sales volume and a 12.3% increase in per unit price in Chilean pesos. In dollar terms, per unit price increased 10.1%. Higher volumes are due to an improvement in the Argentine economy. Higher prices were mainly due to higher premium product mix and lower discounts.

Soft Drinks and Mineral Water. Our net sales of soft drinks and mineral water increased 8.7% to Ch\$150,467 million in 2006, from Ch\$138,458 million in 2005. This increase in sales was due to a 9.3% increase in sales volume and 0.6% lower per unit price. Higher sales volume is due to increases of 7.5%, 23.1% and 9.1% in soft drinks, nectars and mineral water volumes, respectively. Higher soft drinks sales are mainly due to Pepsi's promotions related to the Soccer World Cup, increased sales of Watt's nectars with new flavors and mineral water growth with the continued success of the Cachantun product "Mas", a flavored mineral water launched in 2005. Lower prices were due to decreases of 1.4% and 2.8% in soft

drink and nectar unit prices, respectively, partially offset by 0.6% higher mineral water per unit prices. Higher mineral water per unit price is due to Mas, which has a higher price than regular mineral water.

Wine: Our net sales of wine decreased 11.1% to Ch\$76,246 million in 2006, from Ch\$85,760 million in 2005. This decrease in sales is due to a 9.6% decrease in sales of bottled wine and a 30.3% decrease in sales, mainly of bulk wine. The decrease in sales of bottled wine is due to a 6.6% decrease in sales volume and a 3.2% decrease in unit prices. The decrease in sales volume was the result of 11.7% lower domestic market sales and 1.4% lower Chilean export sales, partially offset by 13.7% higher sales volume in Argentine wine. The decrease in unit prices is due to 8.3% and 3.8% lower unit prices in the domestic and export markets, respectively, partially offset by an 8.5% higher unit price of Argentine wine. Chilean bottled export wine unit price in dollars increased 4.5%. The decrease in our net sales of wine was mainly a consequence of the appreciation of the Chilean peso that affected our export business, as well as the increase in beer consumption that affected our domestic wine business.

*Pisco:* Our net sales of pisco increased 15.1% to Ch\$33,557 million in 2006, from Ch\$29,143 million in 2005. This increase in sales is due to a 14.2% higher per unit price and a 1.0% increase in sales volume. Higher per unit price is explained by lower discounts and a higher mix of premium products.

#### **Cost of Goods Sold**

Our cost of good sold consists primarily of the cost of raw materials, packaging, labor costs for production personnel, depreciation of assets related to production, depreciation of returnable bottles, licensing fees, bottle breakage and costs of operating and maintaining plants and equipment. Our cost of goods sold in 2006 was Ch\$259,889 million compared to Ch\$240,659 million in 2005. As a percentage of net sales, cost of goods sold was 47.6% in 2006 and 47.9% in 2005. Our cost of goods sold for each business segment during 2006 is described below:

Beer Chile: Our cost of goods sold for our Chilean beer segment increased by 17.7% to Ch\$80,741 million in 2006, from Ch\$68,573 million in 2005. This increase was a result of higher sales mix of one-way products and energy costs, partially offset by lower depreciation. Cost of goods sold as a percentage of net sales increased from 35.6% in 2005 to 37.1% in 2006.

Beer Argentina: Our cost of goods sold for our Argentine beer segment increased by 25.1% to Ch\$28,096 million in 2006, from Ch\$22,459 million in 2005. Cost of goods sold as a percentage of net sales increased from 47.1% in 2005 to 48.6% in 2006, mainly due to higher sales of Heineken, Budweiser and one-way products, in addition to a prior year adjustment between licensing costs and marketing expenses.

Soft Drinks and Mineral Water: Our cost of goods sold for our soft drinks and mineral water segment increased by 10.1% to Ch\$71,966 million in 2006, from Ch\$65,375 million in 2005. Cost of goods sold as a percentage of net sales increased from 47.2% in 2005 to 47.8% in 2006. This increase was due to the higher costs of sugar and higher salaries, as well as lower adjustments related to bottle warranties.

*Wine*: Our cost of goods sold for our wine segment decreased by 11.9% to Ch\$52,709 million in 2006, from Ch\$59,810 million in 2005. This decrease in cost of goods sold was mainly due to lower sales and the lower costs of grapes in 2006. Cost of goods sold as a percentage of net sales increased from 69.7% in 2005 to 69.1% in 2006.

*Pisco*: Our cost of goods sold for our pisco segment increased by 1.4% to Ch\$20,055 million in 2006, from Ch\$19,778 million in 2005. Cost of goods sold as a percentage of net sales decreased from 67.9% in 2005 to 59.8% in 2006 due to the dilution of certain fixed costs.

## **Gross Profit**

Our gross profit increased 9.2% to Ch\$285,908 million in 2006, from Ch\$261,721 million in 2005. This increase was due to an increase in our sales. As a percentage of net sales, gross profit increased from 52.1% in 2005 to 52.4% in 2006.

#### Selling, General and Administrative Expenses

Our selling, general and administrative expenses, or SG&A, primarily include advertising and promotional expenses, salaries of administrative personnel, maintenance, general expenses, transportation costs and

services provided by third parties. Our SG&A increased 6.4% in 2006 to Ch\$206,215 million, from Ch\$193,855 million in 2005. As a percentage of net sales, our SG&A decreased from 38.6% in 2005 to 37.8% in 2006. The SG&A performance of each business segment during 2006 is described below:

Beer Chile: The SG&A of our Chilean beer segment increased 5.5% to Ch\$76,895 million in 2006, from Ch\$72,885 million in 2005. The increase in SG&A is principally due to higher marketing and distribution expenses. As a percentage of net sales, our SG&A decreased from 37.9% in 2005 to 35.3% in 2006, mainly due to the dilution of fixed expenses as a result of higher sale volumes.

Beer Argentina: The SG&A of our Argentine beer segment increased 13.5% to Ch\$25,896 million in 2006, from Ch\$22,825 million in 2005. The increase in SG&A resulted principally from higher distribution expenses and salaries. As a percentage of net sales, our SG&A decreased from 47.8% in 2005 to 44.8% in 2006, mainly due to the dilution of fixed expenses as a result of higher sale volumes.

Soft Drinks and Mineral Water. The SG&A of our soft drinks and mineral water segment increased 7.8% to Ch\$66,376 million in 2006, from Ch\$61,567 million in 2005. This increase resulted mainly from higher distribution expenses, salaries and marketing expenses, partially offset by lower depreciation charges. As a percentage of net sales, SG&A in this segment decreased from 44.5% in 2005 to 44.1% in 2006, mainly due to the dilution of fixed expenses as a result of higher sale volumes.

*Wine*: The SG&A of our wine segment decreased 7.8% to Ch\$22,348 million in 2006, from Ch\$24,242 million in 2005. This decrease in SG&A is mainly due to lower general, third-party and marketing expenses, in addition to lower salaries. As a percentage of net sales, SG&A for this segment increased from 28.3% in 2005 to 29.3% in 2006.

*Pisco*: The SG&A of our pisco segment increased 17.4% to Ch\$12,788 million in 2006, from Ch\$10,891 million in 2005. As a percentage of net sales, SG&A for this segment increased from 37.4% in 2005 to 38.1% in 2006, mainly due to higher distribution and marketing expenses.

## **Operating Income**

Our operating income increased by 17.4% in 2006 to Ch\$79,692 million as compared to Ch\$67,866 million in 2005. As a percentage of net sales, operating income, or operating margin, increased from 13.5% in 2005 to 14.6% in 2006. The operating income performance of each of our business segments during 2006 is described below:

*Beer Chile*: The operating income from our Chilean beer segment increased by 17.9% to Ch\$60,024 million in 2006, from Ch\$50,931 million in 2005. Our operating margin for this segment increased from 26.5% in 2005 to 27.6% in 2006.

*Beer Argentina*: The operating income from our Argentine beer segment increased by 56.8% to Ch\$3,814 million in 2006, from Ch\$2,432 million in 2005. Our operating margin for this segment increased from 5.1% in 2005 to 6.6% in 2006.

Soft Drinks and Mineral Water. The operating income from our soft drinks and mineral water segment increased by 5.3% to Ch\$12,125 million in 2006, from Ch\$11,516 million in 2005. Our operating margin for this segment decreased from 8.3% in 2005 to 8.1% in 2006.

*Wine:* The operating income from our wine segment decreased by 30.4% to Ch\$1,189 million in 2006, from Ch\$1,709 million in 2005. Our operating margin for this segment decreased from 2.0% in 2005 to 1.6% in 2006.

*Pisco:* The operating income from our pisco segment improved from a loss of Ch\$1,525 million in 2005 to a gain of Ch\$713 million in 2006. Our operating margin improved from negative 5.2% in 2005 to positive 2.1% in 2006.

## **Non-Operating Income**

Our non-operating income increased 135.8% in 2006 to Ch\$7,820 million as compared to Ch\$3,316 million in 2005. This increase is primarily due to a one-time gain of Ch\$3,447 million recognized in the sale of properties and other assets held for sale during 2006 and higher interest earned on time deposits.

### **Non-Operating Expenses**

Our non-operating expenses increased 35.5% in 2006 to Ch\$17,046 million as compared to Ch\$12,577 million in 2005. This increase is mainly due to Ch\$1,612 million in restructuring costs, Ch\$1,316 million in higher provisions for write-offs of assets and Ch\$644 million in higher severance indemnities.

#### **Price-Level Restatement and Exchange Gains**

The price-level restatement of our non-monetary assets, liabilities and equity due to Chilean inflation and foreign exchange fluctuations resulted in a net loss of Ch\$634 million in 2006, as compared to a net loss of Ch\$197 million in 2005. These results are largely due to the higher value of the dollar in 2006, compared to a decrease in 2005, over the Company's composition of assets and liabilities in foreign currencies. A gain in price-level restatement results from holding monetary liabilities in excess of monetary assets during inflationary periods, or from holding foreign currency denominated assets in excess of foreign currency denominated liabilities during periods of devaluation of the Chilean peso.

In accordance with Chilean generally accepted accounting principles, we apply Technical Bulletin 64, or TB 64, issued by the Chilean Institute of Accountants to translate and value investments in foreign subsidiaries (see Note 1 to our consolidated financial statements). Under TB 64, our foreign investments in Compañía Industrial Cervecera S.A., or CICSA, and FLC are not subject to price-level restatements based on inflation in those countries. Instead, the U.S. dollar is considered to be the functional currency. As a result, the effect of a devaluation/revaluation of the peso against the U.S. dollar on our financial statements is determined, in part, by the impact of such devaluation/revaluation on the value of our investments in CICSA and FLC, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholder's equity. As of December 31, 2006, our investment in CICSA and FLC amounted to Ch\$70,467 million, foreign currency denominated obligations that were designated as a hedge against these investments were pre-paid on November 9, 2004, and the negative cumulative translation adjustment account amounted to Ch\$15,298 million.

#### **Income Taxes**

Our income taxes for 2006 amounted to Ch\$14,235 million, translating into an effective consolidated tax rate of 20.4%. Income taxes in 2005 amounted to Ch\$9,306 million translating into an effective consolidated tax rate of 15.9%. Our effective consolidated tax rate in 2006 was higher than the Chilean statutory rate of 17% mainly due to a reduction of positive deferred income tax resulting from our subsidiary CCU Argentina, due to a lower recognition of tax loss carryforwards. In 2005, our effective consolidated tax rate was lower than the Chilean statutory rate of 17% mainly due to the positive deferred income tax from our subsidiary CCU Argentina, due to recognition of tax loss carryforwards.

In accordance with Chilean law, a Chilean company and each of its domestic subsidiaries calculate and pay taxes in Chile on a separate basis rather than on a consolidated basis. As of December 31, 2006, our consolidated subsidiaries had available tax loss carryforwards of Ch\$15,262 million in Chile and Ch\$11,084 million in Argentina. Our Chilean subsidiaries with the most significant tax loss carryforwards include Viña Urmeneta S.A. with Ch\$5,544 million, Transportes CCU Ltda. with Ch\$3,340 million, Compañía Pisquera de Chile S.A. with Ch\$3,196 million and Viña San Pedro S.A. with Ch\$1,818 million. In Argentina, our subsidiaries with the most significant tax loss carryforwards are Finca La Celia with Ch\$9,844 million and CCU Argentina S.A. with Ch\$1,239 million. In Chile, there is no legal expiration date prescribed by law with respect to tax loss carryforwards; however, in Argentina tax loss carryforwards are subject to a five-year expiration date. The extent to which we can utilize such tax loss carryforwards in the future will depend upon the amount of income earned by each subsidiary and the specific tax loss carryforwards available to that particular entity. Dividends paid to us by CCU Argentina will be included in our taxable income in Chile, but will be governed by the applicable regulations of the Chilean tax authorities. We will receive a full credit against income tax in Chile with respect to such dividends for income taxes paid by the Argentine subsidiaries. On December 30, 1998, a 1% tax on assets was implemented in Argentina. This tax can be used as a credit to income tax and is subject to a four-year expiration date.

### **Minority Interest**

Minority interest in 2006 improved from positive Ch\$87 million in 2005 to positive Ch\$236 million in 2006. This improvement was mainly due to VSP's lower net income, partially offset by better results in CCU Argentina and in Compañía Pisquera de Chile.

#### **Net Income**

Our net income in 2006 was Ch\$55,833 million, an increase of 13.5% compared to 2005's net income of Ch\$49,189 million. The increase in net income is due to our higher income before income taxes and minority interest, and positive minority interest, partially offset by the higher income taxes during 2006.

# FISCAL YEAR ENDED DECEMBER 31, 2005 COMPARED TO FISCAL YEAR ENDED DECEMBER 31, 2004

#### **Net Sales**

Our net sales were Ch\$502,380 million in 2005 compared to Ch\$444,832 million in 2004, representing a 12.9% increase which is mainly due to higher sales volumes and prices in all our categories, with the exception of wine. The net sales performance of each of our business segments during 2005 is described below:

Beer Chile: Our net sales of beer in Chile increased 11.4% to Ch\$192,388 million in 2005, from Ch\$172,711 million in 2004. This increase was due to a 9.5% increase in volume and 1.6% increase in unit price. Higher volumes were a result of our ACC Plan (Aumento de Consumo de Cerveza, or increase in beer consumption) which was implemented in 2001 and which comprises a range of strategic measures, including product and packaging innovations, the development of new distribution channels and improvements in marketing and point-of-sale execution. Additional increases resulted from higher substitute prices and a better economic environment in Chile, which positively impacts beer sales. Higher prices were mainly due to a price increase in June 2005 of approximately 5% in nominal terms.

Beer Argentina: Our net sales of beer in Argentina increased 12.4% to Ch\$47,717 million in 2005, from Ch\$42,458 million in 2004. This increase was due to 8.0% higher beer sales volume and a 4.8% increase in per unit price in Chilean pesos. In dollar terms, per unit price increased 18.6%. Higher volumes are due to the improvement in the economy in Argentina and a slight gain in market share. Higher prices were mainly due to price increases in local currency in July and November, and higher premium product mix.

Soft Drinks and Mineral Water. Our net sales of soft drinks and mineral water increased 8.8% to Ch\$138,458 million in 2005, from Ch\$127,227 million in 2004. This increase in sales was due to a 7.2% increase in sales volume and 1.4% higher per unit price. Higher sales volume is due to increases of 16.1% and 31.8% in nectars and mineral water volumes, respectively, partially offset by a 0.1% decrease in soft drinks volumes. Higher percentage volume growth resulted from both the launch of the Cachantun product "Mas", a flavored mineral water, in 2005, which has experienced a great acceptance by consumers, and increased sales of Watt's nectars with new flavors. Higher prices were due to increases of 8.9% and 0.6% in mineral water and soft drink unit prices, respectively, partially offset by 1.8% lower nectar per unit prices. Higher mineral water per unit price also is due to the launch of Mas, which has a higher price than regular mineral water.

*Wine:* Our net sales of wine decreased 1.1% to Ch\$85,760 million in 2005, from Ch\$86,725 million in 2004. This decrease in sales is due to a 3.1% decrease in sales of bottled wine, partially offset by 35.4% increase in sales of bulk wine. The decrease in sales of bottled wine is due to a 2.8% decrease in sales volume and a 0.4% decrease in unit prices. The decrease in sales volume was the result of 13.2% lower Chilean export sales due to the focus of Viña San Pedro in profitability more than growth, partially offset by 4.2% and 28.7% higher sales volume in the domestic market and Argentine wine, respectively. The decrease in unit prices is due to an 8.9% lower unit price of Argentine wine, partially offset by 7.1% and 0.4% higher unit prices in the domestic and export markets, respectively. Chilean bottled export wine unit price in dollars increased 9.8%.

*Pisco:* Our net sales of pisco increased 232.1% to Ch\$29,143 million in 2005, from Ch\$8,776 million in 2004. This increase in sales is due to a 190.7% increase in sales volume and 13.0% higher per unit price. This growth is a result of the transaction between Pisconor and Control that created Compañía

Pisquera de Chile in March 2005. As a result of this transaction, 2005 results include the operations of Compañía Pisquera de Chile, which are not included in 2004.

#### **Cost of Goods Sold**

Our cost of goods sold consists primarily of the cost of raw materials, packaging, labor costs for production personnel, depreciation of assets related to production, depreciation of returnable bottles, licensing fees, bottle breakage and costs of operating and maintaining plants and equipment. Our cost of goods sold in 2005 was Ch\$240,659 million as compared to Ch\$214,225 million in 2004. As a percentage of net sales, cost of goods sold was 47.9% in 2005 and 48.2% in 2004. Our cost of goods sold for each business segment during 2005 is described below:

Beer Chile: Our cost of goods sold for our Chilean beer segment increased by 6.6% to Ch\$68,573 million in 2005, from Ch\$64,301 million in 2004. This increase was a direct result of increased sales. Cost of goods sold as a percentage of net sales decreased from 37.2% in 2004 to 35.6% in 2005, mainly due to lower per unit raw material costs as a result of the appreciation of the Chilean peso, and lower depreciation charges that were partially offset by higher energy costs.

Beer Argentina: Our cost of goods sold for our Argentine beer segment decreased by 0.9% to Ch\$22,459 million in 2005, from Ch\$22,665 million in 2004. This decrease was due to exchange rate variations. Cost of goods sold as a percentage of net sales decreased from 53.4% in 2004 to 47.1% in 2005, mainly due to lower raw material costs and depreciation charges that were partially offset by higher energy costs.

Soft Drinks and Mineral Water: Our cost of goods sold for our soft drinks and mineral water segment increased by 8.9% to Ch\$65,375 million in 2005, from Ch\$60,007 million in 2004. This increase was due to the higher sales mix of one-way products and higher costs of some raw materials, such as PET that were partially offset by the appreciation of the Chilean peso. Cost of goods sold as a percentage of net sales was 47.2% in both 2004 and 2005.

*Wine*: Our cost of good sold for our wine segment increased by 2.5% to Ch\$59,810 million in 2005, from Ch\$58,342 million in 2004. Cost of goods sold as a percentage of net sales increased from 67.3% in 2004 to 69.7% in 2005. This increase in cost of goods sold was due to higher raw material costs.

*Pisco*: Our cost of goods sold for our pisco segment increased by 200.1% to Ch\$19,778 million in 2005, from Ch\$6,591 million in 2004. This increase was due to the transaction between Pisconor and Control that created Compañía Pisquera de Chile. As a result of this transaction, 2005 results include the operations of Compañía Pisquera de Chile, which are not included in 2004. Cost of goods sold as a percentage of net sales decreased from 75.1% in 2004 to 67.9% in 2005.

#### **Gross Profit**

Our gross profit increased 13.5% to Ch\$261,721 million in 2005, from Ch\$230,607 million in 2004. This increase was due to our increase in sales. As a percentage of net sales, gross profit increased from 51.8% in 2004 to 52.1% in 2005.

### Selling, General and Administrative Expenses

Our selling, general and administrative expenses, or SG&A, primarily include advertising and promotional expenses, salaries of administrative personnel, maintenance, general expenses, transportation costs and services provided by third parties. Our SG&A increased 15.0% in 2005 to Ch\$193,855 million, from Ch\$168,510 million in 2004. As a percentage of net sales, our SG&A increased from 37.9% in 2004 to 38.6% in 2005. The SG&A performance of each business segment during 2005 is described below:

*Beer Chile:* The SG&A of our Chilean beer segment increased 17.4% to Ch\$72,885 million in 2005, from Ch\$62,060 million in 2004. As a percentage of net sales, our SG&A increased from 35.9% in 2004 to 37.9% in 2005. The increase in SG&A was principally due to higher marketing and distribution expenses.

Beer Argentina: The SG&A of our Argentine beer segment increased 14.5% to Ch\$22,825 million in 2005, from Ch\$19,938 million in 2004. As a percentage of net sales, our SG&A increased from 47.0% in 2004 to 47.8% in 2005. The increase in SG&A resulted principally from higher marketing and distribution expenses.

Soft Drinks and Mineral Water. The SG&A of our soft drinks and mineral water segment increased 7.5% to Ch\$61,567 million in 2005, from Ch\$57,247 million in 2004. This increase resulted mainly from higher marketing and distribution expenses, partially offset by lower depreciation charges. As a percentage of net sales, SG&A in this segment decreased from 45.0% in 2004 to 44.5% in 2005, mainly due to the dilution of fixed expenses as a result of higher sale volumes.

*Wine*: The SG&A of our wine segment increased 4.5% to Ch\$24,242 million in 2005, from Ch\$23,203 million in 2004. As a percentage of net sales, SG&A for this segment increased from 26.8% in 2004 to 28.3% in 2005. This increase in SG&A is mainly due to higher marketing expenses.

*Pisco*: The SG&A of our pisco segment increased 143.0% to Ch\$10,891 million in 2005, from Ch\$4,481 million in 2004. This increase is due to the transaction between Pisconor and Control that created Compañía Pisquera de Chile, for this reason the results are not comparable to the previous year. As a percentage of net sales, SG&A for this segment decreased from 51.1% in 2004 to 37.4% in 2005 due to a lower marketing rate and lower back office and distribution expenses as a percentage of net sales.

#### **Operating Income**

Our operating income increased by 9.3% in 2005 to Ch\$67,866 million as compared to Ch\$62,098 million in 2004. As a percentage of net sales, operating income, or operating margin, decreased from 14.0% in 2004 to 13.5% in 2005. The operating income performance of each of our business segments during 2005 is described below:

*Beer Chile*: The operating income from our Chilean beer segment increased by 9.9% to Ch\$50,931 million in 2005, from Ch\$46,350 million in 2004. Our operating margin for this segment decreased from 26.8% in 2004 to 26.5% in 2005.

Beer Argentina: The operating income from our Argentine beer segment improved from a loss of Ch\$146 million in 2004 to a gain of Ch\$2,432 million in 2005. Our operating margin improved from negative 0.3% in 2004 to positive 5.1% in 2005.

Soft Drinks and Mineral Water. The operating income from our soft drinks and mineral water segment increased by 15.5% to Ch\$11,516 million in 2005, from Ch\$9,974 million in 2004. Our operating margin for this segment increased from 7.8% in 2004 to 8.3% in 2005.

*Wine:* The operating income from our wine segment decreased by 67.0% to Ch\$1,709 million in 2005, from Ch\$5,180 million in 2004. Our operating margin for this segment decreased from 6.0% in 2004 to 2.0% in 2005.

*Pisco:* The operating income from our pisco segment improved from a loss of Ch\$2,296 million in 2004 to a loss of Ch\$1,525 million in 2005. Our operating margin improved from negative 26.2% in 2004 to negative 5.2% in 2005.

#### **Non-Operating Income**

Our non-operating income decreased 28.3% in 2005 to Ch\$3,316 million as compared to Ch\$4,624 million in 2004. This decrease is primarily due to the one-time gain of Ch\$3,289 million recognized in the sale of a parcel of land in Santiago, Chile, in December 2004. This negative effect was partially offset by adjustments in provisions for properties held for sale and higher interest income in 2005.

#### **Non-Operating Expenses**

Our non-operating expenses increased 12.5% in 2005 to Ch\$12,577 million as compared to Ch\$11,175 million in 2004. This increase is mainly due to higher interest expenses as a result of the debt related to the pisco business.

#### **Price-Level Restatement and Exchange Gains**

The price-level restatement of our non-monetary assets, liabilities and equity due to Chilean inflation and foreign exchange fluctuations resulted in a net loss of Ch\$197 million in 2005, as compared to a net gain of Ch\$58 million in 2004. These results are largely due to the negative effect of a higher inflation rate during 2005 compared to 2004 over cross currency swap contracts, partially offset by the positive effect

of VSP's policy to cover expected foreign currency flows. A gain in price-level restatement results from holding monetary liabilities in excess of monetary assets during inflationary periods, or from holding foreign currency denominated assets in excess of foreign currency denominated liabilities during periods of devaluation of the Chilean peso.

In accordance with Chilean generally accepted accounting principles, we apply Technical Bulletin 64, or TB 64, issued by the Chilean Institute of Accountants to translate and value investments in foreign subsidiaries (see Note 1 to our consolidated financial statements). Under TB 64, our foreign investments in Compañía Industrial Cervecera S.A., or CICSA, and FLC are not subject to price-level restatements based on inflation in those countries. Instead, the U.S. dollar is considered to be the functional currency. As a result, the effect of a devaluation/revaluation of the peso against the U.S. dollar on our financial statements is determined, in part, by the impact of such devaluation/revaluation on the value of our investments in CICSA and FLC, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholder's equity. As of December 31, 2005, our investment in CICSA and FLC amounted to Ch\$68,834 million, foreign currency denominated obligations that were designated as a hedge against these investments were pre-paid on November 9, 2004, and the negative cumulative translation adjustment account amounted to Ch\$17,001 million.

#### **Income Taxes**

Our income taxes for 2005 amounted to Ch\$9,306 million, translating into an effective consolidated tax rate of 15.9%. Income taxes in 2004 amounted to Ch\$6,239 million translating into an effective consolidated tax rate of 11.2%. Our effective consolidated tax rate in 2005 was lower than the Chilean statutory rate of 17% mainly due to the positive deferred income tax resulting from our subsidiary CCU Argentina, due to recognition of tax loss carryforwards. In 2004, our effective consolidated tax rate was lower than the Chilean statutory rate of 17% mainly due to the positive deferred income tax from our subsidiary CCU Argentina, due to recognition of tax loss carryforwards.

In accordance with Chilean law, a Chilean company and each of its domestic subsidiaries calculate and pay taxes in Chile on a separate basis rather than on a consolidated basis. As of December 31, 2005, our consolidated subsidiaries had available tax loss carryforwards of Ch\$27,523 million in Chile and Ch\$14,832 million in Argentina. Our Chilean subsidiaries with the most significant tax loss carryforwards include Inversiones ECUSA S.A. with Ch\$6,242 million, Viña Urmeneta S.A. with Ch\$5,874 million, Transportes CCU Ltda. with Ch\$5,023 million, Pisconor S.A. with Ch\$3,683 million, and Compañía Pisquera de Chile S.A. with Ch\$2,088 million. In Argentina, our subsidiaries with the most significant tax loss carryforwards are Finca La Celia with Ch\$10,083 million and CCU Argentina S.A. with Ch\$4,749 million. In Chile, there is no legal expiration date prescribed by law with respect to tax loss carryforwards: however, in Argentina tax loss carryforwards are subject to a five-year expiration date. The extent to which we can utilize such tax loss carryforwards in the future will depend upon the amount of income earned by each subsidiary and the specific tax loss carryforwards available to that particular entity. Dividends paid to us by CCU Argentina will be included in our taxable income in Chile, but will be governed by the applicable regulations of the Chilean tax authorities. We will receive a full credit against income tax in Chile with respect to such dividends for income taxes paid by the Argentine subsidiaries. On December 30, 1998, a 1% tax on assets was implemented in Argentina. This tax can be used as a credit to income tax and is subject to a four-year expiration date.

#### **Minority Interest**

Minority interest in 2005 improved from negative Ch\$1,349 million in 2004 to positive Ch\$87 million in 2005. This improvement was mainly due to VSP's lower net income, lower minority share in CCU Argentina and the minority share in Compañía Pisquera de Chile.

## **Net Income**

Our net income in 2005 was Ch\$49,189 million, an increase of 2.4% compared to 2004's net income of Ch\$48,016 million. The increase in net income is due to our higher income before income taxes and minority interest, and positive minority interest, partially offset by the higher income taxes during 2005.

#### Impact of Inflation

In general, inflation has an adverse effect of diminishing the purchasing power of a company's monetary assets that are not price-level indexed, and has a positive effect of reducing the real value of a company's

monetary liabilities that are not price-level indexed. In addition, to the extent that increases in a company's costs of production are not passed on in the form of higher prices for a company's goods, inflation will adversely affect earnings.

Most of our monetary assets, principally accounts receivable, and liabilities, principally accounts payable, that are not price-level indexed are short-term and thus are not significantly affected by inflation. However, our liability for deposits on bottles and containers (Ch\$8,066 million at December 31, 2005 and Ch\$8,564 million at December 31, 2006) is a long-term, non-indexed monetary liability that is affected over time by inflation. The net impact of inflation on our capital expenditures has generally been neutral as all substantial assets constructed or acquired are fixed non-monetary assets and all substantial liabilities incurred in the process of financing capital expenditures are price-level indexed or foreign-currency denominated. Nonetheless, high rates of inflation in the future could have a variety of unpredictable effects on us and could adversely impact our operations.

#### **U.S. GAAP Reconciliation**

Our net income under U.S. GAAP for 2004, 2005 and 2006 was Ch\$48,017 million, Ch\$50,618 million and Ch\$52,942 million, respectively, as compared to that reported under Chilean GAAP of Ch\$48,016 million, Ch\$49,189 million and Ch\$55,833 million, respectively. These differences are principally the result of US GAAP adjustments for the:

- reversal of amortization of goodwill
- accounting treatment on sale of land
- income statement treatment of deferred tax assets generated from the merger of subsidiaries
- adjustment for capitalized costs on repaid debt
- differences associated with the amortization of intangible trademarks
- accounting treatment of developmental stage enterprises
- reversal of revaluation of fixed assets held for sale
- adjustments of employee severance indemnities
- adjustment on derivative financial instruments
- restructuring cost
- capitalization of interest cost, and
- recording of deferred income taxes.

Our total shareholders' equity under U.S. GAAP as of December 31, 2004, 2005 and 2006 was Ch\$314,146 million, Ch\$323,479 million and Ch\$344,504 million, respectively, as compared to that reported under Chilean GAAP for the same period of Ch\$319,552 million, Ch\$325,730 million and Ch\$349,228 million, respectively. The differences between shareholders' equity under U.S. GAAP and Chilean GAAP are principally the result of US GAAP adjustments for the:

- amortization of goodwill and trademarks
- reversal of gain on sale of land
- reversal of capitalized issuance costs
- reversal of the revaluation of fixed assets and related depreciation
- minimum dividends required under Chilean GAAP
- · capitalization of interest on assets under construction
- reversal of gain on investment in Viña Dassault San Pedro S.A.
- · adjustment on derivative financial instruments
- reversal of impairment of fixed assets held for sale
- adjustments of employee severance indemnities, and
- recording of deferred income taxes (FAS No. 109).

# **Liquidity and Capital Resources**

Our main source of liquidity has been cash generated by our operating activities, which amounted to Ch\$82,880 million, Ch\$82,734 million and Ch\$97,851 million during 2004, 2005 and 2006, respectively.

Our cash flow from operations and working capital are our primary sources to meet both our short-term and long-term obligations. In the opinion of our management, they are sufficient to this end.

In 2006, our cash flows provided by operating activities totaled Ch\$97,851 million. The main component of cash flows generated by operating activities in 2006 was net income of Ch\$55,833 million compared to Ch\$49,189 million in 2005. In 2006, we recorded a cash gain of Ch\$3,696 million compared to a cash gain of Ch\$759 million in 2005, primarily due to the gain on the sale of land and properties during 2006. Cash flows from the changes in operating assets and liabilities resulted in the net use of Ch\$7,676 million compared to the net use of Ch\$9,488 million in 2005. Cash used in 2006 resulted primarily from an increase in our accounts receivable, other assets, inventories and a decrease in accounts payable affecting non-operating results, partially offset by increases in accounts payable affecting operating results and income tax payable.

In 2006, our cash flows used in financing activities totaled Ch\$35,840 million compared to Ch\$23,418 million in 2005. The main components of cash flows used in financing activities consisted of dividends paid of Ch\$31,463 million, repayment of bank borrowings of Ch\$10,352 million and repayment of bonds payable of Ch\$3,483 million, partially offset by proceeds from bank borrowings of Ch\$8,942 million. In 2005, payments of cash dividends were Ch\$30,245 million, repayment of bank borrowings was Ch\$71,910 million, repayment of bonds payable were Ch\$1,826 million, proceeds from bank borrowing were Ch\$52,936 million and proceeds from bonds were Ch\$27,128 million.

In 2006, our cash used in investment activities totaled Ch\$51,702 million compared to cash used in investing activities of Ch\$68,868 million in 2005. The main components of cash used in investment activities in 2006 consisted of capital expenditures of Ch\$50,177 million and investments in unconsolidated affiliates of Ch\$1,516 million, partially offset by the net sale of financial instruments of Ch\$11,894 million and proceeds from the sale of property, plant and equipment of Ch\$3,366 million.

There are no material restrictions, either legal or economic, that would limit our ability to transfer funds (*i.e.*, dividends, loans, or advances) from our subsidiaries to us.

As of December 31, 2006, we had Ch\$28,785 million in cash, time deposits and marketable securities, which does not include Ch\$40,565 million corresponding to readjustable promissory notes issued by the Central Bank and purchased under resale agreements. Indebtedness, including accrued interest, amounted to Ch\$146.551 million as of December 31, 2006. Short-term indebtedness included:

- Ch\$5,589 million of short-term obligations to banks and financial institutions under certain lines of credit described below.
- Ch\$19,701 million representing the current portion of long-term debt to banks.
- Ch\$3,909 million representing the current portion of long-term public bonds, and

As of December 31, 2006, long-term indebtedness, excluding the current portion, comprised:

- Ch\$61,838 million of long-term obligations to banks, and
- Ch\$55,513 million of long-term obligations to the public represented by bonds.

On May 24, 2005, the Cayman Islands Branch of Compañía Cervecerías Unidas S.A. entered into two US\$17 million, two-year unsecured, loan agreements. These credit agreements had a variable interest rate of LIBOR + 0.30% in U.S. dollars. The amortization of the loans will be done in one payment at the maturity date. Interest payments are on a quarterly basis. We will repay this debt with the cash generated by our operating activities.

To avoid the exchange and interest risks of these loans, we entered into two cross currency interest rate swap agreements for the total of the loans. As a consequence, we replaced the risk of LIBOR fluctuations for this credit agreement, by a fixed rate of 2.25% in Unidad de Fomento, or UF, a daily indexed peso-denominated monetary unit that is set daily in advance based on the previous month's inflation rate.

On July 20, 2005, our subsidiary VSP issued a 20-year local bond, series A, for UF1.5 million (approximately Ch\$27,505 million) with a 3.8% interest rate. The amortization of this bond is made in semi-annual installments that began in January 15, 2006.

As of December 31, 2006, we were required, under our debt covenants then in effect, to maintain certain financial ratios. The most significant covenants required us to maintain a consolidated interest coverage ratio (the ratio of operating income plus depreciation and operating amortization to interest expenses) equal to or higher than 3.00 to 1.00, to maintain a consolidated leverage ratio (the ratio of financial debt to operating income plus depreciation and operating amortization) equal or lower than 3.00 to 1.00, and a minimum consolidated equity of UF15 million (as of December 31, 2006, approximately Ch\$275,046 million). Furthermore, we were required to maintain an indebtedness ratio (the ratio of total liabilities to shareholders' equity) no greater than 1.5 to 1.0 on a consolidated basis and 1.7 to 1.0 on an unconsolidated basis, as well as a ratio of our unpledged assets over our unsecured liabilities of at least 1.2, on both a consolidated and unconsolidated basis.

At December 31, 2006, we met all our financial debt covenants and had a consolidated interest coverage ratio of 15.99 to 1, a consolidated leverage ratio of 1.23 to 1. Our consolidated equity as of December 31, 2006 was Ch\$349,228 million (UF19.0 million). Our indebtedness ratio was 0.95 and 0.89 on an unconsolidated and consolidated basis, respectively. The ratios of unpledged assets over unsecured liabilities were 2.05 and 2.25 on an unconsolidated and consolidated basis, respectively.

None of our indebtedness, or that of our subsidiaries, contains any term that restricts our ability to pay dividends, except for our syndicated loan and local bonds that require us to maintain a minimum consolidated equity of UF15 million (as of December 31, 2006, approximately Ch\$275,046 million).

The following table summarizes debt obligations held by us as of December 31, 2006. The table presents principal payment obligations in millions of Chilean pesos by interest rate structure, financial instrument and currency, with their respective maturity dates and related weighted-average interest rates:

## Interest-Bearing Debt as of December 31, 2006

(millions of Ch\$, except percentages)

		Expected Maturity Date							
Fixed rate	<u>Average</u>	e Int. Rate	<u>2007</u>	2008	2009	<u>2010</u>	<u>2011</u>	<b>Thereafter</b>	<b>TOTAL</b>
Ch\$ (UF) (1)	Bonds	3.9%	Ch\$3,909	3,186	3,186	3,186	3,186	42,770	59,423
Ch\$ (UF) (1)	Banks	3.6%	135	-	-	8,599	-	-	8,735
US\$	Banks	5.5%	1,291	-	-	-	-	-	1,291
Argentine peso	s Banks	13.5%	935						935
TOTAL			Ch\$6,270	3,186	<u>3,186</u>	<u>11,785</u>	<u>3,186</u>	<u>42,770</u>	70,383
Variable rate	<u>Average</u>	e Int. Rate	<u>2007</u>	<u>2008</u>	2009	<u>2010</u>	<u>2011</u>	<b>Thereafter</b>	<b>TOTAL</b>
Ch\$ (UF) (1)	Banks	6.0%	Ch\$938	-	-	-	-	-	938
US\$ (2)	Banks	5.7%	21,992		53,239				75,231
TOTAL			Ch\$22,930		<u>53,239</u>			<u>=</u>	<u>76,169</u>

<sup>(1)</sup> A UF (*Unidad de Fomento*) is a daily indexed, peso-denominated monetary unit. The UF is set daily in advance based on the previous month's inflation rate.

To hedge our market risks, we hold debt obligations in various currencies and enter into derivatives contracts. See "Item 11: Quantitative Information About Market Risk."

Our treasury policy is to invest in highly liquid financial instruments issued by first class financial institutions. Investments are made primarily in Chilean pesos and U.S. dollars. As of December 31, 2006, we had invested Ch\$52,240 million in Chilean peso related instruments and Ch\$3,218 million in U.S. dollar related instruments.

The following table summarizes financial instruments, including time deposits, marketable securities and securities purchased pursuant to repurchase agreements, held by us as of December 31, 2006:

<sup>(2)</sup> Includes the US\$100 million syndicated loan and the two US\$17 million loans, which are hedged through cross currency interest rate swap agreements.

### **Short-Term Financial Instruments**

(millions of Ch\$)
UF 11,260
Ch\$ 40,980
US\$ 3,218
TOTAL 555,458

### **Capital Expenditures**

We continue to make substantial capital expenditures to meet estimated growth in demand for our products. Our plans for capital expenditures through 2010 period are displayed in the following table. The information is presented in constant Chilean pesos of December 31, 2006

<u>Business Unit</u>	2007 2008 2009 2010 (millions of Ch\$ as of December 2006)			<u>2010</u> er 2006)
Beer Chile	(	- Οτιφ ασ σ	. 2000	0. 2000)
Machinery and equipment	17,140	14,802	8,272	7,174
Packaging	7,656	7,057	3,457	3,480
Marketing assets	4,278	3,813	3,942	4,076
Software and hardware	52	73	73	73
Other	<u>150</u>	198	<u>191</u>	<u>187</u>
Total	29,276	25,943	15,936	14,991
Beer Argentina				
Machinery and equipment	1,770	67	255	255
Packaging	1,687	2,473	1,120	1,150
Marketing assets	2,267	2,040	2,154	2,307
Software and hardware	250	67	67	67
Other	<u>83</u>	<u>51</u>	<u>45</u>	134
Total	6,057	4,698	3,641	3,913
Soft Drinks & Mineral Water				
Machinery and equipment	4,745	4,372	6,846	7,684
Packaging	2,442	3,026	3,026	3,026
Marketing assets	3,834	3,914	3,495	2,772
Software and hardware	34	9	9	9
Other	<u>103</u>	101	101	101
Total	11,158	11,422	13,476	13,591
Wine				
Machinery and equipment	3,001	3,065	2,760	2,671
Packaging	734	648	757	650
Marketing assets	94	44	51	51
Software and hardware	78	80	80	96
Other	330	284	243	782
Total	4,237	4,122	3,892	4,251
Pisco				
Machinery and equipment	1,846	5,058	693	691
Marketing assets	287	168	169	171
Software and hardware	41	9	9	9
Other	79	724	724	724
Total	2,253	5,959	1,595	1,595
Others	12,883	10,326	8,055	3,876
Total	65,864	62,470	46,595	42,216

During the years 2007 through 2010, we plan to make capital expenditures mainly to adapt, update and increase production capacity, install new packaging lines, enhance environmental protection, optimize our distribution system and warehouse facilities, invest in additional returnable bottles and crates to replace obsolete inventories, adapt to new packaging formats and support industry volume growth. Capital expenditures are also focused on improving management information systems and making additional investments in marketing assets.

Regarding our beer businesses, capital expenditures in machinery and equipment may result from increasing production capacity, both in Chile and in Argentina. During this period, our soft drinks, mineral water, nectars and wine businesses contemplate capital expenditures in packaging lines and capacity expansion. Other important categories of capital expenditures in Chile include packaging and marketing assets, mainly bottles and coolers for our beer and soft drinks, mineral water and nectar businesses, as well as increasing the bottle production capacity.

We review our capital investment program periodically and changes to the program are made as appropriate. Accordingly, there can be no assurance that we will make any of these proposed capital expenditures at the anticipated level or at all. In addition, we are studying the possibility of making acquisitions in the same or related beverage businesses, either in Chile or in other countries of South America's southern cone. Our capital investment program is subject to revision from time to time due to changes in market conditions for our products, general economic conditions in Chile, Argentina and elsewhere, interest, inflation and foreign exchange rates, competitive conditions and other factors.

We expect to fund our capital expenditures through a combination of internally generated funds and long term indebtedness.

#### **Contractual Obligations**

The following table summarizes our known contractual obligations as of December 31, 2006:

## Payments due by period

	(unaudited, in million of Chilean pesos)					
		Less than			More than	
Contractual Obligations	Total	Total 1 year 1-3 years		3-5 years	5 years	
Long-Term Debt Obligations (1)	146,552	29,200	59,611	14,971	42,770	
Capital Lease Obligations (2)	16,258	439	1,318	1,318	13,182	
Operating Lease Obligations (3)	30,602	14,009	11,669	1,281	8,792	
Purchase Obligations (4)	103,511	44,746	26,243	9,164	27,029	
Other Long-Term Liabilities (5)	8,564	-	-	-	8,564	
Total	305,487	88,394	98,841	26,734	100,337	

- (1) Includes long-term bank loans, bonds payable and related interests.
- (2) Includes our obligation to lease our new headquarter building (see notes 16 and 19 to the financial statements).
- (3) Includes real property, vineyards and warehouse leases, as well as marketing contracts.
- (4) Includes raw material purchase contracts
- (5) Includes obligations for deposits on bottles and containers

#### **Off Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements involving any transactions, agreements or other contractual arrangements involving an unconsolidated entity under which we have:

- made guarantees;
- a retained or a contingent interest in transferred assets;
- an obligation under derivative instruments classified as equity; or
- any obligation arising out of a material variable interest in an unconsolidated entity that provides financing, liquidity, market risk or credit risk support to us, or that engages in leasing, hedging or research and development arrangements with us.

We record payments made under operating leases as expenses, and none of our operating lease obligations are reflected on our balance sheet. We have no other off-balance sheet arrangements. See Note 17 to our audited consolidated financial statements for a more detailed discussion of contingencies, including guarantees.

## **Research and Development**

Our research and development efforts do not involve material expenditures, as we rely primarily on technical assistance and technology transfer agreements with domestic and foreign companies and institutes. In 2003, we entered into two technical agreements with Heineken International for assistance regarding all technical issues related to the production and bottling of Heineken beer, one for Chile and the other one for Argentina. The initial term of these agreements is ten years beginning in June 2003, renewable for subsequent periods of five years. In May 2004, we entered into a technical assistance agreement with Heineken Technical Services B.V. for operational aspects of our breweries, with an initial term of one year, renewable for subsequent periods of one year each. See "Item 6: Directors, Senior Management and Employees" and "Item 7: Major Shareholders and Related Party Transactions". The license agreement between CCU Argentina and Anheuser-Busch, signed in 1995, as amended, also provides us with both technical and marketing assistance for the production and marketing of Budweiser beer brand in Argentina. See "Item 4: Information on the Company – Our Business – Business Overview – Our Beer Business – Our Beer Business in Argentina – Beer Production and Marketing in Argentina".

## <u>Critical Accounting Policies and Practices</u>

A summary of our significant accounting policies is included in Note 1 to our audited consolidated financial statements, which are included in this annual report. The preparation of financial statements requires our management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Our estimates and assumptions are based on historical experiences, changes in the business environment and information collected from qualified external sources. However, actual results may differ from estimates under different conditions, sometimes materially. Critical accounting policies and estimates are defined as those that are both most important to the portrayal of our financial condition and results and/or require management's most subjective judgments. Our most critical accounting polices and estimates are described below.

a) Property, plant, equipment and bottles: The key judgments we must make under the property and equipment policy include the estimation of the useful lives of our various asset types, expected residual values, the election to utilize primarily the straight-line method for recording depreciation, management's judgment regarding appropriate capitalization or expensing of costs related to fixed assets, and our determination that no impairment exists.

Property and equipment are stated at cost and are depreciated by the straight-line method based on the estimated useful lives of the assets. In estimating the useful lives (no expected residual values are considered) we have primarily relied upon actual experience with the same or similar types of equipment and recommendations from the manufacturers. Useful lives are based on the estimated amount of years an asset will be productive. Subsequent revisions to these estimates could be caused by new technologies, changes to maintenance procedures, changes in utilization of the equipment, and changing market prices of new and used equipment of the same or similar types.

Property and equipment assets are evaluated for possible impairment, as applicable. Factors that would indicate potential impairment may include, but are not limited to, significant decreases in the market value of the long-lived asset(s), a significant change in the long-lived asset's physical condition and operating or cash flow losses associated with the use of the long-lived asset. This process requires our estimate of future cash flows generated by each asset or group of assets. For any instance where this evaluation process indicates impairment, the appropriate asset's carrying values are written down to net realizable value and the amount of the write-down is charged against the results of continuing operations.

Expenditures that substantially improve and/or increase the useful life of facilities and equipment are capitalized. Minor and other unscheduled maintenance costs are charged to income as incurred.

- b) Goodwill, negative goodwill and other intangible assets: Management exercises judgment in assessing goodwill, negative goodwill and other intangibles including trademarks for impairment. Goodwill arises from the excess of the purchase price of companies acquired over their net book value. We amortize costs in excess of book value of net assets (and the excess of book value over cost) of our businesses using the straight-line method over a period not to exceed 20 years. This period is based on management's assumption regarding the estimated period of recovery regarding these investments. This assumption takes into consideration various factors, including but not limited to, significant decreases in the market value of the investment, significant changes in legal or regulatory provisions and how these may impact the value of an investment and rates of returns used in calculating operating or cash flows associated with the use of our assets. We annually review the recorded value of our goodwill, or sooner if changes in circumstances indicate that the carrying amount may exceed fair value. Recoverability of the carrying value of the asset is determined by comparing net book value, including goodwill, to fair value based on the estimated future net cash flows of the relevant assets.
- c) Deposits on bottles and containers: Glass and plastic returnable bottles and crates are presented within fixed assets at their historic cost plus price-level restatement and net of obsolescence provisions. Glass bottles are depreciated over an average period of 7.9 years, plastic bottles over an average period of 4.6 years and plastic crates over an average period of 16.2 years. In Chile, returnable bottles are proprietary and are only given to customers in exchange for a deposit equivalent to a significant portion of the replacement cost of such bottles. The amount collected is recorded in the deposits on bottles and containers liability account that is not price-level adjusted. The deposit is returned to the customer when the bottles and the commodity agreement are returned. The expected return of bottles and containers put into circulation in the market and the estimated value of valid deposits, especially those from glass bottles, are adjusted annually. The adjustment is based on an estimate that is carried out by counting the bottles held by customers and adding an estimate of the number of bottles in hands of the final consumers. This latter estimate is based on independent studies and historical information regarding the return of these bottles. In Argentina, all companies use the same returnable bottles. Therefore, unlike in Chile where returnable bottles are proprietary and require a deposit, bottles are loaned to customers at no cost.
- d) Severance Indemnities: As of December 31, 2006, the liabilities for mandatory severance indemnities have been determined at their current value, based on the accrued cost of the benefit, using an annual discount interest rate of 6% (7% in 2005). The calculation also considers the estimated years of service that the personnel will have at the date of their retirement. Until December 31, 2005, only certain agreements were considered mandatorily payable. Liabilities for certain other remaining agreements were recorded at their current value, considering certain contractual restrictions that required the Company to pay severances only for a limited amount of personnel each year. In the case of the costs for severance indemnities that resulted from changes in the collective contractual agreements occurred in the years 2005 and 2006, which included increasing the agreed benefits, these effects have been recognized as an asset and are being amortized on the basis of the average expected term of permance of the employees in the Company.
- e) Investments: The investments in Argentinean subsidiaries, CICSA and Finca La Celia, are recorded in accordance with Technical Bulletin No. 64 of the Chilean Institute of Accountants. Under this pronouncement, the financial statements of foreign subsidiaries, which operate in countries that are exposed to significant risks, restrictions or inflation/exchange fluctuations must be remeasured into U.S. dollars and translated into Chilean pesos at the year-end exchange rate. As a result, no effect is given to price-level restatements based on inflation in those countries and the U.S. dollar is considered to be the functional currency of these operations. Accordingly, the financial statements of the Argentinean subsidiaries are prepared in accordance with Chilean GAAP except for the application of monetary correction and then remeasured into U.S. dollars as follows:
- 1) Monetary assets and liabilities at the closing exchange rate for the period;
- 2) All other assets and liabilities and shareholders' equity are expressed in historical U.S. dollars;
- 3) Income and expenses accounts at average rate during the period;
- 4) The resulting exchange adjustments are included in the results of operations.

The resulting U.S. dollar amounts are then translated to Chilean pesos at the Observed Exchange Rate of the U.S. dollar in relation to the Chilean pesos at the balance sheet date. The net equity in the foreign subsidiaries in Chilean pesos is compared to the investment valued by the equity method at the beginning of the year, as adjusted for price-level changes in Chile during the year. Any difference between the Company's participation in the equity of the subsidiaries and the investment therein as adjusted for Chilean inflation, arises from exchange adjustments, which are included in the Cumulative Translation Adjustment account in the equity section of the balance sheet under Chilean GAAP.

Argentine investments are subject to risk and certain restrictions due to potential inflationary and exchange risk. Impairment tests are performed on these and all investments when facts and circumstances indicate that there may be impairment. This process requires management's assessment of current conditions and management's estimate of future cash flows and future economic conditions. Any impairment loss is measured on the basis of the difference between the carrying value and fair value of these investments.

## **Trend Information**

The Chilean economy experienced growth of 4.0% in 2006, after an increase of 6.3% in 2005. This trend has continued during 2007, growing 5.0% during the first quarter and expecting a growth between 5.0% and 6.0% for the whole year, according to the Central Bank of Chile. On the domestic side of the economy, internal demand has increased 6.0% during 2006, and interest rates continue at relatively low levels. In spite of the favorable economic climate, there can be no assurance that our products' consumption will grow in the same proportion.

We expect that our wine business, after declining results mainly as a consequence of higher costs of raw materials and lower revenues due to the appreciation of the Chilean peso, will improve its profitability level, both in domestic and export markets, due to measures taken to reduce costs, expenses and SKUs, to increase prices and focus on the main export markets, in order to adapt the organization to a stronger Chilean peso.

In addition, our beer brands in Chile may face increased competition from other brewers as well as from alcoholic beverages such as wine and spirits, and non-alcoholic beverages such as soft drinks. Beer consumption in Chile historically has been influenced by changes in domestic wine prices. Increases in domestic wine prices have tended to increases in beer consumption, while reductions in wine prices have tended to reduce or slow the growth of beer consumption. In fact, during 2005 beer consumption, as well as wine prices, increased significantly. Nevertheless, during 2006, beer consumption once again grew significantly, but wine prices decreased. Recently, as a result of the oversupply of wine at the end of 2006, the price of bulk wine decreased. However, it is not yet known if this will affect wine prices during the second half of 2007. Similarly, the price of soft drinks has decreased relative to the price of beer over the past few years, due to lower packaging costs and the introduction of larger packaging formats, which may also affect further growth in beer consumption.

In our pisco business, prices recovered during 2006. We cannot make any affirmation that prices will continue at these levels or will keep growing. The pisco industry should continue launching new products to create new occasions of consumption.

Since 2005, the Argentine government has restricted gas exports to Chile due to supply problems in that country. This situation has increased the costs of operating our beer production plants in Chile and Argentina, as well as our soft drinks plants in Chile. Additionally, it has increased electrical power costs related to these same gas restrictions. We do not need additional investments because our boilers can work with gas or with alternative fuels, such as diesel oil. Considering the current energy prices, we estimate that the higher costs at a consolidated level should be approximately Ch\$2,200 million for 2007.

After four years of recession in Argentina, during 2003, the economy stabilized, evidenced by significant increases in consumption and in the recovery of prices in the beer industry. This positive trend has continued throughout 2004, 2005 and 2006, when GDP grew 9.0%, 9.2% and 8.5%, respectively. However, current prices in U.S. dollar terms are still lower than those prevailing in 2001, before the

Argentine peso devaluation. Nevertheless, further recovery in Argentina will depend on deep structural reforms in many areas, including regulations in several markets, as well as the solution of the local energy crisis and an increase in investments to support current economic growth.

Revenues from CCU Argentina, in Chilean pesos, are also subject to the volatility of exchange rates of the Chilean peso, U.S. dollar and Argentine peso in any given period. This volatility may also affect the level of income reported from our foreign operations under Chilean GAAP.

# ITEM 6: Directors, Senior Management and Employees

## **Directors and Senior Management**

The following table sets forth certain information with respect to our executive officers and members of our board of directors, as of June 22, 2007:

<u>Directors</u>	Position	Position Held Since	At CCU Since
Guillermo Luksic (1)	Chairman of the Board and Director	September 1990 (Chairman) November 1986 (Director)	November 1986
Massimo von Wunster (2)	Vice Chairman of the Board and Director	June 2007 (Vice Chairman) January 2007 (Director)	January 2007
Andrónico Luksic (1) Giorgio Maschietto (2) Manuel José Noguera Carlos Olivos	Director Director Director Director	November 1986 April 2001 May 1987 October 2003	November 1986 April 2001 May 1987 October 2003
Philippe Pasquet Francisco Pérez Alberto Sobredo	Director Director Director	June 2003 July 1998 April 2007	June 2003 February 1991 (3) April 2007
Senior Management	Position	Position Held Since	At Company Since
Patricio Jottar Marcela Achurra Marisol Bravo	Chief Executive Officer Legal Affairs Manager Corporate Affairs and Public Relations Manager	July 1998 February 2005 June 1994	July 1998 September 1995 July 1991
Pablo De Vescovi	Human Resources Manager	September 1998	November 1994
Francisco Diharasarri Johan Doyer Roelf Duursema Alvaro Fernández	ECUSA Manager CCU Chile Manager General Comptroller Cía. Pisquera de Chile Manager	October 2003 November 2003 January 2005 March 2005	June 1985 November 2003 November 2004 September 1998
Dirk Leisewitz	Corporate Operations Manager	January 2005	December 1987
Hugo Ovando Ricardo Reyes Fernando Sanchis Pablo Turner	Development Manager Chief Financial Officer CCU Argentina Manager Viña San Pedro Manager	September 2002 July 2005 May 1995 July 2005	September 1997 July 1996 November 1994 July 2005

<sup>(1)</sup> Mr. Guillermo Luksic and Mr. Andrónico Luksic are brothers.

<sup>(2)</sup> Our Board of Directors, at its meeting held on June 6, 2007, appointed Mr. Massimo von Wunster as Vice Chairman after the resignation of Mr. Giorgio Maschietto as Vice Chairman in May 2007.

<sup>(3)</sup> Mr. Francisco Pérez was our Chief Executive Officer between 1991 and 1998.

Guillermo Luksic (51), has served as our Chairman of the Board and Director since September 1990 and November 1986, respectively. He is currently Chairman of the Board of Directors of Quiñenco S.A., CCU Chile Ltda., ECUSA, CCU Argentina S.A., Viña San Pedro S.A., Telefónica del Sur S.A. and Madeco S.A., as well as a member of the board of directors of several other companies, including Compañía Pisquera de Chile S.A., Banco de Chile, Antofagasta plc. and IRSA.

Giorgio Maschietto (67), has served as our Director since April 2001, and served as our Vice Chairman of the Board from April 2001 until May 2007. He is also currently a member of the board of directors of Viña San Pedro S.A., ECUSA, CCU Argentina S.A., Compañía Pisquera de Chile S.A., IRSA, Cecinas San Jorge S.A. and Multitiendas Corona S.A. Until his retirement in 1998, he held several positions at Unilever in Italy, United Kingdom and Chile.

*Andrónico Luksic* (53), has served as our Director since November 1986. He is currently Vice Chairman of the Board of Banco de Chile and Quiñenco S.A., as well as a member of the board of directors of several other companies, including Madeco S.A.

Manuel José Noguera (57), has served as our Director since May 1987. He is currently Chief Legal Counsel of Quiñenco S.A. and senior partner at the law firm Morales, Noguera, Valdivieso y Besa Ltda. He has been working with the Luksic group for over 30 years. He is member of the board of several companies, including IRSA, Calaf S.A. and LQ Inversiones Financieras S.A. and he is an advisor to the Board of Madeco S.A. He received his law degree from the Catholic University of Chile.

Carlos Olivos (65), has served as our Director since October 2003. He is currently senior partner at the law firm Guerrero, Olivos, Novoa y Errázuriz Ltda., as well as member of the board of directors of IRSA and Banco Santander Santiago S.A. He received his law degree from the University of Chile and his Master's degree in Comparative Jurisprudence from the New York University Law School.

Phillipe Pasquet (68), has served as our Director since June 2003. He has been working for Heineken since 1976. He is member of the board of directors of CCU Argentina S.A., Viña San Pedro S.A., ECUSA, Compañía Pisquera de Chile S.A., Calaf S.A. and IRSA, as well as Florida Bebidas S.A. in Costa Rica and Cervecería Baru-Panamá in Panama. He received degrees from the Ecole Supérieure de Commerce at Dijon, France, the Institut International de Commerce at Paris, and the Centre Européen d'Education Permanente at Fontainebleau, France.

Francisco Pérez (49), has served as our Director since July 1998. He is Chief Executive Officer of Quiñenco S.A. since 1998. Prior to joining Quiñenco, he was our Chief Executive Officer, or CEO, between 1991 and 1998. He is member of the board of several companies, including CCU Argentina S.A., ECUSA, Viña San Pedro S.A., Compañía Pisquera de Chile S.A., IRSA, Banco de Chile, Banchile Corredores de Bolsa, LQ Inversiones Financieras S.A., Telefónica del Sur and Calaf S.A. He received a degree in Business Administration from the Catholic University of Chile and a Master's degree in Business Administration from the University of Chicago.

Alberto Sobredo (58), has served as our Director since April 2007. He is also currently a member of the board of directors of Construmart and ICARE, and President of the Marketing Circle of the latter. He held several positions at Unilever, including President and CEO of Unilever Latin America until his retirement in January 2007. He received a Doctorate degree in Management Sciences from the University UADE of Argentina.

Massimo von Wunster (50), has served as our Director since January 2007 and as our Vice Chairman since June 2007. He is currently President of Heineken Americas and has been working with Heineken since 1995. He is also a member of the board of directors of Cervecería Costa Rica S.A. in San José, Costa Rica. He received a degree in Business Administration from the University of Bergamo, Italy, and a Diploma of Chartered Accountant from the same university.

Patricio Jottar (44), has served as our Chief Executive Officer since 1998. He is also currently a Director of CCU Argentina, ECUSA, Viña San Pedro S.A., Calaf S.A., Cervecería Austral S.A. and Compañía Cervecera Kunstmann S.A. and is Chairman of the Board of Compañía Pisquera de Chile S.A and ICARE. Prior to joining us, he was Chief Executive Officer of Santander Chile Holding. He received a degree in Business Administration from the Catholic University of Chile and a Master's degree in

Economics and Business Administration from the *Instituto de Estudios Superiores de la Empresa* ("IESE"), in Barcelona, Spain.

*Marcela Achurra* (42), is our Legal Affairs Manager and has been with us since 1995. Prior to her current position, she was Legal Counsel of our subsidiary Viña San Pedro S.A. She received her law degree from the Catholic University of Chile.

Marisol Bravo (47), is our Corporate Affairs and Public Relations Manager and has been with us since 1991. Prior to her current position, she was Head of Special Projects. Before joining us, she was Assistant Manager of Marketing at Citicorp Mutual Funds. She received a degree in Business Administration from the University of Chile.

Pablo De Vescovi (54), is our Human Resources Manager and has been with us since 1994. Prior to serving in this capacity he was Human Resources Manager of ECUSA. Before joining ECUSA he was the Human Resources Manager of Embotelladora Chile S.A. ("Embochile"), a former PepsiCo bottler, and Human Resources Vice President of The Chase Manhattan Bank in Chile. He received a degree in Business Administration from the Catholic University of Chile.

Francisco Diharasarri (46), is the General Manager of ECUSA and has been with us since 1985. Prior to his current position, he was General Manager of CCU Chile, General Manager of ECUSA and General Manager of PLASCO. He is also currently Chairman of the Board of Calaf S.A. He received a degree in Civil Engineering from the University of Chile.

Johan Doyer (54), is the General Manager of CCU Chile and has been with us since 2003. He is also currently a Director of Cervecería Austral S.A. He has been working with Heineken since 1978, in different countries around the world, in marketing and sales positions, as well as General Management. Prior to joining us he was General Manager at a Heineken brewery in the Democratic Republic of Congo, and also in Burundi, Reunion Islands and Vietnam. He received a degree in Industrial Engineering from TH Eindhoven of the Netherlands and a Master's degree in Business Administration from INSEAD in France.

Roelf Duursema (56), is our General Comptroller and has been with us since 2004. He has been working with Heineken since 1978, in different countries around the world, in marketing, sales, finance and information and technology positions, as well as General Management. Prior to joining us he was the Director for Corporate Information and Technology for the Heineken Group. He received a degree in Mechanical Engineering from the Technical University Delft in the Netherlands and a Master's degree in Economics from the Erasmus University in Rotterdam.

Alvaro Fernández (40), is the General Manager of Compañía Pisquera de Chile and has been with us since 1998. Prior to his current position, he was General Manager of Pisconor and our Development Manager. He is also Director of Cervecería Austral S.A. and Compañía Cervecera Kunstmann S.A. Prior to joining us he was Commercial Manager of Santander Life Insurance Company and Vice President of Citicorp. He received a degree in Business Administration from the Catholic University of Chile.

Dirk Leisewitz (61), is our Corporate Operations Manager and has been with us since 1987. He is currently Director of Cervecería Austral S.A., Compañía Cervecera Kunstmann S.A. and Clínica Alemana S.A., a major hospital in Chile. Additionally, he is member of the board of the Chilean-German Chamber of Commerce and Industry. Prior to his current position, he was our General Comptroller during 17 years. Prior to joining us, he was Division Manager of the Morgan Guaranty Group in Chile. He received a degree in Industrial Civil Engineering from the University of Chile, and a Masters in Administration and Management from the Catholic University of Louvain in Belgium.

Hugo Ovando (37), is our Development Manager and has been with us since 1997. Prior to his current position, he was Corporate Projects Manager and Investor Relations Manager. He received a degree in Business Administration from the Catholic University of Chile and a Master's degree in Business Administration from Babson College.

Ricardo Reyes (52), is our Chief Financial Officer and he has been with us since 1996. Prior to his current position, he was the General Manager of VSP between May 2004 and July 2005, and our Chief Financial Officer for almost 8 years. Prior to joining us, he worked 18 years at Esso Chile Petrolera, an Exxon affiliate, holding the positions of Operations Manager, Financial and Planning Manager, and Information System Manager. He received a degree in Civil Engineering from the Catholic University of Chile.

Fernando Sanchis (46), is the General Manager of CCU Argentina and has been with us since 1995. Prior to joining us, he was Chief Financial Officer of Embochile, a former PepsiCo bottler and held the same position at Uruguay's PepsiCo's bottler. He received an accounting degree from the Buenos Aires University of Argentina.

Pablo Turner (47), is the General Manager of VSP and has been with us since 2005. Prior to joining us, he served for six months as Chief Executive Officer of Paris S.A., one of the main retail chains in Chile. Before that, he served as the Chief Executive Officer of Falabella S.A. for four years, the leader retail chain in Chile, where he had worked since 1983. He received a degree in Business Administration from the Catholic University of Chile and a Master's degree in Business Administration from the University of Chicago.

Our senior managers are full time employees, therefore, they do not perform business activities outside us. The principal business activities of our directors are summarized in the following table:

<u>Directors</u>	Business Activities
Guillermo Luksic Giorgio Maschietto Andrónico Luksic Manuel José Noguera Carlos Olivos Philippe Pasquet Francisco Pérez Alberto Sobredo Massimo von Wunster	Chairman of Quiñenco Director of Companies Vice Chairman of Banco de Chile Legal Counsel of Quiñenco Senior Partner of Guerrero, Olivos, Novoa & Errázuriz (law firm) Director of Companies Quiñenco's CEO Director of Companies President of Heineken Americas

On January 13, 2003, the existing shareholders' agreement was amended in order to allow the Schörghuber Group to sell its interest in IRSA to Heineken Americas B.V., a subsidiary of Heineken International B.V. On April 17, 2003, the Schörghuber Group gave Quiñenco formal notice of the sale of its interest in IRSA to Heineken International B.V. Currently, Heineken Chile Ltda., a Chilean limited corporation controlled by Heineken Americas B.V., owns 50% of IRSA's shares. As of December 31, 2005, IRSA's primary shareholders' agreement gives Quiñenco the right to propose to our board of directors the candidates for Chief Executive Officer, and to Heineken Chile Ltda. our General Comptroller and CCU Chile's General Manager. On the other hand, under the agreement, neither Quiñenco nor Heineken Chile Ltda. can separately, directly or indirectly, buy or sell our shares.

#### Compensation

For the year ended December 31, 2006, the aggregate amount of compensation paid by us to all our directors was Ch\$1,694 million.

The board of directors' compensation is determined by the shareholders at the annual general shareholders' meeting and may take into consideration proposals made by the Board. The board's compensation approved at our shareholders' meeting held on April 18, 2007 consists of an attendance fee per meeting of UF100 per board member and twice as much for the Chairman, along with profit-sharing amount equivalent to 5% of distributed dividends for all board members in the same proportion. In case distributed dividends exceed 50% of our liquid profits, the profit-sharing amount will be calculated over a maximum of 50% of our liquid profits. Additionally, board members who participate in the Directors Committee and Business Committee receive UF25 and UF17, respectively, for each meeting they attend. Furthermore, board members who sit on the Audit Committee receive UF25 monthly. In

2006, the total compensation paid by us and our subsidiaries to each of our directors for services rendered was as follows:

<u>Director</u>	Attendance meetings fee (1)	Dividend participation	<u>Total</u>
	•	nousands of Ch\$)	
Guillermo Luksic	Ch\$86,302	Ch\$135,684	Ch\$221,986
Giorgio Maschietto	90,071	135,738	225,809
Christopher Barrow (2) (3)	11,063	-	11,063
Jorge Carey	31,594	135,374	166,968
Andrónico Luksic	7,340	135,374	142,714
Manuel José Noguera	21,973	135,374	157,348
Carlos Olivos	25,636	135,374	161,010
Philippe Pasquet	78,086	135,738	213,824
Francisco Pérez	91,266	135,738	227,004
Alejandro Strauch (2)	31,231	135,374	166,605

- (1) Include the remuneration for members of the Audit, Directors and Business Committees.
- (2) Mr. Alejandro Strauch resigned as Board member as of June 2006, being replaced by Mr. Christopher Barrow.
- (3) Mr. Christopher Barrow resigned as Board member as of January 2007, being replaced by Mr. Massimo von Wunster.

For the year ended December 31, 2006, the aggregate amount of compensation paid to our senior managers, to the area managers of our operating subsidiaries and to the managers of the service units that report to our CEO, was Ch\$5,666 million (Ch\$5,215 million in 2005). We do not and are not required under Chilean law to disclose to our shareholders or otherwise make public information as to the compensation of our individual senior managers.

We do not maintain any stock option, pension or retirement programs for our directors or senior managers, with the only exception of VSP. VSP's Extraordinary Shareholders meeting held on July 7, 2005 approved a capital increase to be partially used for stock option programs for the main executives of VSP and its subsidiaries.

## **Board Practices**

We are managed by our board of directors which, in accordance with our bylaws (*Estatutos*), must consist of nine directors who are elected at the regular shareholders' meeting. The entire board of directors is elected for three years and the last election of directors took place in April 2007. The board of directors may appoint replacements to fill any vacancies that occur during periods between annual shareholders' meetings. If such a vacancy occurs, the entire board of directors must be renewed at the next following annual shareholders' meeting. Our senior managers are appointed by the board of directors and hold office at the discretion of the board of directors. There are regularly scheduled meetings of the board of directors once a month; extraordinary meetings are specially summoned by the Chairman at the request of any of the board of directors' members. The board of directors does not have an executive committee. Nevertheless, we have a Business Committee consisting of certain board members that meets regularly to review our business strategies, our main initiatives and other issues of special relevance that are later considered by the Board. Director service contracts do not contain any provision for benefits upon termination of employment.

Directors Committee. The Chilean Corporations Act was amended, effective December 20, 2000. The following is a summary of the main provisions of the amendment. Under the amendment, the boards of directors of corporations whose market capitalization reaches or exceeds 1.5 million *Unidades de Fomento* (as of May 31, 2007 approximately Ch\$27,771 million) shall designate a *comité de directores* or "directors committee". If the market capitalization falls below this threshold, the obligation to designate a directors committee disappears. However, corporations which do not reach the threshold may voluntarily assume the obligations concerning the directors committee, in which case they shall strictly follow the provisions of the amendment.

The directors committee has the following powers and duties:

- to examine the independent accountants' reports, the balance sheets, and other financial statements submitted by the corporation's managers or liquidators to the shareholders, and issue an opinion about them prior to their submission for shareholder approval;
- to propose to the board of directors the independent accountants and the risk rating agencies, which the board must then propose to the shareholders. Should the board of directors disagree with the directors committee's proposal, the board shall be entitled to make its own proposal, submitting both to the shareholders for their consideration;
- to examine the documentation concerning (i) contracts or agreements in which directors have an interest and (ii) transactions between related or affiliated companies, and to produce a written report on such documentation. A copy of the report shall be delivered to the Chairman of the board, who shall read it at the board meeting in which the relevant transaction is presented for approval or rejection;
- to examine the managers' and chief executives' remuneration policies and compensation plans; and
- all other matters contemplated in our bylaws or entrusted to the directors committee by a shareholders' meeting or the board of directors.

For purposes of the related party transactions mentioned in the third bullet point above, the following persons are considered by the Securities Market Law and the Chilean Corporations Act to be related to a company:

- any entities within the financial conglomerate to which the company belongs;
- corporate entities that have, with respect to us, the character of parent company, affiliated company, subsidiary or related company. Parent companies are those that control directly or indirectly more than 50% of the subsidiary's voting stock (or participation, in the case of business organizations other than stock companies), or that may otherwise elect or appoint, or cause the election or appointment, of the majority of the directors or officers. Limited partnerships (sociedades en comandita) may likewise be affiliates of a corporation, whenever the latter has the power to direct or guide the administration of the general partner (gestor) thereof. Related companies are those that, without actually controlling the affiliate, own directly or indirectly 10% or more of the affiliate's voting stock (or participation, in the case of business organizations other than stock companies), or that may otherwise elect or appoint, or cause the election or appointment of at least one board member or manager;
- persons who are directors, managers, administrators or liquidators of us, and their spouses
  or their close relatives (i.e., parents, father/mother in law, sisters, brothers, sisters/brothers
  in law); and
- any person who, whether acting alone or in agreement with others, may appoint at least one member of our management or controls 10% or more of our voting capital.

In addition, the Superintendency of Securities and Insurance may create a presumption that any individual or corporate entity is related to a company if, because of relationships of equity, administration, kinship, responsibility or subordination, the person:

- whether acting alone or in agreement with others, has sufficient voting power to influence our management;
- creates conflicts of interest in doing business with us;
- in the case of a corporate entity, is influenced in its management by the company; or
- holds an employment or position which affords the person access to non-public information about us and our business, which renders the person capable of influencing the value of the company's securities.

However, a person shall not be considered to be related to a company by the mere fact of owning up to 5% of the company, or if the person is only an employee of the company without managerial responsibilities.

The directors committee's discussions, agreements, and organization are regulated, in every applicable matter, by the Chilean Corporations Act provisions relating to board of directors' meetings. The directors

committee shall inform the board of directors about the manner in which it will request information and about its resolutions.

In addition to the general liabilities imputable to any director, the directors that compose the directors committee shall, in the exercise of their duties, be jointly and severally liable for any damage caused to the corporation or the shareholders.

The directors committee shall be composed of three members, the majority of which shall be independent. Independent directors are those that would have been elected even if the votes cast in the director's favor by the controlling shareholder and its related persons had not been counted. However, a majority of directors related to the controlling shareholder is permissible if there are an insufficient number of independent directors. Should there be more than three directors entitled to participate in the directors committee, the board of directors shall elect the members of the directors committee by unanimous vote. Should the board of directors fail to reach an agreement, the matter shall be decided by drawing. In its first meeting after our Annual Shareholders' Meeting that took place on April 18, 2007, our board appointed as members of our directors committee Messrs. Philippe Pasquet, Francisco Pérez and Alberto Sobredo, of whom the first and the second were appointed through the controlling shareholder's votes, and the third is an independent director.

The members of the directors committee shall be remunerated. The amount of such remuneration shall be established annually by the shareholders, taking in consideration the duties that the directors' committee members shall perform. The remuneration of our directors committee members is 25 *Unidades de Fomento* (as of May 31, 2007, approximately ThCh\$463) per assistance to directors committee meeting.

The shareholders shall determine the budget of the directors committee and those of its advisors, and the directors committee shall be allowed to request the recruitment of professionals to fulfill its duties, within the limits imposed by the budget. The activities of the directors committee and its expenses, including its advisors' expenses, shall be included in the annual report and conveyed to the shareholders. The budget of our directors committee and its advisors is 1,000 *Unidades de Fomento* (as of May 31, 2007, approximately ThCh\$18,514).

*Audit Committee.* In the session held on April 18, 2007, our board of directors appointed board members Giorgio Maschietto, Carlos Olivos and Alberto Sobredo to the audit committee, in accordance with provisions of the Exchange Act and the Sarbanes-Oxley Act of 2002 applicable to us as a foreign private issuer with securities listed on a U.S. national exchange.

The duties of the audit committee are:

- To be responsible for the hiring, remuneration and supervision of the work of public accounting
  firms hired to prepare or issue audit reports or review or certify such reports. The external
  auditors shall report directly to the audit committee regarding such matters.
- Resolve disputes that arise between our administration and our auditors with regard to financial reports.
- Grant approval prior to the contracting of non-audit services provided by the external auditors.
- Establish a procedure for receiving and responding to complaints received by us with regard to
  accounting, accounting controls or other auditing matters whereby employees may anonymously
  and confidentially report their concerns related to these matters.
- Establish an annual budget for expenses and hiring of external consultants.

The audit committee meets regularly and also holds meetings with our managers, our comptroller, and our internal and external auditors in order to discuss a variety of topics related to its duties.

#### General summary of significant differences with regard to corporate government standards

The following paragraphs provide a brief, general summary of significant differences between corporate government practices followed by us pursuant to our home-country rules and those applicable to U.S. domestic issuers under New York Stock Exchange, or NYSE, listing standards.

Composition of the board of directors; independence. The NYSE listing standards provide that listed companies must have a majority of independent directors and that certain board committees must consist solely of independent directors. Under NYSE rule 303A.02, a director qualifies as independent only if the board affirmatively determines that such director has no material relationship with the company, either directly or indirectly. In addition, the NYSE listing standards enumerate a number of relationships that preclude independence.

Under Chilean law there is no legal obligation to have independent directors. However, Chilean law establishes a number of principles of general applicability designed to avoid conflicts of interests and to establish standards for related party transactions. Specifically, directors elected by a group or class of shareholders have the same duties to the company and to the other shareholders as the rest of the directors, and all transactions with the company in which a director has an interest, either personally (which includes the director's spouse and certain relatives) or as a representative of a third party, require prior approval by the board of directors and must be entered into on market terms and conditions. Furthermore, such transactions must be reviewed by the directors committee (as defined below) and disclosed at the next meeting of shareholders. Pursuant to NYSE rule 303A.00, we may follow Chilean practices and are not required to have a majority of independent directors.

Committees. The NYSE listing standards require that listed companies have a Nominating/Corporate Governance Committee, a Compensation Committee and an Audit Committee. Each of these committees must consist solely of independent directors and must have a written charter that addresses certain matters specified by the listing standards.

Under Chilean law, the only board committee that is required is the directors committee (*comité de directores*), composed of three members, such committee having a direct responsibility to (a) review the company's financial statements and the independent auditors' report and issue an opinion on such financial statements and report prior to their submission for shareholders' approval, (b) make recommendations to the board of directors with respect to the appointment of independent auditors and risk rating agencies, (c) review transactions in which directors have an interest and transactions between affiliated companies, and issue a report on such transactions, (d) review the principal executive officers' compensation policies and plans and (e) perform other duties as defined by the company's charter, by the general shareholders' meeting or by the board. A director who is a member of the directors committee is deemed to be "independent" if, subtracting the votes of the controlling shareholder and its affiliates from the total number of votes given in favor of such director, he or she would have been nevertheless elected. Directors elected with the votes of the controlling shareholder and its affiliates may constitute the majority of the directors committee if there are not enough independent directors on the board.

Pursuant to NYSE Rule 303A.06, we must have an audit committee that satisfies the requirements of Rule 10A-3 under the Exchange Act by July 31, 2005. Therefore, our board of directors, on the meeting held on April 18, 2007, appointed as members of our audit committee Messrs. Giorgio Maschietto, Carlos Olivos and Alberto Sobredo, all of them meet the independence criteria contained in the Exchange Act and the NYSE Rule.

Shareholder approval of equity-compensation plans. Under NYSE listing standards, shareholders must be given the opportunity to vote on all equity-compensation plans and material revisions thereto, with limited exemptions. An "equity-compensation plan" is a plan or other arrangement that provides for the delivery of equity securities of the listed company to any employee, director or other service provider as compensation for services.

Under Chilean law, if previously approved by shareholders at an extraordinary shareholders' meeting, up to ten percent of a capital increase in a publicly traded company may be set aside to fund equity-compensation plans for the company's employees and/or for the employees of the company's subsidiaries. Pursuant to NYSE rule 303A.00, as a foreign issuer, we may follow Chilean practices and are not required to comply with the NYSE listing standards with respect to shareholder approval of equity-compensation plans.

Corporate Governance Guidelines. The NYSE listing standards provide that listed companies must adopt and disclose corporate governance guidelines with regard to (a) director qualifications standards;

(b) director responsibilities; (c) director access to management and independent advisors; (d) director compensation; (e) director orientation and continuing education; (f) management succession; and (g) annual performance evaluation of the board.

Chilean law does not require that such corporate governance guidelines be adopted. Director responsibilities and access to management and independent advisors are directly provided for by applicable law. Director compensation is determined by the annual meeting of shareholders pursuant to applicable law. As a foreign issuer, we may follow Chilean practices and are not required to adopt and disclose corporate governance guidelines.

Code of Business Conduct and Ethics. The NYSE listing standards require that listed companies adopt and disclose a code of business conduct and ethics for directors, officers and employees, and promptly disclose any waivers of the code for directors or executive officers.

We have adopted a code of business conduct and ethics that applies generally to all of our executive officers and employees. A copy of the code of ethics is available in our website at www.ccu-sa.com.

*Executive Sessions*. To empower non-management directors to serve as a more effective check on management, NYSE listing standards provide that non-management directors of each company must meet at regularly scheduled executive sessions without management.

Under Chilean law, the office of director is not legally compatible with that of a company officer in publicly traded companies. The board of directors exercises its functions as a collective body and may partially delegate its powers to executive officers, attorneys, a director or a board commission of the company, and for specific purposes to other persons. As a foreign issuer, we may follow Chilean practices and are not required to comply with the NYSE listing standard for executive sessions.

Certification Requirements. Under NYSE listing standards, Section 303A.12(a) provides that each listed company CEO must certify to the NYSE each year that he or she is not aware of any violation by the company of NYSE corporate governance listing standards and Section 303A.12(b) provides that each listed company CEO must promptly notify the NYSE in writing after any executive officer of the listed company becomes aware of any material non-compliance with any applicable provisions of Section 303A.

As a foreign private issuer, we must comply with Section 303A.12(b) of the NYSE listing standards, but we are not required to comply with 303A.12(a).

# **Employees**

#### Chile

As of December 31, 2004, 2005 and 2006, we had a total of 3,271, 3,706 and 3,753 permanent employees in Chile, respectively. As of December 2006, 2.418 were represented by 42 labor unions. As of December 31, 2006, the average tenure of our full-time employees was approximately eight years.

The following table shows the breakdown of our employees by business segments:

Business	<u>2004</u>	<u>2005</u>	<u>2006</u>
Beer	924	833	872
Soft drinks and mineral water	873	895	905
Wine	470	538	480
Transportes CCU	487	487	476
Others (*)	<u>517</u>	<u>953</u>	1,020
Total	<u>3,271</u>	<u>3,706</u>	<u>3,753</u>

<sup>(\*)</sup> Includes our corporate, pisco, plastic and Comercial CCU divisions

Unionized employees represent approximately 61% of our total permanent workforce. Our management believes it generally has a good relationship with the labor unions representing our employees.

During 2006, 208 employees renewed their collective contracts, all of them for a period of two years. The contract renewals are expected to increase the unionized workforce costs between 2.5% and 3.0%.

All employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. In the years 2004, 2005 and 2006, we made severance payments in the amounts of Ch\$1,666 million, Ch\$1,692 million and Ch\$2,515 million, respectively. Permanent employees are entitled to the basic payment, as required by law, of one month's salary for each year, or six-month portion thereof, worked. This condition is subject to a limitation of a total payment of no more than 11 months' pay for employees hired after August 14, 1981. Severance payments to employees hired before August 14, 1981 are not subject to any limitation. Our employees who are subject to collective bargaining agreements have a contractual benefit to receive a payment in case of resignation, consisting of a payment of one monthly base salary for each full year worked, not subject to a limitation on the total amount payable but subject to a limitation on the total number of employees who can claim the severance benefit during any one year. In 2006, we laid off 283 employees.

We do not maintain any pension fund or retirement program for our employees. Workers in Chile are subject to a national pension fund law which establishes a system of independent pension plans, administered by *Administradoras de Fondos de Pensiones* ("AFPs"). We have no liability for the performance of the pension plans or any pension payments to be made to the employees.

In addition to our permanent work force, as of December 31, 2006, we had 324 temporary employees, who were hired for specific time periods to satisfy short-term needs.

#### **Argentina**

#### a) Beer Business

As of December 31, 2004 and 2005 and 2006, we had a total of 514, 517 and 543, permanent employees respectively. As of December 31, 2006, 373 employees were represented by three labor unions. Two of the labor unions are members of one federation, Federación Argentina de Trabajadores Cerveceros y Afines (the Argentine Beer Workers Federation, or "FATCA"). As of December 31, 2006, the average tenure of our employees in Argentina was approximately seven years.

Collective bargaining in Argentina is done on an industry-wide basis, rather than, as in Chile, on a company-by-company basis.

In Argentina, as in Chile, all employees who are terminated for reasons other than misconduct are entitled by law to receive a severance payment. We made severance payments in connection with our Argentine beer operations in the amounts of Ch\$105 million and Ch\$58 million and Ch\$134 million, in 2004, 2005 and 2006 respectively. According to the Argentine Labor Law, employees who joined us before October 1998 are entitled to the basic payment as required by law of one month's salary for each year or fraction thereof worked. This monthly amount cannot exceed three times the average monthly salary established under the applicable collective bargaining agreement and cannot be less than the equivalent of two monthly salaries of the employee. In December 2005, a new temporary rule came into force: all severance payments are to be increased by 50%.

In addition to our permanent work force, as of December 31, 2006, we had 34 temporary employees, who were hired for specific time periods to satisfy short-term needs.

#### b) Wine Business

As of December 31, 2006 Finca La Celia, the Argentine subsidiary of Viña San Pedro had a total of 120 permanent employees. As of December 31, 2006, 71 were represented by one labor union. As of December 31, 2006, the average tenure of our employees in FLC was approximately four years. In addition to our permanent work force in FLC, we had 75 temporary employees, who were hired for specific time periods to satisfy short-term needs.

## **Share Ownership**

Except as disclosed in "Item 7: Major Shareholders and Related Party Transactions – Major Shareholders", as of December 31, 2006, our senior management and our board members in the aggregate owned less than one percent of the our shares.

We do not maintain stock option or other programs involving our employees in the capital of the Company, with the only exception of VSP. VSP's Extraordinary Shareholders meeting held on July 7, 2005 approved a capital increase to be partially used for stock option programs.

# ITEM 7: Major Shareholders and Related Party Transactions

## **Major Shareholders**

Our only outstanding voting securities are our shares of our common stock. The following table sets forth information concerning the ownership of our common stock as of May 31, 2007, for each shareholder known to us to own more than 5% of the outstanding shares of our common stock and for all of our directors and executive officers as a group:

<u>Shareholder</u>	Number of shares owned	<u>% Ownership</u>
Inversiones y Rentas S.A.	210,568,432	66.11%
Our directors and executive officers as a group (1)	29,560	0.01%

<sup>(1)</sup> Does not include the 210,568,432 shares of our common stock owned, directly and indirectly, by Inversiones y Rentas, which is 50% beneficially owned by the Luksic family, as discussed below. Guillermo Luksic and Andrónico Luksic, our directors, are members of the Luksic family.

In addition, as of May 31, 2007, JPMorgan Chase Bank, the Depositary for our ADR facility, was the record owner of 25,662,900 shares of our common stock (7.97% of the outstanding common stock) deposited in our ADR facility.

As of May 31, 2007, we had 5,079 shareholders of record, of which 38 are not Chilean, excluding ADR holders. To the best of our knowledge, of those 38 non-Chilean shareholders 26 are U.S. corporations with a total of 4,839,898 shares of common stock. All shareholders have equal voting rights.

IRSA is a Chilean privately held corporation formed for the sole purpose of owning a controlling interest in us. IRSA is owned 50% by Quiñenco S.A., which is a holding company of the Luksic Group, and 50% by Heineken Chile Ltda., a subsidiary of Heineken International. IRSA directly owns 196,421,725 shares of our common stock and indirectly, through Inversiones IRSA Ltda., 14,146,707 additional shares of our common stock. Inversiones IRSA Ltda. is a wholly-owned subsidiary of IRSA.

On November 12, 2004, Anheuser-Busch International Holdings, Inc. Chile II Ltd., sold all of its interest, amounting to 20% of our common stock, in a public auction on the Santiago Stock Exchange. The 63,695,333 shares were sold at a price of Ch\$2,821 per share, which represented Ch\$179,685 million.

# **Related Party Transactions**

Articles 44 and 89 of the Chilean Corporations Act, Law N° 18.046, require that transactions with related parties be on terms similar to those of an arm's length transaction. Directors and executive officers of companies that violate Articles 44 and 89 are liable for losses or damages caused to the companies,

shareholders or third parties resulting from such violations. In addition, Articles 44 and 50 of the Chilean Corporations Act provide that any related party transaction, including any transaction in which a director has a personal interest or is acting on behalf of a third party, may be executed only when such transaction is examined by the directors committee and previously approved by the board of directors, and the terms of such transaction are similar to those of an arm's length transaction. If the conflicting interest transaction involves a "material amount," the board of directors is required to produce a statement declaring in advance that the conflicting interest transaction is similar in its terms to an arm's length transaction. A conflicting interest transaction is deemed to involve a "material amount" if the amount involved is both greater than UF2,000 (as of May 31, 2007, approximately ThCh\$37,028) and exceeds 1% of the assets of the corporation, or if the amount exceeds UF20,000 (as of May 31, 2007, approximately ThCh\$370,283) regardless of the size of the corporation.

When a transaction involves a material amount and if the board of directors believes that it is not possible to ascertain whether the conflicting interest transaction is similar to an arm's length transaction, it may approve or reject the conflicting interest transaction, or appoint two independent advisors to make such a determination. In each case, interested directors are excluded from the decision of the board related to the conflicting interest transaction. If the board appoints independent advisors, the report prepared by the advisors will be made available to the shareholders and the board of directors for 20 business days from the date the last report was received from the independent advisors. The shareholders will be notified in writing of the receipt of the report. After this period the board may approve or reject the conflicting interest transaction, but the board is not required to follow the independent advisors' conclusion. The board may treat the conflicting interest transaction and the report as confidential information. In each circumstance, the interested director would be excluded from the decision-making process at the board level.

Within a twenty-day period, shareholders representing at least 5% of the voting shares of the Company may request that the board call a shareholders' meeting in order to approve or reject the conflicting interest transaction by a two-thirds majority of the outstanding voting shares. All decisions adopted by the board in respect of the conflicting interest transaction must be reported at the next shareholders' meeting.

The controller of the corporation or the related party which intends to enter into the conflicting interest transaction shall make available to the board of directors, at the time the transaction is being considered by the board, all information relating to the transaction filed with any non-Chilean regulatory entities or stock exchanges. A violation of Article 44 may result in administrative or criminal sanctions against the interested director. The Company, the shareholders or interested third parties who suffer losses as a result of such violation have the right to receive compensation from such director in certain situations.

Our corporate support units and strategic service units provide shared services to all the organization through service level agreements. Shared services are provided in a centralized manner to capture the synergies between the different units. Service level agreements are annual contracts specifying the services to be provided as well as the variables used to measure the levels of service and their prices. Service levels are evaluated directly by users three times a year.

In the ordinary course of our business, we engage in a variety of transactions with certain of our affiliates and related parties. Financial information concerning these transactions is set forth in Note 16 to our consolidated financial statements.

We engage in a variety of transactions with affiliates of the Luksic Group and Heineken, the beneficial owners of IRSA, as well as with other shareholders of ours. Currently, Quiñenco and Heineken Chile Limitada, a Chilean limited corporation controlled by Heineken Americas B.V. are the only shareholders of IRSA, each with a 50% equity interest See "Item 4: Information on the Company – Organizational Structure".

On November 30, 2005, we and Heineken International signed a new version of the license and technical assistance agreements which provide us with the exclusive rights to produce, sell and distribute Heineken beer in Chile and Argentina commencing June 18, 2003. These agreements have an initial term of 10 years beginning in June 2003, renewable for subsequent periods of five years. See "Item 4: Information on the Company – Business Overview – Our Beer Business in Chile – Beer Production and Marketing in

Chile" and "Item 4: Information on the Company – Business Overview – Our Beer Business in Argentina – Beer Production and Marketing in Argentina".

Subject to the above license agreements, on September 23, 2004, through our Argentine subsidiary Compañía Industrial Cervecera S.A., and Heineken Brouwerijen B.V., we signed a brewing agreement which provides us with the right to produce and package Heineken lager at our Santa Fe brewery, and for its sale and distribution in Uruguay, Bolivia and Paraguay by Heineken's appointed Distributor. This agreement commenced on September 1, 2004 and has been renewed for one year since December 31, 2005.

Also subject to the above license agreements, on April 24, 2006, through our subsidiary CCU Chile Ltda., we signed a brewing agreement with Heineken Brouwerijen B.V., which provides us with the right to produce and package Heineken lager at our local brewery and for its sale and distribution in Peru, Colombia and Ecuador by Heineken's appointed Distributor. This agreement commenced on April 24, 2006 for one year renewable annually.

Additionally, a Technical Assistance Agreement was executed with Heineken Technical Services B.V. on May 4, 2005, whereby the latter was appointed, on a non-exclusive basis, as our technical adviser in respect of operational aspects of our breweries, including also special services regarding project engineering for extensions of the breweries' capacity and construction of new plants, assistance in development of new products, production methods and distribution systems as well as advise on purchasing systems, among others. This agreement has an initial term of one year as from May 4, 2005, renewable for subsequent periods of one year each, unless either party gives not less than three months' prior written notice to the other of its intention to terminate this Agreement. This agreement has been renewed automatically.

We produce, bottle and distribute Budweiser beer in Argentina under the licensing agreement executed with Anheuser-Busch in December 1995, as amended. We also sell imported Budweiser beer in Chile. See "Item 4: Information on the Company – Business Overview – Our Beer Business in Argentina" and "Item 4: Information on the Company – Business Overview – Our Beer Business in Chile".

Finally, we entered into a Framework Agreement with Banco de Chile, a Quiñenco subsidiary, effective as from May 1, 2003, for the rendering of banking services to us and certain of our subsidiaries and affiliates, including, among others, payment to suppliers and shareholders, cashier service, transportation of valuables and payment of salaries. This agreement replaces prior agreements for the same purpose executed with Banco de A. Edwards, which merged into Banco de Chile as from January 1, 2002.

Since our directors committee was established in 2001 as required by the Chilean Corporation Act, all related party contracts have been reviewed by it, and then approved by the board of directors, which approval also was a standard practice prior to the creation of the directors committee. Our principal related party contracts include rental of properties, the rendering of services and product sales.

Our principal transactions with related parties for the twelve-month period ended December 31, 2006, are detailed below:

<u>Company</u>	Relationship	Transaction	Amounts (thousand of Ch\$)
Alusa S.A.	Affiliate	Purchase of products	809,851
Anheuser Busch international Inc.	Affiliate	Purchase of products	503,406
		Sale of products	2,323,186
		Marketing contribution	260,805
Anheuser Busch Lat. Am. Develop. Corp.	Affiliate	Licence and technical assistance	1,134,808
Apex Inc.	Affiliate	Marketing contribution	39,878
Banco de Chile	Affiliate	Purchase of time deposits	49,787,345
		Interest on time deposits	276,010
		Interest paid	164,572
		Collection services	10,862
		Forward contract	4,029,920
		Loans obtained	3,194,340
		Sale of products	4,538

Banchile Corredores de Bolsa	Affiliate	Purchase of investments Interest on investments	3,900,000 4,579
Calaf S.A.	Equity investee	Payments on behalf of related co. Services rendered (income)	2,303,409 186,254
		Purchase of products Other services	8,693,399 23,267
		Services paid	7,155
Cervecería Austral S.A.	Equity Investee	Purchase of products	342,665
		Services received (income)	108,451
		Sale of raw materials	10,236 5,507
		Sale of products Royalties received	107,490
		Royalties paid	362,240
		Payments	20,723
		Advertising	71,627
Cervecería Kunstmann Ltda.	Affiliate	Sale of products	186,746
Cervecería Modelo S.A. de C.V. Comercial Patagona Ltda.	Affiliate Affiliate	Marketing contribution Purchase of products	23,722 5,184
Comercial Falagona Lida.	Ailliate	Advertising	52,356
		Sale of products	993,559
		Services rendered	3,794
Compañía Cervecera Kunstmann S.A.	Equity Investee	Purchase of products	2,058,142
Control Ltda.	Affiliate	Technical assistance recovery	25,444 8,830
Control Ltda.	Ailliale	Payments on behalf of related co. Purchase of grapes	7,519,531
		Loans granted	300,159
Cotelsa S.A.	Affiliate	Purchase of products	183,498
Empresa Nacional de Telecomunicaciones	Affiliate	Services received (expense)	297,607
Entel PCS Telecomunicaciones S.A.	Affiliate	Services received (expense)	441,372
Heineken Brouwerijen B.V.	Indirect	Services received (expense) Royalty	33,642 1,221,532
		Sale of products	1,229,941
		Licenses and technical assistance	600,796
		Sale of bottles	130,958
Inmobiliaria Norte Verde S.A.	Affiliate	Services received (expense)	53,764
Inversiones Punta Brava Telefónica del Sur S.A.	Affiliate Affiliate	Services paid Services received (expense)	11,985 3,413
Telef. del Sur Servicios Intermedios S.A.	Affiliate	Services received (expense)	9,029
Viña Dassault San Pedro S.A.	Equity Investee	Sale of products and services	3,806
	, ,	Services rendered	92,453
		Capital paid in	413,519
		Remittance received	688,030
		Remittance paid Payments on behalf of Dassault	648,336 1,967
		Purchase of products	244,212
		Payments received	1,343,408
		Payments made	953,788
Viña Tabalí S.A.	Equity Investee	Payments on behalf of Tabalí	2,924
		Purchase of products Sale of products	104,356 51,625
		Remittance received	253,491
		Remittance paid	368,958
		Services rendered (income)	93,016
		Sale of raw materials	52,335 50,580
		Services paid Payments received	59,580 132,645
		Payments made	259,096
		Capital paid in	1,110,848

See Note 16 to our consolidated financial statements for information about the years 2004 and 2005.

# **Interests of Experts and Counsel**

Not applicable

#### **ITEM 8: Financial Information**

## Consolidated Statements and Other Financial Information

See "Item 18: Financial Statements and Exhibits" for the Company's Financial Statements and notes, audited by PricewaterhouseCoopers.

## Wine Exports

We, through our subsidiary VSP, export wine to 72 countries. VSP is the second largest wine exporter in Chile. See "Item 4: Information on the Company – Business Overview – Our Wine Business".

The following table presents our total wine exports by volume, in Chilean pesos and as percentage of total sales for the last three years:

	<u>2004</u>	<u>2005</u>	<u>2006</u>
Exports (thousands of liters) % of total sales	54,267	51,370	46,741
	4.7%	4.1%	3.5%
Exports (Ch\$ million) % of total sales	56,813	50,908	47,709
	12.8%	10.1%	8.7%

## **Legal Proceedings**

As of May 31, 2007, the Company has no material legal proceedings.

# **Dividend Policy and Dividends**

Our dividend policy is reviewed and established from time to time by our board of directors and reported to our annual shareholders' meeting, which is generally held in April of each year. Each year our board of directors must submit its proposal for a final dividend for the preceding year for shareholder approval at the annual shareholders' meeting. As required by the Chilean Corporations Act, unless otherwise decided by unanimous vote of the issued shares of our common stock, we must distribute a cash dividend in an amount equal to at least 30% of our net income for that year, after deducting any accumulated losses from previous years, or losses of subsidiaries in their development stage. Our board of directors has the authority to pay interim dividends during any one fiscal year, to be charged to the earnings for that year.

Our board of directors announced at our annual shareholders' meeting held on April 18, 2007, its dividend policy for future periods, authorizing the distribution of cash dividends in an amount at least equal to 50% of our liquid profits under Chilean GAAP for the previous year. Our dividend policy is subject to change in the future due to changes in Chilean law, capital requirements, economic results and/or other factors. During our last annual shareholders' meeting held on April 18, 2007, a dividend of Ch\$77.62144 per share of common stock was approved, in addition to the interim dividend of Ch\$35.00 per share of common stock distributed in January 5, 2007. Together, these dividend payments amounted to Ch\$35,870 million, representing 65.0% of 2006 net income available to be distributed as dividend, after the deduction of the loss of subsidiaries in development period.

Dividends are paid to shareholders of record as of the fifth business day, including Saturdays, preceding the date set for payment of the dividend. The holders of ADRs on the applicable record dates are entitled to dividends declared for each corresponding period.

The following table sets forth the amounts of interim and final dividends and the aggregate of such dividends per share of common stock and per ADS in respect of each of the years indicated:

Year ended December 31,	<u>Interim</u>	Ch\$ Per share (1) Final (3)	<u>Total</u>	<u>Interim</u>	US\$ Per ADS (2) Final (3)	<u>Total</u>
2002	22.00	42.60	64.60	0.15	0.31	0.46
2003	33.00	51.59	84.59	0.29	0.41	0.70
2004	27.00	62.80	89.80	0.24	0.54	0.78
2005	30.00	67.37	97.37	0.29	0.65	0.94
2006	35.00	77.62	112.62	0.32	0.74	1.06

<sup>(1)</sup> Interim and final dividend amounts are expressed in historical pesos.

The following table sets forth the amounts of the extraordinary dividend per share of Common Stock and per ADS paid out of retained earnings approved at a special shareholders' meeting held on February 26, 2003, separated by payment dates:

Payment dates	Ch\$ Per share (1)	US\$ Per ADS (2)
March 14, 2003	177.00	1.18
August 29, 2003	235.00	1.68
October 10, 2003	<u>117.67</u>	<u>0.91</u>
Total	<u>529.67</u>	<u>3.77</u>

Dividend amounts are expressed in historical pesos.

Pursuant to former Chapter XXVI of the Central Bank Foreign Exchange Regulations, replaced by Chapter XIV, a shareholder who was not a resident of Chile had to register as a foreign investor in order to have access to the Formal Exchange Market for remitting abroad any dividends, sales proceeds or other amounts accruing from shares in a Chilean company (see "Item 10: Additional Information -Exchange Controls – General Legislation and Regulations"). Under our foreign investment contract, the depository, on behalf of ADR holders, will be granted access to the formal exchange market to convert cash dividends from pesos to dollars and to pay such dollars to ADR holders outside of Chile. Dividends received in respect of shares of Common Stock by holders, including holders of ADRs who are not Chilean residents, are subject to Chilean withholding tax. See "Item 10: Additional Information – Taxation".

# Significant Changes

No significant changes have occurred since the date of our last annual financial statements.

<sup>(2)</sup> U.S. dollars per ADR dividend information serves reference purposes only as we pay all dividends in Chilean pesos. The Chilean peso amounts as shown here have been converted into U.S. dollars at the respective observed exchange rate in effect at each payment date. Note: The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

The final dividend with respect to each year is declared and paid within the first five months of the (3)subsequent year.

<sup>(1)</sup> (2) U.S. dollars per ADR dividend information serves for reference purposes only as the Company pays all dividends in Chilean pesos. The Chilean peso amounts as shown here have been converted into U.S. dollars at the Observed Exchange Rate in effect at the date of the first payment. Note: The Federal Reserve Bank of New York does not report a noon buying rate for Chilean pesos.

# **ITEM 9: The Offer and Listing**

# Offer and Listing Details

For the periods indicated, the table below sets forth the reported high and low closing sales prices for the Common Stock on the Santiago Stock Exchange as well as the high and low sales prices of the ADSs as reported by the NYSE:

	Santiago Stock Exchange (per share of common stock)(*)		NASDAQ/NYSE (since 3/26/99) (per ADS)	
	<u>High</u> (Ch\$)	<u>Low</u> (Ch\$)	<u>High</u> (US\$)	Low (US\$)
Years				
2002	2,399	1,800	17.70	12.10
2003	2,780	2,125	22.69	14.50
2004	3,075	2,350	25.80	17.90
2005	3,200	2,510	28.50	22.91
2006	3,285	2,350	30.65	21.14
2007 (through May 31)	3,910	3,040	37.76	26.91
2005	,	,		
1 <sup>st</sup> quarter	3,000	2,700	25.30	23.30
2 <sup>nd</sup> quarter	2,905	2,700	24.98	22.91
3 <sup>rd</sup> quarter	3,200	2,740	28.50	23.33
4 <sup>th</sup> quarter	2,810	2,510	26.55	23.58
2006	,	,		
1 <sup>st</sup> quarter	2,800	2,501	27.40	24.10
2 <sup>nd</sup> quarter	2,645	2,350	25.80	21.14
3 <sup>rd</sup> quarter	2,865	2,360	27.00	21.63
4 <sup>th</sup> quarter	3,285	2,750	30.65	25.34
2007	,	,		
1 <sup>st</sup> guarter	3,500	3,040	34.25	26.91
Last six months	•	,		
December 2006	3,285	3,040	30.65	28.74
January 2007	3,260	3,040	30.85	28.20
February	3,500	3,080	32.88	26.91
March	3,402	3,070	34.25	28.47
April	3,750	3,370	35.55	31.00
May	3,910	3,580	37.76	34.00

<sup>(\*)</sup> Pesos per share of Common Stock reflect nominal price at trade date.

Significant trading suspensions of the Company's stock have not occurred in the last three years.

# **Plan of distribution**

Not applicable

## **Markets**

Our common stock is currently traded on the Santiago Stock Exchange, the Chile Electronic Stock Exchange and the Valparaíso Stock Exchange under the symbol "CCU". The Santiago Stock Exchange accounted for approximately 80% of the trading volume of our common stock in Chile in 2005 and 87% of such volume in 2006. The remaining 20% in 2005 and 13% in 2006 was traded mainly on the Chile

Electronic Stock Exchange. Shares of our common stock were traded in the United States on the NASDAQ stock exchange between September 24, 1992 and March 25, 1999 and on the NYSE since March 26, 1999, in the form of ADSs, under the symbol "CU", each representing five shares of our common stock, with ADSs in turn evidenced by ADRs. The ADSs are issued under the terms of a deposit agreement as amended dated September 1, 1992, among us, JPMorgan Chase Bank as depositary, and the holders from time to time of the ADSs.

The trading volume of our ADSs in the NYSE in the last three years is as follows:

<u>Year</u>	<u>Quarter</u>	<u>Traded Volume</u> (Thousand of shares)
2004	1 <sup>st</sup> quarter 2 <sup>nd</sup> quarter 3 <sup>rd</sup> quarter 4 <sup>th</sup> quarter Total	1,112 688 718 <u>3,033</u> <u>5,551</u>
2005	1 <sup>st</sup> quarter 2 <sup>nd</sup> quarter 3 <sup>rd</sup> quarter 4 <sup>th</sup> quarter Total	1,135 2,435 3,427 <u>3,449</u> <u>10,446</u>
2006	1 <sup>st</sup> quarter 2 <sup>nd</sup> quarter 3 <sup>rd</sup> quarter 4 <sup>th</sup> quarter Total	2,619 2,493 1,649 <u>1,572</u> <u>8,333</u>

## **Selling Shareholders**

Not applicable

## **Dilution**

Not applicable

# **Expenses of the Issue**

Not applicable

## **ITEM 10: Additional Information**

# **Share Capital**

Not applicable

# **Memorandum and Articles of Association**

Provided below is a summary of certain material information found in our bylaws and provisions of Chilean law. This summary is not exhaustive. For more information relating to the items discussed in this summary, the reader is encouraged to read our bylaws which have been filed as an exhibit to our

Registration Statement on form F-1, as amended, filed with the Commission on September 23, 1992 (File No. 033-48592).

Registration and corporate purposes We are a public corporation (sociedad anónima abierta) organized by means of a public deed dated January 8, 1902, executed before the notary public of Valparaíso, Mr. Pedro Flores, and our existence was approved by Supreme Decree N° 889 of the Treasury Department, dated March 19, 1902, both of which were recorded on the reverse of folio 49, N° 45 of Valparaíso's Registry of Commerce for 1902, and published in Chile's Official Gazette on March 24, 1902. We are recorded on March 8, 1982, at Chile's Securities Registry of the SVS under N° 0007.

The last amendment to our articles of association, which moved the domicile of the corporation from Valparaíso to Santiago City, and the complete, revised and updated text of the corporation's bylaws were set forth in a public deed dated 4 June 2001, executed before the notary public of Valparaíso, María Ester Astorga, an extract of which was recorded on the reverse of folio 474 N° 363 of the Valparaíso Registry of Commerce for 2001, published in the Official Gazette on June 13, 2001, and recorded at the Registry of Commerce of Santiago on folio 18.149, N° 14.600 for the year 2001.

Under Article 4 of our bylaws, the corporation's principal purpose is to produce, manufacture and market alcoholic and non-alcoholic beverages, to manufacture containers and packaging, and to provide transportation services, among other businesses.

**Directors** Under the Chilean law regarding corporations (the "Chilean Corporations Act"), a corporation may not enter into a contract or agreement in which a director has a direct or indirect interest (i.e., a conflicting interest transaction) without prior approval by the board of directors, and then only if the terms of the conflicting interest transaction are similar to those of an arm's length transaction.

If the conflicting interest transaction involves a "material amount," the board of directors is required to produce a statement declaring in advance that the conflicting interest transaction is similar in its terms to an arm's length transaction. A conflicting interest transaction is deemed to involve a "material amount" if the amount involved is both greater than 2,000 Unidades de Fomento (as of May 31, 2007, approximately ThCh\$37,028) and exceeds 1% of the assets of the corporation, or if the amount exceeds 20,000 Unidades de Fomento (as of May 31, 2007, approximately ThCh\$370,283) regardless of the size of the corporation.

If the board of directors believes that it is not possible to ascertain whether the conflicting interest transaction is similar to an arm's length transaction, it may approve or reject the conflicting interest transaction, or appoint independent advisors to make such a determination. If the board appoints independent advisors, the report prepared by the advisors will be made available to the shareholders and the board of directors for 20 business days from the date the last report was received from the independent advisors. The shareholders will be notified in writing of the receipt of the reports. After this period, the board may approve or reject the conflicting interest transaction, but the board is not required to follow the independent advisors' conclusion. The board may treat the conflicting interest transaction and the report as confidential information. Shareholders representing at least 5% of our voting shares may request the board to call a shareholders' meeting in order to approve or reject the conflicting interest transaction by a two-thirds majority of the outstanding voting shares. Interested directors are excluded from all decisions of the board related to the conflicting interest transaction.

All decisions adopted by the board in respect of the conflicting interest transaction must be reported to the next following shareholders' meeting. The controller of the corporation or the related party which intends to enter into the conflicting interest transaction shall make available to the board of directors, at the time the transaction is being considered by the board, all information relating to the transaction filed with any non-Chilean regulatory entities or stock exchanges.

If a suit for damages arises from such a transaction, the defendant (i.e., one or more directors, the controller, a related party, or all of them) bears the burden of proof that the transaction was made under marketplace conditions or that its terms proved benefit to the corporation, unless the conflicting interest transaction was previously approved by the shareholders in a special meeting.

The amount of any director's remuneration is established each year at the annual shareholders' meeting. Directors are forbidden, unless previously and duly authorized thereto by the board of directors, to borrow or otherwise make use of corporate money or assets for their own benefit or that of (a) their spouses or certain relatives, including certain in-laws; (b) companies in which they, or their spouses or the relatives above referred to, either are directors, or own, beneficially or of record, at least a 10% interest; or (c) third parties for whom the directors act as representatives. However, the shareholders' authorization is not required. These rules can only be modified by law.

It is not necessary to hold our shares to be elected a director, and there is no age limit established for the retirement of directors.

**Rights, preferences and restrictions regarding shares** At least 30% of our net profits for each fiscal year is required to be distributed as dividend in cash to our shareholders, unless our shareholders unanimously decide otherwise. Any remaining profits may be used to establish a reserve fund (that may be capitalized at any time, amending the corporate bylaws by the vote of a majority of the voting stock issued), or to pay future dividends.

Compulsory minimum dividends, i.e., at least thirty percent of our net profits for each fiscal year, become due thirty days after the date on which the annual shareholders' meeting has approved the distribution of profits in the fiscal year. Any additional dividends approved by our shareholders become due on the date set by our shareholders or our board of directors.

Accrued dividends that corporations fail to pay or make available to their shareholders within certain periods are to be adjusted from the date on which those dividends became due and that of actual payment. Overdue dividends will accrue yearly interest established for adjustable operations over the same period.

Dividends and other cash benefits unclaimed by shareholders after five years from the date on which they became due will become the property of the Chilean Fire Department.

We have only one class of shares and there are therefore no preferences or limitations on the voting rights of shareholders. Each of our shareholders is entitled to one vote per share. In annual shareholders' meetings, resolutions are made by a simple majority of those present, provided there is a quorum. A special or extraordinary meeting generally requires an absolute majority, in other words, 50% plus one of the shares entitled to vote; however, the Chilean Corporations Act provides that in order to carry certain motions, a two thirds majority of the outstanding voting stock is necessary.

Our directors are elected every three years and their terms are not staggered. Our shareholders may accumulate their votes in favor of just one person or distribute their votes to more than one person. In addition, by unanimous agreement of our shareholders present and entitled to vote, the vote may be omitted and the election made by acclamation.

In the event of liquidation, the Chilean Corporations Act provides that corporations may carry out distributions to shareholders on account of a reimbursement of capital only after the payment of corporate indebtedness.

There are no redemption or sinking fund provisions applicable to us, nor are there any liabilities to our shareholders relating to future capital calls by us.

Under Chilean law, certain provisions affect any existing or prospective holder of securities as a result of the shareholder owning a substantial number of shares. The Securities Market Law establishes that (a) any person who, directly or indirectly, (i) owns 10% or more of the subscribed capital of a corporation (the "majority shareholders") whose shares are registered in the Securities Registry of the SVS (the "SRSVS"), or (ii) owns any such percentage because of the purchase of shares; and (b) all directors, the chief executive officer, liquidators and other principal officers of any corporation whose shares are registered with the SRSVS, regardless of the number of shares they own, must report any direct or indirect purchase or sale of shares made by such persons or entities within two business days of such transactions to the SVS and to each of the stock exchanges in Chile where such corporation

has securities listed. In addition, majority shareholders must inform the SVS and the stock exchanges with respect to whether the purchase is aimed at acquiring control of the corporation or just as a financial investment.

The Securities Market Law also provides that when one or more persons intend to take over a corporation subject to oversight by the SVS, they must give prior public notice. This notice must include the price to be offered per share and the conditions of the proposed transaction, including the expected manner of acquiring the shares.

Finally, Chapter XXV of the Securities Market Law was enacted on December 20, 2000, to ensure that controlling shareholders share with minority shareholders the benefits of a change of control, by requiring that certain share acquisitions be made pursuant to a tender offer. However, up to December 31, 2003, this tender offer requirement was not wholly applicable to our controlling shareholder, pursuant to the exemption contemplated in transitory article 10 of Law N° 19.705, the benefits of which were granted to the controllers by the shareholders' meeting held on June 4, 2001.

The Chilean Corporations Act provides shareholders with preemptive rights. The Act requires that options to purchase stock representing capital increases in corporations and debentures duly convertible into stock of the issuing corporation, or any other securities extending future rights over such stock, must be offered preferably, at least once, to existing shareholders, in proportion to the number of shares owned by them. A corporation must distribute any bonus stock in the same manner.

The Chilean Corporations Act also provides shareholders with the right to withdraw from a corporation in certain situations. Unless there is an ongoing bankruptcy proceeding, if a shareholders' meeting approves any of the following matters, dissenting shareholders will be automatically entitled to withdraw from the corporation upon payment by the corporation of the market value of their shares:

- our transformation into a different type of legal entity,
- our merger with and/or into another company,
- the disposition of 50% or more of the corporate assets, whether or not liabilities are also transferred, or the proposal or amendment of any business plan that contemplates the transfer of assets exceeding said percentage,
- the granting of real or personal guarantees to secure third party obligations exceeding 50% of the corporate assets,
- the creation of preferences for a series of shares or the increase or reduction in the already
  existing ones. In this case, only dissenting shareholders of the affected series shall have the right
  to withdraw,
- curing certain formal defects in the corporate charter which otherwise would render it null and void
  or any modification of its bylaws that should grant this right, and
- other cases provided for by statute or in our bylaws, if any.

In addition, shareholders may withdraw if a person becomes the owner of two-thirds of the outstanding shares of the corporation as a consequence of a share acquisition and such person does not make a tender offer for the remaining shares within 30 days.

Our bylaws do not provide for additional circumstances under which shareholders may withdraw.

Action necessary to change the rights of holders of stock. Rights of stockholders are established by law and pursuant to the bylaws of a corporation. For certain modifications of shareholders' rights, the law requires a special majority, such as the creation, increase, reduction or suppression of preferred stock, which may be adopted only with the consent of at least two-thirds of the affected series. Consequently any other impairment of rights not specifically regulated needs only an absolute majority (more than 50%) of the stock entitled to vote. However, the waiver of the shareholders' right to receive no less than 30% of the net profits accrued in any fiscal year (the "minimum dividend") requires the unanimous vote of all stockholders. The above notwithstanding, no decision of the shareholders' meeting can deprive a shareholder of any part of the stock that he owns.

Our bylaws do not contemplate additional conditions in connection with matters described in this subsection.

**Shareholders' meetings.** Our annual shareholders' meetings are to be held during the first four months of each year. During the meetings, determinations are made relating to particular matters, which matters may or may not be specifically indicated in the notice for such meeting.

The quorum for a shareholders' meeting is established by the presence, in person or by proxy, of shareholders representing at least an absolute majority of our issued voting stock; if a quorum is not present at the first meeting, the meeting can be reconvened and upon the meeting being reconvened, shareholders present at the reconvened meeting are deemed to constitute a quorum regardless of the percentage of the voting stock represented. In that case, decisions will be made by the absolute majority of stock with voting rights present or otherwise represented. The following matters are specifically reserved for annual meetings:

- review of our state of affairs and of the reports of internal and independent auditors, and the approval or rejection of the annual report, balance sheet, financial statements and records submitted by our officers or liquidators;
- distribution of profits of the respective fiscal year, including the distribution of dividends;
- election or revocation of regular and alternate board members, liquidators and management supervisors; and
- determination of the remuneration of the board members, directors committee remuneration and budget, designation of the newspaper were notices for meetings shall be published and, in general, any other matter to be dealt with by the annual meeting being of corporate interest and not specifically reserved to extraordinary shareholders' meetings.

Extraordinary shareholders' meetings may be held at any time, when required by corporate necessity. During extraordinary meetings, determinations are made relating to any matter which the law or the Company's bylaws reserve for consideration by such extraordinary meetings, which matters shall be expressly set forth in the relevant notice. Whenever in an extraordinary shareholders' meeting determinations must be made relating to matters specifically reserved to annual meetings, the operation and decisions of such extraordinary meeting will follow the requirements applicable to annual meetings. The following matters are specifically reserved for extraordinary meetings:

- dissolution of the corporation;
- transformation, merger or spin-off of the corporation and amendments to its bylaws;
- issuance of bonds or debentures convertible into stock;
- transfer of 50% or more of the corporate fixed assets, whether or not including the disposition of its liabilities, or the transfer of 50% or more of its liabilities; and
- guarantees of third parties' obligations, except when these third parties are subsidiary companies (in which case approval of the board of directors will suffice).

In addition to the above, annual and extraordinary shareholders' meetings must be called by the board of directors in the following circumstances:

- when requested by shareholders representing at least 10% of issued stock; and
- when required by the SVS.

Only holders of stock recorded in the Register of Shareholders at least five days before the date of the pertinent meeting may participate with the right to be heard and vote in shareholders' meetings. Directors and officers other than shareholders may participate in shareholders' meetings with the right to be heard.

Shareholders may be represented at meetings by other individuals, regardless of whether or not those persons are shareholders themselves. A proxy must be conferred in writing, and for the total number of shares held by the shareholder and entitled to vote in accordance with the previous paragraph.

*Limitations on the right to own securities.* The right to own any kind of property is guaranteed by the Chilean Constitution, and the Chilean Corporations Act does not contain any general limitation regarding the right to own securities. There are, however, certain limitations on the right of foreigners

to own securities of Chilean corporations, but only for certain special types of companies. We are not affected by these limitations, and our bylaws do not contain limitations or restrictions in this regard.

Article 14 of the Chilean Corporations Act forbids public corporations from including in their bylaws any provisions restricting the free transferability of stock. However, two or more shareholders may enter into a private agreement on this matter, but, in order for these agreements to be effective, they must be recorded by the corporation and thus made available to any interested third parties. See "Item 6: Directors, Senior Management and Employees – Directors and Senior Management".

**Takeover defenses.** Our bylaws do not contain any provisions that would have the effect of delaying, deferring or preventing a change in control of us and that would operate only with respect to a merger, acquisition or corporate restructuring involving us (or any of our subsidiaries).

*Ownership threshold.* Our bylaws do not contain any ownership threshold above which shareholder ownership must be disclosed. For a description of the ownership thresholds mandated by Chilean law, see "— Rights, preferences and restrictions regarding shares".

Our bylaws do not impose any conditions that are more stringent than those required by law for effecting changes in our capital.

## **Material Contracts**

Not applicable

## **Exchange Controls**

**General Legislation and Regulations**. The Central Bank of Chile is responsible for, among other things, monetary policies and exchange controls in Chile. See "Item 3. Key Information – Selected Financial Data – Exchange Rate". Foreign investments can be registered with the Foreign Investment Committee under Decree Law No. 600 –registration which grants the investor access to the Formal Exchange Market– or with the Central Bank of Chile under Chapter XIV of the Central Bank Foreign Exchange Regulations.

Effective April 19, 2001, the Central Bank of Chile abrogated the then existing Chapter XXVI of the Central Bank Foreign Exchange Regulations ("Chapter XXVI"), which addressed issuance of ADSs by a Chilean company, and issued an entirely new set of Foreign Exchange Regulations (the April 19<sup>th</sup> Regulations"), virtually eliminating all the restrictions and limitations that had been in force up to that date. The April 19<sup>th</sup> Regulations were based upon the general principle that foreign exchange transactions can be made freely in Chile by any person, notwithstanding the power conferred by law to the Central Bank of Chile of imposing certain restrictions and limitations to such transactions.

With the issuance of the above Regulations, the approval by the Central Bank of Chile required for access to the Formal Exchange Market was replaced with the requirement of disclosure of the relevant transactions to the Central Bank of Chile. However, some foreign exchange transactions, notably foreign loans, capital investment or deposits, continued to be subject to the requirement of being effected through the Formal Exchange Market. The April 19<sup>th</sup> Regulations reduced the time needed to effect foreign exchange transactions by foreign investors in Chile.

The April 19<sup>th</sup> Regulations, among others, eliminated the following restrictions:

 prior authorization by the Central Bank of Chile for the entry of capital in connection with foreign loans, investment, capital contribution, bonds and ADRs;

- prior authorization by the Central Bank of Chile for the remittance of capital in connection with repatriation of capital, dividends and other benefits related to capital contributions and investment, and prepayment of foreign loans;
- minimum risk classification restrictions and terms for the issuance of bonds;
- restrictions on the issuance of ADRs. Therefore, the rules established under Chapter XXVI of the previous Foreign Exchange Regulations are no longer applicable; and
- Mandatory Reserve deposits for foreign capitals.

According to these Regulations, foreign exchange transactions performed before April 19, 2001, remain subject to the regulations in effect at the time of the transactions (i.e. Chapter XXVI), unless the interested parties elected the applicability of the April 19<sup>th</sup> Regulations, thereby expressly waiving the applicability of the regulations in force at the time of the execution of the respective transaction.

On January 23, 2002, the Central Bank of Chile issued an entirely new set of Foreign Exchange Regulations, effective as from March 1, 2002, replacing April 19<sup>th</sup> Regulations ("The New Rules"). The New Rules preserve the general principle established in the April 19<sup>th</sup> Regulations of freedom in foreign exchange transactions, simplified procedures to reduce the time needed to effect foreign exchange transactions by foreign investors in Chile, and introduced several new provisions.

Pursuant to the New Rules, Chilean entities are now allowed, under Chapter XIV, which governs credits, deposits, investments and capital contribution from abroad, to:(i) dispose of such foreign currency allocated abroad, executing any of the transactions contemplated in Chapter XIV, without the need of delivering it into Chile, subject to the obligation of reporting said transaction to the Central Bank of Chile; and (ii) capitalize any liability expressed in foreign currency and acquired abroad.

According to the New Rules, foreign exchange transactions made pursuant to Chapter XIV, executed before April 19, 2001, shall continue to be subject to the regulations in effect at the time of the transactions, unless the interested parties elect the applicability of the New Rules, expressly waiving the applicability of the provisions which would otherwise govern them.

Notwithstanding the above, foreign exchange transactions contemplated in Chapter XIV, executed before March 1, 2002 according to the regulations of the Central Bank of Chile in force at the time of their execution, may be reported to the Central Bank pursuant to the provisions contained in the New Rules.

Therefore, notwithstanding the April 19<sup>th</sup> Regulations and the New Rules, Chapter XXVI remains in force with respect to our ADR facility, as referred to below.

Our ADRs. A Foreign Investment Contract was entered into among the Central Bank of Chile, us and the Depositary pursuant to Article 47 of the Central Bank Act and Chapter XXVI (see "General Legislation and Regulations", above). According to Chilean law, a contract is ruled by the law in force at the time of its execution. Therefore, our Foreign Investment Contract is ruled by the foreign exchange regulations in force before April 19, 2001, among which is Chapter XXVI. Absent the Foreign Investment Contract, under Chilean exchange controls in force until April 19, 2001, investors would not have been granted access to the Formal Exchange Market for the purpose of converting Chilean pesos to U.S. dollars and repatriating from Chile amounts received in respect of deposited Shares or Shares withdrawn from deposit on surrender of ADRs (including amounts received as cash dividends and proceeds from the sale in Chile of the underlying Shares and any rights with respect thereto). In December 1999, amendments were introduced to Chapter XXVI whereby, among other things, the Central Bank of Chile was authorized to reject applications under such regulations without expression of cause. In reviewing such applications, the Central Bank of Chile was required to take into account the situation of the balance of payments and the stability of the capital account. However, the Central Bank of Chile was authorized to impose certain conditions on the applicants prior to resolving the applications. In April 2000, Chapter XXVI was again amended in order to incorporate, in addition to shares issued by Chilean corporations, quotes of investment funds as eligible to be converted into ADSs. Chapter XXVI did not require delivery of a new application in case of the entry of U.S. dollars

intended for the acquisition of shares not subscribed by the shareholders or by the transferees of the options to subscribe the shares.

Under Chapter XXVI and our Foreign Investment Contract, the Central Bank of Chile agreed to grant to the Depositary, on behalf of ADR holders, and to any non-Chilean resident investor who withdrew Shares of our common stock upon surrender of ADRs (such Shares being referred to herein as "Withdrawn Shares") access to the Formal Exchange Market to convert Chilean pesos to U.S. dollars (and to remit such dollars outside of Chile) in respect of Shares of our common stock represented by ADSs or Withdrawn Shares, including amounts received as (a) cash dividends, (b) proceeds from the sale in Chile of Withdrawn Shares (subject to receipt by the Central Bank of Chile of a certificate from the holder of the Withdrawn Shares (or from an institution authorized by the Central Bank of Chile) that such holder's residence and domicile were outside Chile and a certificate from a Chilean stock exchange (or from a brokerage or securities firm established in Chile) that such Withdrawn Shares had been sold on a Chilean exchange), (c) proceeds from the sale in Chile of pre-emptive rights to subscribe for and purchase additional Shares of our common stock, (d) proceeds from the liquidation, merger or consolidation of the Company and (e) other distributions, including, without limitation, those resulting from any recapitalization, as a result of holding Shares represented by ADSs or Withdrawn Shares. Access to the Formal Exchange Market in the case of (a), (b), (c) and (d) above would be available for only five working days following the sale of the shares on the stock exchange. Transferees of Withdrawn Shares would not be entitled to any of the foregoing rights under Chapter XXVI unless the Withdrawn Shares were redeposited with the Custodian. Investors receiving Withdrawn Shares in exchange for ADRs would have the right to redeposit such Shares in exchange for ADRs, provided that certain conditions to redeposit were satisfied. For a description of the Formal Exchange Market, see "Item 3: Key Information - Selected Financial Data - Exchange Rates". Alternatively, according to the amendments introduced to Chapter XXVI in December 1999, in case of Withdrawn Shares and their subsequent sale on a stock exchange, the Chilean peso proceeds obtained thereby could be converted into U.S. dollars in a market different from the Formal Exchange Market within five business days from the date of the sale.

Chapter XXVI provided that access to the Formal Exchange Market in connection with the sale of Withdrawn Shares or distributions thereon would be conditioned upon receipt by the Central Bank of Chile of a certification by the Depositary or the Custodian, as the case might have been, that such Shares had been withdrawn in exchange for delivery of the pertinent ADRs and receipt of a waiver of the benefits of our Foreign Investment Contract with respect thereto (except in connection with the proposed sale of the Shares) until such Withdrawn Shares were redeposited. Chapter XXVI also provided that access to the Formal Exchange Market in connection with dividend payments was conditioned on certification by us to the Central Bank of Chile that a dividend payment had been made. The provision contained in Chapter XXVI that established that access to the Formal Exchange Market in connection with dividend payments was conditioned on certification by us to the Central Bank of Chile that any applicable tax had been withheld was eliminated on November 23, 2000.

Chapter XXVI and our Foreign Investment Contract provided that a person who brought foreign currency into Chile, including U.S. dollars, to purchase Shares entitled to the benefit of our Foreign Investment Contract was required to convert such foreign currency into Chilean pesos on the same date and had five banking business days within which to invest in Shares in order to receive the benefit of our Foreign Investment Contract. If such person decided within such period not to acquire Shares, such person could access the Formal Exchange Market to reacquire foreign currency, provided that the applicable request was presented to the Central Bank of Chile within seven banking days of the initial conversion into pesos. Shares acquired as described above could be deposited in exchange for ADRs and receive the benefit of our Foreign Investment Contract, subject to receipt by the Central Bank of Chile of a certificate from the Depositary that such deposit had been effected and that the related ADRs had been issued and receipt by the Custodian of a declaration from the person making such deposit waiving the benefit of our Foreign Investment Contract with respect to the deposited Shares.

Chapter XXVI required foreign investors acquiring shares or securities in Chile to maintain a mandatory reserve (the "Mandatory Reserve") for one year in the form of a non-interest bearing U.S. dollar deposit with the Central Bank, or to pay to the Central Bank a non-refundable fee (the "Fee"). Such reserve requirement was imposed with respect to investments made by foreign investors to acquire shares or

securities in the secondary market, but did not apply to capital contributions made for purposes of paying-in capital for a newly created company or increasing the capital of an existing company. As of June 1, 1999, the Mandatory Reserve was not applied to foreign investments made for purposes of acquiring shares of a stock corporation, provided that the investor was entitled to the benefit of Chapter XXVI, and that such acquisition was consummated in accordance with the provisions of Chapter XXVI. On September 17, 1998, the Central Bank of Chile reduced the Mandatory Reserve to 0%.

Access to the Formal Exchange Market under any of the circumstances described above was not automatic. Pursuant to Chapter XXVI, such access required approval of the Central Bank of Chile based on a request therefore presented through a banking institution established in Chile within five business days from the occurrence of any of the events described in letters (a), (b), (c) and (d) above. Pursuant to our Foreign Investment Contract, if the Central Bank of Chile had not acted on such request within seven banking days, the request would be deemed approved.

Under current Chilean law, our Foreign Investment Contract cannot be amended unilaterally by the Central Bank of Chile. No assurance can be given, however, that new restrictions applicable to the holders of ADRs, the disposition of underlying Shares or the repatriation of the proceeds from such disposition will not be reinstated in the future by the Central Bank of Chile, nor can there be any assessment of the possible duration or impact of such restrictions.

## **Taxation**

#### **Chilean Tax Considerations**

The following discussion is based on certain Chilean income tax laws presently in force, including Rulings N 324 of January 29, 1990 and N 3708 of October 1, 1999 of the Chilean Internal Revenue Service and other applicable regulations and rulings. The discussion summarizes the principal Chilean income tax consequences of an investment in the ADSs or shares of common stock by an individual who is not domiciled in or a resident of Chile or a legal entity that is not organized under the laws of Chile and does not have a permanent establishment located in Chile which we refer to as a foreign holder. For purposes of Chilean law, an individual holder is a resident of Chile if he or she has resided in Chile for more than six consecutive months in one calendar year or for a total of more than six months, whether consecutive or not, in two consecutive tax years. An individual holder is domiciled in Chile if he or she resides in Chile with the purpose of staying in Chile (such purpose to be evidenced by circumstances such as the acceptance of employment within Chile or the relocation of his or her family to Chile). This discussion is not intended as tax advice to any particular investor, which can be rendered only in light of that investor's particular tax situation.

Under Chilean law, provisions contained in statutes such as tax rates applicable to foreign holders, the computation of taxable income for Chilean purposes and the manner in which Chilean taxes are imposed and collected may be amended only by another statute. In addition, the Chilean tax authorities issue rulings and regulations of either general or specific application interpreting the provisions of Chilean tax law. Chilean taxes may not be assessed retroactively against taxpayers who act in good faith relying on such rulings and regulations, but Chilean tax authorities may change said rulings and regulations prospectively. There is no general income tax treaty in force between Chile and the United States.

Cash dividends and Other Distributions Cash dividends paid by us with respect to the ADSs or shares of common stock held by a foreign holder will be subject to a 35.0% Chilean withholding tax, which is withheld and paid over by us, which we refer to as the Chilean withholding tax. A credit against the Chilean withholding tax is available based on the level of corporate income tax, or first category tax, actually paid by us on the taxable income to which the dividend is imputed; however, this credit does not reduce the Chilean withholding tax on a one-for-one basis because it also increases the base on which the Chilean withholding tax is imposed. In addition, distribution of book income in excess of retained taxable income is subject to the Chilean withholding tax, but such distribution is not eligible for the credit. Under Chilean income tax law, for purposes of determining the level of the first category tax that has been paid by us, dividends generally are assumed to have been paid out of our oldest retained taxable

profits. Presently, the first category tax rate is 17.0%. Whether the first category tax is imposed or not, the effective overall combined rate of Chilean taxes imposed with respect to our distributed profits would be 35.0%. Nevertheless, in the case that the retained taxable profits or exempted profits as of December 31 of the year preceding a dividend are not sufficient to attribute to such dividend, we will make a withholding of 35.0% of the amount that exceeds those retained taxable or exempted profits. In case such withholding is determined to be excessive before the end of the year, there will be rights to file for the reimbursement of the excess withholding.

The foregoing tax consequences apply to cash dividends paid by us. Dividend distributions made in property (other than shares of common stock) will be subject to the same Chilean tax rules as cash dividends. Share dividends are not subject to Chilean taxation until such shares are sold.

**Capital Gain** Gain realized on the sale, exchange or other disposition by a foreign holder of ADSs (or ADRs evidencing ADSs) will not be subject to Chilean taxation, provided that such disposition occurs outside Chile or that it is performed under the rules of Title XXIV of the Chilean Securities Market Law, as amended by Law No. 19,601, dated January 18, 1999. The deposit and withdrawal of shares of common stock in exchange for ADRs will not be subject to any Chilean taxes.

Gain recognized on a sale or exchange of shares of common stock (as distinguished from sales or exchanges of ADSs representing such shares of common stock) by a foreign holder will be subject to both the first category tax and the Chilean withholding tax (the former being creditable against the latter) if (1) the foreign holder has held such shares of common stock for less than one year since exchanging ADSs for the shares of common stock, (2) the foreign holder acquired and disposed of the shares of common stock in the ordinary course of its business or as a regular trader of stock or (3) the sale is made to a company in which the foreign holder holds an interest (10.0% or more of the shares in the case of open stock corporations). In all other cases, gain on the disposition of shares of common stock will be subject only to the first category tax levied as a sole tax. However, if it is impossible to determine the taxable capital gain, a 5.0% withholding will be imposed on the total amount to be remitted abroad without any deductions as a provisional payment of the total tax due.

The tax basis of shares of common stock received in exchange for ADSs will be the acquisition value of such shares. The valuation procedure set forth in the deposit agreement, which has been approved by the Chilean Internal Revenue Service pursuant Ruling Nº 324 of 1990, values shares of common stock that are being exchanged at the highest price at which they trade on the Santiago Stock Exchange on the date of the exchange, generally will determine the acquisition value for this purpose. Consequently, the conversion of ADSs into shares of common stock and sale of such shares of common stock for the value established under the deposit agreement will not generate a capital gain subject to taxation in Chile.

In the case where the sale of the shares is made on a day that is different than the date in which the exchange is recorded, capital gains subject to taxation in Chile may be generated. However, following Ruling No. 3708 of the Chilean Internal Revenue Service, we will include in the deposit agreements a provision whereby the capital gain that may be generated if the exchange date is different than the date in which the shares received in exchange for ADSs are sold, will not be subject to taxation. Such provision states that in the event that the exchanged shares are sold by the ADS holders in a Chilean stock exchange on the same day in which the exchange is recorded in the shareholders' registry of the issuer or within two business days prior to the date on which the sale is recorded in the shareholders' registry, the acquisition price of such exchanged shares shall be the price registered in the invoice issued by the stock broker that participated in the sale transaction.

The distribution and exercise of preemptive rights relating to the shares of common stock will not be subject to Chilean taxation. Amounts received for the assignment of preemptive rights relating to the shares will be subject to both the first category tax and the Chilean withholding tax (the former being creditable against the latter to the extent described above).

The Chilean Internal Revenue Service has not enacted any rule nor issued any ruling about the applicability of the norms explained below (referred to as Laws Nº 19,738 and Nº 19,768) to the foreign holders of ADRs.

To the extent that our shares are actively traded on a Chilean stock exchange, foreign institutional investors who acquire our shares may benefit from a tax exemption included in an amendment to the Chilean Income Tax Law, Law Nº 19,738 published on June 19, 2001. The amendment established an exemption for the payment of income tax by foreign institutional investors, such as mutual funds, pension funds and others, that obtain capital gains in the sales through a Chilean stock exchange, a tender offer or any other system authorized by the Superintendency of Securities and Insurance, of shares of publicly traded corporations that are significantly traded in stock exchanges.

A foreign institutional investor is an entity that is either:

- a fund that makes public offers of its shares in a country which public debt has been rated investment grade by an international risk classification agency qualified by the Superintendency of Securities and Insurance;
- a fund that is registered with a regulatory entity of a country which public debt has been
  rated investment grade by an international risk classification agency qualified by the
  Superintendency of Securities and Insurance, provided that the investments in Chile,
  including securities issued abroad that represent Chilean securities, held by the fund
  represent less than 30.0% of its share value;
- a fund that holds investments in Chile that represent less than 30.0% of its share value, provided that it proves that no more that 10.0% of its share value is directly or indirectly owned by Chilean residents;
- a pension fund that is exclusively formed by individuals that receive their pension on account of capital accumulated in the fund;
- a fund regulated by Law № 18,657, or the Foreign Capital Investment Funds Law, in which
  case all holders of its shares must reside abroad or be qualified as local institutional
  investors; or
- another kind of institutional foreign investor that complies with the characteristics defined by a regulation with the prior report of the Superintendency of Securities and Insurance and the Chilean Internal Revenue Service.

In order to be entitled to the exemption, foreign institutional investors, during the time in which they operate in Chile must:

- be organized abroad and not be domiciled in Chile;
- not participate, directly or indirectly, in the control of the issuers of the securities in which it
  invests and not hold, directly or indirectly, 10.0% or more of such companies' capital or
  profits;
- execute an agreement in writing with a Chilean bank or securities broker in which the
  intermediary is responsible for the execution of purchase and sale orders and for the
  verification, at the time of the respective remittance, that such remittances relate to capital
  gains that are exempt from income tax in Chile or, if they are subject to income tax, that
  the applicable withholdings have been made; and
- register in a special registry with the Chilean Internal Revenue Service.

Pursuant to the enacted amendment to the Chilean Income Tax Law published on November 7, 2001 (Law No. 19,768) as amended by Law Nº 19,801 published on April 25, 2002, the sale and disposition of shares of Chilean public corporations which are actively traded on a Chilean stock exchange is not levied by any Chilean tax on capital gains if the sale or disposition was made:

- on a local stock exchange or any other stock exchange authorized by the Superintendency of Securities and Insurance or in a tender offer process according to Title XXV of the Chilean Securities Market Law, so long as the shares (a) were purchased on a public stock exchange or in a tender offer process pursuant to Title XXV of the Chilean Securities Market Law, (b) are newly issued shares issued in a capital increase of the corporation, or (c) were the result of the exchange of convertible bonds (in which case the option price is considered to be the price of the shares). In this case, gains exempted from Chilean taxes shall be calculated using the criteria set forth in the Chilean Income Tax Law; or
- within 90 days after the shares would have ceased to be significantly traded on stock
  exchange. In such case, the gains exempted from Chilean taxes on capital gains will be
  up to the average price per share of the last 90 days. Any gains above the average price
  will be subject to the first category tax.

**Other Chilean Taxes** No Chilean inheritance, gift or succession taxes apply to the transfer or disposition of the ADSs by a foreign holder but such taxes generally will apply to the transfer at death or by a gift of shares of common stock by a foreign holder. No Chilean stamp, issue, registration or similar taxes or duties apply to foreign holders of ADSs or shares of common stock.

**Withholding Tax Certificates** Upon request, we will provide to foreign holders appropriate documentation evidencing the payment of the Chilean withholding tax. We will also inform when the withholding was excessive in order to allow the filing for the reimbursement of taxes.

#### **United States Tax Considerations**

The following is a summary of certain United States federal income tax consequences of the ownership of shares of Common Stock or ADSs by an investor that is a U.S. Holder (as defined below) that holds the shares of Common Stock or ADSs as capital assets. This summary does not purport to address all material tax consequences of the ownership of Common Stock or ADSs, and does not take into account the specific circumstances of any particular investors (such as tax-exempt entities, certain insurance companies, broker-dealers, traders in securities that elect to mark to market, investors liable for alternative minimum tax, investors that actually or constructively own 10% or more of the voting stock of the Company, investors that hold Common Stock or ADSs as part of a straddle or a hedging or conversion transaction or U.S. Holders (as defined below) whose functional currency is not the U.S. dollar), some of which may be subject to special rules. This summary is based on the tax laws of the United States (including the Internal Revenue Code of 1986, as amended, its legislative history, existing and proposed regulations thereunder, published rulings and court decisions) as in effect on the date hereof, all of which are subject to change (or changes in interpretation), possibly with retroactive effect.

For purposes of this discussion, a "U.S. Holder" is any beneficial owner of shares of Common Stock or ADSs that is (i) a citizen or resident of the United States, (ii) a corporation or partnership organized under the laws of the United States or any State, (iii) an estate whose income is subject to United States federal income tax regardless of its source or (iv) a trust if a United States court can exercise primary supervision over the trust's administration and one or more United States persons are authorized to control all substantial decisions of the trust. The discussion does not address any aspects of United States taxation other than federal income taxation. Investors are urged to consult their tax advisors regarding the United States federal, state and local and other tax consequences of owning and disposing of Common Stock and ADSs.

In general, assuming that the representations of the Depositary are true and that each obligation in the Deposit Agreement and any related agreement will be performed in accordance with its terms, for United States federal income tax purposes, holders of ADRs evidencing ADSs will be treated as the owners of the shares of Common Stock represented by those ADSs, and exchanges of shares of Common Stock for ADSs, and ADSs for shares of Common Stock will not be subject to United States federal income tax.

Cash Dividends and Other Distributions Under the United States federal income tax laws, and subject to the passive foreign investment company ("PFIC") rules discussed below, U.S. Holders will

include in gross income the gross amount of any dividend paid before reduction for any net withholding (i.e., after taking into account any Chilean First-Category Tax creditable against Chilean Withholding Tax) by the Company out of its current or accumulated earnings and profits (as determined for United States federal income tax purposes) as ordinary income when the dividend is actually or constructively received by the U.S. Holder, in the case of shares of Common Stock, or by the Depositary, in the case of ADSs. The dividend will not be eligible for the dividends-received deduction. Subject to a holder's satisfaction of certain holding period requirements, dividends included in income by a noncorporate U.S. holder during the period ending on December 31, 2008 are subject to tax at a maximum rate of 15% if the dividends are paid by a domestic corporation or "qualified foreign corporation." A qualified foreign corporation generally includes a foreign corporation if (i) its shares (or ADSs) are readily tradable on an established securities market in the U.S. or (ii) it is eligible for benefits under a comprehensive U.S. income tax treaty, provided that (a) the corporation was not, in the year prior to the year in which the dividend was paid, and is not, in the year in which the dividend is paid, a passive foreign investment company, or (b) for dividends paid prior to the 2005 tax year, a foreign personal holding company or foreign investment company. We believe that we should be treated as a qualified foreign corporation with respect to dividend payments to our ADS holders and, therefore, dividends paid to an individual U.S. holder of ADSs should be taxed at a maximum rate of 15%. However, you should be aware that the requirements to be treated as a qualified foreign corporation are not entirely clear and further guidance from the Internal Revenue Service may be forthcoming that could affect this conclusion. U.S. holders of Ordinary Shares directly, rather than through ADSs, should consult their own tax advisor about whether the 15% maximum rate applies to dividends they receive. The amount of the dividend distribution includible in income of a U.S. Holder will be the U.S. dollar value of the Chilean peso payments made, determined at the spot Chilean peso/U.S. dollar rate on the date such dividend distribution is includible in the income of the U.S. Holder, regardless of whether the payment is in fact converted into U.S. dollars. Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date the dividend payment is includible in income to the date such payment is converted into U.S. dollars will be treated as ordinary foreign exchange gain or loss. Such gain or loss will generally be from sources within the United States for foreign tax credit limitation purposes. Subject to certain generally applicable limitations, the net amount of any Chilean Withholding Tax (after reduction for the credit for Chilean First-Category Tax) paid over to Chile will be creditable against the U.S. Holder 's United States federal income tax liability. For foreign tax credit limitation purposes, the dividend will be income from sources outside the United States. In the case of U.S. individuals, if the reduced rate of tax on dividends applies to such holder, such limitations and restrictions will appropriately take into account the rate differential under rules similar to section 904(b)(2)(B) of the Internal Revenue Code. The rules governing foreign tax credits are complex and U.S. Holders should consult their tax advisors regarding their application to the particular circumstances of such holder.

Pro rata distributions of shares of Common Stock or preemptive rights generally are not subject to United States federal income tax. The basis of the new shares of Common Stock or preemptive rights (if such rights are exercised or sold) generally will be determined by allocating the U.S. Holder's adjusted basis in the old shares between the old shares and the new shares or preemptive rights received, based on their relative fair market values on the date of distribution (except that the basis of the preemptive rights will be zero if the fair market value of the rights is less than 15% of the fair market value of the old shares at the time of distribution, unless the U.S. Holder irrevocably elects to allocate basis between the old shares and the preemptive rights). The holding period of a U.S. Holder for the new shares or preemptive rights will include the U.S. Holder's holding period for the old shares with respect to which the new shares or preemptive rights were issued. In other circumstances, distributions of Common Stock or preemptive rights may be treated as taxable dividends.

Capital Gains U.S. Holders will not recognize gain or loss on deposits or withdrawals of shares of Common Stock in exchange for ADSs or on the exercise of preemptive rights. U.S. Holders will recognize capital gain or loss on the sale or other disposition of ADSs or shares of Common Stock (or preemptive rights with respect to such shares) held by the U.S. Holder or by the Depositary equal to the difference between the amount realized and the U.S. Holder's tax basis in the ADSs or shares. Any gain recognized by a U.S. Holder generally will be treated as United States source income. Consequently, in the case of a disposition of shares of Common Stock or preemptive rights (which, unlike a disposition of ADSs, will be taxable in Chile), the U.S. Holder may not be able to claim the foreign tax credit for Chilean tax imposed on the gain unless it appropriately can apply the credit

against tax due on other income from foreign sources. Loss generally would be treated as United States source loss. With respect to sales occurring on or after May 6, 2003, but before January 1, 2009, the long-term capital gain tax rate for an individual U.S. Holder is 15%. For sales occurring before May 6, 2003, or after December 31, 2008, under current law the long-term capital gain rate for an individual U.S. Holder is 20%.

**PFIC Rules** CCU believes that it should not be treated as a passive foreign investment company (a "PFIC") for United States federal income tax purposes, although this conclusion is subject to some uncertainty because definitive asset values for non publicly-traded or illiquid assets may be unavailable. This conclusion is also a factual determination made annually and thus may be subject to change.

In general, the Company will be a PFIC with respect to a U.S. Holder if for any taxable year in which the U.S. Holder held the Company's ADSs or shares of Common Stock, either (i) at least 75% of the gross income of the Company for the taxable year is passive income or (ii) at least 50% of the value (determined on the basis of a quarterly average) of the Company 's assets is attributable to assets that produce or are held for the production of passive income. For this purpose, passive income generally includes dividends, interest, royalties, rents (other than certain rents and royalties derived in the active conduct of a trade or business), annuities and gains from assets that produce passive income. If a foreign corporation owns at least 25% by value of the stock of another corporation, the foreign corporation is treated for purposes of the PFIC tests as owning its proportionate share of the assets of the other corporation, and as receiving directly its proportionate share of the other corporation's income. If the Company is treated as a PFIC, a U.S. Holder would be subject to special rules with respect to (a) any gain realized on the sale or other disposition of shares of Common Stock or ADSs and (b) any "excess distribution" by the Company to the U.S. Holder (generally, any distributions to the U.S. Holder in respect of the shares of Common Stock or ADSs during a single taxable year that are greater than 125% of the average annual distributions received by the U.S. Holder in respect of the shares of Common Stock or ADSs during the three preceding taxable years or, if shorter, the U.S. Holder's holding period for the shares or ADSs). Under these rules, (i) the gain or excess distribution would be allocated ratably over the U.S. Holder's holding period for the shares of Common Stock or ADSs, (ii) the amount allocated to the taxable year in which the gain or excess distribution was realized would be taxable as ordinary income, (iii) the amount allocated to each prior year, with certain exceptions, would be subject to tax at the highest tax rate in effect for that year and (iv) the interest charge generally applicable to underpayments of tax would be imposed in respect of the tax attributable to each such year.

Special rules apply with respect to the calculation of the amount of the foreign tax credit with respect to excess distributions by a PFIC.

If the Company is treated as a PFIC, a U.S. Holder may be able to make a mark-to-market election if the Company's stock is treated as regularly traded on a registered national securities exchange or other exchange to the extent permitted by the IRS. If the election is made, the PFIC rules described above will not apply. Instead, in general, the electing U.S. Holder will be required to include as ordinary income each year the excess, if any, of the fair market value of the shares of Common Stock or ADSs at the end of the taxable year over the U.S. Holder's adjusted tax basis in the shares or ADSs. The electing U.S. Holder will also be allowed to take an ordinary loss in respect of the excess, if any, of the adjusted tax basis in the shares of Common Stock or ADSs over their fair market value at the end of the taxable year (but only to the extent of the net amount of income previously included as a result of the mark-to-market election). An electing U.S. Holder's tax basis in the shares of Common Stock or ADSs will be adjusted to reflect any such income or loss amounts.

Alternatively, a U.S. Holder of shares or ADSs in a PFIC can sometimes avoid the rules described above by electing to treat the company as a "qualified electing fund" under section 1295 of the Internal Revenue Code. This option will not be available to U.S. Holders because the Company does not intend to comply with the requirements necessary to permit a U.S. Holder to make this election. U.S. Holders should consult their own tax advisors concerning the U.S. federal income tax consequences of holding shares or ADSs if the Company is considered a passive foreign investment company in any taxable year.

*Information Reporting and Backup Withholding.* Dividends in respect of the Shares or ADSs and proceeds from the sale, exchange, or redemption of the Shares or ADSs may be subject to information

reporting to the United States Internal Revenue Service and a backup withholding tax (currently, at a 28% rate) may apply unless the U.S. Holder furnishes a correct taxpayer identification number or certificate of foreign status or is otherwise exempt from backup withholding. Generally, a U.S. Holder will provide such certification on Form W-9 and a non-U.S. Holder will provide such certification on Form W-8BEN.

### **Dividends and Paying Agents**

Not applicable

### **Statement by Experts**

Not applicable

## **Documents on Display**

The documents concerning us, which are referred to in this annual report, may be inspected at our main offices at Bandera 84, Sixth Floor, Santiago, Chile.

### **Subsidiary Information**

Not applicable

# ITEM 11: Quantitative and Qualitative Disclosures About Market Risk

The following discussion about our risk management activities includes "forward-looking statements" that involve risk and uncertainties. Actual results could differ materially from those projected in the forward-looking statements.

We face primary market risk exposures in three categories: interest rate fluctuations, exchange rate fluctuations and commodity price fluctuations. We periodically review our exposure to the three main sources of risk described above and determine at our senior management level how to minimize the impact on our operations of commodity price, foreign exchange and interest rate changes. As part of this review process, we periodically evaluate opportunities to enter into hedging mechanisms to mitigate such risks.

The market risk sensitive instruments referred to below are entered into only for purposes of hedging our risks and are not used for trading purposes.

## **Qualitative Information About Market Risk**

#### **Interest Rate Sensitivity**

As a result of borrowings and operations, we are exposed to fluctuations in interest rates. We manage this interest rate fluctuation primarily through regular financing and derivative instruments. We have short-term and long-term debt with both fixed and variable interest rates. Our senior management, including our Chief Financial Officer, establishes policies for new loans, time deposits, marketable securities and derivative contracts in order to manage such risks. The major interest rate risk we face is a result of variable rate debt. We have debt indexed to both the LIBOR and the *Tasa Activa Bancaria*, or TAB rate, an average of the basic rates of the different financial institutions, determined daily by the *Asociación de Bancos e Instituciones Financieras de Chile A.G.*, or the Chilean Banks and Financial Institutions Association. As of December 31, 2006, we had Ch\$75,231 million of LIBOR-based interest-

bearing debt outstanding, most of which was hedged through cross currency interest rate swap agreements to fixed rates in UF. See "Quantitative Information About Mark Risk – Interest Risk Sensitivity" below. Our debt based on the TAB rate represented only 0.6% of our total interest-bearing debt as of December 31, 2006. This TAB rate-based long-term debt, incurred by our subsidiary VSP, amounted to Ch\$938 million.

#### **Commodity Price Sensitivity**

The major commodity price sensitivity faced by us is the variation of malt, sugar and grape prices. In Chile, we obtain our supply of malt from local producers and in the international market. We often are required to enter into commitments to purchase such commodities. The purchases and commitments expose us to risk regarding the fluctuation of commodity prices. Our risk management policy is to manage this risk through fixed price purchase contracts and occasionally entering into spot transactions which lock in prices for the commodity. During 2006, we imported 27,250 tons of malt. In Argentina during 2006, we purchased all of our malt from local and Chilean suppliers. See "Item 4: Information on the Company – Business Overview – Our Beer Business in Chile – Raw Materials" and "Item 4: Information on the Company – Business Overview – Our Beer Business overview – Our Beer Business – Our Beer Business – Our Beer Business overview – Our Beer Business – Our Beer Business – Our Beer Business overview – Our Beer Business overview – Our Beer Business – Our

The principal commodity used in the production of soft drinks is sugar. We generally purchase our sugar requirements from Empresas Iansa S.A., the sole producer of sugar in Chile, and from exports. See "Item 4: Information on the Company – Business Overview – Our Soft Drinks and Mineral Water Business – Our Soft Drinks and Mineral Water Business in Chile – Raw Materials". We do not hedge these transactions. Rather, we negotiated yearly price conditions with Empresas Iansa S.A. until December 2005, and quarterly price conditions since 2006, due to the current higher sugar price volatility.

The principal raw materials used in the production of wine are harvested grapes and purchased wine. VSP obtains approximately 60% of the grapes used for export wines from its own vineyards, thereby reducing grape price volatility. The majority of the wine sold in the domestic market is purchased from third parties. During 2006, we purchased the majority of our grape and wine needs based on yearly contracts at fixed prices from third parties. Spot transactions for wine are executed from time to time depending on additional wine needs. During the years 2004, 2005 and 2006, our wine subsidiary, VSP, bought grapes and wine in Chile in the amount of Ch\$19,412 million, Ch\$24,048 million and Ch\$15,137 million, respectively. See "Item 4: Information on the Company – Business Overview – Our Wine Business – Raw Materials".

#### **Exchange Rate Sensitivity**

The major exchange rate risk faced by us is the variation of the Chilean peso against the U.S. dollar. As of December 31, 2006, our foreign currency denominated liabilities amounted to Ch\$103,098 million, most of which was U.S. dollar denominated. Foreign currency denominated interest-bearing debt (Ch\$77,456 million) represented 52.9% of our total interest-bearing debt, most of which was U.S. dollar denominated. The remaining 47.1% was indexed to Chilean inflation. The Ch\$77,456 million foreign currency denominated debt includes the US\$134 million loans that are hedged through cross currency interest rate swap agreements, changing these debts into fixed interest adjusted Chilean peso debts. To reduce the impact of any fluctuation of the peso against the U.S. dollar, as of December 31, 2006, we held Ch\$3,218 million in dollar-indexed instruments. In addition, we held other assets denominated in U.S. dollars equal to Ch\$19,693 million, most of which were accounts receivable. Including the assets denominated in U.S. dollars, the net asset exposure to variations in foreign exchange rates was Ch\$15,332 million.

According to Chilean generally accepted accounting principles, we applied TB 64 to translate and value investments in foreign subsidiaries (see Note 1 of our consolidated financial statements) as of December 31, 2006. Under TB 64, our foreign investments in CICSA and FLC are not subject to price-level restatements based on inflation in those countries. Instead, the U.S. dollar is considered the functional currency for CICSA and FLC. As a result, the effect of a devaluation of the peso against the U.S. dollar on our financial statements is determined, in part, by the impact of such devaluation on the value of our investments in CICSA and FLC, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholders' equity. As of December 31, 2006, our investment in CICSA and FLC

amounted to Ch\$70,467 million, and foreign currency denominated obligations that were designed to hedge against these investments were pre-paid on November 9, 2004. Therefore, such amounts should not be included in determining the net exposure in Chile to foreign exchange that would have an impact on net income. As a result, the net accounting exposure with effect on the results of operations was a net asset of Ch\$15,323 million.

CCU Argentina, as of December 31, 2006, had a net asset exposure of Ch\$2,970 million due to financial investments and accounts receivable denominated in U.S. dollars. At the same date, FLC had a net liability exposure of Ch\$11,960 million due to accounts payable. Additionally, according to TB 64 the Argentine peso net monetary liability position, as of December 31, 2006, amounted to Argentine Th\$3,538 for CCU Argentina and a net asset position of Argentine Th\$3,216 for FLC.

## **Quantitative Information About Market Risk**

#### **Interest Rate Sensitivity**

Most of our debt is at a variable interest rate. However, we have entered into cross currency interest rate swaps related to our US\$134 million loans to mitigate this risk. The major interest rate risk which we face is a rise in the TAB rate. As of December 31, 2006, our interest-bearing debt amounted to Ch\$146,551 million (see Notes 9, 10 and 11 to the consolidated financial statements), 52.0% of which was variable-rate debt and 48.0% was fixed-rate debt. Our floating-rate debt which amounted to Ch\$938 million, excluding the U.S. dollar loans, was Chilean peso denominated and tied to the TAB rate.

The following table summarizes debt obligations with interest rates by maturity date, the related weighted-average interest rates and fair values:

#### Interest-Bearing Debt as of December 31, 2006

(millions of Ch\$, except percentages)

		Exp	pected Matur	ity Date				
	2007	2008	<u>2009</u>	<u>2010</u>	<u>2011</u>	Thereafter To	OTAL	Fair Value
Fixed rate								
Ch\$ (UF) (1) (2)	Ch\$4,044	3,186	3,186	11,785	3,186	42,770 6	8,157	68,574
Interest rate	3.9%	3.9%	3.9%	3.7%	3.9%	3.9%	3.9%	
US\$	1,291	-	-	-	-	-	1,291	1,258
Average int. rate	5.5%	-	-	-	-	-	5.5%	
Argentine pesos	935	-	-	-	-	-	935	928
Interest rate	13.5%	-	-	-	-		13.5%	
Variable rate								
Ch\$ (UF) (1)	938	-	-	-	-	-	938	906
Average int. rate	6.0%	-	-	-	-	-	6.0%	
US\$ (3)	21,992	-	53,239	-	-	- 7	75,231	75,618
Average int. rate	5.6%	- L	ibor +0.325	-	-	-	-	
Derivative contract								
Cross currency swaps:								(12,934)
Receive US\$ at Libor + 0.3/0.325	436		53,239			5	53,675	
Pay Ch\$ (UF) at 3.44%	321		64,656			6	64,977	
Receive US\$ at Libor + 0.3	9,103						9,103	
Pay Ch\$ (UF) at 2.25%	10,496					1	10,496	
Receive US\$ at Libor + 0.3	9,103						9,103	
Pay Ch\$ (UF) at 2.25%	10,443					1	10,443	

<sup>(1)</sup> A UF (*Unidad de Fomento*) is a daily indexed, peso-denominated monetary unit. The UF is set daily in advance based on the previous month's inflation rate.

<sup>(2)</sup> Bonds issued in the Chilean market.(3) Includes the US\$134 million loans th

<sup>(3)</sup> Includes the US\$134 million loans that are hedged through cross currency interest rate swap agreements.

#### **Commodity Price Sensitivity**

The major commodity price sensitivity faced by us is the variation of malt prices.

The following table summarizes information about our malt and bulk wine inventories and futures contracts that are sensitive to changes in commodity prices, mainly malt prices. For inventories, the table presents the carrying amount and fair value of the inventories and contracts as of December 31, 2006. For these contracts the table presents the notional amount in tons, the weighted average contract price, and the total dollar contract amount by expected maturity date.

#### Commodity Price Sensitivity as of December 31, 2006

	<b>Carrying Amou</b>	nt					Fair Value
On Balance Sheet Position							
Malt inventory (millions of Ch\$)	Ch\$1,010						3,052
Bulk wine inventory - raw material	16,038						7,246
		E	xpected M	laturity			Fair Value
	2007	2008	2009	2010	2011 T	hereafter	
Purchase Contracts							
Malt:							
Fixed Purchase Volume (tons)	56,500	25,000	-	-	-	-	
Weighted Average Price (US\$ per ton) (*)	398	390	-	-	-	-	
Contract Amount (thousands of US\$)	US\$22,502	9,750	-	-	-	-	42,380
Grapes:							
Fixed Purchase Volume (tons)	14,389	8,365	6,506	2,283	971	3,310	
Weighted Average Price (Ch\$ per kg.) (*)	204	195	195	218	192	172	
Contract Amount (millions of Ch\$)	Ch\$2,930	1,633	1,270	497	187	569	4,120
Wine:							
Fixed Purchase Volume (million liters)	15.5	17.0	17.0	-	-	-	
Weighted Average Price (Ch\$ per liter) (*)	155	125	125	-	-	-	
Contract Amount (millions of Ch\$)	Ch\$2,398	2,128	2,128	-	-	-	5,693

<sup>(\*)</sup> Weighted average price estimation is calculated based on expected market prices. Prices to be paid by us are adjusted based on current market conditions.

As of December 31, 2005 we had malt purchase contracts for US\$33.76 million, compared with US\$32.25 million as of December 31, 2006.

#### **Exchange Rate Sensitivity**

The major exchange rate risk faced by us is the variation of the Chilean peso against the U.S. dollar.

On November 9, 2004, the Cayman Islands Branch of Compañía Cervecerías Unidas S.A. entered into a US\$100 million, five-year unsecured, syndicated loan agreement. This credit agreement has a variable interest rate of LIBOR + 0.30% in U.S. dollars until the third year anniversary, and LIBOR + 0.325% in U.S. dollars for the final two years. The entire principal will be paid at maturity. Interest payments are made on a quarterly basis. The credit agreement was syndicated by 10 banks. To avoid the exchange and interest risks of this loan, we entered into a cross currency interest rate swap agreement for the total amount of the loan. As a consequence, we replaced the risk of LIBOR fluctuations for this credit agreement with a fixed rate of 3.44% in UF (Unidad de Fomento), a daily indexed peso-denominated monetary unit that is set daily in advance based on the prior month's inflation rate.

On May 24, 2005, the Cayman Islands Branch of Compañía Cervecerías Unidas S.A. entered into two US\$17 million, two-year unsecured, loan agreements. These credit agreements have a variable interest rate of LIBOR + 0.30% in U.S. dollars. The amortization of the loans will be done in one payment at the maturity date. Interest payments are made on a quarterly basis. To avoid the exchange and interest risks of these credits, we entered into two cross currency interest rate swap agreements for the total amount of the loans. As a consequence, we replaced the risk of LIBOR fluctuations for this credit agreement with a fixed rate of 2.25% in UF.

A portion of our subsidiaries operating revenue and assets and liabilities are in currencies that differ from our functional currency. However, since some of their operating revenues and expenses are in the same currency, this can create a partial natural hedge. In the case of our subsidiary Viña San Pedro, occasionally there exist short-term timing differences related to invoicing and cash collection which can generate currency exposure. We have entered into short-term US dollar currency forward contracts to mitigate this risk.

The following table summarizes our debt obligations, cash and cash equivalents, accounts receivable and derivative contracts in foreign currencies as of December 31, 2006, in million Chilean pesos, according to their maturity date, weighted-average interest rates and fair values:

#### **Exchange Rate Sensitivity as of December 31, 2006**

(millions of Ch\$, except percentages and exchange rate)

#### **Expected Maturity Date**

		<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<b>Thereafter</b>	<b>TOTAL</b>	Fair Value
<b>Debt Obligations</b>									
Variable rate (US\$)									
Short and medium term (1)		Ch\$21,992	-	53,239	-	-	-	75,231	75,618
Average int. rate		5.6%	-	Libor + 0.325	-	-	-	-	
Fixed rate (Argentine \$)									
Short term		935	-	-	-	-	-	935	928
Interest rate		13.5%	-	-	-	-	-	13.5%	
Cash and Cash Equivalents									
US\$		3,480						3,480	3,480
Others		<u>1,495</u>						<u>1,495</u>	<u>1,495</u>
TOTAL		<u>4,975</u>						<u>4,975</u>	<u>4,975</u>
Assessments Described to									
Accounts Receivables		14.000						11.000	11.000
US\$		14,292						14,292	14,292
Argentine Pesos		4,512						4,512	4,512
Others		<u>595</u>						<u>595</u>	<u>595</u>
TOTAL		<u>19,399</u>						<u>19,399</u>	<u>19,399</u>
			E	Expected Maturi	ty Date				
	Notional	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	Thereafter	TOTAL	Fair Value
Derivative Contracts (in	amount								
thousand of US\$)									
Receive Ch\$/pay US\$	US\$23,450	US\$23,450						US\$23,450	-
Receive US\$/pay Ch\$	US\$33,400	US\$33,400						US\$33,400	-
Receive US\$/pay Ch\$		US\$34,000		US\$100,000				US\$134,000	US\$ (24,294)

<sup>(1)</sup> This debt considers US\$ loans that are hedged through cross currency interest rate swap agreements which convert the entire US\$ debt to Ch\$ debt (UF4,665,467).

In accordance with Chilean generally accepted accounting principles, we apply TB 64 issued by the Chilean Institute of Accountants to translate and value investments in foreign subsidiaries (see Note 1 to our consolidated financial statements). Under TB 64, our foreign investments in CICSA and FLC are not subject to price-level restatements based on inflation in those countries. Instead, the U.S. dollar is considered to be the functional currency. As a result, the effect of a devaluation of the peso against the U.S. dollar on our financial statements is determined, in part, by the impact of such devaluation on the value of our investments in CICSA and FLC, as well as on foreign currency denominated obligations that qualify as a hedge against those investments. These effects are recorded in the account "Cumulative translation adjustment" in shareholder's equity. As of December 31, 2006, our investment in CICSA and FLC amounted to Ch\$70,467 million, foreign currency denominated obligations that were designated as a

hedge against these investments were pre-paid on November 9, 2004, and the negative cumulative translation adjustment account amounted to Ch\$15,298 million.

## ITEM 12: Description of Securities Other than Equity Securities

Not applicable

#### **PART II**

## ITEM 13: Defaults, Dividend Arrearages and Delinquencies

Not applicable

# ITEM 14: Material Modifications to the Rights of Security Holders and Use of Proceeds

Not applicable

#### **ITEM 15: Controls and Procedures**

- (a) Controls and Procedures. Our Chief Executive Officer, or CEO, and Chief Financial Officer, or CFO, have evaluated the effectiveness of our "disclosure controls and procedures" (as defined in Exchange Act rules 13a-14(c) and 15d-14(c)) as of December 31, 2006. These controls and procedures were designed to ensure that material information relating to us and our subsidiaries are communicated to our CEO and CFO. Based on such evaluation, our CEO and CFO concluded that our disclosure controls and procedures are effective in timely alerting them to material information required to be included in our periodic SEC reports. There have been no significant changes in our internal controls and procedures subsequent to the date of this evaluation.
- (b) Management's Annual Report on Internal Control over Financial Reporting. Our management, including our CEO and CFO, are responsible for establishing and maintaining adequate internal control over financial reporting and has assessed the effectiveness of our internal control over financial reporting as of December 31, 2006 based on the criteria established in "Internal Control Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") and, based on such criteria, our management has concluded that, as of December 31, 2006, our internal control over financial reporting is effective.

Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness of internal control to future periods are subject to the risk that controls may become inadequate because of changes in conditions, and that the degree of compliance with the policies or procedures may deteriorate.

Our management's assessment of the effectiveness of our internal control over financial reporting as of December 31, 2006 has been audited by PricewaterhouseCoopers, an independent registered public accounting firm, as stated in their report which appears herein.

- (c) Attestation Report of the Registered Public Accounting Firm. See page F-2 of our audited consolidated financial statements.
- (d) Changes in Internal Control Over Financial Reporting. There has been no change in our internal control over financial reporting during 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **ITEM 16A: Audit Committee Financial Expert**

At the board meeting held on April 18, 2007, our board of directors appointed as members of our audit committee Messrs. Giorgio Maschietto, Carlos Olivos and Alberto Sobredo, each of which is independent as defined by the Sarbanes-Oxley Act of 2002. Our directors that are members of our audit committee, in its meeting held on April 26, 2007, analyzed the requirements that Section 407 of the Sarbanes Oxley Act sets forth regarding the qualifications of an "Audit Committee Financial Expert" and, after due consideration, determined that none of the members of the audit committee meets the requirements of an "Audit Committee Financial Expert". However, we are not required to have an "Audit Committee Financial Expert" or similar expert under relevant U.S. or Chilean law.

#### ITEM 16B: Code of Ethics

We have adopted a code of ethics that applies to all of our executive officers and employees. Our code of ethics is available on our website at www.ccu-sa.com. Our code of ethics was amended in October 2006 and no waivers, either explicit or implicit, of provisions of the code of ethics have been granted to the Chief Executive Officer, Chief Financial Officer or Chief Accounting Officer.

# ITEM 16C: Principal Accountant Fees and Services

The following table sets forth the fees billed to us by our independent auditors, PricewaterhouseCoopers, during the fiscal years ended December 31, 2005 and 2006:

	<u>2005</u>	<u>2006</u>
	(million of Ch\$ as of Decem	ber 2006)
Audit Fees	241	328
Audit-Related Fees	57	59
Tax Fees	28	19
All Other Fees	<del>_</del>	
Total Fees	326	405

<sup>&</sup>quot;Audit fees" in the above table are the aggregate fees billed by PricewaterhouseCoopers in connection with the review and audit of our semi-annual and annual consolidated financial statements, as well as the review of other fillings. "Audit-related fees" are the aggregate fees billed by PricewaterhouseCoopers for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements or that are traditionally performed by the

external auditor, and include consultations regarding the Sarbanes-Oxley Act and due diligence related to transactions. "Tax fees" are fees billed by PricewaterhouseCoopers associated with the issuance of certificates for tax and legal compliance purposes.

#### **Audit Committee Pre-Approval Policies and Procedures**

Since July 2005, our audit committee pre-approves all audit and non-audit services provided by our independent auditor pursuant to Sarbanes-Oxley Act of 2002 and pre-approves all audit services provided by any other public accounting firm.

# ITEM 16D: Exemptions from the Listing Standards for Audit Committees

Not applicable.

# ITEM 16E: Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Not applicable.

#### **PART III**

#### **ITEM 17: Financial Statements**

The Company has responded to Item 18 in lieu of responding to this item.

#### **ITEM 18: Financial Statements**

See Annex for the Financial Statements

#### ITEM 19: Exhibits

## **Index to Exhibits**

- 1.1 Company by-laws (incorporated by reference to Exhibit 1.1 of Compañía Cervecerías Unidas S.A. Annual Report on Form 20-F for the year ended December 31, 2001, filed on June 28, 2002).
- 8.1 Compañía Cervecerías Unidas S.A. significant subsidiaries (incorporated by reference to Exhibit 8.1 of Compañía Cervecerías Unidas S.A. Annual Report on Form 20-F for the year ended December 31, 2003, filed on June 24, 2004).
- 12.1 Certification of Chief Executive Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

- 12.2 Certification of Chief Financial Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 13.1 Certification of Chief Executive Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 13.2 Certification of Chief Financial Officer of Compañía Cervecerías Unidas S.A. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## **Index to Financial Statements and Schedules**

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#### Section 302 - Certification of the Chief Executive Officer

#### I, Patricio Jottar, certify that:

- I have reviewed this annual report on Form 20-F of Compañía Cervecerías Unidas S.A.;
- Based on my knowledge, this report does not contain any untrue statement of a
  material fact or omit to state a material fact necessary to make the statements made, in
  light of the circumstances under which such statements were made, not misleading with
  respect to the period covered by this report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;
- 4. The company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the company and have:
  - designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - evaluated the effectiveness of the company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the company's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the company's internal control over financial reporting;
- 5. The company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the company's auditors and the audit committee of company's board of directors (or persons performing the equivalent functions):
  - all significant deficiencies and material weaknesses in the design or operation
    of internal control over financial reporting which are reasonably likely to
    adversely affect the company's ability to record, process, summarize and report
    financial information; and
  - any fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control over financial reporting.

Date: June 27, 2007

Chief Executive Officer

#### Section 302 - Certification of the Chief Financial Officer

#### I, Ricardo Reyes, certify that:

- I have reviewed this annual report on Form 20-F of Compañía Cervecerías Unidas S.A.;
- Based on my knowledge, this report does not contain any untrue statement of a
  material fact or omit to state a material fact necessary to make the statements made, in
  light of the circumstances under which such statements were made, not misleading with
  respect to the period covered by this report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;
- 4. The company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the company and have:
  - designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - evaluated the effectiveness of the company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - disclosed in this report any change in the company's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the company's internal control over financial reporting;
- 5. The company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the company's auditors and the audit committee of company's board of directors (or persons performing the equivalent functions):
  - all significant deficiencies and material weaknesses in the design or operation
    of internal control over financial reporting which are reasonably likely to
    adversely affect the company's ability to record, process, summarize and report
    financial information; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control over financial reporting.

Date: June 27, 2007

Chief Financial Officer

# Compañía Cervecerías Unidas S.A. Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350)

Pursuant to the requirements of Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Sections 1350(a) and (b)), the undersigned hereby certifies as follows:

- I am the Chief Executive Officer of Compañía Cervecerías Unidas S.A. (the "Company").
- The Company's Annual Report on Form 20-F for the year ended December 31, 2006 accompanying this Certification, in the form filed with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: June 27, 2007

Chief Executiv

# Compañía Cervecerías Unidas S.A. Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350)

Pursuant to the requirements of Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Sections 1350(a) and (b)), the undersigned hereby certifies as follows:

- I am the Chief Financial Officer of Compañía Cervecerías Unidas S.A. (the "Company").
- The Company's Annual Report on Form 20-F for the year ended December 31, 2006 accompanying this Certification, in the form filed with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: June 27, 2007

Chief Financial Officer

# **Signatures**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

Compañía Cervecerías Unidas S.A. (United Breweries Company, Inc.)

Chief Executive Officer

Date: June 27, 2007

# COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

December 31, 2006

Consolidated Financial Statements

#### **CONTENTS**

Report of Independent Registered Public Accounting Firm Audited Financial Statements:

Consolidated Balance Sheets at December 31, 2006 and 2005

Consolidated Statements of Income for the years ended December 31, 2006, 2005 and 2004 Consolidated Statements of Cash Flows for the years ended December 31, 2006, 2005 and 2004 Notes to the consolidated financial statements

Ch\$ - Chilean pesos

ThCh\$ - Thousands of Chilean pesos

US\$ - United States dollars

A\$ - Argentine pesos

€ - Euros

UF - A UF is a daily indexed, peso-denominated monetary unit. The UF rate is set daily in advance based on the previous month's inflation rate.



PricewaterhouseCoopers RUT.: 81.513.400-1 Santiago de Chile Av. Andrés Bello 2711 Torre La Costanera - Pisos 2, 3, 4 y 5 Las Condes Teléfono [56] (2) 940 0000 www.pwc.cl

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Compañía Cervecerías Unidas S.A.

We have completed an integrated audit of Compañía Cervecerías Unidas S.A.'s 2006 consolidated financial statements and of its internal control over financial reporting as of December 31, 2006 and audits of its 2005 and 2004 consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Our opinions, based on our audits, are presented below.

#### Consolidated financial statements

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income and of cash flows present fairly, in all material respects, the financial position of Compañía Cervecerías Unidas S.A. and its subsidiaries (the "Company") at December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2006 in conformity with accounting principles generally accepted in Chile. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

Accounting principles generally accepted in Chile vary in certain significant respects from accounting principles generally accepted in the United States of America ("U.S. GAAP"). Information relating to the nature and effect of such differences is presented in Note 24 to the consolidated financial statements.

# PRICEWATERHOUSE COOPERS @

#### Internal control over financial reporting

Also, in our opinion, management's assessment, included in Management's Annual Report on Internal Control over Financial Reporting appearing under Item 15, that the Company maintained effective internal control over financial reporting as of December 31, 2006 based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), is fairly stated, in all material respects, based on those criteria. Furthermore, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control* – Integrated Framework issued by the COSO. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express opinions on management's assessment and on the effectiveness of the Company's internal control over financial reporting based on our audit. We conducted our audit of internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. An audit of internal control over financial reporting includes obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we consider necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# PRICEWATERHOUSE COPERS @

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Pricewater howe Coopers
Santiago, Chile
June 18, 2007

# COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

# Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006

ASSETS		As of Dece	ember 31,
CURRENT ASSETS	<u>ASSETS</u>	<u>2006</u>	<u>2005</u>
Cash		ThCh\$	ThCh\$
Time deposits and marketable securities (Note 1)	CURRENT ASSETS		
Accounts receivable- trade and other, net (Note 4)		, ,	
Accounts receivable from related companies (Note 15)			, ,
Inventories (Note 5)			
Prepaid expenses   3,469,627   3,841,060     Prepaid taxes (Note 13)   2,398,895   2,938,1060     Prepaid taxes (Note 13)   2,398,895   2,938,1060     Prepaid taxes (Note 6)   44,655,522   17,003,188     Total current assets   263,855,025   245,947,330     PROPERTY, PLANT AND EQUIPMENT, net (Note 7)   341,372,305   327,209,387     OTHER ASSETS (Note 8)   97,179,708   83,856,986     Total assets   702,407,038   657,013,703     Comment of the state of the			
Prepaid taxes (Note 13)			
Other current assets (Note 6).         44.655.522         17.003.188           Total current assets.         263,855,025         245,947,330           PROPERTY, PLANT AND EQUIPMENT, net (Note 7).         341,372,305         327,209,387           OTHER ASSETS (Note 8).         97,179,708         83,856,986           Total assets.         702,407,038         657,013,703           CURRENT LIABILITIES           Short-stem borrowings (Note 9).         5,589,389         2,361,762           Current portion of bank borrowings and bonds payable (Notes 10 and 11)         23,610,182         8,850,698           Dividends payable         11,881,153         10,497,202           Accounts payable assets.         6,007,410         5,206,639           Other payables.         6,007,410         5,206,639           Accrued expenses (Note 12).         2,353,031         20,115,688           Withholding taxes payable.         11,921,816         12,478,245           Income tax (Note 13).         5,006,579         3,714,872           Other current liabilities.         2,395,464         163,993           Total current liabilities.         23,305,404         163,993           Total current liabilities (Note 10).         61,838,434         79,647,719           Bonds payable (Note 10).	1 1		
Total current assets	1 /		
PROPERTY, PLANT AND EQUIPMENT, net (Note 7)         341,372,305         327,209,387           OTHER ASSETS (Note 8)         97,179,708         83,856,986           Total assets         702,407,038         657,013,703           LIABILITIES           Short-term borrowings (Note 9)         5,589,389         2,361,762           Current portion of bank borrowings and bonds payable (Notes 10 and 11)         23,610,182         8,850,698           Dividends payable         43,925,508         40,469,248           Accounts payable         5,605,111         5,387,483           Other payables         6,097,403         5,296,639           Accounts payable to clated companies (Note 15)         21,553,03         1,971,366           Accured expenses (Note 12)         26,380,310         20,115,688           Withholding taxes payable         13,921,816         12,478,245           Dictor current liabilities         13,921,816         12,478,245           Income us (Note 13)         5,006,789         3,714,872           Other current liabilities         16,565,828         111,307,496           LONG-TERM LIABILITIES         1         1         18,344         79,647,719           Bank borrowings (Note 10)         61,838,434         79,647,719         80,647			
Total assets (Note 8)			, ,
Total assets	PROPERTY, PLANT AND EQUIPMENT, net (Note 7)	341,372,305	327,209,387
LIABILITIES AND SHAREHOLDERS' EQUITY	OTHER ASSETS (Note 8)	97,179,708	83,856,986
CURRENT LIABILITIES	Total assets	, ,	, ,
Short-term borrowings (Note 9).   5,589,389   2,361,762     Current portion of bank borrowings and bonds payable (Notes 10 and 11).   23,610,182   8,850,698     Dividends payable   11,881,153   10,497,202     Accounts payable   43,925,508   40,469,548     Notes payable   5,602,511   5,387,483     Other payables   6,097,403   5,296,539     Accounts payable to related companies (Note 15).   2,155,303   1,971,366     Accrued expenses (Note 12).   26,380,310   20,115,688     Withholding taxes payable   13,921,816   12,478,245     Income tax (Note 13).   5,006,789   3,714,872     Other current liabilities   2,395,464   163,993     Total current liabilities   146,565,828   111,307,3496     LONG-TERM LIABILITIES   Bank borrowings (Note 10).   55,513,390   58,910,822     Accrued expenses and other liabilities (Note 12).   22,300,150   19,710,131     Deferred income taxes (Note 13).   15,663,727   12,426,875     Deposits on bottles and containers.   8,563,912   8,065,836     Long-term accounts payable to related companies   161,093   178,761,383     Total liabilities   311,055,534   290,068,879     MINORITY INTEREST   42,123,961   41,214,701     COMMITMENTS AND CONTINGENCIES (Note 17)   144,12,637     SHAREHOLDERS' EQUITY (Note 14)   144,12,637   144,12,637     Common Stock (318,502,872 shares with no par value authorized and outstanding).   184,287,790   184,287,790     Share premium   14,12,637   14,112,837     Other reserves   14,12,637   11,128,819     Retained earnings   161,103,885   138,758,515     Retained earnings   161,103,885   138,758,515     Total shareholders' equity   349,227,543   325,730,123		========	========
Short-term borrowings (Note 9)	LIABILITIES AND SHAREHOLDERS' EQUITY		
Current portion of bank borrowings and bonds payable (Notes 10 and 11)       23,610,182       8,850,698         Dividends payable       11,881,153       10,497,202         Accounts payable       43,925,508       40,469,548         Notes payable       5,602,511       5,387,483         Other payables       6,097,403       5,296,639         Accounts payable to related companies (Note 15)       2,155,303       1,971,366         Accured expenses (Note 12)       26,380,110       20,115,688         Withholding taxes payable       13,92,1816       12,478,245         Income tax (Note 13)       5,006,789       3,714,872         Other current liabilities       2,395,464       163,093         Total current liabilities       146,565,828       111,307,496         LONG-TERM LIABILITIES       8       8         Bank borrowings (Note 10)       61,838,434       79,647,719         Bonds payable (Note 11)       55,513,390       58,910,822         Accrued expenses and other liabilities (Note 12)       22,300,150       19,710,131         Deferred income taxes (Note 13)       15,663,727       12,426,875         Deposits on bottles and containers       8,563,912       8,065,836         Long-term liabilities       161,489,706       178,761,383 </td <td>CURRENT LIABILITIES</td> <td></td> <td></td>	CURRENT LIABILITIES		
Dividends payable	Short-term borrowings (Note 9)	5,589,389	2,361,762
Accounts payable. 43,925,508 40,469,548 Notes payable. 5,602,511 5,387,483 Other payables 6,097,403 5,296,639 Accounts payable to related companies (Note 15). 2,155,303 1,971,366 Accrued expenses (Note 12). 26,380,310 2,0115,688 Withholding taxes payable 13,921,816 12,478,245 Income tax (Note 13). 5,006,789 3,714,872 Other current liabilities 2,395,464 163,993  Total current liabilities 146,565,828 111,307,496  LONG-TERM LIABILITIES  Bank borrowings (Note 10). 55,513,390 58,910,822 Accrued expenses and other liabilities (Note 12). 22,300,150 19,710,131 Deferred income taxes (Note 13). 15,663,727 12,426,875 Deposits on bottles and containers. 8,563,912 8,065,836 Long-term accounts payable to related companies. 610,093 —— Total long-term liabilities. 164,489,706 178,761,383  Total liabilities. 311,055,534 290,068,879  MINORITY INTEREST. 42,123,961 41,214,701  COMMITMENTS AND CONTINGENCIES (Note 17)  SHAREHOLDERS' EQUITY (Note 14) Common Stock (318,502,872 shares with no par value authorized and outstanding). 184,287,790 184,287,790 Share premium 14,412,637 14,412,637 Other reserves (10,576,769) (11,728,819) Retained earnings. 161,103,885 138,758,515 Total shareholders' equity. 329,227,543 325,730,123	Current portion of bank borrowings and bonds payable (Notes 10 and 11)	23,610,182	8,850,698
Notes payable         5,602,511         5,387,483           Other payables         6,097,403         5,296,639           Accounts payable to related companies (Note 15)         2,155,303         1,971,366           Accrued expenses (Note 12)         26,380,310         20,115,688           Withholding taxes payable         13,921,816         12,478,245           Income tax (Note 13)         5,006,789         3,714,872           Other current liabilities         2,395,464         163,993           Total current liabilities         416,565,828         111,307,496           LONG-TERM LIABILITIES         8         8,111,307,496           LONG-TERM LIABILITIES         61,838,434         79,647,719           Bonds payable (Note 10)         61,838,434         79,647,719           Bonds payable (Note 11)         55,513,390         58,910,822           Accrued expenses and other liabilities (Note 12)         22,300,150         19,710,131           Deferred income taxes (Note 13)         15,663,727         12,426,875           Deposits on bottles and containers         8,563,912         8,663,912           Deposits on bottles and containers         610,093         -           Total long-term liabilities         164,489,706         178,761,383           Total liabili	1 7	11,881,153	
Other payables         6,097,403         5,296,639           Accounts payable to related companies (Note 15)         2,155,303         1,971,3668           Accrued expenses (Note 12)         26,380,310         20,115,688           Withholding taxes payable         13,921,816         12,478,245           Income tax (Note 13)         5,006,789         3,714,872           Other current liabilities         2,395,464         163,993           Total current liabilities         146,565,828         111,307,496           LONG-TERM LIABILITIES         8         146,565,828         111,307,496           LONG-TERM converses and other liabilities (Note 10)         55,513,390         58,910,822           Accrued expenses and other liabilities (Note 12)         22,300,150         19,710,131           Deferred income taxes (Note 13)         15,663,727         12,426,875           Deposits on bottles and containers         8,563,912         8,065,836           Long-term accounts payable to related companies         610,093         1-7           Total liabilities         311,055,534         290,068,879           MINORITY INTEREST         42,123,961         41,214,701           COMMITMENTS AND CONTINGENCIES (Note 17)         184,287,790         184,287,790           Share premium         14,412,637<	1 2		, ,
Accounts payable to related companies (Note 15)         2,155,303         1,971,366           Accrued expenses (Note 12)         26,380,310         20,115,688           Withholding taxes payable         13,921,816         12,478,245           Income tax (Note 13)         5,006,789         3,714,872           Other current liabilities         2,395,464         163,993           Total current liabilities         146,565,828         111,307,496           LONG-TERM LIABILITIES         8         111,307,496           Bank borrowings (Note 10)         61,838,434         79,647,719           Bonds payable (Note 11)         55,513,390         58,910,822           Accrued expenses and other liabilities (Note 12)         22,300,150         19,710,131           Deferred income taxes (Note 13)         15,663,727         12,426,875           Deposits on bottles and containers         8,563,912         8,065,836           Long-term accounts payable to related companies         610,093         -           Total long-term liabilities         311,055,534         290,068,879           MINORITY INTEREST         42,123,961         41,214,701           COMMITMENTS AND CONTINGENCIES (Note 17)         SHAREHOLDERS' EQUITY (Note 14)         14,412,637         14,412,637           Common Stock (318,502,872 shares	1 7		
Accrued expenses (Note 12)         26,380,310         20,115,688           Withholding taxes payable         13,921,816         12,478,245           Income tax (Note 13)         5,006,789         3,714,872           Other current liabilities         2,395,464         163,993           Total current liabilities         146,565,828         111,307,496           LONG-TERM LIABILITIES         8         111,307,496           Bank borrowings (Note 10)         61,838,434         79,647,719           Bonds payable (Note 11)         55,513,390         88,910,822           Accrued expenses and other liabilities (Note 12)         22,300,150         19,710,131           Deferred income taxes (Note 13)         15,663,727         12,426,875           Deposits on bottles and containers         8,563,912         8,055,836           Long-term accounts payable to related companies         610,093            Total long-term liabilities         164,489,706         178,761,383           Total liabilities         311,055,534         290,068,879           MINORITY INTEREST         42,123,961         41,214,701           COMMITMENTS AND CONTINGENCIES (Note 17)         SHAREHOLDERS 'EQUITY (Note 14)         84,287,790         184,287,790           Share premium         14,412,637 <t< td=""><td></td><td>, ,</td><td></td></t<>		, ,	
Withholding taxes payable       13,921,816       12,478,245         Income tax (Note 13)       5,006,789       3,714,872         Other current liabilities       2,395,464       163,993         Total current liabilities       146,565,828       111,307,496         LONG-TERM LIABILITIES       8       8         Bank borrowings (Note 10)       61,838,434       79,647,719         Bonds payable (Note 11)       55,513,390       58,910,822         Accrued expenses and other liabilities (Note 12)       22,300,150       19,710,131         Deferred income taxes (Note 13)       15,663,727       12,426,875         Deposits on bottles and containers       8,563,912       8,065,836         Long-term accounts payable to related companies       610,093       -         Total long-term liabilities       164,489,706       178,761,383         Total liabilities       311,055,534       290,068,879         MINORITY INTEREST       42,123,961       41,214,701         COMMITMENTS AND CONTINGENCIES (Note 17)       184,287,790       184,287,790         SHAREHOLDERS' EQUITY (Note 14)       14,412,637       14,412,637         Common Stock (318,502,872 shares with no par value authorized and outstanding)       184,287,790       114,216,377         Share premium       10,			
Income tax (Note 13)	1 ,		
Other current liabilities         2,395,464         163,993           Total current liabilities         146,565,828         111,307,496           LONG-TERM LIABILITIES         8         61,838,434         79,647,719           Bonds payable (Note 10)         61,838,434         79,647,719           Bonds payable (Note 11)         55,513,390         58,910,822           Accrued expenses and other liabilities (Note 12)         22,300,150         19,710,131           Deferred income taxes (Note 13)         15,663,727         12,426,875           Deposits on bottles and containers         8,563,912         8,065,836           Long-term accounts payable to related companies         610,093         -           Total long-term liabilities         164,489,706         178,761,383           Total liabilities         311,055,534         290,068,879           MINORITY INTEREST         42,123,961         41,214,701           COMMITMENTS AND CONTINGENCIES (Note 17)         184,287,790         184,287,790           SHAREHOLDERS' EQUITY (Note 14)         184,287,790         184,287,790           Common Stock (318,502,872 shares with no par value authorized and outstanding)         184,287,790         114,412,637           Other reserves         (10,576,769)         (11,728,819)           Retained earnings </td <td>0 1 3</td> <td></td> <td></td>	0 1 3		
Total current liabilities	,		
LONG-TERM LIABILITIES   Bank borrowings (Note 10)		·	
Bank borrowings (Note 10)       61,838,434       79,647,719         Bonds payable (Note 11)       55,513,390       58,910,822         Accrued expenses and other liabilities (Note 12)       22,300,150       19,710,131         Deferred income taxes (Note 13)       15,663,727       12,426,875         Deposits on bottles and containers       8,563,912       8,065,836         Long-term accounts payable to related companies       610,093       -         Total long-term liabilities       164,489,706       178,761,383         Total liabilities       311,055,534       290,068,879         MINORITY INTEREST       42,123,961       41,214,701         COMMITMENTS AND CONTINGENCIES (Note 17)       SHAREHOLDERS' EQUITY (Note 14)       50,000,000,000,000,000,000,000,000,000,	Total current liabilities	146,565,828	111,307,496
Bonds payable (Note 11)       55,513,390       58,910,822         Accrued expenses and other liabilities (Note 12)       22,300,150       19,710,131         Deferred income taxes (Note 13)       15,663,727       12,426,875         Deposits on bottles and containers       8,563,912       8,065,836         Long-term accounts payable to related companies       610,093       -         Total long-term liabilities       164,489,706       178,761,383         Total liabilities       311,055,534       290,068,879         MINORITY INTEREST       42,123,961       41,214,701         COMMITMENTS AND CONTINGENCIES (Note 17)       SHAREHOLDERS' EQUITY (Note 14)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637       14,412,637       14,412,637       11,728,819         Other reserves       (10,576,769)       (11,728,819)       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123	LONG-TERM LIABILITIES		
Accrued expenses and other liabilities (Note 12)       22,300,150       19,710,131         Deferred income taxes (Note 13)       15,663,727       12,426,875         Deposits on bottles and containers       8,563,912       8,065,836         Long-term accounts payable to related companies       610,093       -         Total long-term liabilities       311,055,534       290,068,879         MINORITY INTEREST       42,123,961       41,214,701         COMMITMENTS AND CONTINGENCIES (Note 17)       SHAREHOLDERS' EQUITY (Note 14)       -         Common Stock (318,502,872 shares with no par value authorized and outstanding)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123		61,838,434	79,647,719
Deferred income taxes (Note 13)	1 2 1		
Deposits on bottles and containers       8,563,912       8,065,836         Long-term accounts payable to related companies       610,093       1-7         Total long-term liabilities       164,489,706       178,761,383         Total liabilities       311,055,534       290,068,879         MINORITY INTEREST       42,123,961       41,214,701         COMMITMENTS AND CONTINGENCIES (Note 17)       SHAREHOLDERS' EQUITY (Note 14)       318,287,790       184,287,790         Share premium       14,412,637       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123		, ,	
Long-term accounts payable to related companies   161,093   178,761,38			, ,
Total long-term liabilities         164,489,706         178,761,383           Total liabilities         311,055,534         290,068,879           MINORITY INTEREST         42,123,961         41,214,701           COMMITMENTS AND CONTINGENCIES (Note 17)         SHAREHOLDERS' EQUITY (Note 14)         VAINTER OF THE OWN OWN OF THE OWN OF THE OWN			8,065,836
Total liabilities			170 761 202
MINORITY INTEREST	rotat long-term naomities	104,489,700	1/8,/01,383
COMMITMENTS AND CONTINGENCIES (Note 17)  SHAREHOLDERS' EQUITY (Note 14)  Common Stock (318,502,872 shares with no par value authorized and outstanding)	Total liabilities	311,055,534	290,068,879
SHAREHOLDERS' EQUITY (Note 14)         Common Stock (318,502,872 shares with no par value authorized and outstanding)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123	MINORITY INTEREST	42,123,961	41,214,701
Common Stock (318,502,872 shares with no par value authorized and outstanding)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123	COMMITMENTS AND CONTINGENCIES (Note 17)		
Common Stock (318,502,872 shares with no par value authorized and outstanding)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123	SHAREHOLDERS' EQUITY (Note 14)		
and outstanding)       184,287,790       184,287,790         Share premium       14,412,637       14,412,637         Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123			
Other reserves       (10,576,769)       (11,728,819)         Retained earnings       161,103,885       138,758,515         Total shareholders' equity       349,227,543       325,730,123	· · · · · · · · · · · · · · · · · · ·	184,287,790	184,287,790
Retained earnings         161,103,885         138,758,515           Total shareholders' equity         349,227,543         325,730,123	6,	14,412,637	
Total shareholders' equity	Other reserves		
	Retained earnings	161,103,885	138,758,515
Total liabilities and shareholders' equity	Total shareholders' equity	349,227,543	325,730,123
	Total liabilities and shareholders' equity	702,407,038	657,013,703

 ${\it The accompanying notes 1 to 24 form an integral part of these consolidated financial statements.}$ 

# COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006

	For the years ended				
	December 31,				
	<u>2006</u>	<u>2005</u>	<u>2004</u>		
	ThCh\$	ThCh\$	ThCh\$		
OPERATING RESULTS					
Net sales	545,797,132	502,379,897	444,832,473		
Cost of sales	(259,889,497)	(240,658,814)	(214,224,903)		
Gross margin	285,907,635	261,721,083	230,607,570		
Selling and administrative expenses	( <u>206,215,457</u> )	( <u>193,855,303</u> )	( <u>168,509,960</u> )		
Operating income	79,692,178	67,865,780	62,097,610		
NON-OPERATING RESULTS					
Non-operating income (Note 19)	7,819,676	3,315,677	4,623,642		
Non-operating expenses (Note 20)	(17,046,271)	(12,576,552)	(11,175,003)		
Price-level restatement and exchange differences (Note 21)	(633,694)	(196,596)	57,505		
Income before income taxes and minority interest	69,831,889	58,408,309	55,603,754		
Income taxes (Note 13)	(14,234,704)	(9,306,251)	(6,239,295)		
Income before minority interest	55,597,185	49,102,058	49,364,459		
Minority interest	235,549	86,789	(1,348,825)		
NET INCOME	55,832,734	49,188,847	48,015,634		

The accompanying notes 1 to 24 form an integral part of these consolidated financial statements.

## COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

#### **CONSOLIDATED STATEMENTS OF CASH FLOWS**

Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006

	For the years ended			
	December 31,			
	<u>2006</u>	<u>2005</u>	<u>2004</u>	
	ThCh\$	ThCh\$	ThCh\$	
CASH FLOWS FROM OPERATING ACTIVITIES				
NET INCOME	55,832,734	49,188,847	48,015,634	
CHARGES (CREDITS) TO INCOME NOT REPRESENTING				
CASH FLOWS:				
Depreciation			43,241,796	
Amortization of goodwill		2,631,408	2,303,819	
Amortization of negative goodwill		(53,063)	(40,789)	
Amortization of other intangibles	578,765	560,241	424,246	
Provision for impairment of property, plant and equipment and write-offs of glass bottles, write-offs of spare parts and other				
provisions	4,681,890	3,222,762	4,091,569	
Equity in net income of unconsolidated affiliates (net)			(253,815)	
Price-level restatement		196,596	(57,506)	
Gain on sale of land and properties held for sale		,	(3,524,211)	
Gain on sale of investments and other assets			(969)	
Deferred income taxes	( ) /		(2,023,439)	
Other debits		2,630,344	2,772,958	
Other credits			(4,417,314)	
Minority interest			1,348,825	
CHANGES IN ASSETS AND LIABILITIES AFFECTING				
CASH FLOWS:				
Accounts and notes receivable	(13,262,138)	(6,170,129)	1,251,209	
Inventories			1,417,930	
Other assets		(14,318,786)	(12,068,939)	
Accounts payable affecting operating results		7,029,325	1,954,630	
Interest payable			2,319,407	
Income tax payable		3,879,766	(1,495,169)	
Accounts payable affecting non-operating results	(1,106,289)		(5,025,762)	
Value added tax			2,646,020	
Net cash provided by operating activities	97,850,915	82,733,665	82,880,130	

#### **CONSOLIDATED STATEMENTS OF CASH FLOWS**

# Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006

	For the years ended December 31,			
	2006	2005	2004	
	ThCh\$	ThCh\$	ThCh\$	
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from bank borrowings	8,942,136	52,936,030	107,388,578	
Repayments of bank borrowings	(10,352,410)	(71,909,954)	(120,336,033)	
Proceeds from bonds	-	27,128,344	35,634,350	
Repayments of bonds payable	(3,483,068)	(1,826,095)	(22,061,817)	
Dividends paid	(31,462,596)	(30,245,440)	(30,554,185)	
Other	516,397	499,558	(12,045,884)	
Net cash used in financing activities	(35,839,541)	(23,417,557)	(41,974,991)	
CASH FLOWS FROM INVESTMENT ACTIVITIES				
Capital expenditures	(50,176,961)	(45,157,441)	(33,721,163)	
Proceeds from sale of property, plant and equipment	3,365,834	523,328	8,764,009	
Proceeds from sale of investments in unconsolidated affiliates	-	21,241	2,603	
Investments in unconsolidated affiliates	(1,515,822)	(20,567,110)	(4,435,568)	
Investments in financial instruments	11,894,142	(2,374,915)	(14,704,228)	
Accounts receivable from related companies	(276,518)	-	175,183	
Purchase of trademarks	(15,040,757)	-	-	
Other	47,999	(1,313,451)	(3,186,049)	
Net cash (used in) provided by investment activities	(51,702,083)	(68,868,348)	(47,105,213)	
Price-level restatement of cash and cash equivalents	134,351	(397,330)	(2,066,908)	
NET (DECREASE) IN CASH AND		(0.040.==0)	(0.566.005)	
CASH EQUIVALENTS	10,443,642	(9,949,570)	(8,266,982)	
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	53,726,424	63,675,994	71,942,976	
CASH AND CASH EQUIVALENTS AT END OF YEAR	64,170,066	53,726,424	63,675,994	
· ·				

The accompanying notes 1 to 24 form an integral part of these consolidated financial statements.

#### COMPAÑIA CERVECERIAS UNIDAS S.A. AND SUBSIDIARIES

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### **AT DECEMBER 31, 2006**

Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006, except as indicated

# NOTE 1 - NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Compañía Cervecerías Unidas S.A. ("CCU", or "the Company" or "the Pparent Company") is the largest producer, bottler and distributor of beer in Chile. CCU's line of beers includes a full range of super-premium, premium, medium-priced and popular-priced brands, which are primarily marketed under six different proprietary brand names and two brand extensions. The Company has three beer production facilities located throughout Chile, and has a nationwide production and distribution network. In Chile, the Company also produces and distributes Heineken beer, and imports and distributes Budweiser.

The Company is one of the largest producers in the Argentine beer market. It has two beer production facilities in Argentina, in Salta and Santa Fe. The Company produces and distributes Heineken and Budweiser beers in Argentina, as well as its own proprietary brands.

The Company also produces Chilean wine through a controlling interest in Viña San Pedro S.A. ("VSP"), Chile's second largest wine exporter and third largest winery in the domestic market. VSP produces and markets premium, varietal and popular-priced wines under the brand families Viña San Pedro and Santa Helena.

The Company is one of the largest mineral water producers and soft drink producers, bottler, and distributor in Chile of its proprietary brands and those brands produced under license from PepsiCo, Schweppes Holding Limited and Watt's Alimentos S.A. The Company's soft drink and nectar products are produced in three facilities located throughout Chile, and its mineral water is bottled in two plants in the central region of the country.

The Company also produces pisco (grapes brandy) through it subsidiary Compañía Pisquera de Chile S.A. ("CPCh"). This subsidiary is the result of the merger of the previously existing subsidiary Pisconor S.A. with Cooperativa Agrícola Control Pisquero de Elqui y Limarí ("Control") Limitada in March 2005. The subsidiary has a significant portion of the pisco market.

A summary of significant accounting policies is set forth below:

#### a) Presentation

These accompanying financial statements have been prepared in accordance with accounting principles generally accepted in Chile and the regulations of the Chilean Superintendency of Securities and Insurance (hereinafter referred to as "SVS"). In the event of discrepancy, the SVS regulations would prevail. There were no material discrepancies in the principles or regulations that have effected the accompanying financial statements.

The Company has issued its audited statutory consolidated financial statements in Spanish and in conformity with accounting principles generally accepted in Chile, which include certain notes and additional information required by the SVS for statutory purposes. Management believes that these additional notes and information are not essential for the complete understanding of the consolidated financial statements and accordingly, these notes and additional information have been excluded from the accompanying consolidated financial statements.

Certain minor reclassifications have been made in the 2004 and 2005 amounts to conform with the 2006 presentation.

#### b) Consolidation

The consolidated financial statements include the accounts of the Parent Company and subsidiaries (companies in which the Parent Company holds a direct or indirect ownership of more than 50%). The Parent Company and its subsidiaries are herein referred to collectively as the "Company" or "CCU". All significant inter-company accounts and transactions have been eliminated upon consolidation. The participation of minority shareholders is presented in the consolidated financial statements under the caption Minority interest.

The consolidated financial statements for the years 2006, 2005 and 2004 include the following significant subsidiaries:

	At December 31,		
	<u>2006</u>	<u>2005</u>	<u>2004</u>
	%	%	%
Percentage of direct and indirect ownership:			
Embotelladores Chilenas Unidas S.A.	-	99.94	99.94
Emb. Chilenas Unidas S.A. (previously Inv. Ecusa S.A.).(10)	99.94	99.94	99.94
Comercial CCU S.A. (previously Com. Calafquen S.A.) (1)	99.97	99.97	99.97
Finca La Celia S.A. (2)	60.20	60.20	60.32
Southern Breweries Establishment	99.97	99.97	99.97
Viña Urmeneta S.A. (3)	60.20	60.20	60.32
Compañía Pisquera de Chile S.A. (4)	80.00	80.00	-
Compañía Cervecerías Unidas Argentina S.A. (5)	92.04	92.04	89.22
Viña San Pedro S.A. (6).	60.20	60.20	60.33
Compañía Industrial Cervecera S.A. (7)	91.31	91.31	88.51
Aguas Minerales Cachantun S.A. (8)	99.93	99.93	99.93
Andina de Desarrollo S.A	54.06	54.06	52.40
CCU Cayman Limited	99.94	99.94	99.94
Cervecera CCU Chile Limitada	-	99.99	99.99
Cervecera CCU Chile Limitada (previously Pisconor S.A.) (9)	99.99	99.99	99.99
Fábrica de Envases Plásticos S.A.	99.99	99.99	99.99
Finca Eugenio Bustos S.A.	60.20	60.20	60.32
Saint Joseph Investment Limited	99.94	99.94	99.94
South Investment Limited	99.94	99.94	99.94
Transportes CCU Limitada	99.99	99.99	99.99
Vending y Servicios CCU Limitada	99.94	99.94	99.94
Viña Santa Helena S.A.	60.14	60.14	60.26
Invex CCU S.A. (11)	99.94	-	-
CCU Inversiones S.A. (12)	99.94	-	-
Compañía Cervecera Kunstmann S.A. (13)	50.00	-	-
New Ecusa S.A. (14)	99.94	-	-
Promarca Ecusa S.A. (15)	99.94	-	-

#### (1) Comercial CCU S.A.

Comercial e Industrial Calafquén S.A changed its name to Comercial CCU S.A. in August 2005. This subsidiary was incorporated on December 10, 2003.

#### (2) Finca la Celia S.A.

Through a series of transactions during the year, Viña San Pedro's direct shareholding in this company is 98.69%. There was no change in the consolidated ownership percentage of Viña San Pedro S.A. which remains at 60.20%.

The Company, Viña San Pedro (San Pedro), and Viña Santa Helena (Santa Helena) all have a direct or indirect ownership in Finca la Celia S.A. (Finca). On November 2, 2005, San Pedro sold to Viña Santa Helena S.A. 588 shares of Finca la Celia S.A.

#### (3) Viña Urmeneta S.A.

Viña Urmeneta S.A. was the holding company for the Company's Argentine wine business. During the year 2004, the Company decided to focus Viña Urmeneta S.A.'s activities on the development of new businesses. In order to do so, it reduced Viña Urmeneta S.A.'s capital in the amount of ThCh\$ 15,733,183 (historical) which was paid through the transfer of its investments in Argentina (Finca La Celia S.A.) to Viña San Pedro S.A., a subsidiary of the Company, and a payment to Viña Santa Helena S.A., also a subsidiary of the Company, amounting to ThCh\$ 15,733,183 (historical). At the same time, Viña Urmeneta S.A. capitalized its other reserves for ThCh\$ 5,721,568 (historical). The above mentioned transaction resulted in Viña San Pedro S.A. increasing its ownership interest at December 31, 2004 in its subsidiary Finca La Celia S.A. to 99.91% and no gain or loss was recognized related to this transaction.

#### (4) Compañía Pisquera de Chile S.A. ("CPCh")

In February 2005, the Company formed a new entity for the purpose of consolidating their interest in the pisco business.

On March 13, 2005 Pisconor S.A. and Control each contributed assets into the newly formed Compañía Pisquera de Chile S.A. resulting in Pisconor S.A. owning 34% of the newly formed entity based on the fair value of assets contributed. However, as initially established in the agreement, the Company purchased from Control an additional 46% of its ownership interest for a cash payment of ThCh\$ 15,884,205 (historical) resulting in an ownership of 80% of the entity by the Company. This transaction resulted in goodwill of ThCh\$ 10,055,509 (historical).

#### (5) Compañía Cervecerías Unidas Argentina S.A. ("CCU Argentina S.A.")

On June 17, 2005, CCU Argentina S.A. issued 75,048,000 shares of common stock. Anheuser-Busch, who has a minority ownership in this subsidiary, did not execute its preferred right to purchase these shares. CCU Cayman Islands Branch subscribed the total amount paying US\$ 26,500,000 and increasing its share percentage to 92.04%. The transaction resulted in an increase of ThCh\$ 643,866 (historical) in the carrying value of this subsidiary, which will be amortized over 20 years.

#### (6) Viña San Pedro S.A.

At the annual shareholders meeting held on July 7, 2005, shareholders approved a capital increase of ThCh\$ 4,510,609 (historical) through the issuance of 727,517,700 shares, 45,478,260 shares were paid with an equivalent value to ThCh\$ 288,127 (historical). The Company did not participate in the share increase. This resulted in a decrease in the Company's ownership percentage to 60.1999%.

#### (7) Compañía Industrial Cervecera S.A. ("CICSA")

On June 17, 2005, the Board of Directors of CICSA approved a irrevocable capital contribution of ThCh\$ 12,685,389 (historical), which was carried out by Compañía Cervecerías Unidas Argentina S.A. Subsequently, on December 16, 2005, the Board of Directors of CICSA approved a partial capitalization for the amount of ThCh\$ 7,065 (historical) and the transformation of the balance into a loan.

On October 26, 2005, the National Commision of Securities of Argentina approved a public offering of 151,904,240 class "B" common shares at a nominal value of A\$ 0.10 per share. Each share has the right to one vote. Compañía Cervecerías Unidas Argentina S.A. suscribed the entire issuance.

#### (8) Aguas Minerales Cachantun S.A.

On February 28, 2006, CCU S.A. and Cervecera CCU Chile Limitada sold four and one share of Pisconor S.A., respectively to Aguas Minerales Cachantún S.A.. Through this, Aguas Minerales Cachantún obtained a shareholding of 5% in Pisconor S.A. The consolidated ownership of the entity did not change.

#### (9) Cervecera CCU Chile Limitada (previously Pisconor S.A.)

On March 15, 2006, the related party Pisconor S.A. (subsidiary of Compañía Cercerías Unidas S.A.) changed its structure from a private society to a limited liability company. Subsequent to this change in structure, on March 24, 2006, Cervecera CCU Chile Limitada and Pisconor S.A. were merged at book values. Pisconor S.A. remained as the legal and taxable entity, and changed its name to Cervecera CCU Chile Limitada.

#### (10) Embotelladoras Chilenas Unidas S.A.

#### (10 a) Previously Inversiones Ecusa S.A.

On February 28, 2006, the shareholders agreed to restructure Inversones Ecusa S.A., creating Invex CCU S.A.

As part of this change, Inversiones Ecusa S.A. decreased its capital from Ch\$ 3,345,666,223 (historical) to Ch\$ 1,039,684,562 (historical) divided into 117,500,000 shares. Inversiones Ecusa S.A. also ceded to Invex CCU S.A. its investment and rights in Southern Breweries Establishment and CCU Cayman Limited.

On April 24, 2006, Inversiones Ecusa S.A. changed its name to Embotelladoras Chilenas Unidas S.A.

During 2006, the entity entered into several capital transactions resulting in Embotelladoras Chilenas Unidas S.A. having a total capital contribution of Ch\$121,755,645,907 (historical). These transactions among entities under common control did not have a significant effect at a consolidated level.

#### (10 b) Previously Comercial CCU Santiago S.A.

Comercial CCU Santiago S.A. held an extraordinary shareholders meeting on October 14, 2004, in which shareholders agreed to increase its capital from ThCh\$ 41,250,470 to ThCh\$ 180,053,415 (historical) through the issuance of 1,387,032,870 shares for ThCh\$ 138,802,945 (historical). Each share was worth Ch\$ 100.07185. In the same meeting, shareholders agreed to issue an additional 1,249,036,970 shares which the Company had the preferred right to purchase. As payment, the Company transferred 63,864,417 shares of Embotelladoras Chilenas Unidas S.A. with a value of ThCh\$ 124,993,440 (historical) to Comercial CCU Santiago S.A.

On November 30, 2004, the former Embotelladoras Chilenas Unidas S.A. was dissolved as a result of all its shares being owned by Comercial CCU Santiago S.A., who, for all legal effects, is the continuing entity. This transaction did not result in any gain or loss for the Company.

During the same meeting, shareholders agreed to change Comercial CCU Santiago S.A. name to Embotelladoras Chilenas Unidas S.A.

#### (11) Invex CCU S.A.

On February 28, 2006 this entity was created with a capital of Ch\$ 2,305,981,661 (historical) divided into 117,500,000 shares of the same series, with no nominal value.

The shareholders of Invex CCU S.A. are CCU Inversiones S.A. and Compañía Cervecerías Unidas S.A. with 99.9842% and 0.0158%, respectively.

#### (12) CCU Inversiones S.A.

On April 28, 2006 this entity was created with a capital of Ch\$ 52,968,761,888 (historical) divided into 1,661,245,498 shares of the same series with no nominal value.

As of December 31, 2006, the shareholders of CCU Inversiones S.A. are Compañía Cerverías Unidas S.A. with 97.531%, Aguas Minerales Cachantún with 2.411% and other minority shareholders with a total shareholding of 0.058%.

#### (13) Compañía Cervecera Kunstmann S.A.

On November 15, 2006, the Company acquired one share of Compañía Cervecera Kunstmann S.A., increasing its shareholding from 50% to 50.00073% and modified the shareholders' agreement. As a result, Compañía Cervecera Kunstmann became a subsidiary of Compañía Cervecerías Unidas S.A. and has been consolidated into the Company as from November 2006.

#### (14) New Ecusa S.A.

On December 14, 2006 the entity New Ecusa S.A. was created as a private society with a capital of Ch\$ 15,042,262,000, divided into 15,042,262 shares. Its purpose is to administrate the trade marks previously acquired from Watt's S.A.. Certain of these rights are used by Embotelladoras Chilenas Unidas S.A., under a royalty contract. As of December 31, 2006, its shareholders are ECUSA and CCU Inversiones S.A. with 99.99% and 0.01% ownership, respectively.

#### (15) Promarca Ecusa S.A.

On December 15, 2006, Promarca Ecusa S.A. was created as a private entity with a capital of Ch\$1,000,000 divided into 1,000 shares. On December 22, 2006, New Ecusa S.A. acquired 900 shares of this company for Ch\$ 900,000 while the remaining 100 shares were acquired by CCU Inversiones S.A.

On December 27, 2006, the shareholders agreed to increase the capital of Promarca Ecusa S.A. by Ch\$ 15,040,757,383 through the issuance of 15,040,757 shares. CCU Inversiones S.A. resigned its prefered rights, and only New Ecusa S.A. participated, contributing its trade marks valued at Ch\$ 15,040,757,383. As of December 31, 2006, the shareholders of Promarca Ecusa S.A. are New Ecusa S.A. and CCU Inversiones S.A with 99.9993% and 0.0007% ownership, respectively.

The creation of this new company will allow CCU to own 50% of the Watt's brand in different beverage categories, insuring the property of these brands indefinitely. Our sells of nectar Watt's has been growing double digits since 1999 when we relaunched it.

#### c) Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and disclosures of contingent liabilities. Management makes its best estimate of the ultimate outcome for these items based on historic trends and other information available when the financial statements are prepared. Changes in estimates are recognized in accordance with the accounting rules for the estimate, which is typically in the period when new information becomes available to management. Areas where the nature of the estimate makes it reasonably possible that actual results could differ from amounts estimated include: the carrying value of property, plant and equipment, the adequacy of the allowance for doubtful accounts, the carrying value of goodwill, investments in unconsolidated affiliates and the determination of the liability for deposits for bottles and containers.

#### d) Price-level restatements

The financial statements, which are expressed in Chilean pesos, have been restated to reflect the effects of variations in the purchasing power of the local currency during each year. For this purpose and in conformity with current Chilean regulations, non-monetary assets and liabilities and equity accounts have been restated by charges or credits to income. Furthermore, the income and expense accounts have been restated in terms of year-end constant pesos. In accordance with Chilean tax regulations and accounting practices, the restatements were calculated based on the official Consumer Price Index of the National Institute of Statistics, applied one month in arrears, which was 2.1%, 3.6% and 2.5% for the years ended November 30, 2006, 2005 and 2004, respectively. This index is considered by the business community, the accounting profession and the Chilean government to be the index which most closely complies with the technical requirement to reflect the variation in the general level of prices in the country and, consequently, is widely used for financial reporting purposes in Chile. For comparative purposes, the consolidated financial statements as of December 31, 2005 and 2004 and the amounts disclosed in the related footnotes have been restated in terms of Chilean pesos of December 31, 2006 purchasing power. The above-mentioned price-level restatements do not purport to present appraisal or replacement values and are only intended to restate all non-monetary financial statement components in terms of local currency of a single purchasing power and to include in the net

result for each year the gain or loss in purchasing power arising from the holding of assets and liabilities exposed to the effects of inflation.

#### e) Foreign currency

Balances in foreign currency and in indexed units included in the consolidated balance sheets and summarized in Note 21 have been translated into Chilean pesos at the market ("observed") exchange rates and closing equivalences in effect at each year end as follows:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
U.S. Dollar	532.39	512.50	557.40
Euro	702.08	606.08	760.13
Unidad de fomento (UF)	18,336.38	17,974.81	17,317.05

#### f) Time deposits and marketable securities

Time deposits are reported at cost plus accrued interest and price level restatements at each year-end.

Marketable securities include money market funds, overnight and common equity shares which are reported at the lower of their historic cost plus price-level restatements ("restated cost") or market value. Money market funds are stated at market value based on year-end quoted values.

#### g) Allowance for doubtful accounts receivable

The Company records an allowance for doubtful accounts receivable based on an analysis of the aging of the outstanding balance as well as other relevant information. This allowance is netted against Accounts receivable - trade and other.

#### h) Inventories

Finished goods are valued at production cost plus price-level restatements, using absorption costs method, which includes direct costs of raw materials, labour and indirect manufacture costs.

In process goods, raw materials and supplies are valued at acquisition cost plus price-level restatements. The Company estimates that inventories have an average turnover period of one year or less

The Company and its subsidiaries establish a provision for obsolete inventories based on technical reports prepared by the units reponsible for the control of such inventories.

#### i) Prepaid expenses

Prepaid expenses are shown at cost plus price-level restatements and include prepayments for advertising, insurance premiums, computer maintenance services and others, and are amortized over the period of the benefit. Long-term portions of prepaid expenses are included in Other assets in the consolidated balance sheets.

#### *j)* Other current assets

Other current assets primarily includes securities acquired pursuant to repurchase agreements which are stated at cost plus accrued interest and price-level restatements, short-term deferred income taxes, and bond discounts arising from bonds issued by the Company and other financing and refinancing costs.

#### k) Property, plant and equipment

Property, plant and equipment are stated at cost plus price-level restatements. Depreciation for each year has been calculated under the straight-line method, based on the estimated useful lives assigned to the assets. Estimated useful lives of assets are as follows:

	<u>y ears</u>
Buildings	25 - 100
Vineyards	20 - 30
Machinery and equipment	5 - 20
Bottles and containers	3 - 10
Other fixed assets	10

Bottles and containers are reported at cost plus price-level restatements, net of write-offs due to breakage and allowances. Depreciation of glass bottles, pallets, and plastic boxes is calculated under the straight-line method based on the estimated useful lives assigned to the respective assets.

Property, plant and equipment include the revaluation increment arising from the technical appraisal carried out during 1979 in conformity with instructions issued by the SVS.

Purchased software is being amortized over a period of four years.

Repairs and maintenance costs are charged against income while improvements are capitalized as additions to the related assets. Retirements, sales and disposals of assets are recorded by reversing the cost and accumulated depreciation accounts, with any related gain or loss reflected in Non-operating income or Non-operating expense in the consolidated statements of income.

#### Fixed assets in leasing

Fixed assets acquired through financial leasing are recorded at the present value of the related contracts. Valuation and depreciation of these assets are performed using the same criteria used for similar fixed assets.

The related liabilities are shown as short and long term liabilities, net of deferred interests.

These assets are not legally owned by the Company, and consequently can not be disposed freely until the corresponding purchase options are executed.

#### l) Other assets

Other assets include land and buildings held for sale which have been adjusted to their estimated realizable values; trademarks which have been valued at cost plus price-level restatements and are amortized over a period of twenty years; bond discounts arising from bonds issued by the Company and other financing and refinancing cost; taxes related to income in Argentina based on, 1% of the value of the Company assets, and deferred severances that are being amortized over the expected years of future service of the employees.

Other assets also include the following:

#### Equity investments in unconsolidated affiliates

Investments in unconsolidated affiliates are accounted for using the equity method when the Company has the ability to exercise significant influence over the operating and financial policies of the investee. Under Chilean GAAP, this is generally presumed to occur when the investor owns between 20% and 50% of the outstanding voting shares. Accordingly, the Company's proportional share in the net income (or loss) of each investee is recognized on an accrual basis, after eliminating any unrealized profits or losses from transactions with the investees in Non-operating income or expense in the consolidated statements of income.

#### Goodwill and negative goodwill

Under Chilean GAAP, effective January 1, 2004, Technical Bulletin No. 72 ("TB 72") requires the determination of goodwill and negative goodwill based on the fair value of the acquired company. Prior to January 1, 2004, goodwill included the excess of the purchase price of companies acquired over their net book value; negative goodwill was established when the net book value exceeded the purchase price of companies acquired. Goodwill and negative goodwill also arise from the purchase of investments accounted for by the equity method.

Goodwill and negative goodwill are amortized over 20 years considering the expected period of return of the investment. The Company evaluates the recoverability of goodwill on a periodic basis.

#### Investments in other companies

Investments in other companies includes investments in quoted common shares with an average trading value below UF 400 (ThCh\$ 7,335 as of December 31, 2006) during the last quarter of each year and investments in unlisted shares and partnership interests in other companies where the Company does not have the ability to exercise significant influence over the operating and financial policies of the investee.

Investments in unlisted shares and partnership interests in other companies are reported at each yearend at cost plus price-level restatements and income from these investments is recognized on a cash basis. Where provisions for impairment were considered necessary, such provisions were recorded.

#### m) Translation of foreign currency financial statements

The investments in the Argentine subsidiaries, are recorded in accordance with Technical Bulletin No. 64 of the Chilean Institute of Accountants. Under this pronouncement, the financial statements of foreign subsidiaries, which operate in countries that are exposed to significant risks, restrictions or inflation/currency fluctuations must first be remeasured into US dollars and then translated into Chilean pesos at the year-end exchange rate. As a result, no effect is given to price-level restatements based on inflation in those countries, the US dollar in the case of the Argentine subsidiaries, are considered to be the functional currency of these operations. Accordingly, the financial statements of these subsidiaries are prepared in accordance with Chilean GAAP, excluding the application of monetary correction, and then remeasured into US dollars as follows:

- monetary assets and liabilities are translated at the closing exchange rate for the period;
- all other assets and liabilities and shareholders' equity are translated at historic rates of exchange;
- income and expense accounts are translated at average rates during the period; and
- the resulting exchange adjustments are included in the results of operations for the period.

The resulting foreign currency amounts are then translated to Chilean pesos at the closing exchange rate at the balance sheet date. The difference between the investments' equity value arising from the financial statements remeasured as explained above and the net equity value at the beginning of the year restated by Chilean inflation, plus the proportional share of the investments' income (or loss) for the year, is recorded as a "Cumulative Translation Adjustment" in Shareholders' equity in the consolidated balance sheets.

#### n) Bonds payable

Bonds are recorded at coupon value plus accrued interest. The discount and expenses incurred, in the issuance of the bonds are included in Other current assets and Other assets in the consolidated balance sheets and are amortized over the term of the bonds.

#### *o)* Severance indemnities

As of December 31, 2006, the liabilities for mandatory severance indemnities have been determined at their current value, based on the accrued cost of the benefit, using an annual discount interest rate of 6% (7% in 2005). The calculation also considers the estimated years of service that the personnel will have at the date of their retirement. Until December 31, 2005, only certain agreements were considered mandatorily payable. Liabilities for certain others remaining agreements were recorded at their current value, considering certain contractual restrictions that required the Company to pay severances only for a limited amount of personnel each year.

In the case of the costs for severance indemnities that resulted from changes in the collective contractual agreements occurred in the years 2005 and 2006, which included increasing the agreed benefits, these effects have been recognized as an asset and are being amortized on the basis of the average expected years of future service of the employees in the Company.

#### p) Income taxes and deferred income taxes

Effective January 1, 2000, the effects of deferred income taxes arising from temporary differences between the basis of assets and liabilities for tax and financial statement purposes are recorded in accordance with Technical Bulletins Nos. 60, 68 and 69 of the Chilean Institute of Accountants and Circular No. 1,466 of the SVS. The effects of deferred income taxes at January 1, 2000 that were not previously recorded, were recognized, in accordance with the transitional period provided by Technical Bulletin N° 60, against a contra asset or liability account ("complementary accounts") and were recorded to offset the effects of the deferred tax assets and liabilities not recorded prior to January 1, 2000. Complementary accounts are amortized to income over the estimated average reversal periods corresponding to underlying temporary differences to which the deferred tax asset or liability related. Deferred income taxes at January 1, 2000 are recognized in income beginning in 2000 as the temporary differences are reversed.

Deferred income tax assets are reduced by a valuation allowance if, based on the weight of available evidence, it is more likely than not that some portion or all of the deferred income tax assets will not be realized. The valuation allowance should be sufficient to reduce the deferred income tax asset to an amount that is more likely than not to be realized.

The Argentine subsidiaries, with the exception of Finca La Celia S.A., have not recorded a current tax provision due to the existence of tax loss carryforwards (see Note 13). However, CICSA recorded a minimum imputed income tax (see Note 8) which has been included under Other assets in the consolidated balance sheets as a tax recoverable as the taxes paid can be used to offset income taxes in future periods.

#### q) Employee vacations

Vacations are accrued as a liability when earned by employees and are included in Accrued expenses in the consolidated balance sheets.

#### r) Deposits on bottles and containers

Bottles are presented at their cost plus monetary correction, net of allowances for obsolescence.

The liability related to guarantees for circulating bottles is determined based on an estimation of the expected devolutions with respect to the total value of the existing guarantees. This estimation is determined based on an annual physical count of bottles in the hands of the company clients plus an estimate of those in the hands of the final consumers, which is based on technical and historical information.

In the case of the obligations connected with guarantees related to accounts and documents receivable presented as Current Assets, these are shown as Short-term liabilities. The remaining gurantees are presented in the balance sheet as Long-Term liabilities.

Deposits received on bottles and containers in circulation are classified as long-term liabilities. At December 31, 2006 and 2005, the amount of these deposits was determined based on the estimated redemption of the bottles and containers by customers and valued using the historic amount of the deposit. These deposits are not subject to price-level restatements.

#### s) Derivative instruments

The Company enters into hedging contracts including cross-currency interest rate swap agreements and foreign currency forward exchange contracts. The contracts are accounted for in accordance with Technical Bulletin No. 57, "Accounting for Derivative Contracts" ("TB 57") of the Chilean Institute of Accountants. Under TB 57 all derivative instruments are recognized on the balance sheet at their fair value. Derivative instruments are accounted for as follows:

#### Hedge of forecasted transactions

The derivative instrument is stated at its fair value on the balance sheet and any change in the fair value is recognized on the balance sheet as an unrealized gain or loss in Accrued expenses and Other liabilities or in Other assets. When the contract is settled, the unrealized gain or loss on the instrument is recognized in earnings in Non-operating income or expense in the Consolidated Statements of Income.

#### Hedge of firm commitments

The hedged item and derivative instrument are measured at fair value on the balance sheet. With respect to open contracts, if the net effect is a loss, it is expensed immediately. If the net effect is a gain, it is deferred and recognized when the contract is settled. The unrecognized gains associated with the derivative instrument are included in Accrued expenses and Other liabilities in the Consolidated Balance Sheets.

#### Investment Contracts (non-hedging)

These derivate contracts are shown in the financial statements at fair value. Changes in fair value are recognized directly against the results of the year in which such changes occurred.

#### t) Cash equivalents

For purposes of the consolidated statement of cash flows, the Company considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents, including time deposits, money market funds and securities purchased pursuant to resale agreements.

Cash flows from operating activities include all those cash flows related to the primary operating activities of the Company and also include interest paid, interest income received and, in general, all those cash flows that are not defined as investing or financing activities. The concept of operating used in this statement is broader than the concept of operating income used in the consolidated statements of income.

The balance of cash and cash equivalents is as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Cash	13,891,304	10,059,782
Time deposits	6,400,000	26,158,542
Money market funds	3,378,765	5,898,345
Securities purchased pursuant to resale agreements	<u>40,499,997</u>	11,609,755
Total	64,170,066	53,726,424

#### u) Revenue recognition

The Company and subsidiaries recognize revenues upon the physical delivery of the product, at which time title passes to the customer. Viña San Pedro S.A. recognizes revenues relating to export sales of wine when the wine is shipped which in accordance with established sales terms is when the title passes to the customer.

#### v) Advertising and sales promotion costs

Media advertising is expensed as incurred, generally when the ads are aired, printed or presented to the public. At December 31, 2006 and 2005, Ch\$ 1,484 million and Ch\$ 2,184 million, respectively, of advertising were reported as assets. Advertising expense amounted to Ch\$ 39,594 million, Ch\$ 38,455 million and Ch\$ 28,816 million for the years ended December 31, 2006, 2005 and 2004, respectively.

#### **NOTE 2 - ACCOUNTING CHANGES**

During 2006 and 2005, there were no accounting changes compared to the prior years that could have a significant effect on the interpretation of these financial statements.

## NOTE 3 - TIME DEPOSITS AND MARKETABLE SECURITIES

Time deposits and marketable securities are summarized as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Time deposits	11,260,485	43,095,304
Money market funds	3,378,765	5,900,597
Common equity shares	254,387	257,838
Total	14,893,637	49,253,739
	=======	=======

## NOTE 4 - ACCOUNTS RECEIVABLE - TRADE AND OTHER

Accounts receivable are summarized as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Trade accounts receivable	95,454,891	88,113,134
Other accounts receivable	11,111,986	3,030,183
Advances to suppliers	2,868,246	832,460
Allowance for doubtful accounts	(3,869,847)	(4,725,683)
Total	105,565,276	87,250,094

The changes in the allowance for doubtful accounts during the years ended December 31, 2006, 2005 and 2004 were as follows:

<u>Year</u>	Balance at beginning of period	Additions charged to cost and expenses	Write-offs of bad debts	Foreign exchange <u>differences</u>	Balance at end of period
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
2006	4,725,683	1,005,887	(1,906,283)	44,560	3,869,847
2005	6,483,745	169,853	(1,802,172)	(125,743)	4,725,683
2004	6,839,756	1,329,990	(1,547,914)	(138,087)	6,483,745

# NOTE 5 – INVENTORIES

Inventories are summarized as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Finished goods	18,757,166	17,270,200
Production in process and semi-manufactured goods	1,313,294	1,272,209
Raw materials	45,408,915	46,266,572
Raw materials in transit	1,769,943	1,754,895
Supplies	3,332,433	3,441,192
Grape crop development and processing costs	5,144,044	3,812,256
Obsolescence provisions.	(1,024,642)	<u>(1,541,716</u> )
Total	74,701,153	72,275,608

# NOTE 6 - OTHER CURRENT ASSETS

Other current assets are summarized as follows:

	At Dece	ember 31,
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Securities purchased pursuant to repurchase agreements	40,564,529	11,625,299
Deferred income taxes (Note 13)	2,698,579	3,012,173
Contracts to consume	-	692,873
Materials to consume	423,730	586,430
Syndicated loan issuance cost	514,259	508,847
Fair value of forward exchange contracts	196,385	315,141
Bond loan issuance cost	210,365	206,024
Other	47,675	56,401
Total	44,655,522	17,003,188

# NOTE 7 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment (net) are summarized as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Land and buildings	90,959,009	90,251,140
Vineyards	30,952,803	30,835,269
Machinery and equipment	294,688,836	279,335,174
Increase arising from technical appraisal	8,880,418	8,852,025
Bottles and containers	130,639,927	120,988,238
Construction in progress	37,075,626	21,835,418
Promotional assets	76,367,520	69,778,318
Fixed assets in transit	4,675,483	4,698,201
Fixtures and fitting	46,415,647	44,402,438
Software (net)	1,502,878	2,441,175
Other fixed assets	622,748	228,201
Accumulated depreciation	( <u>381,408,590</u> )	(346,436,210)
Total property, plant and equipment (net)	341,372,305	327,209,387
	========	=======

# **NOTE 8 - OTHER ASSETS**

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Land and buildings held for sale (a)	16,639,418	18,635,880
Deferred expenses for severance indemnities	4,393,913	-
Investments in unconsolidated affiliates (b)	12,635,439	13,617,654
Goodwill, net (c)	31,304,239	34,815,305
Negative goodwill, net (d)	(680,768)	(1,093,049)
Prepaid expenses	1,853,115	1,383,422
Bond discount (Note 11)	806,495	854,910
Investments in other companies	15,950	27,263
Trademarks	26,554,189	11,109,973
Accumulated amortization of trademarks	(3,789,949)	(3,135,018)
Syndicated loan and bond issuance cost	4,279,562	4,994,909
Recoverable taxes (value added tax in Argentina)	245,259	296,947
Recoverable taxes (minimum imputed income tax in	•	ŕ
Argentina)	2,448,381	2,029,694
Accounts receivable-trade and other	58,873	19,331
Accounts receivable from related companies	277,418	-
Other	138,174	299,765
Total	97,179,708	83,856,986
	=======	

# (a) Land and buildings held for sale are summarized as follows:

	At December 31,	
	<u>2006</u>	<u>2005</u>
Location	ThCh\$	ThCh\$
Quilicura	2,252,622	2,252,623
Limache	1,631,454	1,631,456
Santiago	2,160,739	746,905
Talca	-	1,364,533
Concepción	195,204	196,288
Osorno	6,389,103	6,458,855
La Serena	2,630,421	2,538,986
Viña del Mar	-	799,997
Antofagasta	71,051	71,051
Temuco	13,264	602
Perú	· <u>-</u>	1,790,926
Argentina	792,741	588,248
Valparaíso	480,987	173,578
Lonquén	21,832	21,832
Total lands and buildings held for sale	16,639,418	18,635,880
·	=======	========

# (b) Investments in unconsolidated affiliates at December 31, of each year are summarized as follows:

						Equity in n	et
					ear	nings (losse	es) of
	Perce	entage	Inves	stment	affi	liated comp	anies
	ow	ned	carryir	ng value	reco	gnized in ir	ncome
Company	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
	%	%	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Calaf S.A.	50.00	50.00	7,243,294	7,543,479	(300,185)	(232,451)	33,331
Viña Dassault San Pedro S.A	50.00	50.00	1,243,521	1,457,713	-	-	-
Cervecería Austral S.A.	50.00	50.00	1,954,981	1,878,484	76,497	83,256	9,318
Viña Tabali S.A	50.00	50.00	2,193,643	1,532,373	-	-	-
Compañía Cervecera							
Kunstmann S.A.	00.00	50.00		1,205,605	288,647	357,719	202,613
Total			12,635,439	13,617,654	64,959	208,524	245,262

## Calaf S.A.

At the shareholders meeting held on August 29, 2005, the shareholders agreed to a capital increase of ThCh\$ 4,907,800 (historical), through the issuance of 4,907,800 shares. The existing shareholders including the Company's subsidiary ECUSA, exercised their right to maintain their current ownership percentages of 50% each.

At December 31, 2006 the capital suscribed and paid for Calaf S.A. is ThCh\$ 15,167,488.

#### Viña Dassault San Pedro S.A.

In January 2006, Viña Dassault San Pedro S.A. increased its capital by ThCh\$ 827,038 through the issuance of 10,000 shares which was fully suscribed and paid. The subsidiary Viña San Pedro S.A. purchased 5,000 shares, maintaining its shareholding in that company.

At December 31, 2006, this company is in the development stage, and proportional results are charged to pre-operating stage deficit, under shareholders equity.

#### Viña Tabalí S.A.

In October 2006, Viña Tabalí S.A. increased its capital by ThCh\$ 2,176,000 through the issuance of 40,000 shares which was fully suscribed and paid. The subsidiary Viña San Pedro S.A. purchased 20,000 shares, maintaining its shareholding in that company.

At December 31, 2006, this company is in the development stage, and proportional results are charged to pre-operating stage deficit, under shareholders equity.

## Compañía Cervecera Kunstmann S.A.

During 2006, Compañía Cervecerías Unidas S.A recognized the accrued results obtained by its investment in Compañía Cervecera Kunstmann S.A., which included part of the results obtained in December 2005 which were not recognized that year. The additional accrued results for that month corresponded to a loss of ThCh\$ 7,111 (ThCh\$ 40,302 (historical) in 2005).

As described in Note 1b) Compañía Cervera Kunstmann S.A. became a consolidated subsidiary of Compañía Cervecerías Unidas S.A in November 2006.

(c) Goodwill (net of accumulated amortization) is summarized as follows:

	At Dece	ember 31,
Company	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Compañía Pisquera de Chile S.A.	9,662,010	10,266,675
Compañía Industrial Cervecera S.A	8,371,990	9,191,772
Embotelladoras Chilenas Unidas S.A.	7,637,758	8,232,907
Viña San Pedro S.A.	3,715,717	4,133,147
Cervecería Austral S.A.	1,916,115	2,052,468
South Investment Limited	-	853,811
Southern Breweries Establishment	-	83,822
Aguas Minerales Cachantun S.A	649	7 03
Total	31,304,239	34,815,305
		=======

(d) Negative goodwill (net of accumulated amortization) is summarized as follows:

	At December 31,		
Company	<u>2006</u>	<u>2005</u>	
	ThCh\$	ThCh\$	
Compañía Industrial Cervecera S.A	316,568	338,410	
Compañía Cervecerías Unidas Argentina S.A	272,141	657,617	
Cervecería Austral S.A.	92,059	97,022	
Total	680,768	1,093,049	
		======	

# NOTE 9 - SHORT-TERM BORROWINGS

Short-term borrowings relate to bank loans due within one-year and are mainly denominated in foreign currencies:

	At December 31,	
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
United States dollars	4,639,579	1,572,016
Unidad de Fomento (UF)	15,223	-
Other	934,587	789,746
Total	5,589,389	2,361,762
	======	

The annual average rate of interest in 2006 related to the borrowings was approximately 6.46% (6.75% in 2005).

# **NOTE 10 - BANK BORROWINGS**

The details of bank borrowings at December 31, 2006, are summarized as follows:

<u>Bank</u>	Currency	Current portion	Long-term	Total at December 31, 2006	Annual interest rate
		ThCh\$	ThCh\$	ThCh\$	%
BBVA S.A. New York Branch.	US\$	9,103,373	-	9,103,373	Libor + 0.3
Santander Overseas Bank	US\$	9,103,314	-	9,103,314	Libor + 0.3
BancoEstado	UF	937,723	_	937,723	5.98
JPMorgan Chase	US\$	436,439	53,239,000	53,675,439	Libor + 0.3
Banco Crédito e Inversiones	UF	120,105	8,599,434	8,719,539	3.6
Total		19,700,954	61,838,434	81,539,388	

The details of bank borrowings at December 31, 2005, are summarized as follows:

<u>Bank</u>	Currency	Current portion	Long-term	Total at December 31, 2005	Annual interest <u>rate</u>
		ThCh\$	ThCh\$	ThCh\$	%
BancoEstado	US\$	3,269,731	<u>-</u>	3,269,731	2.82
BancoEstado	UF	937,690	923,654	1,861,344	2.82
JPMorgan Chase	US\$	348,010	52,326,250	52,674,260	Libor + 0.3
Banco Crédito e Inversiones	UF	112,750	8,606,889	8,719,639	3.6
BBVA S.A. New York Branch.	US\$	48,233	8,895,463	8,943,696	Libor + 0.3
Santander Overseas Bank	US\$	43,232	8,895,463	8,938,695	Libor + 0.3
Total		4,759,646	79,647,719	84,407,365	

On May 24, 2005, the Company entered into two loans, each for US\$ 17 million, with Banco BBVA S.A. New York Branch and Santander Overseas Bank Inc. Both interest rates are at Libor plus 0.3% and the loans are due on May 24, 2007.

These loans require the Company to comply with certain covenants including expense, debt and equity ratios.

On November 4, 2004, the Company signed an agreement to obtain a US\$ 100,000,000, five year syndicated loan with JPMorgan Security Inc. acting as the lead agent. The interest rate on the loan is Libor plus 0.3% for the first three years and Libor plus 0.325% for the remaining two.

The loan requires the Company and its subsidiaries, Cervecera CCU Chile Limitada and Embotelladoras Chilenas Unidas S.A., to comply with certain interest, debt and equity covenants, incluiding the following:

- i) The maintenance of a consolidated interest coverage ratio of at least 3.0 measured quarterly based on a moving average for the past four quarters.
- ii) The maintenance of a consolidated debt ratio lower or equal to 3.0.
- iii) The maintenance of a minimum consolidated equity of UF 15,000,000 at the end of each quarter. Additionally, the loan requires that the Company comply with certain operating covenants including maintenance of issurance, payment of taxes and limitation on mergers and sales of certain assets.

On November 9, 2004, the Company prepaid the balance of a five year syndicated loan, obtained on May 9, 2003, originally amounting to US\$ 135,000,000. Deutsche Bank Securities Inc. and BBVA Securities Inc. were the lead agents for the loan. This operation did not generate significant effects in results.

On August 22, 2005, the subsidiary Compañía Pisquera de Chile S.A. (CPCh) obtained a syndicated loan amounting to UF 468,982 with BCI, BBVA and Raboinvestment banks. The loan requires CPCh to comply with the following:

a) To maintain a financial expense ratio net of subordinated debt not lower than 3. The covenant is valid until the termination of the contract on June 30, 2007.

- b) To maintain a debt ratio not higher than 1.5, excluding subordinated debt, valid until termination of loan.
- c) To maintain equity higher than UF 700,000 on December 31, 2005, and UF 800,000 from December 31, 2006 to the termination of the loan.

Additionally, the loan requires the Company to adhere to certain restrictions such as maintaining insurance, limitations on sale of assets and acquisitons, and limitations of up to UF 10,000 on guarantees or mortages.

At December 31, 2006, the Company was in compliance with all covenants associated with all obligations.

Scheduled maturities of bank borrowings at December 31, 2006, are as follows:

Maturing during the years	ThCh\$
2007	19,700,954
2009	53,239,000
2010	8,599,434
Total	81,539,388

# **NOTE 11 - BONDS PAYABLE**

Bonds payable are summarized as follows:

	At December 31,		
	<u>2006</u>	<u>2005</u>	
	ThCh\$	ThCh\$	
Current portion			
Principal	3,346,390	3,486,933	
Accrued interest	562,838	604,119	
SubTotal	3,909,228	4,091,052	
Long-term			
Principal	55,513,390	58,910,822	
SubTotal	55,513,390	58,910,822	
	======	=======	
Total	59,422,618	63,001,874	
	=======	=======	

On June 13, 2005, the subsidiary Viña San Pedro S.A. issued Series A bonds, in the amount of UF 1,500,000. The bonds were placed on July 20, 2005 at a premium of ThCh\$ 227,378 (historical) which is being deferred and amortized over the life of the bonds, 20 years.

The bonds have certain restrictive covenants, including the following:

- i) Maintenance of control over subsidiaries, which represent, at least, 30% of issuer's consolidated EBITDA.
- ii) Restrictions from certain related party transactions.
- iii) Restriction on the sale or transfer of certain essential operating assets.
- iv) Maintenance of an indebtedness ratio, measured according to consolidated financial statements, not higher than 1.2 at the end of each quarter.
- v) Maintenance of a financial expenses coverage, settled at the end of each quarter and on retroactive basis for periods of 12 months, measured according to financial statements or consolidated financial statements, not lower than 3.
- vi) Maintenance of a minimum equity of UF 4,000,000 at the end of each quarter.

On December 31, 2004, the Company issued its series E bonds for a total notional amount of UF 2,000,000 at a discount of ThCh\$ 897,857 (historical) which is being amortized over the term of the bonds.

The bonds have the following covenants:

- i) The Company is required to maintain a ratio of total liabilities to equity no greater than 1.5 to 1, calculated over its consolidated financial statements, and 1.7 to 1, calculated over its unconsolidated financial statements.
- ii) The maintenance of a coverage ratio of at least 3.0, measured quarterly based on a moving average for the past four quarters.
- iii) The Company must maintain a ratio of unpledged assets over its unsecured liabilities of at least 1.2, calculated quarterly over its unconsolidated and consolidated financial statements.
- iv) The Company must maintain, directly or indirectly, the ownership of at least 50% of the following subsidiaries: Cervecera CCU Chile Limitada, Embotelladoras Chilenas Unidas S.A. and Viña San Pedro S.A.
- v) The Company must maintain, directly or through a subsidiary, the ownership of the "Cristal" trademark (related to beer).
- vi) The Company must maintain a minimum consolidated equity of UF 15,000,000 at the end of each quarter.
- vii) The Company must not sell or transfer assets representing more than 25% of its consolidated assets.

At December 31, 2006, the Company was in compliance with all covenants related to these bonds.

The series C and D bonds which were scheduled to mature in the years 2015 and 2006, respectively, were prepaid in full on September 30, 2004. No significant effects resulted from this transaction.

At December 31, 2006, bond discounts of ThCh\$ 47,675 are included in other current assets and ThCh\$ 806,495 in other long-term assets.

Scheduled maturities of bonds payable at December 31, 2006, are as follows:

Maturing during the years	ThCh\$
2007	3,909,228
2008	3,185,946
2009	3,185,946
2010	3,185,946
2011	3,185,946
2012 to 2015	12,743,784
2016 to 2025	30,025,822
Total	59,422,618
2010	3,185,94 3,185,94 12,743,78 30,025,822

# NOTE 12 - ACCRUED EXPENSES AND OTHER LIABILITIES

The detail of accrued expenses is summarized as follows:

Short-term	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Advertising expenses on invoices not received	8,128,013	6,462,597
Accrued expenses on invoices not received	5,522,532	3,212,268
Provisión for vacation expenses	3,758,997	3,460,268
Provision for restructuring expenses	1,612,000	-
Directors dividend sharing	1,534,595	1,366,886
Bonus for employee achievements	1,130,264	1,068,694
Accrued legal employee benefits	1,078,945	995,428
Provision for severance indemnities	430,471	970,148
Sales commissions	515,270	515,629
Fair value of forward exchange contracts (1)	299,477	-
Employee benefits	160,740	144,545
Salaries payable	115,571	112,915
Fees	-	41,173
Other accrued expenses	2,093,435	1,765,137
Total	26,380,310	20,115,688
	======	======
<u>Long-term</u>	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Fair value of cross – currency swap (1)	10,615,358	13,052,502
Provision for severance indemnities	6,618,364	476,389
Deferral of gain on sale of land	2,260,851	2,260,851
Provision for lawsuits	1,457,591	904,251
Allowance for unrealized profit on hedge operation	801,837	2,452,289
Other	546,149	563,849
Total	22,300,150	19,710,131
	=======	=======

(1) At December 31, 2006, the Company has three outstanding cross-currency sawp derivative contracts intended to protect the Company against foreign currency and interest rate risk. The derivative contracts are a hedge against future interest and capital payments amounting to US\$ 134,000,000 related to the syndicated loan.

## **NOTE 13 - INCOME TAXES**

The Company's current tax provision for the year ended December 31, 2006 amounts to ThCh\$ 11,492,112 (ThCh\$ 10,854,544 in 2005). Although taxable results can not be consolidated under Chilean legislation, a portion of the income tax that would have been payable on 2006, 2005 and 2004 results has been reduce by the application of tax loss carryforwards available in subsidiaries. At December 31, 2006, the Company's Chilean subsidiaries had tax loss carryforwards amounting to ThCh\$ 15,261,960 (ThCh\$ 27,522,504 in 2005) which are available to apply against their own tax liabilities in future years. No expiration date is prescribed by Chilean law for tax loss carryforwards.

Additionally, CCU Argentina S.A. and its subsidiaries have tax loss carryforwards aggregating ThCh\$ 11,083,574 at December 31, 2006 (ThCh\$ 14,831,873 in 2005) which may be applied to reduce taxable income in Argentina during a five-year carryforward period.

The balance for corporate income tax at December 31, 2006 and 2005 is as follows:

	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Other taxes	11,419,833 <u>72,279</u>	10,795,840 <u>58,704</u>
Total current tax provision	11,492,112	10,854,544
Monthly provisional payments	(3,242,604) (3,162,238) (80,481)	(7,107,454) - <u>(32,218)</u>
Total taxes payable (recoverable)	5,006,789	3,714,872

Taxes payable are presented as a current liability as "Income taxes payable". Recoverable taxes are included under prepaid taxes, together with VAT and other current tax credits.

	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
VAT credits	959,301	198,670
Other taxes recoverable	813,126	1,686,044
Tax credit in Argentina	528,838	1,053,226
Other	97,630	77
Prepaid taxes	2,398,895	2,938,017
	======	======

At December 31, 2006 and 2005, the accumulated balances from deferred taxes originating from temporary differences were as follows:

	2006				2005				
	Defen	red assets	Deferred	d liabilities	Deferre	ed assets	Deferred	liabilities	
	Short-term	Long-term	Short-term	Long-term	Short-term	Long-term	Short-term	Long-term	
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	
Allowance for doubtful accounts	557,345	1,017	-	-	688,207	1,038	-	_	
Provision for staff vacation	541,614	-	-	-	503,475	-	-	-	
Amortization of intangible assets	-	395,784	-	-	-	337,557	-	39,900	
Depreciation of fixed assets	-	-	-	18,544,443	-	-	-	18,502,213	
Severance indemnities	16,182	261,927	-	21,319	-	-	-	72,813	
Adjustment on bottle and container deposits	-	-	-	2,843,545	-	-	_	2,770,404	
Software expenses capitalized	-	-	-	420,872	-	-	-	562,356	
Operating expenses – crop farm	-	-	1,831,200	-	-	-	1,437,813	-	
Tax loss carryforwards	1,732,193	4,741,591	-	-	2,647,690	7,222,292	-	-	
Difference in inventory valuation	_	-	-	-	-	-	-	_	
Unrealized profit on hedge operation	460,260	1,940,922	51,128	252,966	21,072	2,509,283	53,574	_	
Allowance for land and buildings held for sale	38,859	861,525	-	-	39,675	951,666	-	_	
Unrealized gain	-	168,166	-	_	· -	145,460	_	_	
Changes in allowances	809,876	881,077	-	-	603,105	776,712	-	-	
Deferred debt issuance cost	, <u>-</u>	, <u>-</u>	105,453	474,559	´ -	´ <b>-</b>	119,492	810,024	
Unrealized gain on sale of land	_	384,345	, <u>-</u>	, <u>-</u>	-	384,344		_	
Other	733,776	617,425	567,768	336,607	604,303	645,936	484,475	281,429	
Complementary accounts (net of amortization)			(364,023)	(8,716)	<del>_</del>			(741,119)	
Subtotal	4,890,105	10,253,779	2,191,526	22,885,595	5,107,527	12,974,288	2,095,354	22,298,020	
Valuation allowance		(3,031,911)	<del>-</del>	<del>-</del>	<del>-</del>	(3,103,143)			
Total	4,890,105	7,221,868	2,191,526	22,885,595	5,107,527	9,871,145	2,095,354	22,298,020	

The complementary accounts correspond to the accumulated effect of deferred income taxes which were not recorded until January 1, 2000 when Technical Bulletin  $N^{\circ}$  60 was adopted. The complementary accounts are amortized over the weighted-average terms of reversal of the corresponding temporary differences.

# Effect on results:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Current tax provision	(11,492,112)	(10,854,544)	(7,532,689)
Deferred income tax effects	(2,524,850)	2,082,487	2,354,346
Amortization of complementary accounts	(368,381)	(375,610)	(330,922)
Other-tax	150,639	(158,584)	<u>(730,030</u> )
Total	(14,234,704)	(9,306,251)	(6,239,295)
	=======	=======	=======

#### NOTE 14 - SHAREHOLDERS' EQUITY

The changes in the Shareholders' equity accounts during 2004, 2005 and 2006 were as follows:

The changes in the Shareholders' equity accounts during 2004, 2005	and 2006 were as follo	ows:		0.					
			-		ther reserves				
				Surplus on		Cl-ti		D-4-in-din-	_
	Number	Common	Share	technical appraisal of fixed assets	Pre-operating	Cumulative translation	Retained	Retained earning Net income	S
	of shares	stock	premium	and other	stage deficit	adjustment	earnings	for the year	Total
	of shares	· · · · · · · · · · · · · · · · · · ·	-		·				<del></del>
		ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Balances at December 31, 2003 (historical)	318,502,872	169,975,841	13,293,340	3,500,793	(205,907)	(66,681)	48,696,684	43,577,529	278,771,599
Allocation of 2003 net income	-	-	-	-	205,907	-	43,371,622	(43,577,529)	-
Final dividend of Ch\$ 51.59 (Historical) per share	-	-	-	-	´ -	-	(16,430,512)	-	(16,430,512)
Extraordinary dividend of Ch\$ 177.00 per share	-	-	-	-	-	-	-	-	-
Price level restatement	-	4,249,396	332,333	87,515	-	(1,667)	1,874,514	-	6,542,091
Proportional share of loss of subsidiary in									
development period	-	-	-	-	(362,710)	-	-	-	(362,710)
Interim dividend of Ch\$ 27.00 per share	-	-	-	-	-	-	-	(8,599,577)	(8,599,577)
Translation adjustment for the year	-	-	-		-	(6,110,447)	-	-	(6,110,447)
Equity adjustments	-	-	-	2,899,435	-	-	-	-	2,899,435
Net income for the year								45,393,866	45,393,866
Balances at December 31, 2004	318,502,872	174,225,237	13,625,673	6,487,743	(362,710)	(6,178,795)	77,512,308	36,794,289	302,103,745
,		==========			=====	=======	========	========	=========
Balances at December 31, 2004 restated to									
constant December 31, 2006 pesos	-	184,287,790	14,412,637	6,862,449	(383,659)	(6,535,658)	81,989,109	38,919,380	319,552,048
					=====				
Balances at December 31, 2004 (historical)	318,502,872	174,225,237	13,625,673	6,487,743	(362,710)	(6,178,795)	77,512,308	36,794,289	302,103,745
Allocation of 2004 net income	-	-	-	-	362,710	-	36,431,579	(36,794,289)	-
Final dividend of Ch\$ 62.80403 per share	-	- 072 100	400.524	102.262	-	(214.025)	(20,003,264)	-	(20,003,264)
Price-level restatement	-	6,272,109	490,524	193,363	-	(214,035)	3,341,855	-	10,083,816
Proportional share of loss of subsidiary in					(4(2,(14)				(462-614)
development period	-	-	-	-	(463,614)	-	-	(9,555,086)	(463,614) (9,555,086)
Interim dividend of Ch\$ 30.00 per share  Translation adjustment for the year	-	-	-	-	-	(10,257,964)	-	(9,333,080)	(10,257,964)
Equity adjustments	-	-	-	(1,054,278)	-	(10,237,904)	-	-	(1,054,278)
Net income for the year			_	(1,034,276)			_	48,177,127	48,177,127
	<del></del>			<del></del>		<del></del>		<u></u>	
Balances at December 31, 2005	318,502,872	180,497,346	14,116,197	5,626,828	(463,614)	(16,650,794)	97,282,478	38,622,041	319,030,482
D.I. (D. 1. 21.2005 (4.14)									
Balances at December 31, 2005 restated to		104 207 700	14 412 627	5 744 000	(472.250)	(17,000,4(1)	00 225 411	20 422 104	225 720 122
constant December 31, 2006 pesos	<u>-</u>	184,287,790	14,412,637	5,744,992	(473,350)	(17,000,461)	99,325,411	39,433,104	325,730,123
Balances at December 31, 2005 (historical)	318,502,872	180,497,346	14,116,197	5,626,828	(463,614)	(16,650,794)	97,282,478	38,622,041	319,030,482
Allocation of 2005 net income	310,302,072	100,477,540	14,110,177	3,020,020	463,614	(10,030,774)	38,158,427	(38,622,041)	517,050,402
Final dividend of Ch\$ 67.37364 per share	_	_	_	_	-	_	(21,458,698)	(30,022,011)	(21,458,698)
Price-level restatement	_	3,790,444	296,440	113,910	_	(349,665)	2,436,545	_	6,287,674
Equity adjustments	_	-		(371,569)	_	-	-,,	_	(371,569)
Proportional share of loss of subsidiary in				( ) )					( , )
development period	-	-	_	-	(647,730)	_	-	-	(647,730)
Interim dividend of Ch\$ 35.00 per share	-	-	-	-		-	-	(11,147,601)	(11,147,601)
Translation adjustment for the year	-	-	-	-	-	1,702,251	-	-	1,702,251
Net income for the year				<u>-</u>		<u>-</u> _		55,832,734	55,832,734
Balances at December 31, 2006	318,502,872	184,287,790	14,412,637	5,369,169	(647,730)	(15,298,208)	116,418,752	44,685,133	349,227,543
2441000 at 2400111001 31, 2000	=======	========	=======	=======	(047,730)	(15,276,206)	=======	=======	========

- a) As required by Chilean Law, capital has been modified to reflect the annual capitalization of its price-level restatement.
- b) The Company's policy is to distribute 50% of net profits for the year as dividends. For the year ended 2005, 65% of the net income was distributed as dividends.
- c) At December 31, 2006, the subsidiary Viña San Pedro S.A. has a 50% interest in Viña Dassault San Pedro S.A., a company considered to be in development stage. Consequently, the Company recorded the related deficit, amounting to ThCh\$ 392,152, directly in equity (ThCh\$ 304,151 in 2005).
  - At December 31, 2006, the subsidiary Viña San Pedro S.A. has a 50% interest in Viña Tabali S.A., a company considered to be in development stage. Consequently, the Company recorded the related deficit, amounting to ThCh\$ 255,578, directly in equity (ThCh\$ 159,463 in 2005).
- d) On December 6, 2006, the Board of Directors agreed to distribute an interim dividend of ThCh\$ 11,147,601 (historical) corresponding to Ch\$ 35 per share. This dividend was paid on January 5, 2007.
- e) On April 20, 2006, Shareholders approved a charge to 2006 results for the accumulated deficit of the development stage entities as of December 31, 2005 for ThCh\$ 463,614 (historical).
- f) Additionally, on April 20, 2006, the Shareholders meeting agreed to distribute, with charge to 2005 results, a dividend amounting to ThCh\$ 21,458,698 (historical) corresponding to Ch\$ 67,37364 per share. This dividend was paid on April 28, 2006.
- g) On December 7, 2005, the board of directors agreed to distribute an interim dividend of \$ 30 per share for a total of ThCh\$ 9,555,086 (historical).
- h) At the annual Shareholders meeting on April 21, 2005, the Shareholders agreed to absorb the accumulated pre-operating stage deficit at December 31, 2004 amounting to ThCh\$ 362,710 (historical), with charge to 2004 results.
- i) At the same meeting the Shareholders agreed to distribute a final dividend of \$62.80403 per share, for a total of ThCh\$ 20,003,263 (historical) with charge to 2004 results. This dividend was paid on April 29, 2005.
- j) On December 1, 2004, the board of directors agreed to distribute an interim dividend of Ch\$ 27 per share for a total of ThCh\$ 8,599,577 (historical).
- k) At the annual Shareholders' meeting held on April 22, 2004, the Shareholders agreed to distribute a final dividend of Ch\$ 51.59 per share for a total of ThCh\$ 16,430,512 (historical). This dividend was paid on April 30, 2004.
- 1) During the same meeting, the Shareholders agreed to absorb the accumulated pre-operating stage deficit at December 31, 2003, amounting to ThCh\$ 205,907 (historical), with a charge to 2003 results.
- m) The 2004 credit to other reserves of ThCh\$ 2,899,435 (historical), resulted primarily from tax benefits related to the merger between Comercial CCU Santiago S.A. and Embotelladoras Chilenas Unidas S.A. At December 31, 2006, ThCh\$371,921 (ThCh\$1,054,278 in 2005) of the above tax benefit was utilized during the year and accordingly recognized in results.

# NOTE 15 - ACCOUNTS WITH RELATED COMPANIES

The consolidated balance sheets at December 31, 2006 and 2005 includes the following accounts with related companies:

	2006		2005		
<u>Entity</u>	Receivable	<u>Payable</u>	Receivable	<u>Payable</u>	
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	
Viña Dassault San Pedro S.A.	308,240	-	637,476	697	
Heineken Brouwerijern B.V.	-	280,012	120,654	164,059	
Heineken International	1,173	-		-	
Heineken Supply Chain	-	14,761	_	-	
Heineken Beer Systems	-	288	_	-	
Cooperativa Agricola Control Pisquero de Elqui Ltda	37,134	8,830	78,978	64,278	
Comercial Patagona Ltda.	120,144	7,310	100,276	15,219	
Calaf S.A.	2,623,237	1,133,378	1,593,500	1,065,618	
Compañía Cervecera Kunstmann S.A.	-	- -	103,274	50,495	
Compañía Cervecera Kunstmann Limitada.	20,905	451		· -	
Cervecera Austral S.A.	38,913	121,661	70,070	107,622	
Anheuser-Busch International Holdings Inc.	1,070,828	, -	405,608	185,801	
Latincermex	1,172	_	964	· -	
Hoteles Carrera S.A.	19,408	_	19,816	-	
Sociedad Agrícola y Ganadera Río Negro Ltda	12,210	_	12,467	_	
Viña Tabalí S.A.	23,060	235,434	162,890	-	
Banco de Chile.	1,527		7,648	290	
Quiñenco S.A.	1,228	_	10,496	-	
Anheuser-Busch Latin America Development	,		,		
Corporation	-	331,644	_	263,145	
Empresa Nacional de Telecomunicaciones S.A	=	9,372	=	144	
Cotelsa S.A.	=		_	28,435	
Entel PCS Telecomunicaciones S.A	_	8,504	_	6,419	
Entel Telefonia Local S.A	=	2,783	_	, -	
Telefonica del Sur Carrier S.A.	_	376	_	-	
Inmobiliaria Norte Verde S.A	-	_	_	19,134	
Madeco S.A.	432	_	1,725	, -	
Telefónica del Sur Net S.A.	<u>-</u>	499	<u>-</u>	10	
Total	4,279,611	2,155,303	3,325,842	1,971,366	
	======	======		======	

# NOTE 16 - SIGNIFICANT TRANSACTIONS WITH RELATED COMPANIES

The principal transactions with related companies are summarized below:

Company	Relationship	Transaction	<u>2006</u>	<u>2005</u>	<u>2004</u>
			ThCh\$	ThCh\$	ThCh\$
Alufoil S.A.	Affiliate	Purchase of products	-	-	651,369
Alusa S.A.	Affiliate	Purchase of products	809,851	898,041	390,045
Anheuser Busch International Inc.	Affiliate	Purchase of products	503,406	2,712,947	2,826,013
		Sale of products	2,323,186	1,263,048	1,185,994
		Marketing contribution	260,805	-	399,724
Anheuser Busch Latin America	A CC1: 4	T. 1. 1. 1			
Development Corporation	Affiliate	Licenses and technical	1 124 000	007.500	020.020
D 1. Cl. 1.	A CC1:	assistance (expense)	1,134,808	886,589	839,929
Banco de Chile	Affiliate	Purchase of time deposits	49,787,345	70,472,496	396,761,417
		Interest on time deposits	276,010	147,552	156,313
		Commissions paid Interest paid	164,572	250,413	10,413 66,510
		Collection services	104,372	8,581	180,915
		Forward contract	4,029,920	6,619,271	18,886,868
		Loans obtained	3,194,340	5,755,888	7,376,296
		Sale of products	4,538	9,415	6,266
Banchile Corredores de Bolsa	Affiliate	Purchase of investments	3,900,000	20,773,358	165,569,545
Banchine Corredores de Boisa	Tilliace	Interest on investments	4,579	17,554	64,867
Calaf S.A.	Equity investee	Payments on behalf of	7,577	17,554	04,007
Cului 5.71.	Equity investee	related companies	2,303,409	5,375,013	145,623
		Services rendered (income)	186,254	166,285	523,478
		Purchase of products	8,693,399	5,955,381	5,998,493
		Capital paid in	-	2,913,419	5,440,529
		Marketing contribution	_	_,,,	-
		Received interests	_	_	_
		Services	23,267	_	_
		Paid Services	7,155	-	-
Cervecería Austral S.A.	Equity investee	Purchase of products	342,665	_	-
		Services received (income)	108,451	93,737	-
		Sale of raw materials	10,236	16,019	11,613
		Sale of products	5,507	-	-
		Royalties received	107,490	108,891	113,120
		Royalties paid	362,240	419,500	465,434
		Payments	20,723	9,825	1,132
		Licenses and technical (incor	*	-	197,618
		Advertising	71,627	80,249	-
Comercial Patagona Ltda.	Affiliate	Purchase of products	5,184	11,160	9,308
		Transport		46,076	-
		Advertising	52,356	49,692	10,578
		Services rendered (income)	-	7,265	1,055,039
		Sale of products	993,559	929,643	919,207
G 7′ G		Services rendered	3,794	3,951	-
Compañía Cervecera Kunstmann S.A.	Equity investos	Durahaga of mraduata	2.059.142	2 227 141	
Kunsunann S.A.	Equity investee	Purchase of products Services rendered	2,058,142	2,337,141	12 220
		Sale of products	-	50,495	13,239 239
		Technical assistance recovery	y 25,444	37,907	4,301
		Payments	23,444	68,123	1,587
		Rent of crane	_	4,805	1,507
		Transport	_	8,612	_
Cotelsa S.A.	Affiliate	Purchase of products	183,498	88,423	117,565
Editorial Trineo S.A.	Affiliate	Purchase of products	-	106,499	469,743
		Services received (expense)	_		14,348
		(			,

Company	Relationship	<u>Transaction</u>	<u>2006</u>	2005	<u>2004</u>
			ThCh\$	ThCh\$	ThCh\$
Empresa Nacional de					
Telecomunicaciones S.A. Entel PCS	Affiliate	Services received (expense)	297,607	240,422	225,323
Telecomunicaciones S.A.	Affiliate	Services received (expense)	441,372	567,766	559,025
Hoteles Carrera S.A.	Affiliate	Services received (expense)	-	-	6,801
		Sale of products	-	-	2,389
Heineken Brouwerijen B.V.	Indirect	Services received (expense)	33,642	32,718	36,499
		Royalty	1,221,532	187,150	714,084
		Marketing contribution	-		353,877
		Sale of products	1,229,941	157,949	53,677
		Licenses and technical assistance	600,796	519,880	1,404,124
		Others	-	26,155	-
		Sale of bottles	130,958	-	-
Inmobiliaria Norte Verde S.A. Inmobiliaria y Constructora	Affiliate	Services received (expense)	53,764	82,928	52,946
Vitacura 2650	Indirect	Sale of asset	-	-	7,803,570
Apex inc. Industria Nacional	Affiliate	Marketing contribution	39,878	-	-
de Alimentos S.A.	Affiliate	Payment of shares	-	-	529
		Purchase of fixed asset	-	-	21,626
0 : 2	A CC1: 4	G : 1(			4.01.6
Quiñenco S.A.	Affiliate	Services received (expense)	106746	150 107	4,916
Cerveceria Kunstmann Ltda. Cerveceria Modelo S.A. de C.V	Affiliate Affiñate	Sale of products Marketing Contribution	186,746	150,197	-
Inversiones Punta Brava	Affiliate	Paid services	23,722	-	-
Telefónica del Sur S.A.	Affiliate	Services received (expense)	11,985	8,973	7,059
Telefónica del Sur			3,413		
Servicios Intermedios S.A.	Affiliate	Services received (expense)	9,029	13,836	4,801
Viña Dassault San Pedro S.A.	Equity	Sales of products and services (inco		27,650	61,489
	investee	Services rendered (income)	92,453	49,644	-
		Capital paid in	413,519	667,974	-
		Remittance received	688,030	61,260	2,200,718
		Remittance paid	648,336	266,571	35,221
		Payments on behalf of Dassault	1,967	32,355	1,617
		Purchase of products	244,212	2,811	-
		Received payments	1,343,408	-	-
Viña Tabalí S.A.	Equity	Payments an habit of Tabeli	953,788	11 240	7 202
vina Taban S.A.	Equity investee	Payments on behalf of Tabalí Purchase of products	2,924 104,356	11,248 291,963	7,302 30,662
	mvestee	Sale of products	51,625	449,293	138,622
		Remittance received	253,491	449,293	1,352,695
		Remittance paid	368,958	239,671	7,632
		Purchase of raw materials	500,750	237,071	7,032
		Services rendered (income)	93,016	69,416	67,385
		Loans granted	-	-	1,224,427
		Sale of raw materials	52,335	_	-
		Paid services	59,580	-	-
		Received payments	132,645	-	-
		Payments made	259,096	-	-
		Capital paid in	1,110,848	-	-
Cooperativa Agrícola Control					
Pisquero del Elqui y Limarí Ltd	a. Affiliate	Payments on behalf of related comp		143,256	-
		Purchase of grapes	7,519,531	-	-
		Loans granted	300,159	-	-

As described in Note 19, during December 2004 the Company sold land to Inmobiliaria y Constructora Vitacura 2650 S.A. (Vitacura S.A.) for the purpose of constructing an office building. Inversiones Inmobiliarias Ocho S.A. (Ocho S.A.) is the owner of 7.1731% of Vitacura S.A. and will acquire two floors of the building. Three executives of the Company each have a 10% ownership in Ocho S.A. and one of them has a 0.00001% direct ownership interest in Vitacura S.A.

# **NOTE 17 - COMMITMENTS AND CONTINGENCIES**

At December 31, 2006, Viña San Pedro S.A. had granted mortgages and pledges over a portion of its property and equipment with a book value of ThCh\$ 5,244,250 to guarantee obligations aggregating ThCh\$ 937,723.

At December 31, 2006, the Company was a defendant in a number of commercial lawsuits of the type normally associated with the Company's business and involving claims for damages for minor amounts. The Company accrued a provision of ThCh\$ 1,457,591 at December 2006 for these amounts because management believes that most of the resulting judgments will be favorable and any further losses incurred will not result in any material liability to the Company.

#### **NOTE 18 - REMUNERATION OF DIRECTORS**

During 2006, the Directors of the Company and its subsidiaries received ThCh\$ 543,924 (ThCh\$ 572,544 in 2005 and ThCh\$ 496,642 in 2004) with respect to fees for attendance at Board meetings, which have been included in the Consolidated Statements of Income under Selling and administrative expenses. In addition, an accrual of ThCh\$ 1,391,352 was recorded corresponding to the Directors' participation in dividend for the year 2006 (ThCh\$ 1,269,860 in 2005 and ThCh\$ 1,253,612 in 2004) which has also been included in Selling and Administrative expenses in the Consolidated Statements of Income. The participation in earnings is approved each year at the annual shareholders' meeting.

#### **NOTE 19 – NON-OPERATING INCOME**

The following items are included in Non-operating income:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Gain on sale of properties held for sale and other assets	3,447,075	446,472	3,450,733
Interest earned from investments in banks and			
other financial institutions	2,565,089	816,823	117,186
Gain on sales of glass, plastic boxes and by-products	526,653	357,978	296,058
Equity in net income of unconsolidated affiliates	407,923	400,095	253,815
Rental income	115,272	83,918	96,103
Amortization of negative goodwill	49,111	53,063	40,789
Adjustment to Provision for properties held for sale			
and other assets	-	672,648	-
Other	708,553	484,680	368,958
Total	7,819,676	3,315,677	4,623,642

During December 2004, the Company sold land that was reported as part of its available for sale assets. This land is being used to construct an office building of which the Company has committed to lease a significant portion through an agreement described in Note 17. The purchase price received represented a net gain before income taxes of ThCh\$ 5,246,353 (historical) of which ThCh\$ 3,108,950 (historical) was recognized in non-operating income. The balance of the gain is related to the portion of the land that was assigned to the offices to be leased by the Company and therefore the gain on sale was deferred (see Note 12) and shall be amortized beginning upon the commencement of the lease over 25 years, the term of the lease. At December 31, 2006, the construction of the building was not yet completed.

## **NOTE 20- NON-OPERATING EXPENSES**

The following items are included in the Non-operating expenses:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Interest expense	7,613,423	7,568,015	6,272,483
Amortization of goodwill	3,579,478	2,631,408	2,303,819
Restructuring cost	1,612,000	-	-
Loss on sale, provision for impairment and			
write-offs of assets	1,419,920	104,125	740,714
Severance indemnities	951,640	307,875	182,755
Equity in loss of unconsolidated affiliates	300,185	392,982	-
Director's participation based on dividends	-	318,523	-
Other	1,569,625	1,253,624	1,675,232
Total	17,046,271	12,576,552	11,175,003
	======	======	

# NOTE 21 - PRICE-LEVEL RESTATEMENT AND EXCHANGE DIFFERENCES

The price-level restatement adjustment and foreign currency exchange gain (loss) is determined as follows:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Restatement of non-monetary accounts			
based on Consumer Price Index and UF's:			
Property, plant and equipment and bottles and containers	5,561,361	9,711,760	6,580,815
Investments in unconsolidated affiliates, plus goodwill			
and negative goodwill	2,371,399	4,462,967	2,910,971
Investments in other companies and marketable securities	136,216	222,187	121,851
Other assets	2,078,392	3,355,617	1,791,007
Shareholders' equity	(6,287,674)	(10,295,576)	(6,919,936)
Inventories	1,039,200	1,124,810	635,296
Increase in liabilities denominated in UF's due			
to indexation	(4,365,248)	(7,129,349)	(2,865,364)
Net restatements of income and expense accounts			
in terms of year-end constant pesos	<u>(946,587</u> )	(2,008,712)	<u>(1,428,960</u> )
Total price-level restatement	(412,941)	(556,296)	825,680
Remeasurement and translation of accounts in foreign currencies:			
Cash	(49,847)	(256,975)	131,862
Time deposits and marketable securities	(24,668)	288,771	(243,253)
Accounts receivable-trade and other	511,665	40,293	(2,310,127)
Accounts receivable from related companies	55,635	(113,840)	(53,254)
Inventories.	(21,375)	(98,442)	(15,781)
Other current assets.	162,573	14,799	(19,074)
Other assets	(2,293)	25,505	11,994
Short-term borrowings	(7,236)	(821,170)	97,613
Other current liabilities	(461,571)	689,315	964,496
Income taxes.	(1,298)	10,143	3,051
Long-term borrowings and other long-term liabilities	(132,006)	623,093	730,749
Foreign exchange loss arising from translation	(132,000)	023,093	730,749
	(250, 222)	(41.702)	(66.451)
of assets and liabilities in Argentina (net)	(250,332)	<u>(41,792</u> )	(66,451)
Total foreign currency exchange gain (loss)	(220,753)	359,700	(768,175)
Total price-level restatement and exchange differences	(633,694)	(196,596)	57,505
		======	

Assets and liabilities denominated in or exposed to the effects of foreign currency are included in the consolidated financial statements and translated into Chilean pesos as described in Note 1 e) and m) as follows:

	At Dec	ember 31,
	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Assets		
Current assets	42,502,861	34,713,269
Property, plant and equipment	72,738,876	73,330,811
Other assets	13,521,809	14,018,557
Total	128,763,546	122,062,637
Liabilities		
Current liabilities	48,525,262	25,989,512
Long-term liabilities	54,572,529	71,122,283
Total	103,097,791	97,111,795
		========

The amounts detailed above include the non-monetary assets and liabilities of investments in foreign subsidiaries and investees (Compañía Cervecerías Unidas Argentina S.A. expressed in US dollars in conformity with the application of Technical Bulletin No. 64 as described in Note 1 m).

## **NOTE 22 - SEGMENT REPORTING**

The Company has determined that the information used by its key decision makers for making operating decisions and assessing performance include the following five segments: production and sale of beer in Chile, production and sale of beer in Argentina, soft drinks and mineral water, wine and pisco (added beginning in 2005). All other activities, including corporate activities not allocated to others segments, are presented under the title Other. This includes the production and sale of chocolates and candies, and the sale of plastic cases and containers to unaffiliated companies. As a result of the Company's expansion and increased operations in the pisco market, this is the first year pisco has been presented as an individual segment. It was previously included in Other. Historical information has been restated to reflect the current segments. Total revenue by segment includes sales to unaffiliated customers, as reported in the Company's Consolidated Statements of Income.

Operating income is total revenues less operating expenses, which include Cost of sales and Selling and administrative expenses. In computing operating income, none of the following items has been added or deducted: net interest expenses, equity in net income (loss) of unconsolidated affiliates, price-level restatement, other income and expenses, minority interest and income taxes.

Identifiable assets by segment are those that are used in the operations in each segment, as reported to the chief operating decision maker of the Company.

Year Ended December 31, 2006

Statement of income data			Soft Drinks and	ded December 3	1, 2000		
<u></u>	Beer Chile	Beer Argentina	Mineral waters	<u>Wine</u>	Pisco	Other	Consolidated
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Total Revenue	217.659.871	57.806.562	150.467.464	76.245.870	33.556.538	10.060.827	545.797.132
Operating income (loss)	60.023.690	3.814.169	12.125.058	1.189.143	712.993	1.827.125	79.692.178
Equity in net income of affiliated companies	_			-	-	_	107.738
Other income	-	-	-	-	-	-	4.846.664
Interest expense (net)	-	-	-	-	-	-	(5.048.334)
Other expenses	-	-	-	-	-	-	(9.132.663)
Price-level restatement		<u>-</u> _			<u>-</u> _		(633.694)
Income before income tax and minority interes	t		<u> </u>	<u> </u>	<u> </u>		69.831.889
Polonos Chaet Data et Documber 24 2006							
Balance Sheet Data at December 31,2006: Identifiable assets	198.835.369	70.542.738	100.634.495	99.029.913	32.472.590	19.671.188	521.186.293
identifiable assets	196.635.369	70.542.736	100.034.495	99.029.913	32.472.590	19.07 1.100	521.160.293
Cash and cash equivalents Investments in un consolidated affiliated and							64.170.066
other companies							12.651.389
Goodwill	1.916.115	8.371.990	7.638.407	3.715.717	9.662.010	_	31.304.239
Negative Goodwill	(92.059)	(588.709)	-	-	-	_	(680.768)
Corporate assets	(02.000)	(000.700)	_	_	_	_	73.775.819
Total consolidated assets							702.407.038
Total consolidated assets							702.407.000
Sales of each segment include:							
Beer	214.587.216	57.277.313	-	-	-	-	_
Carbonated drinks	-	-	97.406.781	-	-	-	_
Nectars	-	-	22.747.520	-	-	-	_
Mineral Water	-	-	29.595.535	-	-	-	-
Wine	-	-	-	71.965.337	-	-	-
Pisco	-	-	-	-	33.216.470	-	_
By-products	833.279	143.167	-	8.135	-	-	_
Other products	2.239.376	386.082	717.628	4.272.398	340.068		
Total	217.659.871	57.806.562	150.467.464	76.245.870	33.556.538		<u> </u>

Year Ended December 31, 2005

Statement of income data			Soft Drinks and				
	Beer Chile	Beer Argentina	Mineral waters	<u>Wine</u>	Pisco	<u>Other</u>	Consolidated
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Total Revenue	192.388.092	47.716.896	138.457.694	85.760.079	29.143.296	8.913.840	502.379.897
Operating income (loss)	50.930.557	2.432.461	11.515.721	1.708.809	(1.525.486)	2.803.718	67.865.780
Equity in net income of affiliated companies	-	-	-	-	-	-	7.113
Other income	-	-	-	-	-	-	2.098.759
Interest expense (net)	-	-	-	-	-	-	(6.751.192)
Other expenses	-	-	-	-	-	-	(4.615.555)
Price-level restatement							(196.596)
Income before income tax and minority interes	st -	-	-	-	-	_	58.408.309
Balance Sheet Data at December 31,2005:							
Identifiable assets	181.343.376	66.160.038	89.930.514	100.784.197	28.563.246	21.796.997	488.578.368
Cash and cash equivalents							53.726.424
Investments in un consolidated affiliated and							
other companies							13.644.917
Goodwill	2.052.468	9.191.772	8.233.610	4.133.147	10.266.675	937.633	34.815.305
Negative Goodwill	(97.022)	(996.027)	-	-	-	-	(1.093.049)
Corporate assets							67.341.738
Total consolidated assets							657.013.703
Sales of each segment include:							
Beer	189.852.762	47.361.018	-	-	-	-	
Carbonated drinks	-	-	92.011.825	-	-	-	-
Nectars	-	-	19.005.352	-	-	-	-
Mineral Water	-	-	26.881.549	-	-	-	-
Wine	-	-	-	79.617.944	-	-	-
Pisco	-	-	-	-	28.791.735	-	-
By-products	504.010	72.556	-	10.968	-	-	-
Other products	2.031.320	283.322	558.968	6.131.167	351.561		<del>-</del>
Total	192.388.092	47.716.896	138.457.694	85.760.079	29.143.296	-	<del>-</del> .

Year Ended December 31, 2004

Statement of income data			Soft Drinks and				
	Beer Chile	Beer Argentina	Mineral waters	<u>Wine</u>	Pisco	<u>Other</u>	Consolidated
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Total Revenue	172.710.724	42.457.635	127.227.492	86.725.141	8.776.286	6.935.195	444.832.473
Operating income (loss)	46.349.544	(145.706)	9.973.901	5.180.133	(2.295.870)	3.035.608	62.097.610
Equity in net income of affiliated companies	-	-	-	-	-	-	253.815
Other income	-	-	-	-	-	-	4.252.641
Interest expense (net)	-	-	-	-	-	-	(6.155.297)
Other expenses	-	-	-	-	-	-	(4.902.520)
Price-level restatement							57.505
Income before income tax and minority intere	est <u>-</u>					_	55.603.754
Balance Sheet Data at December 31,2004:							
Identifiable assets	170 071 067	71 500 020	01 002 201	101 000 476	5 275 620	15 520 120	465.369.613
identinable assets	179.071.067	71.500.920	91.893.381	101.999.476	5.375.639	15.529.130	405.309.013
Cash and cash equivalents Investments in un consolidated affiliated and							63.675.994
other companies							10.084.023
Goodwill	2.194.293	11.442.377	8.828.816	4.550.576	-	1.013.224	28.029.286
Negative Goodwill	(116.690)	(414.728)	-	-	-	-	(531.418)
Corporate assets	-	-	-	-	-	-	59.818.684
Total consolidated assets	-				-		626.446.182
Sales of each segment include:							
Beer	170.544.893	41.851.576	-	-	-	-	-
Carbonated drinks	-	-	91.529.320	-	-	-	-
Nectars	-	-	16.663.569	-	-	-	-
Mineral Water	-	-	18.673.922	-	-	-	-
Wine	-	-	-	82.187.679	-	-	-
Pisco	-	-	-	-	8.761.564	-	-
By-products	545.933	53.915	-	69.804	-	-	-
Other products	1.619.898	552.144	360.681	4.467.658	14.722		<del>-</del>
Total	172.710.724	42.457.635	127.227.492	86.725.141	8.776.286		<u> </u>

Depreciation was allocated to each of the segments as follows:

Segment	<u>2006</u>	<u>2005</u>	<u>2004</u>
Beer Chile	18.470.616	19.411.757	19.094.887
Beer Argentina	5.682.461	5.017.631	5.752.519
Soft Drinks & Mineral Water	9.933.607	10.486.862	12.357.920
Wine	5.078.990	4.594.620	4.585.771
Pisco	1.073.645	839.424	265.449
Other	<u>1.252.765</u>	1.094.394	<u>1.185.250</u>
Total	41.492.084	41.444.688	43.241.796

Capital expenditures for each of the segments were as follows:

Segment	<u>2006</u>	<u>2005</u>	2004
Beer Chile	16.246.226	15.969.844	9.455.881
Beer Argentina	5.837.079	8.057.170	8.481.098
Soft Drinks & Mineral Water	11.416.781	8.404.488	4.973.359
Wine	2.408.650	3.333.182	3.055.433
Pisco	4.394.265	843.998	1.419.954
Other	3.051.778	2.548.238	1.263.311
Total	43.354.779	39.156.920	28.649.036

Information about the Company's operations in different geographic areas is as follows:

	2006					
	<u>Chile</u> ThCh\$	Argentina ThCh\$	Elimination ThCh\$	Consolidated ThCh\$		
Sales to third parties	483.051.863	62.981.889	(236.620)	545.797.132		
Operating income (loss)	76.125.187	3.566.991	-	79.692.178		
Total assets at December 31,2006	596.298.412	107.508.501	(1.399.875)	702.407.038		

		2005					
	<u>Chile</u> ThCh\$	Argentina ThCh\$	Elimination ThCh\$	Consolidated ThCh\$			
Sales to third parties	450.698.007	51.874.743	(192.853)	502.379.897			
Operating income (loss)	66.198.938	1.666.842	-	67.865.780			
Total assets at December 31,2005	557.854.273	100.593.178	(1.433.748)	657.013.703			

		2004				
	<u>Chile</u> ThCh\$	Argentina ThCh\$	Elimination ThCh\$	Consolidated ThCh\$		
Sales to third parties	398.783.829	46.120.109	(71.465)	444.832.473		
Operating income (loss)	63.001.403	(903.793)	-	62.097.610		
Total assets at December 31,2004	516.197.876	111.800.610	(1.552.304)	626.446.182		

## **NOTE 23 - SUBSEQUENT EVENTS**

On January 30, 2007 the Extraodinary Shareholders' Meeting of Promarca Ecusa S.A. approved the merger of the company into Promarca Watt's S.A. (subsidiary of Watt's S.A.), which absorbed the latter. As from the same date, the surviving company, Promarca Watt's S.A. agreed the change of its legal name to Promarca S.A.

On January 30, 2007 the Company's subsidiary, Viña San Pedro S.A. and Groupe Dassault, representing Dassault Investment Fund. Inc., subscribed and paid an increase in the equity investee Viña Dassault San Pedro S.A., as approved in the General Shareholders' Meeting of September 26, 2006, for the amount of ThCh\$5,250,000, by means of the issuance of 900,000 shares. Viña San Pedro S.A. subscribed and paid for 50 % of this capital increase.

On January 31, 2007 the equity investee Viña Tabalí S.A. acquired certain assets of Viña Leyda Ltd.

No other subsequent events have occurred between December 31, 2006 and the date of these consolidated financial statements (June 18, 2007) that may significantly affect them.

# NOTE 24 - DIFFERENCES BETWEEN CHILEAN AND UNITED STATES GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Accounting principles generally accepted in Chile vary in certain important respects from the accounting principles generally accepted in the United States. Such differences involve certain methods for measuring the amounts shown in the financial statements, as well as additional disclosures required by accounting principles generally accepted in the United States ("US GAAP").

#### 1. Differences in measurement methods

The principal methods applied in the preparation of the accompanying financial statements which have resulted in amounts which differ from those that would have otherwise been determined under US GAAP are as follows:

## a) Inflation accounting

The cumulative inflation rate in Chile as measured by the Consumer Price Index for the three-year period ended December 31, 2006 was approximately 5.8%.

Chilean accounting principles require that financial statements be restated to reflect the full effects of loss in the purchasing power of the Chilean peso on the financial position and results of operations of reporting entities. The method, described in Note 1, is based on a model which enables calculation of net inflation gains or losses caused by monetary assets and liabilities exposed to changes in the purchasing power of the local currency, by restating all non-monetary accounts in the financial statements. The model prescribes that the historic cost of such accounts be restated for general price-level changes between the date of origin of each item and the year-end, but allows direct utilization of replacement values for the restatement of inventories as an alternative to the price-level restatement of those assets, but only if the resulting variation is not material.

The inclusion of price-level adjustments in the accompanying financial statements is considered appropriate under the prolonged inflationary conditions which have affected the Chilean economy in the past. Accordingly, and as allowed by Item 18 to Form 20-F, the effect of price-level changes is not eliminated in the reconciliation to US GAAP.

# b) Revaluations of property, plant and equipment and fixed assets held for sale

As mentioned in Note 1 k), certain property, plant and equipment and some fixed assets held for sale are reported in the financial statements at amounts determined in accordance with a technical appraisal carried out in 1979. The revaluation of property, plant and equipment is an accounting principle that is not generally accepted in the United States. As of December 31, 2005 these assets were fully depreciated. The effects of the reversal of this revaluation, as well as of the related accumulated depreciation and prior years depreciation charges, are shown in paragraph 1 u) below.

#### c) Fixed assets held for sale

#### i. Reversal of impairment

Net income reported in the Chilean GAAP financial statements for the year ended December 31, 2005 included the effects of the reversal of a valuation allowance recorded in previous years to write-down the carrying value of property, plant and equipment held for sale to estimated market value (Note 19). This reversal of a provision, which established a new cost basis for Chilean GAAP purposes, was not in conformity with accounting principles generally accepted in the United States. In accordance with FASB 144 "Accounting for the Impairment or Disposal of Long-Lived Assets", restoration of a previously recognized impairment loss is prohibited under US GAAP. The Chilean GAAP other income recognized in 2005 has been reversed and is reflected in

the reconciliation of net income to US GAAP for the year in paragraph 1 u) below. The US GAAP adjustment will be reversed when these assets are sold.

## ii. Accounting for assets held for sale

The Company has classified certain fixed assets as "Land and building held for sale". Under Chilean GAAP, long-lived assets are classified as held for sale when a Company has the intent to dispose of the asset. Intent is defined as management having a plan and commitment to dispose of an asset. The assets are written down to fair value when indicators of impairment are present and losses are recognized as other non-operating expenses. No depreciation is recorded for assets classified as held for sale.

Under US GAAP, long-lived assets to be disposed of by sale are accounted for under SFAS 144, "Accounting for Impairment or Disposal of Long-Lived Assets". SFAS 144 requires long-lived assets to be classified as held for sale only when certain criteria are met. These criteria include: management has the authority to approve action; the asset is available for immediate sale; an active program to locate a buyer has been initiated; the sale of the asset is probable; the asset is being actively marketed and; it is unlikely that a significant change to the disposal plan will be made. If at any time the criteria in this paragraph are no longer met, a long-lived asset classified as held for sale shall be reclassified as held and used. Long-lived assets classified as held for sale are measured at the lower of its carrying value amount or fair value less cost to sell and the asset is not depreciated. Losses are recognized for any subsequent impairment write-down to fair value.

These assets recorded as held for sale under Chilean GAAP do not meet the requirements to be classified as held for sale under US GAAP. As these assets were recorded at fair value as of December 31, 2006, 2005 and 2004 for Chilean GAAP purposes, there is no Statement of Income impact for US GAAP purposes as US GAAP requires the reclassification of assets held for sale to be made at 1) the lower of fair value or 2) the carrying amount of the assets before they were classified as held for sale plus the depreciation that would have been reclassified as if the assets were classified as held for sale for a all periods presented.

#### d) Reversal of gain on sale of land

In December 2004, the Company sold land previously classified as land-held-for-sale and included in other assets. As part of the transaction, the Company will lease certain office space in a building to beeing constructed by a third party on the land. Additionally, the Company has obtained certain purchase options on eleven floors to be leased in the newly constructed building. For Chilean GAAP purposes, the Company recognized a gain of ThCh\$ 3,108,950 (historical) for the portion of the building that the Company will not lease, and a liability, "Deferral of gain on sale of land" of ThCh\$ 2,260,851 included in other long-term liabilities, which will be amortized over the 25 year lease term. See notes 12 and 19 to the financial statements. For US GAAP purposes, the transaction is considered a direct financing lease and accordingly the sale and related gain were reversed and the assets remained with the Company. Upon completion of construction, this transaction will be accounted for as a financing lease. For US GAAP purposes the entire gain of ThCh\$ 5,246,353 (historical) will be recognized when the purchase option expires. Under US GAAP, upon completion of construction of the building, the Company will recognize lease expense for use of the leased floors and a related financing charge associated with the interest portion of the lease and funds received. For the years ended December 31, 2006 and 2005, the Company recognized rental income for the use of the land while the building is under construction and financing expenses in relation to the funds previously received for the land. The impact of these adjustments are reflected in paragraph 1 u) below.

# e) Deferred income tax

As discussed in Note 13, effective January 1, 2000, the Company began applying Technical Bulletin N° 60 of the Chilean Institute of Accountants concerning deferred income taxes. Technical Bulletin N° 60 requires the recognition of deferred income taxes for all temporary differences arising after January 1, 2000, whether recurring or not, using an asset and liability approach. For US GAAP purposes, the Company has always applied Statement of Financial Accounting Standard ("SFAS") No. 109, "Accounting for Income Taxes", whereby income taxes are also recognized using substantially the same asset and liability approach. Deferred income tax assets and liabilities established for temporary differences between the financial reporting basis and tax basis of the Company's assets and liabilities are based on enacted rates at the dates that the temporary differences are expected to reverse. The effect of changes in tax rates is included in income for the period that includes the enactment date.

Prior to the implementation of Technical Bulletin No. 60, no deferred income taxes were recorded under Chilean GAAP if the related timing differences were expected to be offset in the year that they were projected to reverse by new timing differences of a similar nature.

After the year ended December 31, 1999, Chilean GAAP and US GAAP differ due to the recognition for US GAAP purposes of the reversal of deferred income taxes included in the US GAAP reconciliations in years prior to 2000.

Furthermore, deferred income tax assets under both Chilean and US GAAP should be reduced by a valuation allowance if, based on the weight of available evidence, it is more likely than not that some portion or all of the deferred income tax assets will not be realized. The valuation allowance should be sufficient to reduce the deferred income tax asset to an amount that is more likely than not to be realized.

The effect of providing for deferred income taxes for the differences between the amounts shown for assets and liabilities in the balance sheet and the tax bases of those assets and liabilities is included in paragraph 1 u) below and certain disclosures required under FAS 109 are set forth under paragraph 3 c) below.

## f) Subsidiary recapitalization

The Company completed the legal recapitalization of its subsidiaries, Embotelladoras Chilenas Unidas S.A. and Comercial CCU Santiago, in 2004 (See Note 1 b)). The transaction had no impact on operating results; however, resulted in an increase in the tax basis of the subsidiaries in the amount of ThCh\$ 17,064,171 (historical) and a corresponding increase of ThCh\$ 2,899,485 (historical) in the Company's deferred tax asset. For Chilean GAAP purposes, this increase in deferred tax assets was recorded as a credit directly to Shareholders' Equity to be amortized over future periods based on the consumption of the assets that origin it (Fixed Assets and Inventories). For US GAAP purposes, such changes in deferred taxes due to the reversals of timing differences were recorded for 2004 operating results as a credit to deferred tax expense. The effect of this adjustment is reflected in paragraph 1 u) below

## g) Investment securities

Under Chilean GAAP, investment securities held by the Company, which are publicly traded, are carried at the lower of cost or market value.

Under SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities", investment securities, which include debt and certain equity securities, are accounted for as follows:

- Debt securities that the Company has the positive intent and ability to hold to maturity are classified as held-to-maturity securities and are reported at amortized cost.
- Debt and equity securities that are bought and held principally for the purpose of selling them in the near term are classified as trading securities and are reported at fair value, with unrealized gains and losses included in earnings.
- Debt and equity securities not classified as either held-to-maturity or trading securities are classified as available-for-sale securities and reported at fair value, with unrealized gains and losses excluded from earnings and reported in a separate component of shareholders' equity.

For the years ended December 31, 2006, 2005 and 2004 the Company's investments in marketable securities subject to SFAS No. 115 were not significant and therefore no adjustment to net income as reported pursuant to Chilean GAAP was necessary.

#### h) Goodwill and purchase accounting

Until January 1, 2004, under Chilean GAAP the excess of cost over the net book value of a purchased company is recorded as goodwill (the book value purchase method), which is then amortized to income over a maximum period of twenty years. The excess of net book value over the cost of an investment is considered to be negative goodwill under Chilean GAAP and is also amortized to income over a maximum period of twenty years.

Under US GAAP, goodwill and other intangibles are accounted for under SFAS No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets". SFAS No. 141 requires the purchase method of accounting be used for all business combinations and prohibits the use of the pooling-of-interests method of accounting after this date. With respect to the purchase method of accounting, the cost of an investment is assigned to the tangible and identified intangible assets acquired and liabilities assumed on the basis of their fair values at the date of acquisition. Any excess of cost over the fair value of net assets acquired is recorded as goodwill. If an excess of acquired net assets over cost arises, the excess is allocated to reduce proportionally the values assigned to non-current assets (except long-term investments in marketable securities) in determining their fair values. If the allocation reduces the non-current assets to zero value, the remainder of the excess over cost (negative goodwill) is written off immediately as an extraordinary gain. SFAS No. 141 establishes specific criteria for the recognition of intangible assets separately from goodwill and requires unallocated negative goodwill to be written off immediately as an extraordinary gain (instead of being deferred and amortized).

SFAS No. 142, "Goodwill and Other Intangible Assets" establishes the following:

- The accounting for a recognized intangible asset is based on its useful life to the reporting entity. An intangible asset with a finite useful life is amortized over the life of the asset, but goodwill and other intangible assets with indefinite useful lives are not amortized.
- The remaining useful lives of intangible assets being amortized are evaluated each reporting period to determine whether events and circumstances warrant a revision to the remaining period of amortization. If the estimate of an intangible asset's remaining useful life is changed, the remaining carrying value of the intangible asset is amortized prospectively over the revised remaining useful life.
- Goodwill and other intangible assets with indefinite useful lives that are not subject to amortization are tested for impairment at least annually.
- All goodwill must be assigned to a reporting unit, which is defined as an operating segment or one level below an operating segment.

SFAS No. 142 became effective for years beginning after December 15, 2001. Accordingly, goodwill amortization was ceased for US GAAP purposes beginning in 2002.

In March 2005, the Company purchased, an 80% ownership in the entity Compañia Pisquera de Chile (see Note 1 b) (4)). The transaction was accounted for as a purchase under Chilean GAAP Technical Bulletin N°. 72, Business Combinations, (TB 72) and accordingly the assets new carrying value was determined based on the fair value at the date of purchase. In accordance with TB 72, the Company recognized goodwill for the excess purchase price over the fair value of the assets acquired in the amount of ThCh\$ 10,055,509 (historical). For US GAAP, this transaction was accounted for in accordance with FAS 141 and was not considered material to the Company. There were no material differences related to the application of purchase accounting under Chilean GAAP and US GAAP for this transaction.

The effects of the differences between Chilean and US GAAP in accounting for goodwill and negative goodwill (reversal of amortization for US GAAP) are shown in paragraph 1 u) below.

Under Chilean GAAP, the cost of an equity method investment is separated into an investment component (based on the purchase of the proportionate share of equity according to book values) and a goodwill component (based on the difference between the amount paid and the proportional book value of the investment). Under US GAAP, these components are combined in one balance sheet caption as an investment, and goodwill is determined in a manner similar to a consolidated subsidiary based on proportionate ownership. No disclosure has been presented of the effect of the reclassification between goodwill as determined under Chilean GAAP for equity method investments and goodwill determined under US GAAP as the effect of this reclassification is not significant.

#### i) Minimum dividend

As required by the Chilean Companies Act, unless otherwise decided by the unanimous vote of the issued and subscribed shares, an open stock corporation in Chile must distribute a cash dividend in an amount equal to at least 30% of the Company's net income for each year adjusted for the deficit under developing period as determined in accordance with Chilean GAAP. Under Chilean GAAP, even though the minimum dividend is a legal requirement, the dividend is not recorded until it is declared by the Company. Since the payment of the 30% dividend out of each year's income is a legal requirement in Chile, a provision has been made in the accompanying US GAAP reconciliation in paragraph 1 u) below to recognize the corresponding decrease in net equity at December 31, 2006, 2005 and, 2004.

#### j) Trademarks and brands names

Under Chilean GAAP, beginning in 1998 trademarks are amortized over a period not exceeding 20 years; prior to 1998, trademarks were not required to be amortized. Under US GAAP, trademarks with definite useful lives are amortized over the remaining legal life or a period not exceeding 40 years. With respect to the purchase in 1999 of the additional 45% interest in ECUSA, the purchase price exceeded the fair value of the assets acquired and liabilities assumed on the date of purchase. As a result, trademarks with an assigned fair value of ThCh\$ 7,548,303 (historic) were determined. Under US GAAP these trademarks were amortized over a period of five years which was determined to be the legal life of the trademark. As of December 31, 2004, these trademarks were fully amortized for US GAAP purposes. Additionally, trademarks held by Viña San Pedro S.A. and Compañía Cervecerías Unidas Argentina S.A. are being amortized over 20 years for Chilean GAAP but 40 years for US GAAP as there is no limited legal life. In 2005, as part of the CPCh acquisitions (see Note 24 1 h) above), the Company purchased various pisco brands names for a total cost of ThCh\$ 514,483 (historic). Under Chilean GAAP these brands are being amortized over the maximum permissible period of 20 years. For US GAAP these brands were also determined to have a 20 useful life. The adjustments for differences in amortization periods are made in the reconciliation between Chilean GAAP and US GAAP in the paragraph 1 u) below.

#### k) Staff severance indemnities

For Chilean GAAP purposes, the Company provides for severance indemnities when rights to such benefits have been formally guaranteed to employee groups. Severance indemnities are included in Accrued expenses and other liabilities in the Consolidated Balance Sheets.

As of December 31, 2006, the liabilities for mandatory severance indemnities have been determined at their current value, based on the accrued cost of the benefit, using an annual discount interest rate of 6% (7% in 2005). The calculation also considers the estimated years of service that the personnel will have at the date of their retirement. Until December 31, 2005, only certain agreements were considered mandatorily payable. Liabilities for certain others remaining agreements were recorded at their current value, considering certain contractual restrictions that required the Company to pay severances only for a limited amount of personnel each year.

In the case of the costs for severance indemnities that resulted from changes in the collective contractual agreements occurred in the years 2005 and 2006, which included increasing the agreed benefits, these effects have been recognized as an asset and are being amortized on the basis of the average expected term of permance of the employees in the Company.

In accordance with Emerging Issues Task Force Issue No. 88-1, for US GAAP purposes the severance indemnities described above are determined based on the vested benefits to which the employees are entitled if they separate immediately (settlement basis). The difference in accounting for staff

severance benefits between Chilean and US GAAP is included in the reconciliation to US GAAP under paragraph 1 u) below.

#### l) Capitalization of interest

Under Chilean GAAP, the capitalization of interest cost associated with projects under construction is optional when incurred on debt that is not directly related to such projects. Under US GAAP, the capitalization of interest of qualifying assets under construction is required, regardless of whether interest is associated with debt directly related to a project or not. The effect of the required capitalization pursuant to US GAAP and the related depreciation expense of this difference are included in paragraph 1 u) below.

#### m) Capitalization of financing costs related to repaid debt

At December 31, 2003, the Company had capitalized, within other assets, certain financing costs associated with two series of bonds issued in previous years and a syndicated loan issued during 2003. Both the bonds and the syndicated loan were subsequently repaid in full prior to maturity during September and November 2004, respectively, with the proceeds from a new series of bonds and a new syndicated loan (See Notes 10 and 11). For Chilean GAAP purposes, the unamortized capitalized financing costs from the initial bonds and loan, as well as the repayment costs, are carried forward as part of the capitalized financing costs of the new bonds and loan. Such aggregated financing costs are being amortized over the life of the new debt. For US GAAP purposes, the initial bonds and loan are considered extinguished and a gain or loss is calculated on the extinguishment of debt taking into consideration all of the related capitalized financing costs associated with the extinguished debt. The effect of this difference is reflected in paragraph 1 u) below.

## n) Comprehensive income

Comprehensive income (loss) is the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. For US GAAP purposes, companies are required to report comprehensive income and its components in a full set of general purpose financial statements. US GAAP requires that all items that are required to be recognized under accounting standards as components of comprehensive income be reported in a financial statement that is displayed with the same prominence as other financial statements. Under Chilean GAAP, certain investments in foreign subsidiaries which operate in countries exposed to significant risk are accounted for under TB 64 (see Note 1 m)). As such, the differences between the investments' equity value arising from the financial statements remeasured at the beginning of the year restated by Chilean inflation, plus the proportional share of the investments income (or loss) for the year, is recorded in Shareholders' equity. For US GAAP, this difference would be reported in Comprehensive Income. Other Comprehensive Income and Accumulated Other Comprehensive Income required to be disclosed by this standard is shown in paragraph 1 u).

#### o) Development stage results of operations

For Chilean GAAP purposes, investments in majority-owned subsidiaries in the development stage are recorded by the equity method and the investor's proportional share of the subsidiary's results of operations are recorded as a component of Shareholders' equity. For US GAAP purposes, majority-owned subsidiaries in the development stage are consolidated and the results of their operations charged directly to income. The difference between charging development stage results to equity under Chilean GAAP and to income under US GAAP has been included in the reconciliation of income under paragraph 1 u) below. No disclosure of the effects of consolidation of such subsidiaries has been made because the effects are not material.

#### p) Accounting for joint venture in Viña Dassault San Pedro S.A.

By Public Deed dated October 4, 2001, Viña San Pedro S.A. and Dassault Investment Fund Inc. formed Viña Totihue S.A., a closed Chilean company with a capital of US\$ 7 million (equivalent to ThCh\$ 4,930,559 historical pesos) and with 70,000 shares of no par value. Dassault Investment Fund Inc. received 35,000 shares (50% ownership interest) for its contribution in cash of US\$ 3.5 million (equivalent to ThCh\$ 2,465,279 historical pesos). Viña San Pedro S.A. also subscribed to 35,000 shares with a payment of US\$ 800,000 (equivalent to ThCh\$ 563,410 historic pesos) and the contribution of land with a value of US\$ 2.7 million (equivalent to ThCh\$ 1,901,787 historical pesos). The land consists of two parcels of land in Chile referred to as "Totihue" which will be used for the production of wine grapes. On May 7, 2003 Viña Totihue S.A. changed its name to Viña Dassault San Pedro S.A.

This transaction resulted in a gain under Chilean GAAP of ThCh\$ 869,740 (historical) because the book value of the land was ThCh\$ 1,032,047 (historical). Since Viña Totihue S.A. is an equity method investee of Viña San Pedro S.A., the Company deferred 50% of the gain generated in the transaction and recognized the other 50% in Other income in the statement of income for 2001. The deferred gain is being amortized to income annually under Chilean GAAP over period of 20 years.

Under US GAAP, the exchange of the land for an interest in the joint venture did not result in gain recognition because the investee received no cash. Accordingly, the gain on the exchange, and the subsequent amortization of the deferred gain, have been reversed in the reconciliation in paragraph 1 u) below.

# q) Subsidiary issuance of shares – negative goodwill

In June 2005, the Company's subsidiary CCU Argentina S.A. issued shares of common stock. The subsidiary's minority investor did not participate in the offering and all shares were purchased by the Company. The stock was issued at a price below the book value of the shares resulting in an increase in the Company's percentage of ownership in its subsidiary. For Chilean GAAP purposes, the excess of the fair value of the acquired shares, and related assets, was recorded as negative goodwill and is being amortized over a period of 20 years. For US GAAP, when an investor buys more than its proportion of shares sold by an investee at a price under book value, the excess should first be allocated as a pro rata reduction of the amounts that otherwise would have been assigned to all of the eligible acquired assets. If any excess remains after reducing to zero the amounts that otherwise would have been assigned to those assets, that remaining excess should be recognized as a gain. For US GAAP the related gain associated with this transaction is presented as a reconciling item in paragraph 1 u) below.

#### r) Derivative financial instruments

The Company enters into foreign currency forward exchange contracts to cover the risk of exposure to exchange rate differences on existing items on the balance sheet denominated in US dollars. Under these forward contracts, for any rate above or below the fixed rate, the Company receives or pays the difference between the spot rate and the fixed rate for the given amount at the settlement date. The terms of the contracts are generally less than one year. It also enters into cross-currency interest rate swaps in order to hedge its exposure to exchange rate and interest rate differences. Under these contracts the Company either, receives a fixed US dollar amount at a variable interest rate and pays a UF peso amount at a fixed interest rate. Counter-parties to these financial instruments expose the Company to credit-related losses in the event of nonperformance; however, counter-parties to these contracts are major financial institutions and the risk of loss due to nonperformance is believed to be minimal.

Under Chilean GAAP, derivatives are accounted for in accordance with Technical Bulletin 57, "Accounting for Derivative Contracts" ("TB 57"). Under TB 57, all derivative financial instruments should be recognized on the balance sheet at their fair value. In addition, TB 57 requires that derivative financial instruments be classified as Non-hedging (investment) instruments and Hedging instruments, the latter further divided into those covering existing transactions and those covering anticipated transactions.

Contracts to cover existing transactions hedge against the risk of a change in the fair value of a hedged item. The differences resulting from the changes in the fair value of both the hedged item and the derivative instrument should be accounted for as follows:

- a. If the net effect is a loss, it should be recognized in earnings in the period of change.
- b. If the net effect is a gain, it should be recognized when the contract is closed and accordingly deferred on the balance sheet.
- c. If the net effect is a gain and net losses were recorded on the transaction in prior years, a gain should be recognized in earnings in the current period up to the amount of net losses recorded previously.
- d. If the effect is a net loss and net gains were recorded (as deferred revenue) on the transaction in prior years, the gain should be utilized to offset the net loss before recording the remaining loss in the results of operations for the year.

Contracts to cover anticipated transactions are those that have the objective of protecting cash flow risks of a transaction expected to occur in the future (cash flow hedge). The hedging instrument should be recorded at its fair value and the changes in fair value should be stated on the balance sheet as unrealized gains or losses. When the contract is closed the unrealized gains or losses on the derivative instrument should be recognized in earnings without affecting the cost or sales price of the asset acquired or sold in the transaction. However, probable losses arising from purchase commitments should not be deferred.

Non-hedging (investment) instruments should also be presented at their fair value, with changes in fair value reflected in the earnings of the period in which the change in fair value occurs.

At December 31, 2006, the Company has three outstanding cross-currency derivative contracts intended to protect the Company against foreign currency and interest rate risk. These derivative contracts are hedges against future interest and capital payments amounting to US\$ 134,000,000 related to the syndicated loan described in Note 10.

At December 31, 2006, the Company has eleven forward contracts to sell US dollars for a total notional amount of US\$ 23,450,000 and eight forward contracts to buy US dollar for a total notional amount of US\$ 33,400,000. These derivatives all mature during the year 2007.

At December 31, 2005, the Company has fourteen derivative contracts consisting of forward contracts to sell US dollars for a notional amount of US\$ 27,610,000 which mature during the year 2005, and eighteen derivative contracts consisting of forward contracts to buy US dollars for a notional amount of US\$ 18,588,000. At December 31, 2004, the Company had twelve derivative contracts consisting of forward contracts to sell US dollars for a total notional amount of US\$16,359,500. These forward contracts were obtained to protect the Company from foreign exchange risk with respect to money market funds and trade accounts receivable denominated in US dollars.

Under US GAAP, the Company applies SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended by SFAS 137 and SFAS 138 on the same matter (collectively referred to herein as "SFAS 133"). SFAS 133 establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities. SFAS 133 requires that all derivative instruments be recognized on the balance sheet at fair

value and that changes in the fair value be recognized in income when they occur, the only exception being derivatives that qualify as hedges. To qualify the derivative instrument as a hedge, the Company must meet strict hedge effectiveness and contemporaneous documentation requirements at the initiation of the hedge and assess the hedge effectiveness on an ongoing basis over the life of the hedge. At December 31, 2006, 2005 and 2004, the forward contracts and the cross-currency interest-rate swap contracts designated as hedges for Chilean GAAP purposes, did not meet the documentation requirements to be designated as hedges under US GAAP. Accordingly, for US GAAP purposes the Company recognizes all changes in fair values in results as incurred. During the year ended December 31, 2006 and 2005, deferred gains have been recognized for certain derivative contracts under Chilean GAAP. Deferrals are not permitted under US GAAP for companies that not qualify for hedge accounting. These deferred gains have been adjusted for in companies paragraph 1 u) below. There were no adjustments for derivatives related to 2004.

#### s) Provision for Restructuring Costs

During 2006, the Company recorded under Chilean GAAP provisions related to the restructuring of a portion of its operations. The provisions were made mainly for the costs of termination indemnity payments.

The recognition of liabilities related to a restructuring process under US GAAP is prescribed by SFAS 146, "Accounting for Costs Associated with Exit or Disposal Activities" ("SFAS 146"). In order to recognize a liability for employee termination benefits and other restructuring costs under SFAS 146, prior to the date of the financial statements, certain specific conditions must be met or exist.

At December 31, 2006, some of the required conditions had not been met or did not exist with respect to the restructuring process of the Company and certain of its subsidiaries; therefore, an adjustment to reverse the restructuring provisions was included in the reconciliation to US GAAP for the year ended December 31, 2006 is included in paragraph 1 u), below.

#### t) Investment in Viña Dassault San Pedro S.A..

The Company's subsidiary Viña San Pedro S.A. and Dassault Investment Fund Inc., each owners of 50% of Viña Dassault-San Pedro S.A. ("Viña Altaïr"), are evaluating the convenience of maintaining its participation in Viña Altaïr, to analyze other ways to develop this project or, to look for an alternative that allows each of the parties to leave its participation in Viña Altaïr. For this reason, the parties contacted an investment bank to provide them financial consultant services that includes the evaluation of the business plan, to present business opportunities and other activities that will allow the partners to evaluate their participation on this project. The valuation of the investment in Viña Altaïr at present value does not generate significant valuation differences with book values under both Chilean and US GAAP. As such, no adjustment has been considered necessary.

# u) Effects of conforming to US GAAP

The adjustments to reported net income pursuant to Chilean GAAP required to conform with accounting principles generally accepted in the United States are as follows (all amounts are expressed in thousands of Chilean pesos of December 31, 2006 purchasing power):

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Net income as shown in the Chilean GAAP			
financial statements	55,832,734	49,188,847	48,015,634
Reversal of depreciation on revaluation adjustment	, ,	, ,	, ,
of property, plant and equipment (par. 1b))	-	-	(10,214)
Reversal of revaluation of fixed assets held for sale (par. 1c ))	831,323	-	-
Reversal of impairment of fixed assets held for sale (par. 1c))	-	(672,648)	-
Adjustment related to sale of land (par. 1d))	(167,407)	(183,155)	(3,288,510)
Adjustment for deferred income taxes (par. 1e))	1,659,406	559,506	1,562,210
Deferred tax assets generated from the merger			
of subsidiaries (par. 1f))	(371,921)	(1,076,418)	3,068,453
Adjustment for amortization of goodwill			
and negative goodwill (par. 1h))	3,530,367	2,578,345	2,263,030
Adjustment for amortization of trademarks with different			
useful lives (par. 1j))	264,280	285,240	(1,188,920)
Adjustment for employee severance indemnities (par. 1k))	(9,390,998)	(3,454,115)	94,651
Adjustment for capitalization of interest cost (par. 11))	823,016	420,364	(119,254)
Adjustment for capitalized costs on repaid debt (par. 1m))	331,597	331,596	(1,982,749)
Reversal of deficit during development period			
of subsidiary (par. 10))	(647,730)	(473,350)	(383,660)
Reversal of gain on investment in			
Viña Dessault San Pedro S.A. (par. 1p))	(13,378)	(13,378)	(13,415)
Reversal of negative goodwill for share issuance of Compañía			
Cervecerías Unidas Argentina S.A. (par.1q))	-	674,479	-
Derivative financial instrument (par. 1r))	(1,350,975)	2,452,289	-
Provision for Restructuring Cost (par. 1s))	1,612,000	<u> </u>	
Net income according to US GAAP	52,942,314	50,617,602	48,017,256
	=======		
Other comprehensive income adjustments:			
Foreign currency translation adjustments	1,702,251	(10,691,909)	(6,465,126)
Unrealized gains (losses) on securities (par. 1g))	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	84,254	131,013
	1.702.251	<u> </u>	
Other comprehensive gains (loss) income adjustments	<u>1,702,251</u>	(10,607,655)	(6,334,113)
Comprehensive income in accordance with US GAAP (par. 1n))	54,644,565	40,009,947	41,683,143
1	=======	=======	=======

The adjustments required to conform net equity amounts to the accounting principles generally accepted in the United States are as follows:

ThCh\$ ThCh\$ ThCh\$  Net equity as shown in the Chilean GAAP	
Net equity as shown in the Chilean GAAP	
financial statements	)49
Reversal of revaluation of property, plant and	
equipment (par. 1b))	556)
Reversal of accumulated depreciation on revaluation	
of property, plant and equipment (par. 1b))	317)
Reversal of revaluation of fixed assets held	
for sale (par. 1b))	292)
Reversal of accumulated depreciation on revaluation	
of fixed assets held for sale (par. 1b))	264
Reversal of previously recognized impairment losses (par. 1c)) (672,648) (672,648)	-
Reversal of gain on sale of land (par 1d))	510)
Assets (liabilities) from deferred income taxes	
under FAS 109 (par. 1e))	946
Adjustment for unrealized (loss) on investment securities (par. 1g)) 131,013	013
Adjustment of goodwill and negative goodwill on	
equity investments (par. 1h))	532
Minimum dividend permitted by law (par. 1i))	<del>1</del> 36)
Amortization of trademarks for different useful lives (par. 1j)) (6,269,379) (6,533,659) (6,818,899)	399)
Adjustment of employee severance indemnities (par. 1k))	
Adjustment for capitalization of interest cost (par. 11))	
Reversal of capitalized issuance costs (par 1m))(1,319,556) (1,651,153) (1,982,749	749)
Reversal of negative goodwill for change Compañía	
Cervecerías Unidas Argentina S.A. participation (par. 1q))	-
Reversal of gain on investment in	
Viña Dassault San Pedro S.A. (par. 1p)) (543,209) (529,831)	<del>1</del> 53)
Derivative financial instruments (par. 1r))	-
Provision for Restructuring Cost (par. 1s))	_
Net equity according to US GAAP	943
======================================	===
Accumulated other comprehensive income (loss) at January 1°	296)
Other comprehensive income (loss) adjustments	
Accumulated Other Comprehensive Income	<u>. 13</u> )
(Loss) in accordance with US GAAP	409)

The following summarizes the changes in Shareholders' equity under US GAAP during the years ended December 31, 2006, 2005 and 2004:

	ThCh\$
Balance at December 31, 2003	298,431,530
Dividend declared	(26,859,171)
Reversal of accrued minimum dividend from prior year	6,197,115
Minimum dividend at year-end required by law	(5,308,436)
Net income for the year	48,017,256
Cumulative translation adjustment for the year	(6,463,363)
Unrealized losses on securities	131,012
Balance at December 31, 2004	314,145,943
Dividend declared	(30,987,627)
Reversal of accrued minimum dividend from prior year	5,308,436
Minimum dividend at year-end required by law	(5,000,912)
Net income for the year	50,617,602
Cumulative translation adjustment for the year	(10,473,379)
Unrealized losses on securities	(131,012)
Balance at December 31, 2005	323,479,051
Dividend declared	(33,017,914)
Reversal of accrued minimum dividend from prior year	5,000,912
Minimum dividend at year-end required by law	(5,602,219)
Net income for the year	52,942,314
Cumulative translation adjustment for the year	1,702,251
Balance at December 31, 2006	344,504,395

# 2. US GAAP Condensed Financial Statements

### CONSOLIDATED BALANCE SHEET

	As of December 31, 2006			
	Consolidated Balance Sheet under Chilean GAAP	US GAAP adjustments and reclassifications	Consolidated Balance Sheet under US GAAP	
	ThCh\$	ThCh\$	ThCh\$	
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents (1)	64,170,066	-	64,170,066	
Marketable securities	5,114,872	(254,387)	4,860,485	
Investments in available-for-sale securities	=	254,387	254,387	
Accounts receivable-trade and other	105,565,276	-	105,565,276	
Accounts receivable from related companies	4,279,611	-	4,279,611	
Inventories	74,701,153	-	74,701,153	
Prepaid expenses	3,469,627	-	3,469,627	
Prepaid taxes.	2,398,895	(2 (00 570)	2,398,895	
Deferred income taxes	2,698,579	(2,698,579)	1 456 046	
Other current assets	1,456,946	<del>-</del>	1,456,946	
Total current assets	<u>263,855,025</u>	(2,698,579)	<u>261,156,446</u>	
PROPERTY, PLANT AND EQUIPMENT, net	341,372,305	1,705,808	343,078,113	
OTHER ASSETS	97,179,708	10,704,756	107,884,464	
Total assets	702,407,038	9,711,985	712,119,023	
LIABILITIES AND SHAREHOLDERS' EQUITY CURRENT LIABILITIES Short-term borrowings	5,589,389 23,610,182 11,881,153 43,925,508 5,602,511	- - 5,602,219 -	5,589,389 23,610,182 17,483,372 43,925,508 5,602,511	
Other payables	6,097,403	_	6,097,403	
Accounts payable to related companies	2,155,303	_	2,155,303	
Accrued expenses	26,380,310	(2,413,839)	23,966,471	
Withholding taxes payable	13,921,816	-	13,921,816	
Income Tax	5,006,789	-	5,006,789	
Other current liabilities	2,395,464		2,395,464	
Total current liabilities	146,565,828	3,188,380	149,754,208	
LONG-TERM LIABILITIES				
Long-term debt	117,351,824	8,156,489	125,508,313	
Accrued expenses	8,892,983	10,575,551	19,468,534	
Deferred income taxes	15,663,727	(5,224,437)	10,439,290	
Other long-term liabilities	22,581,172	(2,260,850)	20,320,322	
Total long-term liabilities	164,489,706	11,246,753	175,736,459	
Total liabilities	311,055,534	14,435,133	325,490,667	
MINORITY INTEREST	42,123,961		42,123,961	
SHAREHOLDERS' EQUITY				
Common stock	184,287,790	-	184,287,790	
Share premium	14,412,637	-	14,412,637	
Other reserves	(10,576,769)	371,921	(10,204,848)	
Retained earnings	161,103,885	(5,095,069)	156,008,816	
Total shareholders' equity	349,227,543	(4,723,148)	344,504,395	
Total liabilities and shareholders' equity	702,407,038	9,711,985	712,119,023	

<sup>(1)</sup> This caption includes time deposits, marketable securities and securities under resale agreements amounting to ThCh\$ 6,400,000, ThCh\$ 3,378,765 and ThCh\$ 40,499,997, respectively, which are cash equivalents.

### CONSOLIDATED BALANCE SHEET

# Adjusted for general price-level changes and expressed in thousands of constant Chilean pesos of December 31, 2006

	As of December 31, 2005		
	Consolidated Balance Sheet under Chilean GAAP	US GAAP adjustments and reclassifications	Consolidated Balance Sheet under US GAAP
	ThCh\$	ThCh\$	ThCh\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents (1)	53,726,424		53,726,424
Marketable securities	17,196,853	(257,838)	16,939,015
Investments in available-for-sale securities	07.250.004	257,838	257,838
Accounts receivable-trade and other	87,250,094	-	87,250,094
Accounts receivable from related companies	3,325,842	-	3,325,842
Prepaid expenses	72,275,608 3,841,060	-	72,275,608 3,841,060
Prepaid taxes	2,938,017	-	2,938,017
Deferred income taxes	3,012,173	(3,012,173)	2,730,017
Other current assets	2,381,259	(654,078)	1,727,181
	<u> </u>	<u> </u>	
Total current assets	<u>245,947,330</u>	(3,666,251)	242,281,079
PROPERTY, PLANT AND EQUIPMENT, net	327,209,387	(55,509)	327,153,878
OTHER ASSETS	83,856,986	11,094,738	94,951,724
Total assets	657,013,703	7,372,978	664,386,681
	=======================================	======	=======================================
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES	2 2 (1 7 (2		2 2 (1 7 (2
Short-term borrowings	2,361,762	-	2,361,762
Current portion of long-term debt	8,850,698	5 000 012	8,850,698
Dividends payable	10,497,202	5,000,912	15,498,114
Accounts payable	40,469,548	(654.079)	40,469,548
Notes payable Other payables	5,387,483 5,296,639	(654,078)	4,733,405 5,296,639
Accounts payable to related companies	1,971,366	_	1,971,366
Accrued expenses	20,115,688	_	20,115,688
Withholding taxes payable	12,478,245	_	12,478,245
Income tax	3,714,872	_	3,714,872
Other current liabilities	163,993	_	163,993
Total current liabilities	111,307,496	4,346,834	115,654,330
	==	=======================================	
LONG-TERM LIABILITIES			
Long-term debt	138,558,541	7,991,040	146,549,581
Accrued expenses	4,384,506	3,425,654	7,810,160
Deferred income taxes	12,426,875	(3,878,625)	8,548,250
Other long term liabilities	23,391,461	(2,260,853)	21,130,608
Total long-term liabilities	<u>178,761,383</u>	<u>5,277,216</u>	184,038,599
Total liabilities	290,068,879	9,624,050	299,692,929
MINORITY INTEREST	41,214,701	-	41,214,701
SHAREHOLDERS' EQUITY			
Common stock	184,287,790	-	184,287,790
Share premium	14,412,637	1 054 440	14,412,637
Other reserves	(11,728,819)	1,076,418	(10,652,401)
Retained earnings	138,758,515	(3,327,490)	<u>135,431,025</u>
Total shareholders' equity	325,730,123	(2,251,072)	323,479,051
Total liabilities and shareholders' equity	657,013,703	7,372,978	664,386,681

<sup>(1)</sup> This caption includes time deposits, marketable securities and securities under resale agreements amounting to ThCh\$ 26,158,542 ThCh\$ 5,898,345 and ThCh\$ 11,609,755, respectively, which are cash equivalents.

The above US GAAP Balance Sheet does not reflect certain executory contracts in the amount of ThCh\$ 654,078 which are included under Chilean GAAP assets and offsetting liabilities. Such contracts do not meet the requirements of recognition as assets and liabilities under US GAAP.

# CONSOLIDATED STATEMENT OF INCOME

	As of December 31, 2006			
	Consolidated	US GAAP	Consolidated	
	Statement of Income	adjustments and	Statement of Income	
	under Chilean GAAP	reclassifications	under US GAAP	
	ThCh\$	ThCh\$	ThCh\$	
OPERATING RESULTS				
Net sales	545,797,132	_	545,797,132	
Cost of sales	(259,889,497)	(26,667,264)	(286,556,761)	
Gross margin	285,907,635	(26,667,264)	259,240,371	
Selling and administrative expenses	(206,215,457)	15,135,448	(191,080,009)	
Operating income	79,692,178	(11,531,816)	68,160,362	
NON-OPERATING RESULTS				
Non-operating income	7,819,676	782,212	8,601,888	
Non-operating expenses	(17,046,271)	6,571,699	(10,474,572)	
Price-level restatements and exchange differences	(633,694)	-	(633,694)	
Income before income taxes	, , , , , , , , , , , , , , , , , , , ,			
and minority interest	69,831,889	(4,177,905)	65,653,984	
EXTRAORDINARY ITEMS	-	-	-	
Income taxes	(14,234,704)	1,287,485	(12,947,219)	
Minority interest	235,549		235.549	
•				
NET INCOME	55,832,734	(2,890,420)	52,942,314	

# CONSOLIDATED STATEMENT OF INCOME

	As of December 31, 2005			
	Consolidated	US GAAP	Consolidated	
	Statement of Income	adjustments and	Statement of Income	
	under Chilean GAAP	reclassifications	under US GAAP	
	ThCh\$	ThCh\$	ThCh\$	
OPERATING RESULTS				
Net sales	502,379,897	-	502,379,897	
Cost of sales	(240,658,814)	(23,648,996)	(264,307,810)	
Gross margin	261,721,083	(23,648,996)	238,072,087	
Selling and administrative expenses	(193,855,303)	19,579,095	(174,276,208)	
Operating income	67,865,780	(4,069,901)	63,795,879	
NON-OPERATING RESULTS				
Non-operating income	3,315,677	(725,711)	2,589,966	
Non-operating expenses	(12,576,552)	6,066,800	(6,509,752)	
Price-level restatements and exchange differences	(196,596)	<del>_</del>	(196,596)	
Income before income taxes				
and minority interest	58,408,309	1,271,188	59,679,497	
EXTRAORDINARY ITEMS	-	674,479	674,479	
Income taxes	(9,306,251)	(516,912)	(9,823,163)	
Minority interest	86,789	<u>-</u> _	86,789	
NET INCOME	49,188,847	1,428,755	50,617,602	
	========		========	

# CONSOLIDATED STATEMENT OF INCOME

	For the year ended December 31, 2004			
	Consolidated		Consolidated	
	Statement of	US GAAP	Statement of	
	Income under	adjustments and	Income under	
	Chilean GAAP	reclassifications	<u>US GAAP</u>	
	ThCh\$	ThCh\$	ThCh\$	
OPERATING RESULTS				
Net sales	444,832,473	-	444,832,473	
Cost of sales	(214,224,903)	(21,269,236)	(235,494,139)	
Gross margin	230,607,570	(21,269,236)	209,338,334	
Selling and administrative expenses	(168,509,960)	13,453,215	(155,056,745)	
Operating income	62,097,610	(7,816,021)	54,281,589	
NON-OPERATING RESULTS				
Non-operating income	4,623,642	(40,789)	4,582,853	
Non-operating expenses	(11,175,003)	3,640,512	(7,534,491)	
Price-level restatements and exchange differences	<u>57,505</u>	<del>_</del>	<u>57,505</u>	
EXTRAORDINARY ITEMS	-	(412,743)	(412,743)	
Income before income taxes				
and minority interest	55,603,754	(4,629,041)	50,974,713	
Income taxes	(6,239,295)	4,630,663	(1,608,632)	
Minority interest	(1,348,825)	<del>_</del>	(1,348,825)	
NET INCOME	48,015,634	1,622	48,017,256	

# 3. Additional disclosure requirements

# a) Reclassifications for US GAAP purposes

# *Income and expenses*

Under Chilean GAAP the following expenses arising during the years 2006, 2005 and 2004 are classified as Non-operating expenses whereas under US GAAP they would be classified as Operating expenses:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Non-operating expenses:			
Director's participation on dividend	-	318,523	-
Loss on sale, provision for impairment and write-offs			
of assets	1,779,556	356,704	741,195
Severance indemnities	951,640	307,875	182,755
Total	2,731,196	983,102	923,950

Selling and administrative expenses - Under Chilean GAAP, shipping and handling costs are charged to Selling and administrative expenses whereas under US GAAP, the Company's policy is to classify shipping and handling costs in costs of sales. Shipping and handling costs amounted to ThCh\$ 26,019,534, ThCh\$ 23,175,645 and ThCh\$ 20,885,191 in 2006, 2005 and 2004, respectively.

Cash and cash equivalents - As shown in Note 1 t), Cash and cash equivalents included in the Consolidated Statement of Cash Flows are recorded in separate captions on the balance sheet under Chilean GAAP. They are required to be shown combined as a single caption in balance sheets prepared under US GAAP. Accordingly, the following cash equivalents should be reclassified and included in the caption Cash and cash equivalents for US GAAP presentation purposes:

	<u>2006</u>	<u>2005</u>
	ThCh\$	ThCh\$
Time deposits	6,400,000	26,158,542
Mutual fund shares	3,378,765	5,898,345
Securities purchased under resale agreements	40,499,997	11,609,755
Total	50,278,762	43,666,642
		========

# b) Earnings per share

Disclosure of the following earnings per share information is not generally required for presentation in financial statements under Chilean accounting principles, but is required under US GAAP:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	Ch\$	Ch\$	Ch\$
Basic and diluted earnings per share under US GAAP	166.22	158.92	150.76
Weighted-average number of shares of common stock outstanding for basic and diluted earnings			
per share (in thousands)	318,503	318,503	318,503

Earnings per share is determined by dividing the net income for the year under US GAAP by the weighted-average number of shares of common stock outstanding during each year.

# c) Income taxes

The provision for income taxes charged to results is summarized as follows:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Current tax expense	(11,341,473)	(11,013,129)	(8,262,733)
Deferred tax under Chilean GAAP	(2,893,231)	1,706.878	2,023,438
Deferred tax assets generated from the merger	(372,143)	(1,076,418)	3,068,453
Additional deferred tax to conform with US GAAP	<u>1,659,406</u>	<u>559,507</u>	1,562,210
Total provision for US GAAP	(12,947,441)	(9,823,162)	(1,608,632)
	======		

Deferred tax assets (liabilities) under US GAAP are summarized as follows at December 31 of each year:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
Property, plant and equipment Inventories Adjustment on bottles and container deposits Other liabilities	(18,544,443) (2,238,084) (2,843,545) (2,120,085)	(18,479,470) (1,475,896) (2,770,405) (2,485,062)	(19,218,253) (867,828) (2,547,406) (1,418,319)
Gross deferred tax liabilities	(25,746,157)	(25,210,833)	(24,051,806)
Accounts receivable Tax loss carryforwards Less: Valuation allowance Employee severance indemnities Other assets Other Gross deferred tax assets	558,362 6,473,784 (3,031,911) 2,852,510 5,924,733 2,529,389 15,306,867	680,209 9,869,984 (3,185,916) 948,709 5,604,453 2,745,144 16,662,583	942,687 10,022,032 (4,508,395) 407,891 1,365,769 5,475,221 13,705,205
Net deferred tax assets (liabilities)	(10,439,290)	(8,548,250) ======	(10,346,601)

The changes in the valuation allowance during the years ended December 31, 2006, 2005 and 2004 were as follows:

<u>Year</u>	Balance at beginning of period	Additions charged to cost and expenses	charged against income	Foreign exchange effects	Balance at end of period
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
2006	3,185,916	-	(269,550)	115,545	3,031,911
2005	4,508,395	499,756	(1,341,869)	(480,366)	3,185,916
2004	9,516,626	16,774	(4,558,484)	(466,521)	4,508,395

The provision for income taxes differs from the amount of income taxes determined by applying the applicable Chilean statutory income tax rate of 17% during the years 2004 to 2006, to pretax income as a result of the following differences:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
	ThCh\$	ThCh\$	ThCh\$
At statutory Chilean tax rate	10,928,482	14,812,753	8,946,659
Increase (decrease) in rates resulting from:			
Non-deductible expenses	7,167,106	4,078,550	3,001,799
Non-taxable income	(6,256,395)	(8,949,763)	(8,018,540)
Tax credits	(917,443)	(857,634)	(1,056,688)
International income tax differences	2,025,691	739,256	(1,264,598)
At effective tax rates	12,947,441	9,823,162	1,608,632
	=======	======	======

In accordance with Chilean law, the Company and each of its subsidiaries compute and pay income tax on a separate return basis and not on a consolidated basis.

The Argentine enacted income tax rate was 35% during the years 2004 to 2006.

Certain of the Chilean subsidiaries have tax loss carryforwards aggregating ThCh\$ 15,261,960 at December 31, 2006 (ThCh\$ 27,522,504 in 2005) which have no expiration date. Additionally, CCU Argentina and its subsidiaries and Finca La Celia S.A. and subsidiary, have tax loss carryforwards aggregating ThCh\$ 11,083,574 at December 31, 2006 (ThCh\$ 14,831,873 in 2005) which may be applied to reduce taxable income in Argentina during a five-year carryforward period. These tax losses resulted in a deferred tax asset for 2006 of ThCh\$ 6,473,784 (ThCh\$ 9,869,984 in 2005 and ThCh\$ 10,022,032 in 2004). Valuation allowances of ThCh\$ 3,031,911 in 2006 (ThCh\$ 3,185,916 in 2005 and ThCh\$ 4,508,395 in 2004) were provided against certain of the deferred tax assets of the Argentine subsidiaries because it is currently expected that those assets will probably not be realized before they expire.

### d) Investment securities

The book value of investment securities totaled ThCh\$ 254,387 at December 31, 2006 and ThCh\$ 257.838 at December 31, 2005. There was no significant difference between book value and market value at December 31, 2006 or December 31, 2005 (see paragraph 1 g) above). All investment securities are classified as available-for-sale at December 31, 2006 and 2005.

# e) Intangible Assets - Trademarks

The Company's other intangible assets consists primarily of trademarks related to beers, wines, pisco, juices, soft drink and snacks. Trademarks are considered to have definite lives and are amortized over the life of either the legal trademark agreement, or 20 years. The weighted average amortization period is 40 years for US GAAP purposes. Trademarks are reviewed for impairment, whenever events or changes in business circumstances indicate the carrying value of the assets may not be fully recoverable or the useful lives are no longer appropriate.

The changes in the carrying amount of trademarks during the periods were:

	Beginning balance	<u>Additions</u>	<u>Deletions</u>	Ending balance
2006	9,511,919	15,040,757	(218,013)	24,334,663
2005	9,589,306	525,287	(602,674)	9,511,919

The aggregate amortization expense for trademarks was ThCh\$ 1,794,712 and ThCh\$ 1,760,443 for the years ended December 31, 2006 and 2005, respectively. The estimated amortization expense for each of the five succeeding fiscal years is ThCh\$ 263,485.

#### f) Fair value

The following methods and assumptions were used to estimate the fair value of each class of financial instrument at December 31, 2006 and 2005 for which it is practicable to estimate such value:

### Cash

Cash is stated at carrying amount, which is equivalent to fair value.

### • Time deposits and marketable securities

Fair value of time deposits was determined using rates currently available in the market and the fair value of marketable securities is based on quoted market prices for the marketable securities.

• Accounts receivable, accounts payable, notes payable and other payables
Fair value approximates carrying amounts due to the short-term maturity of these instruments.

# • Investments in other companies

Fair value of common stock in companies is based on quoted market prices for the stock.

# • Securities purchased under resale agreements

Fair value of securities purchased under resale agreement included in Other current assets was determined using interest rates currently offered for similar financial instruments.

# Bank borrowings and bonds payable

Fair value of bank borrowings and bonds payable was estimated using the interest rate that the Company would pay for similar loans.

# • Financial instruments

The fair value of foreign currency forward exchange contracts and swap contracts is based on estimated market valuations. Such values attempt to approximate the economic value at the balance sheet date of a position using prices and rates at the average of the estimated bid and offer for the respective underlying assets or reference rates and/or mathematical models, as deemed appropriate by

the Company. In the absence of sufficient or meaningful market information, such valuations or components thereof may be theoretical in whole or in part.

The estimated fair values of the Company's financial instruments is summarized as follows:

	December 31, 2006		December 31, 2005	
	Carrying	Fair	Carrying	Fair
<u>Assets</u>	<u>amounts</u>	<u>value</u>	<u>amounts</u>	<u>value</u>
	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Cash	13,891,304	13,891,304	10,059,782	10,059,782
Time deposit and marketable securities	14,893,637	15,142,028	49,253,739	49,337,993
Accounts receivable-trade and other, net	105,565,276	105,565,276	87,250,094	87,250,094
Investments in other companies	15,950	15,950	27,263	27,263
Securities purchased pursuant to				
resale agreements	40,564,529	40,564,529	11,625,299	11,625,299
Other current assets	724,624	724,624	714,871	714,871
Forward contracts	169,391	169,391	246,868	246,868
Total assets	175,824,711	176,073,102	159,177,916	159,262,170
<u>Liabilities</u>				
Bank borrowings (short-term)	5,589,389	5,551,561	2,361,762	2,400,247
Bonds payable (short-term)	3,909,228	5,491,645	4,091,052	5,746,735
Current portion of long-term	3,909,228	3,491,043	4,091,032	3,740,733
bank borrowings	19,700,954	20,303,300	4,759,646	4,720,510
Bank borrowings (long-term)	61,838,434	61,559,701	79,647,719	79,679,709
Bonds payable (long-term)	55,513,390	54,378,386	58,910,822	54,716,328
Accounts payable, notes payable and	, ,	- , ,		- ,,
other payables	55,625,422	55,625,422	51,153,670	51,153,670
Forward contract	62,381	62,381	123,953	123,953
Swap contracts	12,933,922	12,933,922	13,052,502	13,052,502
Total liabilities	215,173,120	215,906,318	214,101,126	211,593,654
	=======			=======

# g) Concentrations of credit and other risk

The Company has accounts with a variety of banks and does not hold significant deposits with any single bank. The Company has a wide customer base and trades with a large number of small customers. Consequently, the Company does not believe that it has any significant concentrations of credit risk at December 31, 2006. The beverage business is highly competitive in both Chile and Argentina, where the Company competes with other enterprises. Additionally, in view of the favorable long-term economic conditions in Chile, other enterprises may be expected to enter the country's beer, wine and soft drink markets.

The Company's results may be materially adversely affected from time to time by significant increases in advertising and promotion costs, loss of sales volume, price discounting, or a combination of these and other factors related to the competitive beer, wine and soft drinks markets in Chile and Argentina.

# h) Derivative instruments and hedging activities

The Company's activities expose it to a variety of market risks, including risks related to the effects of changes in foreign currency exchange rates and interest rates. These financial exposures are monitored and managed by the Company as an integral part of its overall risk management program. The Company's risk management program focuses on the unpredictability of financial markets and seeks to reduce the potentially adverse effects that the volatility of these markets may have on its operating results.

At December 31, 2006 and 2005, the Company has three cross-currency interest-rate swap agreement (US dollar to Chilean peso) to buy and sell US dollars for a notional amount of US\$ 134,000,000. These contracts were obtained to protect the Company from foreign exchange and interest-rate risk with respect to long-term bank debt denominated in US dollars.

At December 31, 2006, the Company has eleven derivative contracts consisting of forward contracts to sell US dollars for a notional amount of US\$ 23,450,000 maturing throughout 2007. At December 31, 2005, the Company had fourteen derivative contracts consisting of forward contracts to sell US dollars for a total notional amount of US\$ 27,610,000. At December 31, 2004, the Company had twelve derivative contracts consisting of forward contracts to sell US dollars for a total notional amount of US\$ 16,359,000. In addition, at December 31, 2006, the Company has eight derivative contracts consisting of forward contracts to buy US dollars for a notional amount of US\$ 33,400,000 maturing throughout 2007. At December 31, 2005, the Company has eighteen derivative contracts consisting of forward contracts to buy US dollars for a notional amount of US\$ 18,588,000. These forward contracts were obtained to protect the Company from foreign exchange risk with respect to mutual fund shares and trade accounts receivable denominated in US dollars.

As described further in Note 1 r) at December 31, 2006, 2005 and 2004, the forward contracts, and at December 31, 2006 and 2005, the cross-currency interest-rate swap contracts designated as hedges for Chilean GAAP purposes, did not meet the documentation requirements to be designated as hedges under US GAAP.

# 4. Recent accounting pronouncements

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" ("SFAS No. 157"). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. This statement does not require any new fair value measurements; rather, it applies to other accounting pronouncements that require or permit fair value measurements. The provisions of this statement are to be applied prospectively as of the beginning of the fiscal year in which this statement is initially applied, with any transition adjustment recognized as a cumulative-effect adjustment to the opening balance of retained earnings. The provisions of SFAS No. 157 are effective for the fiscal years beginning after November 15, 2007; therefore, we anticipate adopting this standard as of January 1, 2008. We have not determined the effect, if any, of the adoption of this statement will have on our financial condition or results of operations.

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS No. 158"). SFAS No. 158 requires employers to recognize a net liability or asset and an offsetting adjustment to accumulated other comprehensive income to report the funded status of defined benefit pension and other post-retirement benefit plans. SFAS No. 158 requires prospective application; thus, the recognition and disclosure requirements are effective for our fiscal year ended December 31, 2006. Additionally, SFAS No. 158 requires companies to measure plan assets and obligations at their year-end balance sheet date. This requirement is effective for our fiscal year ending December 31, 2008. See Note 22 - "Supplemental Executive Retirement Plan" for further discussion on

the impact of adopting SFAS No. 158. This Statement will not have a material effect on the Company's consolidated financial position or results of operation.

In September 2006, the SEC issued Staff Accounting Bulletin No. 108, "Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements" ("SAB 108"). SAB 108 provides guidance on how prior year misstatements should be taken into consideration when quantifying misstatements in current year financial statements for purposes of determining whether the current year's financial statements are materially misstated. SAB 108 permits registrants to record the cumulative effect of initial adoption by recording the necessary "correcting" adjustments to the carrying values of assets and liabilities as of the beginning of that year with the offsetting adjustment recorded to the opening balance of retained earnings only if material under the dual method. SAB 108 is effective for fiscal years ending on or after November 15, 2006. The adoption of SAB 108 will not have an impact on our financial condition or results of operations.

In July 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109" ("FIN 48"). FIN 48 provides guidance on the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 requires that we recognize in the financial statements the impact of a tax position if that position will more likely than not be sustained on audit, based on the technical merits of the position. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosures, and transition provisions. Any transition adjustment recognized on the date of adoption will be recorded as an adjustment to retained earnings as of the beginning of the adoption period. FIN 48 is effective for fiscal years beginning after December 15, 2006, and we adopted FIN 48 as of January 1, 2007. Based on our current evaluation, we do not expect that the adoption of this interpretation to have a material impact on our financial position or results of operations.

In June 2006, the FASB's Emerging Issues Task Force reached a consensus on Issue No. 06-3, "How Taxes Collected from Customers and Remitted to Governmental Authorities Should be Presented in the Income Statement (That Is, Gross versus Net Presentation)" ("EITF 06-3"). EITF 06-3 requires disclosure of an entity's accounting policy regarding the presentation of taxes assessed by a governmental authority that are directly imposed on a revenue-producing transaction between a seller and a customer, including sales, use, value added and some excise taxes. Our policy is to exclude all such taxes from revenue on a net reporting basis.