

Corporate Presentation

Investor Relations

November, 2014



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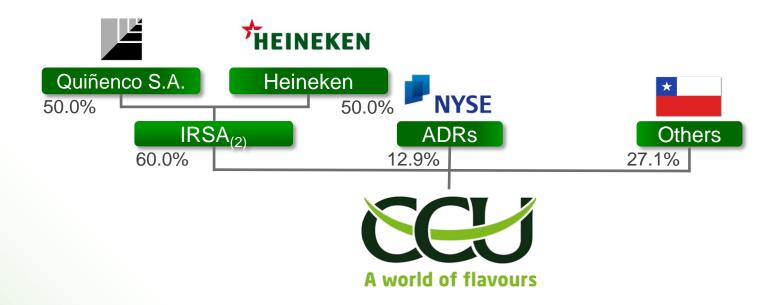
Agenda



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2.	Investment highlights	6
3.	Recent performance	27
4.	Key takeaways	36

1. CCU overview Ownership structure(1)

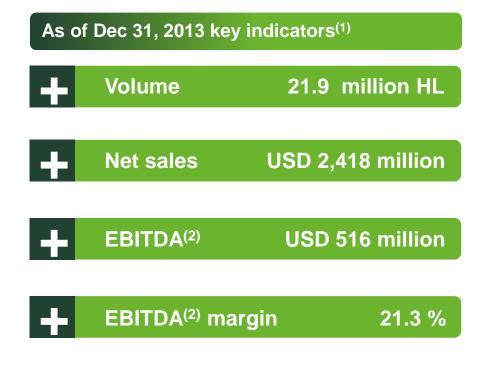




1. CCU overview



- Multi-category branded beverages company operating in Chile, Argentina, Uruguay and, since December 2013, in Paraguay with an extensive wine export business to more than 80 countries
- Broad product portfolio of highlyrecognized brands
- ▶ Listed on the Santiago Stock Exchange (since 1920)⁽³⁾ and on the NYSE (since 1999)⁽⁴⁾
- ▶ Brewing tradition since 1850

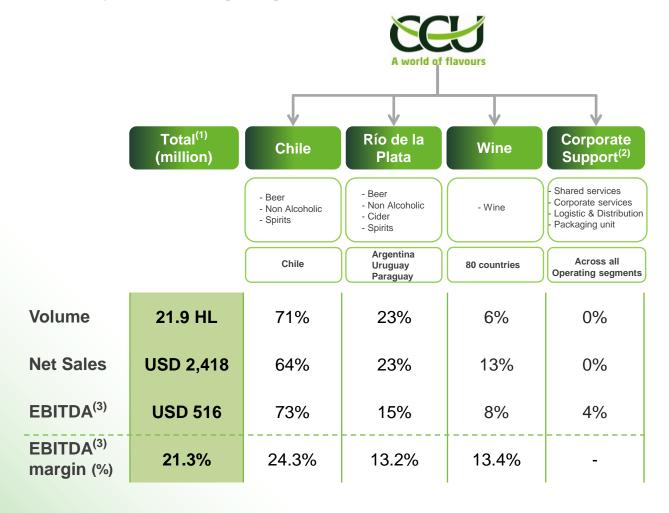




1. CCU overview



Contribution by Operating segment (As of December 31th, 2013)(*)



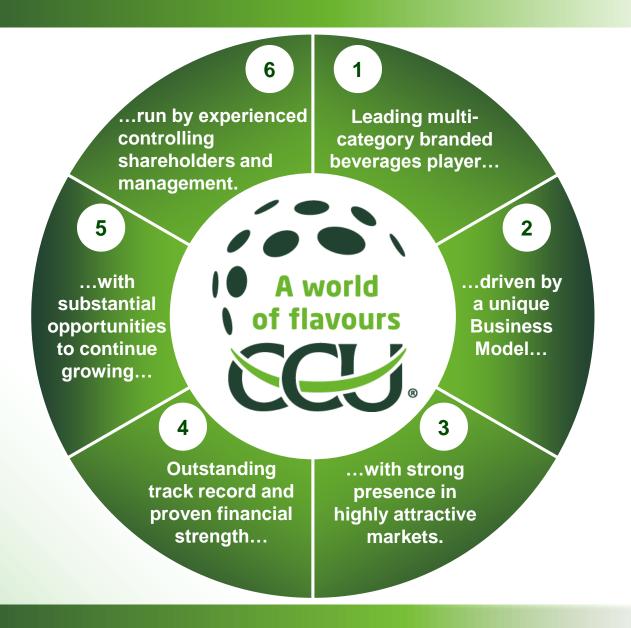
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2. Investment highlights





Leading multi-category branded beverages player...



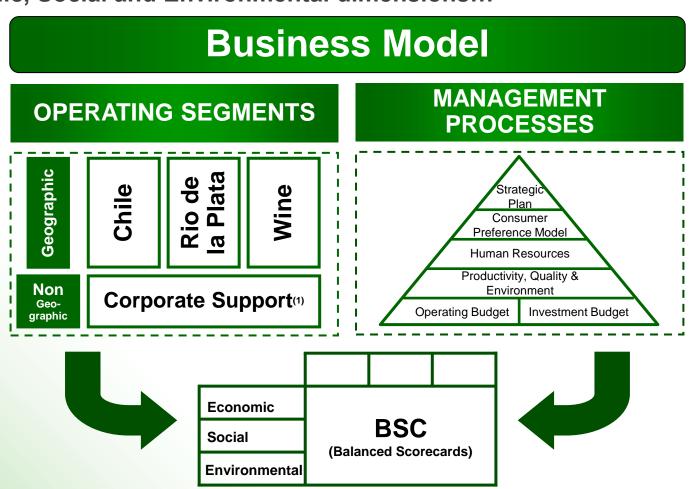
Leader with strong brands & long term partners...

	Core Ca	tegories	Synergic Categories	2013 Weighted Volume Market	
	Beer	Non Alcoholic	Multi-category	Share ⁽¹⁾	
Chile	AUSTRAL Heineken CESCUSO CONTROL CON	CSD Waters Caciantum AMANATIAL Functional & Juices	Pisco Mischiel CAMPANARIO SOUR. Rum SERRA Other liquors ABSOLUT VODRA	39.6%	Under the
Rio de la Plata	Heineken (3) Extra (4) Extra (2)(3)	CSD Waters LAFUENTE Functional & Juices RedBull	Ciders LA VICTORIA Real 1888	17.2%	bra
Wine			Domestic MISIONES TARAPACA & MOLINA MARKET	17.6%	brand endorsement
Total				29.9%	ment

...driven by a unique Business Model...



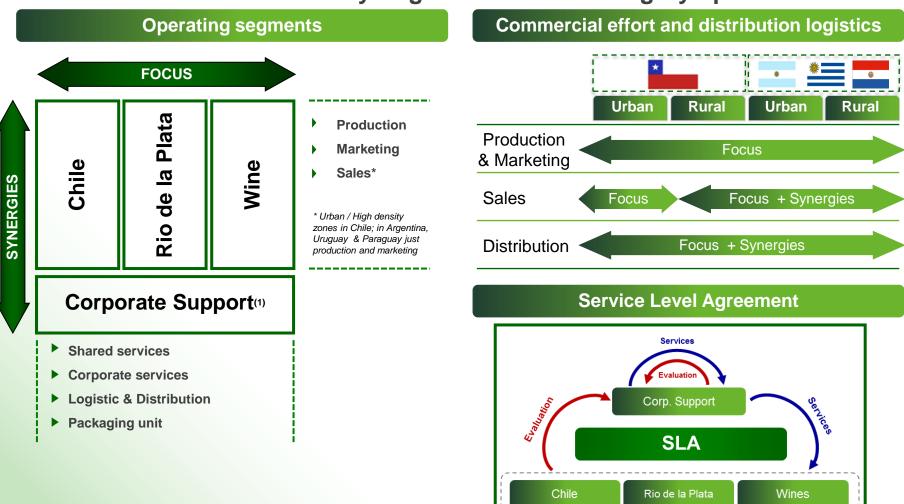
Based on Operating segments and Management processes with focus on Economic, Social and Environmental dimensions...



...driven by a unique Business Model...



Which combines focus and synergies in its multi-category operation...



...with strong presence in highly attractive markets.



High growth in per capita consumption, population and GDP in our current markets...

	Chile	R	Río de la Plata				
	*	**	*	©			
	Chile	Argentina	Uruguay	Paraguay	USA		
Liters per Capita ⁽¹⁾	266	346	311	246	511		
Liters per Capita Growth (CAGR 2003-13)	3.8%	2.8%	4.2%	6.0%	(0.6)%		
Population Growth ⁽²⁾ (CAGR 2003-13)	1.0%	1.1%	0.3%	1.8%	0.9%		
GDP Growth ⁽³⁾ (CAGR 2003-13)	4.8%	6.6%	5.4%	4.6%	1.7%		

High potential for organic growth

...with strong presence in highly attractive markets.



High growth in per capita consumption, population and GDP in our current markets...

		Chile	Rí	ío de la P	lata	
		*	*	*	©	
		Chile	Argentina	Uruguay	Paraguay	USA
	Beer	41	43	27	43	73
	CSD	126	129	115	87	143
	Nectar and Juices	26	6.6	14	9.5	48
	Water ⁽¹⁾	30	97	65	35	115
	Functional Drinks	3.0	2.8	8.0	1.0	46
	Spirits	3.5	0.3	2.5	13	4.4
	Cider	0.1	1.7	2.4	0.6	0.2
	Milk ⁽²⁾	24	44	65	50	70
	Total (ex Wine)	254	324	292	239	501
Wine	Wine	12	22	20	6.3	9.5
,	TOTAL	266	346	311	246	511

High potential for organic growth

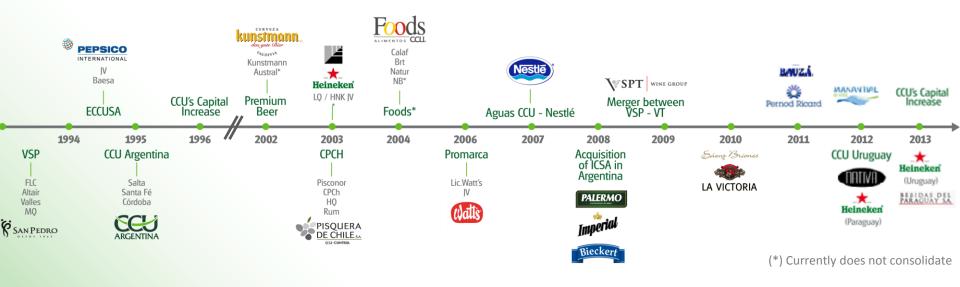
Outstanding track record and proven financial strength...



Proven track record for organic and inorganic growth...

- Diversification from a Beer based company into a multi-category branded beverage company
- ► Over the last 20 years successfully executing strategic M&A transactions

Historical strategic M&A transactions(1)



Outstanding track record and proven financial strength...



Key performance indicators show a constant improvement in each line...

CLP billions			CHGAAP(1)				IFRS ⁽²⁾				CAGR ⁽³⁾
OLI SIIIOIIO	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	03-13
Total Volume (millons of HL)	10.9	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.8	21.9	7.2%
Net Sales	384.1	420.6	492	545.8	628.3	710.2	776.5	838.3	969.6	1,075.7	1,197.2	12.0%
EBITDA ⁽⁴⁾	86.4	98.6	107.6	121.8	146.8	163.9	181.5	202.3	227.7	235.9	255.5	11.5%
EBITDA Margin ⁽⁵⁾	22.5%	23.4%	21.9%	22.3%	23.4%	23.1%	23.4%	24.1%	23.5%	21.9%	21.3%	
Net Income ⁽⁶⁾	54.1	45.4	48.2	55.8	79.2	90.4	128.0	110.7	122.8	114.4	123.0	8.1%
RONA ⁽⁷⁾	9.3%	11.5%	12.2%	13.6%	14.8%	14.2%	15.6%	16.9%	17.6%	17.0%	13.3%	
Total Market Share(8)	24.9%	25.0%	25.2%	25.6%	25.8%	27.2%	27.4%	27.5%	27.9%	28.1%	29.9%	

⁽¹⁾ Under Chilean GAAP. Figures in CLP Billions as of December of each year

⁽²⁾ IFRS, figures in nominal CLP billions

⁽³⁾ Inflation for the period: 3.4%

is equivalent to ORBDA (Operating Result Before Depreciation & Amortization) used in the 20-F, figs. before El (5) EBITDA margin after EI is 24.9%, 24.8% and 21.1% for 2010, 2011 and 2013, respectively

⁽⁶⁾ Net Income attributable to Equity holders of the parent

⁽⁷⁾ RONA (Return on Net Assets) = EBIT / ITotal Assets - (Total Current Liabilities - Other Current Financial

⁽⁴⁾ EBITDA after Exceptional Items (EI) is 209.1, 240.6 and 252.5 for 2010, 2011 and 2013 respectively. EBITDA (8) Weighted market share of all categories in which CCU participates based on most recent internal estimates on each year's market size. Source of Market Share: Nielsen for Chile, Domestic Wine and Argentina, ID Retail for Uruguay and Viñas de Chile for Export Wine. Annually updated. Includes Cider in Argentina since 2011. Excludes Paraguay, Beer in Uruguay, and wines in Argentina. In the case of Chile, excludes HOD

Outstanding track record and proven financial strength...



Key performance indicators show a constant improvement in each line...

CLP billions		(CHGAAP(1)				IFRS ⁽²⁾				CAGR ⁽³⁾
OLI BIIIONS	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	03-13
Total Volume (millons of HL)	10.9	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	7.2%
Chile	8.0	8.3	9.1	10.1	10.6	11.2	11.3	11.9	12.6	13.8	15.6	6.8%
Rio de la Plata	1.9	2.1	2.3	2.4	2.7	3.7	3.9	4.1	4.6	4.8	5.1	10.3%
Wine	1.0	1.0	0.9	0.9	0.9	0.9	1.1	1.2	1.2	1.3	1.3	2.9%
Total Market Share(4)	24.9%	25.0%	25.2%	25.6%	25.8%	27.2%	27.4%	27.5%	27.9%	28.1%	29.9%	
Chile ⁽⁵⁾	35.5%	35.8%	36.5%	36.7%	37.0%	37.2%	37.8%	37.5%	37.8%	37.8%	39.6%	
Rio de la Plata ⁽⁶⁾	10.9%	11.2%	11.7%	12.1%	12.7%	16.5%	16.1%	16.3%	16.8%	15.9%	17.2%	
Wine ⁽⁷⁾	17.1%	17.1%	15.6%	14.3%	13.9%	13.3%	15.9%	16.5%	16.0%	17.3%	17.6%	

⁽¹⁾ Under Chilean GAAP. Figures in CLP Billions as of December of each year;

⁽²⁾ IFRS, figures in nominal CLP billions

⁽³⁾ Inflation for the period: 3.4%

⁽⁵⁾ Source Nielsen. Excludes HOD

⁽⁶⁾ Includes Cider in Argentina since 2011. Excludes Paraguay and Beer in Uruguay. Source ID Retail for Uruguay and Nielsen for Argentina.

⁽⁴⁾ Weighted market share of all categories in which CCU participates based on most recent internal estimates on (7) Includes Chile domestic wines and Export. Source Nielsen for Domestic Wine and Asociación de Viñas de each year's market size. Source of Market Share: Nielsen for Chile, Domestic Wine and Argentina, ID Retail for Chile for Export Wine.

Uruguay and Viñas de Chile for Export Wine. Annually updated. Includes Cider in Argentina since 2011. Excludes Paraguay, Beer in Uruguay, and wines in Argentina. In the case of Chile, excludes HOD

Outstanding track record and proven financial strength...



Strong financial position (CLP million)

Total current assets	020,321	010,731
	620,927	818,497
Cash and cash equivalents Other current assets	185,582 435,345	408,853 409,644

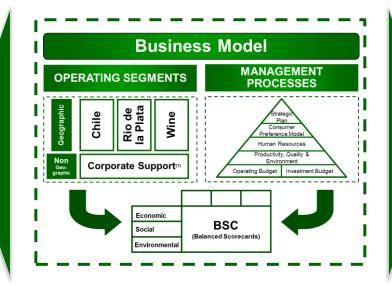
Liabilities and Equity	As of Sep 30 th , 2014	As of Dec 31 st , 2013
I I Financial debt I Other liabilities I Total liabilities	208,395 355,931 564,326	263,251 380,225 643,476
Net equity (shareholders) Minority interest Total equity	1,004,491 98,375 1,102,866	988,676 95,568 1,084,244
Total liabilities and equity	1,667,192	1,727,720

Financial Ratios	As of Sep 30 th , 2014	As of Dec 31 st , 2013
Interest coverage (>3.0)(1)	10.41	10.48
Debt to equity ratio (<1.5) ⁽²⁾	0.51	0.59
Net financial debt / EBITDA(3)	0.09	(0.58)
Financial debt / capitalization(4)	0.16	0.20



Targeted sources of organic and inorganic growth...

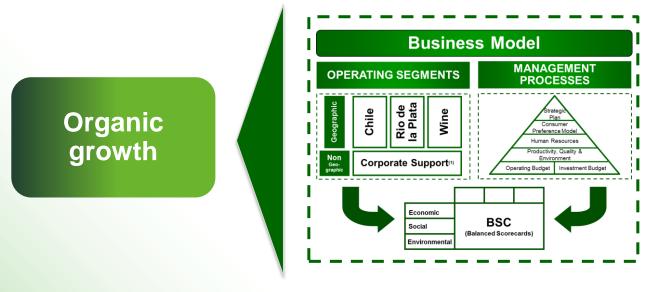
Organic growth



Inorganic growth



Targeted sources of organic and inorganic growth...

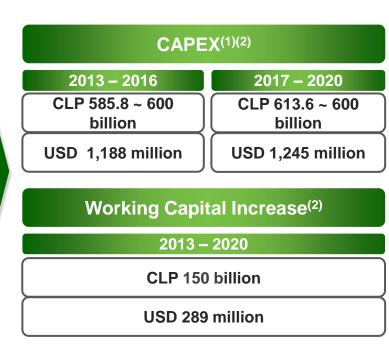




Organic growth opportunities driven by...

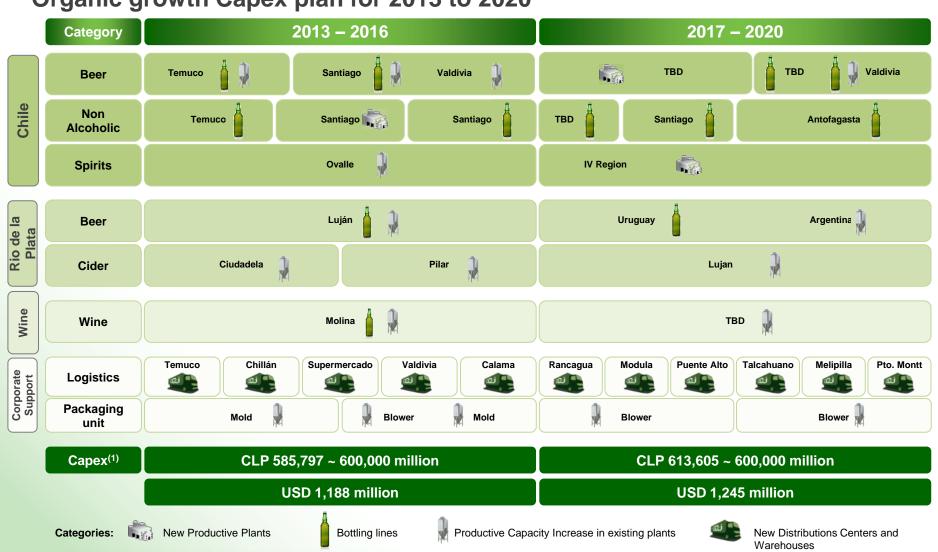
- Strong market share in the beverages sector, particularly in categories with higher potential
- Strong portfolio of preferred brands
- Still low per capita consumption
- Steady population growth
- Average prices growing faster than inflation
- Fast GDP growth

Attractive opportunities to continue strong organic growth in the future



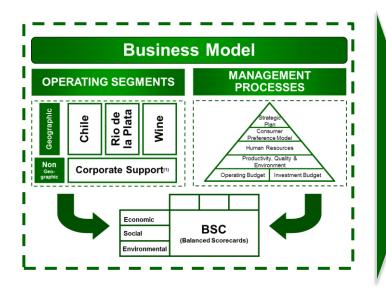


Organic growth Capex plan for 2013 to 2020





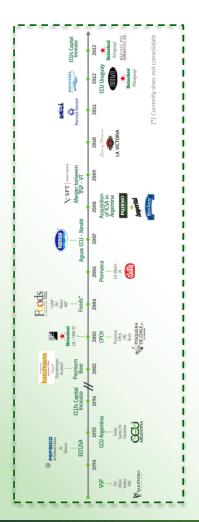
Targeted sources of organic and inorganic growth...



Inorganic growth



More than 20 years successfully executing strategic M&A transactions...

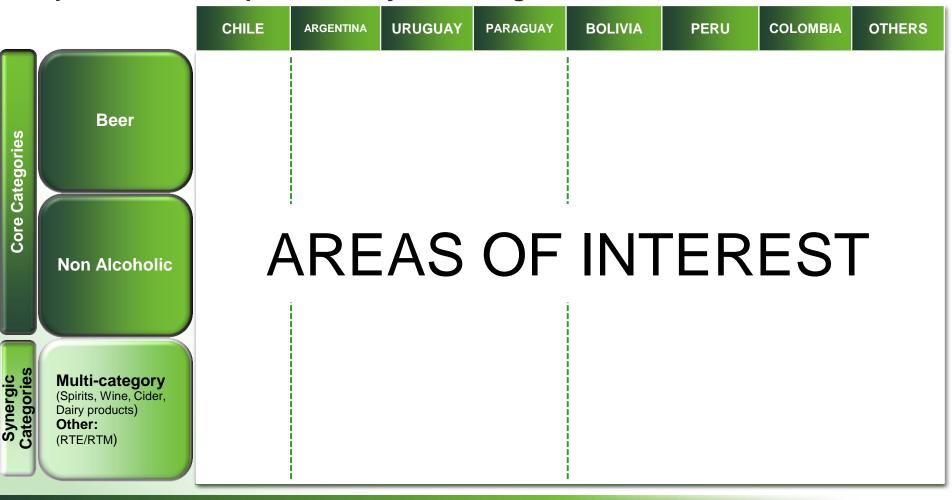


There are several opportunities for future inorganic growth

- a) Expand into neighboring markets with a focus on core categories
- b) Develop Multi-category in Argentina, Uruguay and Paraguay
- c) Expand into the dairy products market in Chile
- d) Participate in the instant powders market (ready to mix) such as coffee, tea, soups, powder milk, among others
- e) Increase market share in the food market (ready to eat) in Chile



Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets





Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets

	operations and expand into adjacent categories and markets								
		CHILE	ARGENTINA	URUGUAY	PARAGUAY	BOLIVIA	PERU	COLOMBIA	OTHERS
Core Categories	Beer								
Core Ca	Non Alcoholic								
Synergic Categories	Multi-category (Spirits, Wine, Cider, Dairy products) Other: (RTE/RTM)							Production Distribution	

ARGENTINA

CHILE



OTHERS

Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets

URUGUAY



(RTE/RTM)

Five Investment Criteria for inorganic growth...

PARAGUAY

... projects with high potential profitability in the medium run, with a possible limited dilutive short term effect;

BOLIVIA

PERU

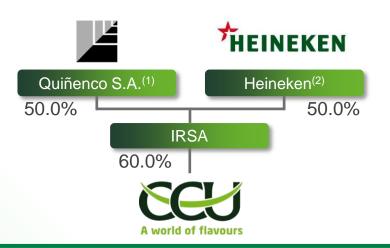
COLOMBIA

- ... projects that will enable us to buy or potentially build relevant and large scale operations;
- ... projects that will enable us to keep developing multicategory;
- ... projects with proprietary brands and/or long term license agreements with strategic partners;
- 5. ... projects that will provide us competitive balance.

...run by experienced controlling shareholders and management.



Two partners with complementary strengths & proven capabilities



▶ Quiñenco S.A.

- ✓ Local market knowledge
- ✓One of the largest conglomerates in Chile controlled by the Luksic Family
- √ Listed in Santiago Stock Exchange

▶ Heineken

- ✓ Global footprint with operations in over 70 countries, with additional presence in many others markets
- ✓ Strong / leading brands and product innovation
- ✓ Listed in NYSE, London and Amsterdam

Board of Directors(3)

- ▶ 4 Board members belong to Quiñenco S.A.
- ▶ 4 Board members belong to Heineken
- ▶ 1 Independent Board member
- ▶ 63 years old average age and 12 years at the company

Senior Management Team⁽⁴⁾

- ▶ 19 members integrate the Senior Management Team
- ▶ 47 years old average age and 12 years at the company

Agenda



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3. Recent performance Consolidated latest results



CONSOLIDATED (CLP Millons)	Q3'14	Q3'13	Δ% Total	Δ% Organic
Volumes (Th HL)	5,070	4,870	4.1	1.9
Net Sales	303,953	276,715	9.8	7.0
Gross Profit	155,324	147,203	5.5	3.6
Gross margin (%)	51.1%	53.2%		
EBIT ⁽¹⁾	26,620	34,673	(23.2)	(24.0)
EBIT ⁽¹⁾ margin (%)	8.8%	12.5%		
Net Income	14,921	20,999	(28.9)	(27.6)
EBITDA ⁽²⁾	43,752	50,807	(13.9)	(15.3)
EBITDA ⁽²⁾ margin (%)	14.4%	18.4%		

3. Recent performance Consolidated latest results



CONSOLIDATED (CLP Millons)	YTD Sept'14	YTD Sept'13	Δ% Total	Δ% Organic
Volumes (Th HL)	16,057	15,188	5.7	3.6
Net Sales	902,317	824,261	9.5	7.0
Gross Profit	473,780	445,339	6.4	4.9
Gross margin (%)	52.5%	54.0%		
EBIT ⁽¹⁾	118,479	114,546	3.4	3.5
EBIT ⁽¹⁾ margin (%)	13.1%	13.9%		
Net Income	78,957 ⁽³⁾	76,744	2.9	3.8
EBITDA ⁽²⁾	168,224 ⁽³⁾	161,943	3.9	3.1
EBITDA ⁽²⁾ margin (%)	18.6%	19.6%		

3. Recent performance Chile Operating segment



CHILE (CLP Millons)	Q3'14	Q3'13	Δ% Total	Δ% Organic
Volumes (Th HL)	3,547	3,415	3.9	3.9
Net Sales	191,613	172,248	11.2	11.2
Gross Profit	98,906	92,493	6.9	6.9
Gross margin (%)	51.6%	53.7%		
EBIT ⁽¹⁾	24,601	30,502	(19.3)	(19.3)
EBΠ ⁽¹⁾ margin (%)	12.8%	17.7%		
EBITDA ⁽²⁾	34,180	39,695	(13.9)	(13.9)
EBITDA ⁽²⁾ margin (%)	17.8%	23.0%		

3. Recent performance Chile Operating segment



CHILE (CLP Millons)	YTD Sept'14	YTD Sept'13	∆% Total	Δ% Organic
Volumes (Th HL)	11,448	10,829	5.7	5.7
Net Sales	591,427	530,362	11.5	11.5
Gross Profit	310,631	290,452	6.9	6.9
Gross margin (%)	52.5%	54.8%		
EBIT ⁽¹⁾	84,760	100,299	(15.5)	(15.5)
EBΠ ⁽¹⁾ margin (%)	14.3%	18.9%		
EBITDA ⁽²⁾	113,004	127,831	(11.6)	(11.6)
EBITDA ⁽²⁾ margin (%)	19.1%	24.1%		

3. Recent performance Rio de la Plata Operating segment



RIO DE LA PLATA (CLP Millons)	Q3'14	Q3'13	∆% Total	Δ% Organic
Volumes (Th HL)	1,149	1,091	5.2	(4.5)
Net Sales	66,176	62,530	5.8	(6.8)
Gross Profit	33,988	35,318	(3.8)	(11.8)
Gross margin (%)	51.4%	56.5%		
EBIT ⁽¹⁾	(1,442)	753	(291.5)	(327.6)
EBIT ⁽¹⁾ margin (%)	(2.2)%	1.2 %		
EBITDA ⁽²⁾	1,489	3,462	(57.0)	(78.1)
EBITDA ⁽²⁾ margin (%)	2.2%	5.5 %		

3. Recent performance Rio de la Plata Operating segment



RIO DE LA PLATA (CLP Millons)	YTD Sept'14	YTD Sept'13	Δ% Total	Δ% Organic
Volumes (Th HL)	3,610	3,389	6.5	(2.8)
Net Sales	189,602	181,217	4.6	(6.5)
Gross Profit	100,120	105,402	(5.0)	(11.4)
Gross margin (%)	52.8%	58.2%		
EBIT ⁽¹⁾	15,535	5,704	172.3	172.7
EBΠ ⁽¹⁾ margin (%)	8.2%	3.1%		
EBITDA ⁽²⁾	23,592 ⁽³⁾	13,376	76.4	67.2
EBITDA ⁽²⁾ margin (%)	12.4%	7.4%		

3. Recent performance Wine Operating segment



WINE (CLP Millons)	Q3'14	Q3'13	∆% Total	Δ% Organic
Volumes (Th HL)	374	364	2.9	2.9
Net Sales	49,355	42,628	15.8	15.8
Gross Profit	20,867	17,585	18.7	18.7
Gross margin (%)	42.3%	41.3%		
EBIT ⁽¹⁾	7,168	4,820	48.7	48.7
EBIT ⁽¹⁾ margin (%)	14.5%	11.3%		
EBITDA ⁽²⁾	8,942	6,685	33.8	33.8
EBITDA ⁽²⁾ margin (%)	18.1%	15.7%		,

3. Recent performance Wine Operating segment



WINE (CLP Millons)	YTD Sept'14	YTD Sept'13	Δ% Total	Δ% Organic
Volumes (Th HL)	998	971	2.9	2.9
Net Sales	129,880	113,808	14.1	14.1
Gross Profit	56,453	42,528	32.7	32.7
Gross margin (%)	43.5%	37.4%		
EBIT ⁽¹⁾	19,830	9,061	118.9	118.9
EBIT ⁽¹⁾ margin (%)	15.3%	8.0%		
EBITDA ⁽²⁾	25,030	14,189	76.4	76.4
EBITDA ⁽²⁾ margin (%)	19.3%	12.5%		

Agenda

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Key takeaways



6. ...run by experienced controlling shareholders and management.

1. Leading multi-category branded beverages player...

5. ...with substantial opportunities to continue growing...

6 1
A world of flavours
2

2. ...driven by a unique business model...

4. Outstanding track record and proven financial strength...

3. ...with strong presence in highly attractive markets.

